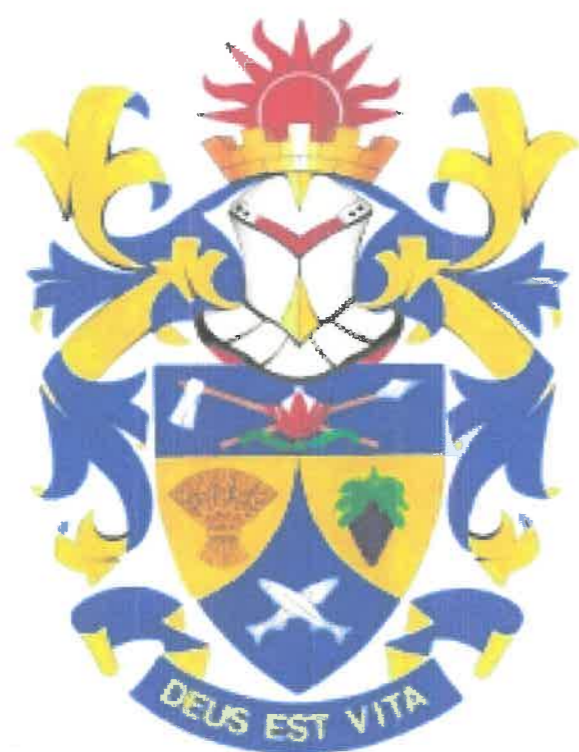


2022 – 2023

**TOP LEVEL SERVICE DELIVERY AND
BUDGET IMPLEMENTATION PLAN**



JUNE 2022

SUBMISSION OF THE DRAFT TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (TL-SDBIP) FOR THE 2022/23 FINANCIAL YEAR BY THE EXECUTIVE MAYOR



The Municipal Finance Management Act, 2003, (Act 56 of 2003), requires that municipalities must draft, adopt and submit to the Mayor the Top Layer Service Delivery and Budget Implementation Plan (SDBIP) following the approval of the draft Integrated Development Plan and Budget as a strategic financial management tool to ensure that budgetary decisions that are adopted by Council are aligned with the Integrated Development Plan (IDP).

I herewith approve the draft Top Level Service Delivery and Budget Implementation Plan for 2022/23.



27/06/2022

NAME

DATE

ALDERMAN RAY VAN ROOY

EXECUTIVE MAYOR OF BERGRIVIER MUNICIPALITY

PERFORMANCE MANAGEMENT FRAMEWORK

1. INTRODUCTION

Performance management within a municipal environment is institutionalised through the legislative requirements on the performance management process for Local Government. The Service Delivery and Budget Implementation Plan (known as the SDBIP) is a detailed plan as approved by the Mayor for implementing the municipality's delivery of municipal services and its annual budget. The municipality decided to pursue a municipal scorecard (Top Level/Layer SDBIP) at organisational level and through the detailed departmental Service Delivery Budget Implementation Plan (SDBIP) at directorate and departmental levels through which the organisational performance will be evaluated. The municipal scorecard (Top Level SDBIP) is of a high-level nature, as it's dealing with consolidated service delivery targets set by Council and linking such targets to top management. It therefore reflects performance on its strategic priorities and facilitates the oversight over financial and non-financial performance of the municipality.

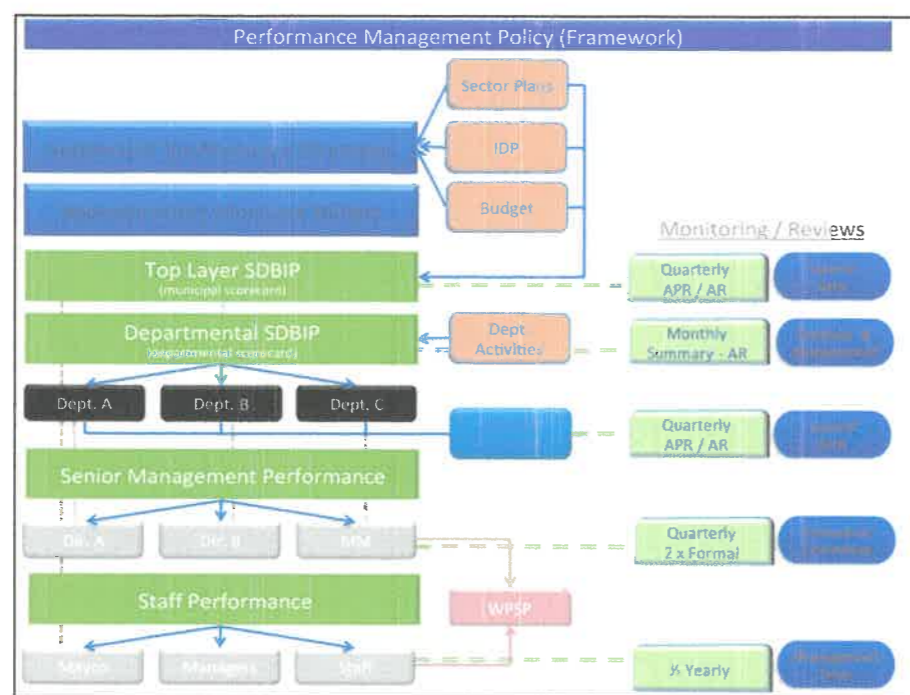
2. LEGAL PERSPECTIVE EXTRACT: MUNICIPAL FINANCE MANAGEMENT ACT, 2003 (ACT 56 OF 2003) (MFMA) DEFINITION:

“Service Delivery and Budget Implementation Plan” means a detailed plan approved by the Mayor of a municipality in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA) for implementing the municipality's delivery of municipal services and its annual implementing the municipality's delivery of municipal services and which must indicate the following —

- (a) projections for each month of
 - (i) revenue to be collected, by source;
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the Mayor in terms of Section 54(1) (c) of the MFMA.

3. PROCESS: MUNICIPAL SCORECARD (TOP LEVEL SDBIP)

The diagram below illustrates the process relating to the drafting of a municipal scorecard which serves as a performance monitoring and evaluation tool.



4. UPDATE AND REPORTING ON TOP LEVEL SDBIP

The Top Level SDBIP is updated automatically with the actual results reported in the departmental SDBIP. All KPI owners report on the actual results related to the KPI by accurately recording performance information in the response fields. The municipality utilises an electronic web-based system on which KPI owners update actual performance monthly. It is the responsibility of each KPI owner to maintain a Portfolio of Evidence to support actual performance updated on the system. Where targets were not met or achieved as set in terms of the SDBIP, corrective actions and measures are identified to address such poor performance

5. PERFORMANCE REPORTING ON THE SDBIP

Performance must be reported in terms of the Municipal Systems Act (MSA), MFMA and the circulars and regulations issued in terms of the legislation. The monitoring and evaluation of organisational performance are reported on as follow:

5.1 QUARTERLY REVIEWS

On a quarterly basis, the Executive Mayor should engage in an intensive review of municipal performance against both the directorate's scorecards and the municipal scorecard, as reported by the Municipal Manager. These reviews will take place in October (for the period July to end of September), January (for the period October to the end of December), April (for the period January to the end of March) and July (for the period April to the end of June).

5.2 MID-YEAR REVIEW

The mid-year performance assessment in January is as per Section 72 of the Municipal Finance Management Act. Section 72 determines that by 25 January of each year the accounting officer must assess the performance of the municipality and report to the Council on, inter alia, its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators set in the service delivery and budget implementation plan. Many of the indicators in the municipal scorecard are measured on an annual basis. The Executive Mayor will need to ensure that targets committed to in the municipal scorecard are being met, in instances where targets are not met; satisfactory and sufficient reasons should be provided together with the necessary corrective actions to address poor performance.

Assist	Directorate [R]	Strategic Objective [R]	Strategic Goal [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	POE	KPI Calculation Type [R]	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
	List	List	List	500 characters	500 characters	Mun Ref ;	List	200 characters	200 characters	List	List	Number	Number	Number	Number	Number
1	Office of the Municipal Manager	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	100% compliance with Selection & Recruitment Policy when vacant posts within the 3 highest levels of management are filled subject to suitably qualified candidates	% compliance with the selection and recruitment policy and/or legislation	1	Municipal Manager	1	Minutes of Council meeting for appointment of top 2 levels & appointment letter and signed service contract for level 3	Stand-Alone	Percentage	100	100	100	100	100
2	Office of the Municipal Manager	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Develop a framework for the alignment of the IDP and the Budget and submit to Mayco before 31 December 2022	Number of frameworks developed for the alignment between the IDP and Budget and submitted to Mayco before 31 December 2022	1	Strategic Manager	New KPI	Minutes of Mayco meeting	Stand-Alone	Number	1	0	1	0	0
3	Office of the Municipal Manager	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	1	Municipal Manager	100	System generated evaluation report of evaluation session of each staff member with a performance contract	Last Value	Percentage	100	0	0	0	100
4	Office of the Municipal Manager	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Facilitate the identification of the top 10 strategic risks of the municipality and ensure the development of a Risk Action Plan for each risk by 30 June 2023	Number of Risk Action Plans facilitated by 30 June 2023	1	Internal Auditor	New KPI	Minutes of Risk committee	Accumulative	Number	10	0	0	0	10
5	Office of the Municipal Manager	To provide a transparent, ethical and corruption free municipality	Strengthen Financial Sustainability and further enhance Good Governance	MFMA Section 131(1): Ensure that any issues raised by the Auditor General in an Audit Report are addressed by 30 June 2023	% of issues raised by the Auditor General in an audit report addressed by 30 June 2023	1	Municipal Manager	100	Final Audit Report of Auditor-General issued after auditing financial statements & PDO' s for 2021/22 financial year	Carry Over	Percentage	100	0	0	0	100
6	Office of the Municipal Manager	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Develop a risk based audit plan-(RBAP) (MFMA - Section 165(2)(a)) & submit to Audit Committee by 30 June 2023	RBAP submitted to the Audit Committee by 30 June 2023	1	Internal Auditor	1	Audit Committee minutes	Carry Over	Number	1	0	0	0	1
7	Office of the Municipal Manager	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Ensure that the outcomes of the strategic sessions during the annual IDP review process are aligned with the IDP and the budget and submitted to the Budget Steering Committee	Number of reports submitted to the Budget Steering Committee on the outcomes of the strategic sessions during the annual IDP review process	1	Strategic Manager	New KPI	Minutes of Budget Steering Committee	Stand-Alone	Number	1	0	0	1	0
8	Office of the Municipal Manager	To provide a transparent, ethical and corruption free municipality	Strengthen Financial Sustainability and further enhance Good Governance	Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti-Fraud and Corruption Policy	% of transgressions initiated in terms of the Anti-Fraud and Corruption Policy	1	Municipal Manager	100%	Quarterly reports to Portfolio Committee or EMC when applicable	Stand-Alone	Percentage	100	100	100	100	100
9	Office of the Municipal Manager	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	% of Capital budget spent as at 30 June 2023 [(Actual amount spent on capital projects/Total amount budgeted for capital projects) X100]	% of Capital budget spent as at 30 June 2023 [(Actual amount spent on capital projects/Total amount budgeted for capital projects) X100]	1	Municipal Manager	95	Detailed Excel Capital Report & Trial Balance from VESTA	Carry Over	Percentage	95	0	40	70	95
10	Office of the Municipal Manager	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	% of Capital budget spent of the Office of the Municipal Manager as at 30 June 2023 [(Actual amount spent on capital projects/Total amount budgeted for capital projects) X100]	% of Capital budget spent of the Office of the Municipal Manager as at 30 June 2023 [(Actual amount spent on capital projects/Total amount budgeted for capital projects) X100]	1	Municipal Manager	95	Detailed Excel Capital Report & Trial Balance from VESTA	Carry Over	Percentage	95	15	40	70	95
11	Office of the Municipal Manager	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Ensure the submission of funding applications for the Small Town Regeneration Strategy as per the Piketberg Precinct Plan and report to the Economic Development Portfolio Committee on a quarterly basis.	Number of reports submitted to the Economic Development Portfolio Committee	1	Strategic Manager	New KPI	Minutes of Economic Development Portfolio Committee	Accumulative	Number	4	1	1	1	1
12	Corporate Services	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	The percentage of the Corporate Services capital budget actually spent on capital projects as at 30 June 2023 (Actual amount spent on capital projects/ Total amount budgeted for capital projects) X100	% of Capital budget spent as at 30 June 2023[(Actual amount spent on capital projects/ Total amount budgeted for capital projects) X 100]	1	Director Corporate Services	95	AFS and Section 71 In-Year Monthly & Quarterly Budget Statement compiled from VESTA Financial System each month	Last Value	Percentage	95	15	40	70	95
13	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Finalise the review of the staff establishment as to comply with the timeframes of such a review within 12 months after a local government election	Number of staff establishment reports submitted to Council by 31 October 2022	1	Human Resources Manager	1	Minutes of EMC Meeting	Carry Over	Number	1	0	1	0	0
14	Corporate Services	To provide a transparent, ethical and corruption free municipality	Strengthen Financial Sustainability and further enhance Good Governance	Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti-Fraud and Corruption Policy	% of transgressions initiated in terms of the Anti-Fraud and Corruption Policy	1	Human Resources Manager	100%	Quarterly reports to Portfolio Committee or EMC when applicable	Stand-Alone	Percentage	100	100	100	100	100

15	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	95 % of training budget spent by 30 June 2023 to implement the Work Place Skills Plan (Total amount spent on training/Total amount budgeted)x100)	% of the training budget spent by 30 June 2023 to implement the Work Place Skills Plan	1	Director Corporate Services	95	Monthly Trial Balance Report & Quarterly Budget Statement	Last Value	Percentage	95	20	40	60	95
16	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Develop an annual departmental strategy for Human Resources and submit to Portfolio Committee by 15 December 2022	No of strategies submitted to Portfolio Committee by 15 December 2022	1	Human Resources Manager	1	Minutes of Corporate Services Portfolio Committee	Carry Over	Number	1	0	1	0	0
17	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Develop an annual departmental strategy for Planning and Development and submit to Portfolio Committee by 15 December 2022	No of strategies submitted to Portfolio Committee by 15 December 2022	1	Manager Planning and Development	1	Minutes of Corporate Services Portfolio Committee	Carry Over	Number	1	0	1	0	0
18	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	1	Director Corporate Services	100%	Minutes of evaluation session of each staff member with a performance contract	Last Value	Percentage	100	0	0	0	100
19	Corporate Services	To conserve and manage the natural environment and mitigate the impacts of climate change	Sustainable and inclusive living environment	Ensure public environmental awareness and education	Number of reports submitted to the Portfolio Committee regarding environmental education conducted with the public	1	Manager Planning and Development	New KPI	Minutes of Corporate Services Portfolio Committee	Carry Over	Number	2	0	1	0	1
20	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	100% of all complaints registered on IMIS are being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	% of complaints registered on IMIS being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	1	Director Corporate Services	100	Minutes of Corporate Services Portfolio Committee meetings	Stand-Alone	Percentage	100	100	100	100	100
21	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Ensure that selection and recruitment interviews are completed for all vacancies within 3 months from date of approval of requisition and report to Corporate Services Portfolio Committee quarterly	Number of reports submitted to the Corporate Services Portfolio Committee	1	Director Corporate Services	New KPI	Minutes of Corporate Services Portfolio Committee	Accumulative	Number	4	1	1	1	1
22	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Ensure that disciplinary hearings commenced within 3 months from and submit reports to the Corporate Services Portfolio Committee quarterly	Number of reports submitted to the Corporate Services Portfolio Committee	1	Director Corporate Services	New KPI	Minutes of Corporate Services Portfolio Committee	Accumulative	Number	4	1	1	1	1
23	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Develop a Succession Planning Policy to ensure that staff can qualify for senior positions when available and submit to Mayco by 31 March 2023	Number of Succession Planning Policies submitted to Mayco by 31 March 2023	1	Director Corporate Services	New KPI	Minutes of Mayco	Stand-Alone	Number	1	0	0	1	0
24	Corporate Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Ensure that the administrative offices of Bergrivier Municipality in Piketberg, Veldrif and Porterville has fibre/wifi available subject to available budget and submit report to Corporate Services Portfolio Committee by 30 June 2023	Number of reports submitted to the Corporate Services Portfolio Committee on availability of fibre/wifi for all municipal offices before 30 June 2023	1	Director Corporate Services	New KPI	Minutes of Corporate Services Portfolio Committee	Stand-Alone	Number	1	0	0	0	1
25	Technical Services	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Sustainable Service Delivery	Limit water losses to 12 % by 30 June 2023 ((Number of Kilolitres Water Purchased or Purified minus Number of Kilolitres Water Sold (including Free basic water) / Number of Kilolitres Water Purchased or Purified x 100)	% of water losses 12 % or less by 30 June 2023 ((Number of Kilolitres Water Purchased or Purified minus Number of Kilolitres Water Sold (including Free basic water) / Number of Kilolitres Water Purchased or Purified x 100)	1	Director: Technical Services	10	Relevant note in Annual Financial Statements for the year ended 30 June 2022	Reverse Last Value	Percentage	12	0	0	0	12
26	Technical Services	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Sustainable Service Delivery	Limit unaccounted for electricity to 10 % by 30 June 2023 ((Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) x 100)	% unaccounted electricity by 30 June 2023 ((Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl. Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) x 100)	1	Director: Technical Services	10	Relevant note in Annual Financial Statements for the year ended 30 June 2022	Reverse Last Value	Percentage	10	0	0	0	10
27	Technical Services	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Sustainable Service Delivery	95 % of MIG conditional grant spent by 30 June 2023 to upgrade infrastructure ((Total amount spent/ Total amount allocated)x100)	% of MIG conditional grant spent by 30 June 2023	1	Director: Technical Services	95	MIG report as signed by CFP and MM and send off to Provincial MIG office and COGTA	Last Value	Percentage	95	0	40	60	95
28	Technical Services	To improve transport systems and enhance mobility of poor isolated communities in partnership with sector departments	Sustainable Service Delivery	95 % of conditional road maintenance operational grant spent by 30 June 2023 ((Total amount spent/ Total allocation received)x100) as budgeted in the Bergrivier Municipality Operational Budget	% of conditional road maintenance operational grant spent by 30 June 2023	1	Director: Technical Services	95	Annual submissions of claims to Department of Public Works before 30 June 2022	Last Value	Percentage	95	0	0	60	95
29	Technical Services	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Sustainable Service Delivery	95% of the capital budget of Directorate: Technical Services spent by 30 June 2023 ((Total amount spent/Total allocation received)x100)	% of capital budget of Directorate: Technical Services spent by 30 June 2023	1	Director: Technical Services	95%	Monthly Budget Statement-transfers expenditure (Table C7) of Section 71 In-Year Monthly & Quarterly Budget Statement	Last Value	Percentage	95	15	40	70	95

30	Technical Services	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Sustainable Service Delivery	Ensure the implementation of the annual Procurement Plan and submit reports to the Technical Portfolio Committee	Number of reports submitted to the Technical Portfolio Committee on the implementation of the Procurement Plan	1	Director: Technical Services	New KPI	Minutes of Technical Portfolio Committee	Accumulative	Number	11	2	3	3	3
31	Technical Services	To conserve and manage the natural environment and mitigate the impacts of climate change	Sustainable Service Delivery	Conduct 2 public awareness initiatives on recycling to reduce households waste	Number of awareness initiatives	1	Director: Technical Services	2	Pamphlets & notices distributed	Accumulative	Number	2	0	1	0	1
32	Technical Services	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Sustainable Service Delivery	95% water quality level obtained as per SANS 241 physical & micro parameters as at 31 December 2022 and 30 June 2023	% water quality level as at 31 December 2022 and 30 June 2023	1	Director: Technical Services	95%	Monthly Supply System Drinking Water Quality Performance Report & Excel Summary of Drinking Water Quality	Last Value	Percentage	95	0	95	0	95
33	Technical Services	To create innovative partnerships with sector departments for improved education outcomes and opportunities for youth development	Sustainable Service Delivery	Sign SLA's for each development to facilitate an environment conducive to infrastructure development in partnership with the developer and/or investors. Signed SLA's/ total number of developments where SLA's are required)	% of developments with Signed SLA's with developers and/or investors	1	Director: Technical Services	100%	Signed SLA's	Stand-Alone	Percentage	100	100	100	100	100
34	Technical Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	100% of all complaints registered on IMIS are being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged based on clients service charter.	% of complaints registered on IMIS being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	1	Director: Technical Services	100	Minutes of Technical Portfolio Committee	Stand-Alone	Percentage	100	100	100	100	100
35	Technical Services	To communicate effectively with the public	Strengthen Financial Sustainability and further enhance Good Governance	Revision of the technical functions in the Blackout plan and submit to Technical Portfolio Committee by 30 June 2023	Number of revisions of the technical functions in the Blackout Plan and submit to Technical Portfolio Committee by 30 June 2023	1	Director: Technical Services	1	Minutes of Technical Portfolio Committee	Carry Over	Number	1	0	0	0	1
36	Technical Services	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Sustainable Service Delivery	Revision of the maintenance plan for all current infrastructure and submit report to Technical Portfolio Committee by 30 June 2023	Number of maintenance plans revised for all infrastructure and submitted to Technical Services Portfolio Committee by 30 June 2023	1	Director: Technical Services	1	Minutes of Technical Portfolio Committee	Carry Over	Number	1	0	0	0	1
37	Technical Services	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Sustainable Service Delivery	Establish an approved maintenance plan for all assets by 30 June 2023 and submit report to Technical Portfolio Committee	Number of reports submitted to the Technical Portfolio Committee.	1	Director: Technical Services	New KPI	Minutes of Technical Portfolio Committee	Stand-Alone	Number	1	0	0	0	1
38	Technical Services	To create an efficient, effective, economic and accountable administration	Sustainable Service Delivery	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	1	Director: Technical Services	100%	Minutes of evaluation session of each staff member with a performance contract	Last Value	Percentage	100	0	0	0	100
39	Technical Services	To create an efficient, effective, economic and accountable administration	Sustainable Service Delivery	Ensure that selection and recruitment interviews are completed for all vacancies within 3 months from date of approval of requisition and report to Technical Services Portfolio Committee quarterly	Number of reports submitted to the Technical Services Portfolio Committee	1	Director: Technical Services	New KPI	Minutes of Technical Services Portfolio Committee	Accumulative	Number	4	1	1	1	1
40	Technical Services	To provide a transparent, ethical and corruption free municipality	Strengthen Financial Sustainability and further enhance Good Governance	Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti-Fraud and Corruption Policy	% of transgressions initiated in terms of the Anti-Fraud and Corruption Policy	1	Director: Technical Services	100	Quarterly reports to Portfolio Committee or EMC when applicable	Stand-Alone	Percentage	100	100	100	100	100
41	Technical Services	To provide a transparent, ethical and corruption free municipality	Strengthen Financial Sustainability and further enhance Good Governance	Ensure the development of staff in terms of training and development, succession planning and career path development and submit reports to the Technical Portfolio Committee	Number of reports submitted to the Technical Portfolio Committee on the development of staff in terms of training and development, succession planning and career path development.	1	Director: Technical Services	New KPI	Minutes of Technical Portfolio Committee	Stand-Alone	Number	1	1	0	0	0
42	Technical Services	To provide a transparent, ethical and corruption free municipality	Strengthen Financial Sustainability and further enhance Good Governance	Ensure that service delivery standards in terms of the Client Service Charter are adhere to and reports submitted to the Technical Portfolio Committee	Number of reports submitted to the Technical Portfolio Committee on the service delivery standards in terms of the Client Service Charter	1	Director: Technical Services	New KPI	Minutes of Technical Portfolio Committee	Accumulative	Number	12	3	3	3	3
43	Financial Services	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Improve the net debt collection period by 30 June 2023	Number of outstanding debtor days by 30 June 2023	1	Accountant: Credit Control	120	Annual Financial Statements, supported by figures as per the VESTA financial system	Last Value	Number	110	0	0	0	110
44	Financial Services	To grow and diversify our revenue and ensure value for money-services	Strengthen Financial Sustainability and further enhance Good Governance	Monitor virements in the operational budget in accordance with the MFMA to enable efficient and effective service delivery and submit reports to the Finance Portfolio Committee on a quarterly basis	Number of reports submitted to the Finance Portfolio Committee to monitor virements in the operational budget in accordance with the MFMA to enable efficient and effective service delivery	1	Head: Assets & Supply Chain Management	4	Minutes of the following Finance Portfolio Committee	Accumulative	Number	4	1	1	1	1

45	Financial Services	To grow and diversify our revenue and ensure value for money-services	Strengthen Financial Sustainability and further enhance Good Governance	Conduct 1 series of workshops in the 3 major towns to business on compliance with municipal SCM regulation requirements to promote business opportunities in Bergrivier Municipal Area through the municipal budget by 31 December 2022	Number of series of workshops conducted to businesses on compliance with SCM regulation requirements by 31 December 2022	1	Head: Assets & Supply Chain Management	1	Attendance register of workshops conducted	Carry Over	Number	1	0	1	0	0
46	Financial Services	To grow and diversify our revenue and ensure value for money-services	Strengthen Financial Sustainability and further enhance Good Governance	Submit a bi-annual report for the writing off of unrecoverable debt to the Financial Portfolio Committee by December 2022 and June 2023	Number of reports submitted for the writing off of unrecoverable debt to the Financial Portfolio Committee by December 2022 and June 2023	1	Manager: Income	2	Minutes of following Financial Portfolio Committee Meeting	Accumulative	Number	2	0	1	0	1
47	Financial Services	To grow and diversify our revenue and ensure value for money-services	Strengthen Financial Sustainability and further enhance Good Governance	Achieve a payment percentage of 96 % as at 30 June 2023 ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100)	Payment % as at 30 June 2023 ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off) /Billed Revenue) x 100)	1	Accountant: Credit Control	96	Minutes of the following Finance Portfolio Committee	Last Value	Percentage	96	60	90	92	96
48	Financial Services	To provide a transparent, ethical and corruption free municipality	Strengthen Financial Sustainability and further enhance Good Governance	Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti Fraud and Corruption Policy .	% of identified transgressions initiated in terms of the Anti-Fraud and Corruption Policy	1	Director: Financial Services	100	Quarterly reports to Portfolio Committee or EMC when applicable	Stand-Alone	Percentage	100	100	100	100	100
49	Financial Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	1	Director: Financial Services	100%	System generated evaluation report-of evaluation session of each staff member with a performance contract	Last Value	Percentage	100	0	0	0	100
50	Financial Services	To grow and diversify our revenue and ensure value for money-services	Strengthen Financial Sustainability and further enhance Good Governance	Implement the approved Revenue Enhancement strategy to improve revenue generation and collection and submit quarterly reports to the Finance Portfolio Committee	Number of reports submitted to Finance Portfolio committee on the implementation of the approved Revenue Enhancement strategy	1	Manager: Income	4	Minutes of the following Finance Portfolio Committee Meeting	Accumulative	Number	4	1	1	1	1
51	Financial Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	100% of all complaints registered are being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	% of complaints registered being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	1	Director: Financial Services	100	Minutes of following Financial Portfolio Committee	Stand-Alone	Percentage	100	100	100	100	100
52	Financial Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Ensure that all complaints about municipal accounts and related services are submitted through the IMIS system and report to the Finance Portfolio Committee on a quarterly basis	Number of reports submitted to Finance Portfolio Committee on complaints about municipal accounts and related services submitted through IMIS	1	Director: Financial Services	New KPI	Minutes of Finance Portfolio Committee	Accumulative	Number	4	1	1	1	1
53	Financial Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Facilitate quarterly feedback on the Procurement Plan for the 2022/2023 financial year by all Directorates and submit a quarterly report to the Finance Portfolio Committee	Number of feedback reports on the Procurement Plan submitted to the Finance Portfolio Committee	1	Director: Financial Services	New KPI	Minutes of Finance Portfolio Committee	Accumulative	Number	4	1	1	1	1
54	Financial Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Conduct an annual roadshow by May 2023 in each town for indigents, with specific attention to the pensioners and submit report to Finance Portfolio Committee	Number of annual roadshows conducted by May 2023	1	Director: Financial Services	New KPI	Minutes of Finance Portfolio Committee	Stand-Alone	Number	1	0	0	0	1
55	Council	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Number of formal households that receive piped water (credit & pre-paid water) that is connected to the municipal water infrastructure network as at 30 June 2023	Number of households which are billed for water or have prepaid meters as at 30 June 2023	1	Manager: Income	9 117	Debtors Accrual Report extracted from VESTA Financial System	Last Value	Number	9 117	0	0	0	9 117
56	Council	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Number of formal households connected to the municipal electrical infrastructure network (credit & prepaid electrical metering) (Excl Eskom areas) at 30 June 2023	Number of households billed for electricity or have prepaid meters (Excl Eskom areas) at 30 June 2023 (Contour + Active meters)	1	Manager: Income	9484	Debtors Accrual Report from VESTA Financial System & CONTOUR pre-paid monthly electricity report (Contour + Active meters)	Last Value	Number	9484	0	0	0	9484
57	Council	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Number of formal households connected to the municipal waste water sanitation/ sewerage network for sewerage service, irrespective of number of water closets (toilets) at 30 June 2023	Number of households which are billed for sewerage at 30 June 2023	1	Manager: Income	7423	Debtors Accrual Report extracted from VESTA Financial System	Last Value	Number	7423	0	0	0	7423
58	Council	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Number of formal households for which refuse is removed once per week at 30 June 2023	Number of households which are billed for refuse removal at 30 June 2023	1	Manager: Income	9573	Debtors Accrual Report extracted from VESTA Financial System	Last Value	Number	9573	0	0	0	9573
59	Council	To alleviate poverty	Strengthen Financial Sustainability and further enhance Good Governance	Provide free basic water to indigent households	Number of households receiving free basic water	1	Manager: Income	1702	Indigent Report extracted from Vesta Financial System	Last Value	Number	1702	0	0	0	1702

60	Council	To alleviate poverty	Strengthen Financial Sustainability and further enhance Good Governance	Provide free basic electricity to indigent households	Number of households receiving free basic electricity	1	Manager: Income	1 800	Indigent Report extracted from Vesta Financial System & CONTOUR pre-paid monthly electricity report	Last Value	Number	1 800	0	0	0	1 800
61	Council	To alleviate poverty	Strengthen Financial Sustainability and further enhance Good Governance	Provide free basic sanitation to indigent households	Number of households receiving free basic sanitation	1	Manager: Income	1502	Indigent Report extracted from Vesta Financial System	Last Value	Number	1502	0	0	0	1502
62	Council	To alleviate poverty	Strengthen Financial Sustainability and further enhance Good Governance	Provide free basic refuse removal to indigent households	Number of households receiving free basic refuse removal	1	Manager: Income	1706	Indigent Report extracted from Vesta Financial System	Last Value	Number	1706	0	0	0	1706
63	Council	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Financial viability measured into municipality's ability to meet its service debt obligations as at 30 June 2023 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	Debt to Revenue as at 30 June 2023 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	1	Manager: Budget and Treasury Office	26	Annual Financial Statements, supported by figures as per the VESTA financial system	Last Value	Percentage	26	0	0	0	26
64	Council	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Financial viability measured in terms of outstanding service debtors as at 30 June 2023 (Total outstanding service debtors/ revenue received for services)	Service debtors to revenue as at 30 June 2023 – (Total outstanding service debtors/ revenue received for services)	1	Manager: Budget and Treasury Office	36	Annual Financial Statements, supported by figures as per the VESTA financial system	Reverse Last Value	Percentage	36	0	0	0	36
65	Council	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Financial viability measured in terms of available cash to cover fixed operating expenditure as at 30 June 2023 ((Cash and Cash Equivalents – Unspent Conditional Grants – Overdraft) + Short Term Investment) /Monthly Fixed Operational Expenditure excl (Depreciation, Amortisation, & Provision for Bad Debts, Impairment & Loss on Disposal of Assets))	Cost coverage as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants – Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	1	Manager: Budget and Treasury Office	2,6	Annual Financial Statements, supported by figures as per the VESTA financial system	Last Value	Number	2,6	0	0	0	2,6
66	Community Services	To create innovative partnerships with sector departments for improved education outcomes and opportunities for youth development	Promote a safe, healthy, educated and integrated community	95% spent of library grant by 30 June 2023 i.t.o approved business plan [(Actual amount spent/Total allocation received)x100]	% of library grant spent by 30 June 2023	1	Head:Library Services	95	Detailed Excel Capital Report & Trial Balance from VESTA	Last Value	Percentage	95	10	35	60	95
67	Community Services	To budget strategically, grow and diversify our revenue and ensure value for money-services	Promote a safe, healthy, educated and integrated community	Collect 95% of budgeted income by 30 June 2023 for speeding fines (Excl budgeted debt provision) [(Actual amount collected/total amount budgeted) x 100]	% of budgeted income for speeding fines collected by 30 June 2023	1	Director Community Services	95	Detailed Excel Capital Report & Trial Balance from VESTA	Last Value	Percentage	95	0	0	0	95
68	Community Services	To budget strategically, grow and diversify our revenue and ensure value for money-services	Strengthen Financial Sustainability and further enhance Good Governance	Collect 95% of budgeted income by 30 June 2023 for resorts (Excl budgeted debt provision)[(Actual amount collected /total amount budgeted)x100]	% of budgeted income for resorts collected by 30 June 2023	1	Director Community Services	95	Detailed Excel Capital Report & Trial Balance from VESTA	Last Value	Percentage	95	10	35	55	95
69	Community Services	To provide a transparent, ethical and corruption free municipality	Strengthen Financial Sustainability and further enhance Good Governance	Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti Fraud and Corruption Policy .	% of transgressions initiated in terms of the Anti-Fraud and Corruption Policy	1	Director Community Services	100	Quarterly reports to Portfolio Committee or EMC when applicable	Stand-Alone	Percentage	100	100	100	100	100
70	Community Services	To facilitate an environment for the creation of jobs and small businesses	Facilitate an enabling environment for economic growth	Monitor the performance of Bergrivier Tourism Organisation in accordance with the SLA by 30 June 2023	Number of reports submitted from BTO to the Economic Portfolio Committee by 30 June 2023	1	Director Community Services	4	Minutes of Community Services Portfolio Committee	Accumulative	Number	4	1	1	1	1
71	Community Services	To promote a safe environment for all who live in Bergrivier	Promote a safe, healthy, educated and integrated community	Facilitate the upgrading of at least 1 community hall in the municipal area and submit report to Community Service Portfolio Committee by 30 June 2023	Number of community halls upgraded in municipal area and report submitted to Community Service Portfolio Committee by 30 June 2023	1	Director Community Services	1	Minutes of Community Services Portfolio Committee	Carry Over	Number	1	0	0	0	1
72	Community Services	To promote a safe environment for all who live in Bergrivier	Promote a safe, healthy, educated and integrated community	Develop 2 Disaster Management Contingency Plans and submit to Portfolio Committee by 30 June 2023	Number of Disaster Management Contingency Plans developed and submitted to Portfolio Committee by 30 June 2023	1	Director Community Services	1	Minutes of Community Services Portfolio Committee	Carry Over	Number	2	0	1	0	1
73	Community Services	To promote a safe environment for all who live in Bergrivier	Promote a safe, healthy, educated and integrated community	Compile a festive season preparedness plan and submit to the Director Community Services for approval before 30 September 2022	Number of festive season preparedness plans submitted to the Director Community Services for approval before 30 September 2022	1	Director Community Services	1	Number of approved plan signed of by Director Community Services	Carry Over	Number	1	1	0	0	0
74	Community Services	To promote healthy life styles through the provision of sport and other facilities and opportunities	Promote a safe, healthy, educated and integrated community	Review the Public Amenities By - Law and submit to Council by 30 June 2023	Number of by-laws reviewed relating to Public Amenities and submitted to Council by 30 June 2023	1	Director Community Services	New KPI	Minutes of Council meeting	Carry Over	Number	1	0	0	0	1

75	Community Services	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	% of Capital budget spent as at 30 June 2023 [(Actual amount spent on capital projects/Total amount budgeted for capital projects) X100]	% of Capital budget spent as at 30 June 2023 [(Actual amount spent on capital projects/Total amount budgeted for capital projects) X100]	1	Director Community Services	95	Detailed Excel Capital Report & Trial Balance from VESTA	Carry Over	Percentage	95	15	40	70	95
76	Community Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	1	Director Community Services	100	Minutes of evaluation session of each staff member with a performance contract	Last Value	Percentage	100	0	0	0	100
77	Community Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Ensure that selection and recruitment interviews are completed for all vacancies within 3 months from date of approval of requisition and report to Community Services Portfolio Committee quarterly.	Number of reports submitted to the Community Services Portfolio Committee	1	Director Community Services	New KPI	Minutes of Community Services Portfolio Committee	Accumulative	Number	4	1	1	1	1
78	Community Services	To provide a transparent, ethical and corruption free municipality	Promote a safe, healthy, educated and integrated community	Develop a maintenance /operational plan for overgrown sidewalks and open spaces and submit to Community Services Portfolio Committee by 31 September 2022	Number of maintenance / operational plans for overgrown sidewalks and open spaces submitted to Community Services Portfolio Committee by 31 September 2022	1	Director Community Services	New KPI	Minutes of Community Services Portfolio Committee	Carry Over	Number	1	1	0	0	0
79	Community Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Develop 5-year plan for play parks and submit to Community Services Portfolio Committee by 31 December 2022	Number of plans for play parks submitted to Community Services Portfolio Committee by 31 December 2022	1	Director Community Services	100	Minutes of Community Services Portfolio Committee	Stand-Alone	Number	1	0	1	0	0
80	Community Services	To create an efficient, effective, economic and accountable administration	Strengthen Financial Sustainability and further enhance Good Governance	Conduct a backyarders survey in all towns and submit to Community Services Portfolio Committee by 31 December 2022	Number of surveys conducted and report submitted to Community Services Portfolio Committee by 31 December 2022	1	Director Community Services	New KPI	Minutes of Community Services Portfolio Committee	Stand-Alone	Number	1	0	1	0	0
81	Community Services	To budget strategically	Strengthen Financial Sustainability and further enhance Good Governance	Submit four (4) business plans to external stakeholders to obtain external funding by 30 June 2023	Number of business plans submitted to external stakeholders to obtain external funding by 30 June 2023	1	Director Community Services	New KPI	Copy of applications submitted	Accumulative	Number	4	0	2	0	2


27/06/2022

ANNEXURE A: CAPITAL BUDGET

COST CENTRE	DEPARTMENT	PROJECT DESCRIPTION	TOWN	WARD	FUNDING	FINAL 22/23	FINAL 23/24	FINAL 24/25
1010	1.1 - Mayor and Council	Diverse office furniture and equipment	BR	Admin	cr	120 000	-	-
1011	1.2 - Municipal Manager	Furniture and equipment - MM Office	BR	Admin	cr	10 000	-	-
1011	1.2 - Municipal Manager	Furniture and equipment - Communication	BR	Admin	cr	10 000	10 000	-
1012	1.3 - Economic Development/Planning	Furniture and equipment	BR	Admin	cr	310 000	-	-
2061	2.1 - Finance	Furniture & Equipment - Finance	BR	Admin	cr	50 000	20 000	20 000
2061	2.1 - Finance	Replacement of computers	BR	Admin	cr	100 000	-	-
2061	2.1 - Finance	Vehicle	BR	Admin	cr	200 000	-	-
2061	2.1 - Finance	Vesta - Phoenix (CR)	BR	Whole	cr	610 000	-	-
3031	3.1 - Planning and Development	Furniture & Equipment - Planning & Development	BR	Admin	cr	20 000	20 000	20 000
3031	3.1 - Planning and Development	Regional Socio Projects (RSEP Funding)	PB	Whole	RSEP	120 000	-	-
3071	3.2 - Human Resources	Furniture & Equipment - Human Resources	BR	Admin	cr	10 000	10 000	10 000
3071	3.2 - Human Resources	Scanner (Electronic HR Files)	PB		cr	-	-	50 000
3071	3.2 - Human Resources	Time and Attendance System (Payday)	BR	Admin	cr	-	-	800 000
3081	3.3 - Information Technology	Disaster Recovery Site	BR	Whole	cr	200 000	-	-
3081	3.3 - Information Technology	IT Equipment	BR	Admin	cr	-	110 000	110 000
3081	3.3 - Information Technology	Wi-Fi installation at Offices of BRM	PB		cr	300 000	200 000	200 000
3081	3.3 - Information Technology	Replacement of computers	BR	Admin	el	300 000	400 000	400 000
3081	3.3 - Information Technology	IT System Upgrade (Enhancement of IT system : Business conti	BR	Admin	el	1 260 000	500 000	500 000
3101	3.4 - Administrative and Corporate Support	Furniture & Equipment - Corporate Services	BR	Admin	cr	20 000	-	-
3101	3.4 - Administrative and Corporate Support	Photocopier machine for new office building	BR	Admin	cr	-	200 000	-
3104	3.5 - Director: Corporate Services	FURNITURE AND EQUIPMENT - DIRECTOR CORPORATE SERVICES	BR	Admin	cr	35 000	-	-
4032	4.1 - Building Control	Printer - Vacant building inspector, VD	VD	Admin	cr	10 000	-	-
4032	4.1 - Building Control	Furniture - Vacant building inspector, VD	BR	Admin	cr	12 500	-	-
4032	4.1 - Building Control	Furniture & Equipment - Building Control	BR	Whole	cr	5 000	5 000	6 000
4032	4.1 - Building Control	Computer and peripherals - Vacant building inspector, VD	VD	Admin	cr	35 000	-	-
4035	4.2 - Project Management Unit	Furniture and Equipment - Project Management	PB	Whole	cr	7 000	8 000	9 000
4035	4.2 - Project Management Unit	New municipal offices	PB	Admin	el	840 000	-	-
4035	4.2 - Project Management Unit	Piketberg N7 Housing	PB	3	paw	1 000 000	-	-
4035	4.2 - Project Management Unit	Eendekuil 40 Housing	EK	5	paw	1 000 000	-	-
4035	4.2 - Project Management Unit	Piketberg 156 Housing	PB	4	paw	2 500 000	-	-
4035	4.2 - Project Management Unit	Porterville 171 Housing	PV	2	paw	3 000 000	-	-
4035	4.2 - Project Management Unit	Repair existing combi-courts EE, PV, VD	BR	Whole	el	4 500 000	-	-
4091	4.3 - Property Services	Furniture & Equipment - Council Property	BR	Whole	cr	5 000	5 000	-

COST CENTRE	DEPARTMENT	PROJECT DESCRIPTION	TOWN	WARD	FUNDING	FINAL 22/23	FINAL 23/24	FINAL 24/25
4091	4.3 - Property Services	Tools	BR	Whole	cr	7 500	10 000	-
4091	4.3 - Property Services	Air conditioners - offices	BR	Whole	cr	60 000	10 000	-
4091	4.3 - Property Services	Ontwikkel parking agter munisipale kantore, VD	VD	6	cr	-	-	250 000
4091	4.3 - Property Services	Security Measures Piketberg Main Office	PB	3	el	500 000	-	-
4091	4.3 - Property Services	Stores Velddrif (Erf 551)	VD		cr	300 000	350 000	500 000
4091	4.3 - Property Services	Security at municipal buildings	BR	Admin	cr	700 000	500 000	500 000
4171	4.5 - Solid Waste Removal	Furniture & Equipment - Refuse Removal	BR	Whole	cr	10 000	5 000	5 000
4171	4.5 - Solid Waste Removal	Refuse carts	PB	Whole	cr	-	-	20 000
4171	4.5 - Solid Waste Removal	Tools	BR	Whole	cr	10 000	10 000	10 000
4171	4.5 - Solid Waste Removal	Heist op den Berg Composting Drums	BR	Whole	sk	180 000	-	-
4171	4.5 - Solid Waste Removal	Skips at Drop Off	PV		cr	120 000	-	150 000
4171	4.5 - Solid Waste Removal	Heist op den Berg Visual Awareness Campaign	BR	Whole	sk	348 000	149 000	-
4171	4.5 - Solid Waste Removal	Drop Off - DKB	DKB		cr	500 000	-	-
4171	4.5 - Solid Waste Removal	Upgrade Refuse building - PB	PB	3&4	cr	300 000	200 000	-
4171	4.5 - Solid Waste Removal	Woodchipper	PV		cr	-	-	600 000
4171	4.5 - Solid Waste Removal	Replace CEX 1592	PV	Whole	el	900 000	-	-
4171	4.5 - Solid Waste Removal	Refuse compactor	BR	Whole	el	2 200 000	-	-
4171	4.5 - Solid Waste Removal	EK Drop Off	EK	5	mig	-	3 043 000	-
4171	4.5 - Solid Waste Removal	RH Drop Off	RH	5	mig	-	3 043 000	-
4174	4.6 - Street Cleaning	Refuse carts	BR	Whole	cr	20 000	-	-
4174	4.6 - Street Cleaning	Refuse Bins and stands	BR	Whole	cr	100 000	20 000	20 000
4291	4.7 - Sewerage	Furniture & Equipment - Sewerage	BR	Whole	cr	12 000	5 000	5 000
4291	4.7 - Sewerage	Tools	BR	Whole	cr	20 000	20 000	20 000
4291	4.7 - Sewerage	Replace rising mains in pump stations	VD	Whole	cr	100 000	100 000	120 000
4291	4.7 - Sewerage	Fencing Sewer Pump Stations	VD	Whole	cr	150 000	100 000	150 000
4291	4.7 - Sewerage	Sewer Renewals	BR	Whole	cr	120 000	150 000	150 000
4291	4.7 - Sewerage	Telemetry	BR	Whole	cr	180 000	180 000	200 000
4291	4.7 - Sewerage	Standby generators for pump stations pump	VD		cr	150 000	150 000	300 000
4291	4.7 - Sewerage	Telemetry at pump stations	VD	Whole	cr	200 000	200 000	250 000
4291	4.7 - Sewerage	Munisipale Dienste Ontwikkeling (Wyk 4 PB)	PB	4	el	757 823	-	-
4291	4.7 - Sewerage	Switchgear and pumps	VD	Whole	cr	300 000	300 000	200 000
4291	4.7 - Sewerage	Sewerage network - Velddrif	VD	6	el	-	-	1 000 000
4291	4.7 - Sewerage	Sewerage stands by pumps	VD	Whole	cr	300 000	350 000	350 000
4291	4.7 - Sewerage	Replace CFP 3464 (Vacuum Tanker)	VD		el	-	1 500 000	-
4291	4.7 - Sewerage	AUR WWTW	AU	6	mig	-	2 453 689	-

COST CENTRE	DEPARTMENT	PROJECT DESCRIPTION	TOWN	WARD	FUNDING	FINAL 22/23	FINAL 23/24	FINAL 24/25
4291	4.7 - Sewerage	RH WWTW	RH	5	mig	-	-	6 158 478
4292	4.8 - Waste Water Treatment	Fencing WWTW	BR	Whole	cr	150 000	-	-
4292	4.8 - Waste Water Treatment	Security at WWTW	VD	Whole	cr	200 000	-	50 000
4292	4.8 - Waste Water Treatment	Security Fence at Irrigation dam	PB	4	cr	400 000	-	-
4292	4.8 - Waste Water Treatment	Standby Generator for WWTW	BR	Whole	cr	-	-	500 000
4292	4.8 - Waste Water Treatment	Extension of DKB WWTW	DKB	7	el	2 500 000	-	-
4301	4.9 - Storm Water Management	Furniture & Equipment - Stormwater Management	BR	Whole	cr	6 000	3 000	3 000
4301	4.9 - Storm Water Management	Subsurface Drains	PB	4	cr	75 000	-	-
4301	4.9 - Storm Water Management	Fencing of stormwater channel	EK	5	el	100 000	-	-
4301	4.9 - Storm Water Management	Stormwaterbrug Wyk 4	PB	4	sk	159 000	-	-
4301	4.9 - Storm Water Management	Implement Stormwater Masterplan (PB)	PB		cr	350 000	200 000	200 000
4511	4.10 - Water Distribution	Furniture & Equipment - Water	BR	Whole	cr	12 000	5 000	6 000
4511	4.10 - Water Distribution	Tools	BR	Whole	cr	25 000	25 000	30 000
4511	4.10 - Water Distribution	Pumps (standby)	BR	Whole	cr	100 000	50 000	100 000
4511	4.10 - Water Distribution	Soft Starters Monte Bertha	PV	2	cr	250 000	-	-
4511	4.10 - Water Distribution	Replace mid-block lines	VD		cr	-	-	500 000
4511	4.10 - Water Distribution	Munisipale Dienste Ontwikkeling (Wyk 4 PB)	PB	4	el	961 377	-	-
4511	4.10 - Water Distribution	Replace redundant meters	PV	2	cr	250 000	400 000	400 000
4511	4.10 - Water Distribution	Munisipale Dienste Ontwikkeling (Wyk 2 PV)	PV	2	el	1 780 800	-	-
4511	4.10 - Water Distribution	Prepaid/ Smart Metering	BR	Whole	el	1 525 000	500 000	500 000
4511	4.10 - Water Distribution	Water Conservation and Demand Management	BR	Whole	wsig	2 739 130	-	-
4511	4.10 - Water Distribution	PB Reservoir	PB	Whole	el	-	2 910 000	-
4511	4.10 - Water Distribution	PB Reservoir	PB	4	mig	7 391 305	-	-
4511	4.10 - Water Distribution	Water Renewals	BR		el	8 775 000	4 000 000	5 000 000
4512	4.11 - Water Treatment	Purchase new borehole pumps	AU	6	cr	50 000	30 000	30 000
4512	4.11 - Water Treatment	Replace reservoir roof (EK & RH)	BR	5	cr	-	-	150 000
4512	4.11 - Water Treatment	WTW Building (AU)	AR	6	cr	-	-	250 000
4512	4.11 - Water Treatment	Telemetry: Water	VD	Whole	cr	140 000	150 000	-
4512	4.11 - Water Treatment	Security at Reservoir/Pump Stations	BR	Whole	cr	250 000	250 000	-
4551	4.12 - Roads	Furniture & Equipment - Roads	BR	Whole	cr	10 000	5 000	5 000
4551	4.12 - Roads	Remedial works on Roads - PB Industrial Area	PB	3	cr	-	50 000	-
4551	4.12 - Roads	Street name curb stones	BR	Whole	cr	50 000	-	-
4551	4.12 - Roads	Traffic calming measures (Speed bumps) Bring Traffic	BR	Whole	cr	100 000	-	-
4551	4.12 - Roads	Transport Trailers Multi Purpose	BR	Whole	cr	70 000	-	85 000
4551	4.12 - Roads	Cement ditches in Aurora	AU	6	cr	80 000	50 000	60 000

COST CENTRE	DEPARTMENT	PROJECT DESCRIPTION	TOWN	WARD	FUNDING	FINAL 22/23	FINAL 23/24	FINAL 24/25
4551	4.12 - Roads	Tools	BR	Whole	cr	100 000	50 000	60 000
4551	4.12 - Roads	Construction of roads: RDP Houses	PB	Whole	el	300 000	-	-
4551	4.12 - Roads	Replace CFP 2902	VD		cr	350 000	-	-
4551	4.12 - Roads	Upgrade Sidewalks (VD)	VD	Whole	cr	-	-	350 000
4551	4.12 - Roads	Vervang CFP 1413	AU	6	cr	350 000	-	-
4551	4.12 - Roads	Munisipale Dienste Ontwikkeling	BR	Whole	el	-	500 000	-
4551	4.12 - Roads	Upgrade Sidewalks (PB)	PB	3	cr	300 000	100 000	100 000
4551	4.12 - Roads	Remedial works on Roads - Culemborg Road	PB	3	cr	550 000	50 000	-
4551	4.12 - Roads	Upgrade Sidewalks (VD)	VD	7	cr	300 000	200 000	200 000
4551	4.12 - Roads	Upgrade of roads and stormwater (PB)	PB	Whole	mig	855 717	-	-
4551	4.12 - Roads	Replace CEX 4262	PV		el	900 000	-	-
4551	4.12 - Roads	Upgrade Sidewalks (PV)	PV	2	cr	300 000	50 000	550 000
4551	4.12 - Roads	Resaal Voortrekker Road	VD	7	el	-	-	1 000 000
4551	4.12 - Roads	Unserviced erven - Redelinghuis	RH	5	cr	200 000	500 000	500 000
4551	4.12 - Roads	Construction of roads (BM) - Lys van Hoofde	BR	Whole	el	700 000	300 000	300 000
4551	4.12 - Roads	Replace CFP 6247	VD		cr	-	-	1 400 000
4551	4.12 - Roads	Upgrade of roads and stormwater (EK)	EK	5	mig	2 186 090	-	-
4551	4.12 - Roads	PB Sidewalks (low cost)	PB	4	mig	-	2 257 398	-
4551	4.12 - Roads	Rebuild kerklaan	VD	6	el	-	500 000	2 000 000
4551	4.12 - Roads	Upgrade of roads and stormwater (AJUR)	AU	6	mig	2 798 324	-	-
4551	4.12 - Roads	Reseal/Construction of streets	BR	Whole	el	2 400 000	2 000 000	2 400 000
4551	4.12 - Roads	VD Sidewalks (low cost)	VD	7	mig	-	2 869 565	4 347 826
4621	4.13 - Electricity	Christmas lights	BR	Whole	cr	-	50 000	-
4621	4.13 - Electricity	High tension pole replacements	PV	Whole	cr	-	20 000	30 000
4621	4.13 - Electricity	Larger HT Switches - standby battery cell	VD	Whole	cr	-	30 000	30 000
4621	4.13 - Electricity	Furniture & Equipment - Electricity	BR	Whole	cr	100 000	20 000	30 000
4621	4.13 - Electricity	High tension circuit breakers	PV	Whole	cr	70 000	50 000	40 000
4621	4.13 - Electricity	Installation of new streetlights	BR	Whole	cr	-	100 000	100 000
4621	4.13 - Electricity	Bulk meter replacement	PV	Whole	cr	100 000	50 000	70 000
4621	4.13 - Electricity	Minisub in Basson Street Porterville Increase Demand	PV	1	cr	-	-	550 000
4621	4.13 - Electricity	Mid-block lines Noordhoek, VD	VD	6	cr	500 000	50 000	50 000
4621	4.13 - Electricity	Replace O/H feeder to Monte Bertha	PV	Whole	el	950 000	-	-
4621	4.13 - Electricity	Replace CEX 6454 (cherry picker)	PV		el	1 100 000	-	-
4621	4.13 - Electricity	Network Renewals	BR	Whole	el	700 000	400 000	450 000
4621	4.13 - Electricity	Replacing conventional electricity meters with prepaid	BR	Whole	el	1 000 000	250 000	300 000

COST CENTRE	DEPARTMENT	PROJECT DESCRIPTION	TOWN	WARD	FUNDING	FINAL 22/23	FINAL 23/24	FINAL 24/25
4621	4.13 - Electricity	Replace Dwarskroos O/H lines with Cable	VD	6	el	900 000	450 000	500 000
4621	4.13 - Electricity	Retro-fit main substation oil circuit breakers	PB	3	el	1 000 000	500 000	500 000
4621	4.13 - Electricity	Security of electrical assets	BR	Whole	el	700 000	1 000 000	500 000
4621	4.13 - Electricity	Bergvliet Bulk Services Upgrade/RDP Houses	BR	Whole	DoE	-	4 347 826	4 543 478
4622	4.14 - Street Lighting	Meter municipal assets	BR	Whole	cr	100 000	50 000	50 000
4622	4.14 - Street Lighting	Replace streetlights	BR	Whole	cr	800 000	500 000	500 000
5201	5.2 - Libraries and Archives	Shelves/Tables/Office furniture for libraries	BR	Whole	pawk	20 000	-	-
5221	5.3 - Community Halls and Facilities	Security Measures	BR	Whole	cr	100 000	-	-
5221	5.3 - Community Halls and Facilities	Furniture & Equipment Community Hall	BR	Whole	cr	100 000	100 000	-
5221	5.3 - Community Halls and Facilities	Upgrading of Community Halls	BR	Whole	cr	200 000	350 000	400 000
5231	5.4 - Cemeteries	Furniture & Equipment - Cemeteries	BR	Whole	cr	20 000	20 000	20 000
5231	5.4 - Cemeteries	Tools	BR	Whole	cr	20 000	20 000	25 000
5231	5.4 - Cemeteries	Gravel access roads - cemetery	PV	Whole	cr	50 000	50 000	-
5231	5.4 - Cemeteries	Upgrade entrance and parking	PV	Whole	cr	50 000	50 000	-
5231	5.4 - Cemeteries	Renewal of Ablution Facilities	BR	Whole	cr	350 000	-	-
5231	5.4 - Cemeteries	Fence at cemetery (PB)	BR	Whole	cr	-	500 000	500 000
5231	5.4 - Cemeteries	Fence new cemetery: Porterville	PV	Whole	el	1 000 000	-	-
5231	5.4 - Cemeteries	Fencing Cemetery (VD)	PV	Whole	el	-	1 000 000	500 000
5341	5.5 - Housing (Core)	GPS Tracking Device	BR	Whole	cr	15 000	20 000	25 000
5341	5.5 - Housing (Core)	Computer Equipment	BR	Whole	cr	-	30 000	35 000
5341	5.5 - Housing (Core)	Rectification of houses in Sand Street (Piketberg) & St Christopher Street (Velddrif)	BR	Whole	el	1 000 000	-	-
5371	5.7 - Traffic Control	Animal Control Pole	BR	Whole	cr	-	20 000	-
5371	5.7 - Traffic Control	Air conditioners	BR	Whole	cr	40 000	-	-
5371	5.7 - Traffic Control	Bodycams	BR	Whole	cr	50 000	-	-
5371	5.7 - Traffic Control	Firearms	PB	Whole	cr	60 000	-	-
5371	5.7 - Traffic Control	Riot Gear	PB	Whole	cr	60 000	-	-
5371	5.7 - Traffic Control	Furniture & Equipment - Traffic Department	BR	Whole	cr	15 000	37 000	30 000
5371	5.7 - Traffic Control	Carport	PB	4	cr	-	100 000	-
5371	5.7 - Traffic Control	Replacement of garage doors Test pit Velddrif	vd	7	cr	100 000	-	-
5371	5.7 - Traffic Control	Bullet Proof Vests	PB	Whole	cr	70 000	50 000	-
5371	5.7 - Traffic Control	Road marking machines	BR	Whole	cr	-	120 000	-
5371	5.7 - Traffic Control	Surveillance Cameras	EK	5	cr	75 000	75 000	-
5371	5.7 - Traffic Control	Generator Piketberg	PB	3	cr	-	200 000	-
5371	5.7 - Traffic Control	New Traffic Vehicles	BR	Whole	cr	350 000	500 000	500 000
5381	5.8 - Fire Fighting and Protection	Computer Equipment & Printers	BR	Whole	cr	-	15 000	15 000

COST CENTRE	DEPARTMENT	PROJECT DESCRIPTION	TOWN	WARD	FUNDING	FINAL 22/23	FINAL 23/24	FINAL 24/25
5381	5.8 - Fire Fighting and Protection	Fire Fighting Vehicle	PB	Whole	cr	240 000	-	-
5431	5.9 - Community Parks	Furniture & Equipment - Community Parks	BR	Whole	cr	15 000	20 000	20 000
5431	5.9 - Community Parks	Drive-on Trailer	BR	Whole	cr	-	100 000	-
5431	5.9 - Community Parks	Benches - open spaces	BR	Whole	cr	45 000	45 000	50 000
5431	5.9 - Community Parks	Brush Cutter	BR	Whole	cr	50 000	-	120 000
5431	5.9 - Community Parks	Public Toilets	PV	Whole	cr	100 000	200 000	-
5431	5.9 - Community Parks	Upgrade of Playparks - Outdoor gym	VD	6	cr	-	300 000	-
5431	5.9 - Community Parks	4 Ton Tipper (VD & PB)	BR	Whole	cr	200 000	250 000	-
5431	5.9 - Community Parks	Tractor (PB & PV)	BR	Whole	cr	-	450 000	-
5431	5.9 - Community Parks	Truck 1.5 Ton	BR	Whole	el	450 000	-	-
5431	5.9 - Community Parks	Upgrading of Community Parks	BR	Whole	cr	100 000	200 000	150 000
5431	5.9 - Community Parks	Spraying Can	BR	Whole	cr	150 000	200 000	200 000
5431	5.9 - Community Parks	Ride-on Lawnmowers	BR	Whole	cr	200 000	250 000	300 000
5431	5.9 - Community Parks	Fencing	BR	Whole	cr	650 000	300 000	400 000
5432	5.10 - Sports Grounds and Stadiums	Furniture & Equipment - Sport Facilities and Swimming	BR	Whole	cr	20 000	-	-
5432	5.10 - Sports Grounds and Stadiums	Pitch Covers (PB)	PB	4	cr	30 000	-	-
5432	5.10 - Sports Grounds and Stadiums	Irrigation Pumps	VD	7	cr	50 000	-	-
5432	5.10 - Sports Grounds and Stadiums	Tools	BR	Whole	cr	60 000	-	-
5432	5.10 - Sports Grounds and Stadiums	Irrigation Equipment	BR	Whole	cr	25 000	30 000	35 000
5432	5.10 - Sports Grounds and Stadiums	Mobile Pavilions	PB	Whole	cr	200 000	150 000	-
5432	5.10 - Sports Grounds and Stadiums	Fencing Rhino Park	PB	3	cr	-	-	500 000
5432	5.10 - Sports Grounds and Stadiums	Fencing Watsonia Sportsgrounds	PB	4	cr	500 000	-	-
5432	5.10 - Sports Grounds and Stadiums	Replace lights at sport fields	BR	Whole	cr	500 000	-	-
5432	5.10 - Sports Grounds and Stadiums	Upgrade of sports field irrigation systems	BR	Whole	cr	-	350 000	400 000
5432	5.10 - Sports Grounds and Stadiums	Upgrade of New Buildings (Goldsmid Sportveld)	VD	6	cr	400 000	500 000	-
5432	5.10 - Sports Grounds and Stadiums	Upgrading Sportsgrounds	PV	2	cr	200 000	700 000	1 000 000
5432	5.10 - Sports Grounds and Stadiums	PB New netball courts	PB	4	MIG	-	-	3 625 696
5433	5.11 - Swimming Pools	Replace pumps at swimming pools	PB	Whole	cr	100 000	-	-
5435	5.12 - Holiday Resorts	Tools and Equipment	VD	Whole	cr	15 000	30 000	30 000
5435	5.12 - Holiday Resorts	Tools and Equipment	DKB	Whole	cr	15 000	30 000	30 000
5435	5.12 - Holiday Resorts	Upgrading of resorts	VD	Whole	cr	150 000	200 000	200 000
5435	5.12 - Holiday Resorts	Furniture & Equipment - Holiday Resorts	VD	Whole	cr	200 000	250 000	250 000
5435	5.12 - Holiday Resorts	Fencing at Stywelyne	VD	7	cr	-	400 000	500 000
5435	5.12 - Holiday Resorts	Pelikaan Beach Resort Development	VD	Whole	cr	500 000	700 000	700 000
						83 154 566,00	49 121 478,00	52 964 478,00

BUD 22/23	COST-CENTRE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	TOTAL
7 000	Project Management Unit						7 000							7 000
60 000	Property Services					500 000					60 000			60 000
500 000	Property Services							5 000						500 000
5 000	Property Services													5 000
200 000	Sports Grounds and Stadiums				200 000									200 000
7 500	Property Services											7 500		7 500
500 000	Solid Waste Removal									250 000	250 000			500 000
120 000	Solid Waste Removal					120 000								120 000
10 000	Solid Waste Removal						2 000					8 000		10 000
10 000	Solid Waste Removal					2 000						8 000		10 000
2 200 000	Solid Waste Removal									2 200 000				2 200 000
900 000	Solid Waste Removal									900 000				900 000
100 000	Street Cleaning				20 000		30 000				50 000			100 000
20 000	Street Cleaning						20 000							20 000
100 000	Sewerage			50 000				50 000						100 000
120 000	Sewerage			60 000		60 000								120 000
180 000	Sewerage				100 000			80 000						180 000
300 000	Sewerage					150 000				150 000				300 000
12 000	Sewerage						6 000					6 000		12 000
20 000	Sewerage						7 000				13 000			20 000
150 000	Sewerage					150 000								150 000
2 500 000	Wastewater Treatment					200 000			1 000 000	1 000 000	300 000			2 500 000
75 000	Storm Water Management				30 000			30 000		15 000				75 000
350 000	Storm Water Management								350 000					350 000
6 000	Storm Water Management											6 000		6 000
250 000	Water Distribution									250 000				250 000
100 000	Water Distribution					30 000					40 000			100 000
250 000	Water Distribution				150 000	100 000								250 000
8 775 000	Water Distribution		775 000	1 000 000	2 000 000	2 000 000	1 000 000	1 000 000	1 000 000					8 775 000
7 391 305	Water Distribution				189 130			947 011	1 512 228	1 512 228	1 512 228	1 025 001		7 391 305
12 000	Water Distribution								6 000			6 000,00		12 000

BUD 22/23	COST-CENTRE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	TOTAL
25 000	Water Distribution				25 000		10 000	25 000				15 000		25 000
50 000	Water Treatment							10 000						50 000
50 000	Roads					30 000	10 000	10 000						50 000
2 500 000	Roads				500 000	1 000 000	1 000 000	500 000						2 500 000
2 798 324	Roads	365 039	365 039					500 000	500 000	1 068 246				2 798 324
2 186 090	Roads			500 000	500 000	500 000	500 000	186 090						2 186 090
10 000	Roads							5 000				5 000		10 000
100 000	Roads						30 000	70 000				70 000		100 000
70 000	Roads													70 000
350 000	Roads									350 000				350 000
350 000	Roads									350 000				350 000
900 000	Roads									900 000				900 000
70 000	Electricity								40 000					70 000
100 000	Electricity					30 000	30 000		40 000					100 000
500 000	Electricity							400 000	80 000	20 000				500 000
1 000 000	Electricity													1 000 000
700 000	Electricity								300 000					700 000
800 000	Street Lighting			150 000				600 000	80 000	20 000	250 000			800 000
100 000	Street Lighting				100 000						100 000			100 000
20 000	Libraries and Archives						20 000							20 000
200 000	Community Halls and Facilities										100 000			200 000
100 000	Community Halls and Facilities						100 000							100 000
100 000	Community Halls and Facilities			100 000										100 000
50 000	Cemeteries													50 000
50 000	Cemeteries										50 000			50 000
350 000	Cemeteries					175 000					175 000			350 000
1 000 000	Cemeteries								250 000	250 000	250 000	250 000		1 000 000
20 000	Cemeteries													20 000
20 000	Cemeteries													20 000
1 000 000	Housing Core								250 000	250 000	250 000	250 000		1 000 000
15 000	Housing Core													15 000
40 000	Traffic Control													40 000
100 000	Traffic Control					40 000								100 000
15 000	Traffic Control										7 500			15 000
60 000	Traffic Control								60 000					60 000
60 000	Traffic Control								60 000					60 000
70 000	Traffic Control													70 000
50 000	Traffic Control													50 000
75 000	Traffic Control													75 000
350 000	Traffic Control													350 000
240 000	Fire Fighting and Protection						240 000							240 000
45 000	Community Parks							45 000						45 000

BUD 22/23	COST-CENTRE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	TOTAL
100 000	Community Parks						100 000	200 000	200 000	150 000	100 000			100 000
650 000	Community Parks													650 000
100 000	Community Parks											100 000		100 000
15 000	Community Parks			15 000										15 000
50 000	Community Parks					50 000								50 000
150 000	Community Parks					150 000								150 000
200 000	Community Parks						200 000							200 000
200 000	Community Parks						200 000							200 000
450 000	Community Parks						450 000							450 000
400 000	Sports Grounds and Stadiums								400 000					400 000
30 000	Sports Grounds and Stadiums				30 000									30 000
50 000	Sports Grounds and Stadiums			50 000										50 000
200 000	Sports Grounds and Stadiums				200 000									200 000
500 000	Sports Grounds and Stadiums		500 000											500 000
25 000	Sports Grounds and Stadiums		25 000											25 000
500 000	Sports Grounds and Stadiums								500 000					500 000
20 000	Sports Grounds and Stadiums							20 000						20 000
60 000	Sports Grounds and Stadiums				60 000									60 000
100 000	Swimming Pools		100 000											100 000
200 000	Holiday Resorts		20 000,00	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000		200 000
500 000	Holiday Resorts					300 000					200 000			500 000
150 00	Holiday Resorts						150 000							150 000
15 000	Holiday Resorts				15 000									15 000
15 00	Holiday Resorts				15 000									15 000
83 154 566														83 154 566

ANNEXURE C: REVENUE BY SOURCE

R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23
Revenue By Source													
Property rates	18 174 686,07	6 828 485,05	6 920 420,47	6 835 965,26	6 860 686,78	6 939 517,74	6 998 401,75	6 999 914,75	6 987 755,19	6 997 936,66	6 970 450,18	7 188 016,14	94 702 236,04
Service charges - electricity revenue	16 056 800,00	14 451 120,00	12 845 440,00	12 845 440,00	12 845 440,00	12 845 440,00	12 845 440,00	12 845 440,00	12 845 440,00	12 845 440,00	12 845 440,00	14 451 120,00	160 568 000,00
Service charges - water revenue	2 189 294,68	2 611 634,70	3 012 364,36	2 772 774,61	2 740 258,89	2 711 544,02	5 048 879,43	3 546 831,68	3 299 299,66	3 442 562,50	3 200 667,09	2 231 054,18	36 807 165,80
Service charges - sanitation revenue	1 418 990,16	1 489 157,32	1 570 665,75	1 522 117,33	1 448 008,74	1 392 557,84	1 576 685,96	1 485 111,20	1 464 491,02	1 466 575,27	1 469 458,73	1 458 180,68	17 762 000,00
Service charges - refuse revenue	2 630 559,31	2 660 372,68	2 789 060,52	2 682 193,59	2 658 051,43	2 653 422,96	2 876 018,00	2 726 191,27	2 760 358,15	2 703 239,71	2 734 770,18	2 692 762,21	32 567 000,00
Rental of facilities and equipment	139 500,00	139 500,00	139 500,00	139 500,00	139 500,00	139 500,00	139 500,00	139 500,00	139 500,00	139 500,00	139 500,00	139 500,00	1 674 000,00
Interest earned - external investments	478 860,00	558 670,00	591 878,42	559 665,33	565 321,13	676 959,88	655 503,58	638 480,00	705 005,59	795 193,02	877 910,00	877 553,05	7 981 000,00
Interest earned - outstanding debtors	300 000,00	350 000,00	370 804,68	350 623,56	354 166,85	424 107,18	410 665,07	400 000,00	441 677,47	498 178,81	550 000,00	549 776,37	5 000 000,00
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	812 798,70	806 136,37	1 553 590,61	1 776 221,46	1 922 648,34	1 901 041,22	1 967 772,59	1 631 851,86	1 593 690,28	2 590 715,86	2 561 040,49	2 168 492,22	21 286 000,00
Licences and permits	1 179,94	127,92	2 389,24	4 699,84	13 492,56	2 853,90	17 588,84	9 713,90	6 709,91	8 837,76	7 707,09	1 699,10	77 000,00
Agency services	441 396,74	477 615,15	484 332,88	530 991,80	445 286,74	842 644,60	754 282,20	417 270,60	432 177,55	270 467,71	337 836,32	353 697,72	5 788 000,00
Transfers and subsidies	22 414 652,40	1 238 879,88	1 444 531,02	622 235,60	622 235,60	21 498 347,72	622 235,60	622 235,60	12 729 133,83	8 036 818,53	622 235,60	3 435 892,60	73 909 434,00
Other revenue	273 402,31	547 592,55	894 167,76	1 279 379,37	1 166 337,81	1 225 830,65	770 944,75	984 630,00	968 078,05	1 268 224,00	745 639,86	1 200 772,89	11 325 000,00
Gains	-	-	-	-	-	-	-	-	-	-	-	2 700 000,00	2 700 000,00
Total Revenue (excluding capital transfers and contributions)	65 332 120,32	32 159 291,59	32 619 145,72	31 921 807,75	31 781 434,88	53 253 767,73	34 683 917,76	32 447 170,86	44 373 316,68	41 063 689,82	33 062 655,55	39 448 517,16	472 146 835,83