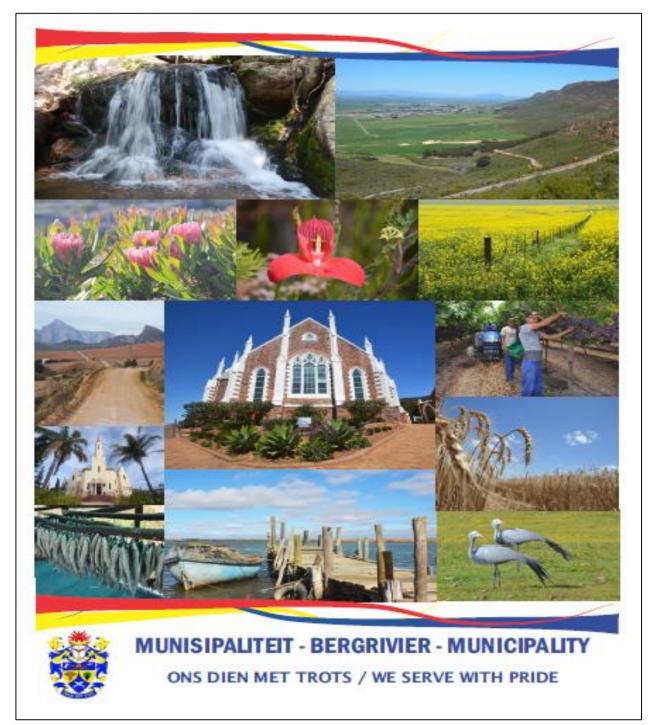
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FOREWORD BY THE EXECUTIVE MAYOR



Dearest communities,

On behalf of the Bergrivier Municipal Council and all its officials, I hereby present our Annual Report for the financial year 2022/2023. It is once again with a very grateful heart and by the grace of God that we end this financial year on a positive note.

The mandate of Bergrivier Municipality is built on the foundation of The Constitution

of the Republic of South Africa. We use chapter 7: Local Government, as our building blocks:

- a. To provide democratic and accountable government for local communities;
- b. To ensure the provision of services to communities in a sustainable manner;
- c. To promote social and economic development;
- d. To promote a safe and healthy environment; and
- e. To encourage the involvement of communities and community organisations in the matters of local government;
- f. Structuring and managing our administration, and budgeting and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community; and
- g. Participate in National and Provincial development programmes.

The strategic goals of Bergrivier Municipality were amended during the IDP processes and reads as follows:

- To strengthen financial sustainability;
- Ensure good governance;
- Sustainable service delivery;
- Facilitate an enabling environment for a diversified economy and growth to alleviate poverty; and
- Empowering people through innovation.

This year we also proudly reference our vision: "Bergrivier: a prosperous community where all want to live, work, learn and play in a dignified manner". This vision is firmly grounded in our successes and progress in support of our communities:

- Water pipe replacement program in Piketberg: project is jointly funded by the Water Services Infrastructure Grant, R 3,15 million and Bergrivier Municipality, R 7,35 million. Project is on-going;
- Two generators purchased (550kWh & 330kWh) at a total cost of R 2 762 659.00 to ensure a constant flow of purified water to the residents of Piketberg during loadshedding stages 6 and above;

- Construction of a brand new 4 megalitre reservoir in Piketberg has begun. R 13,8 million in funding from the Municipal Infrastructure Grant (MIG) and the balance of R 4,8 million from municipal funding; the project commenced in February 2023 and should take up to 10 months to complete;
- Bergrivier Municipality in partnership with the Department of Home Affairs hosted a successful high impact outreach during February 2023. Mobile units availed very needed services to the communities within the Bergrivier municipal area;
- Switch over of meter numbers on the new pre-paid electricity meter system: Standard Transfer Specification for Bergrivier Municipality;
- Dwarskersbos Sewerage Project
 - The project entails the following:
 - Construction of a new storage dam;
 - New irrigation pipeline;
 - Upgrading of the inlet works;
 - > Installation of flowmeter in chamber and telemetry; and the
 - > Refurbishment of old irrigation pump station.
 - Project commenced on 17 April 2023, total cost of R 4 732 075.57, estimated to be completed by the end of October 2023; and the
- Building of homes in three (3) towns:
 - 1. Eendekuil

Approved funding for 47 units (Funding: R 4 698 949.08);

2. Piketberg

Approved funding for 181 units (Funding: R 14 595 050.84);

3. Porterville

Approved funding for 177 units (Funding: R 15 869 756.28).

Bergrivier Municipality's Mission: "Commitment to sustainable development and the delivery of services that are responsive to the developmental needs of all communities in Bergrivier Municipality". Each year we commit to transitioning our plans into tangible action; because the scariest place to be, is the same place as last year. Our performance is evident that we are constantly moving forward, growing and developing.

To our communities, we always appreciate you, your diligence has never failed us.

To the Municipal Manager, the Directors and all municipal officials, thank you once again for your hard work, it does not go unnoticed.

To the Bergrivier Municipal Council, our fellowship is what makes us unique. Thank you, we appreciate you.

Today I end my Mayoral Foreword with a scripture reading:

"For this very reason, make every effort to add to your faith goodness; and to goodness, knowledge; and to knowledge, self-control; and to self-control, perseverance; and to perseverance, Godliness; and to Godliness, mutual affection; and to mutual affection, love." 2 Peter 1:5-7

All honor and glory to God.

Alderman Ray van Rooy

EXECUTIVE MAYOR

BERGRIVIER MUNICIPALITY

FOREWORD BY THE MUNICIPAL MANAGER



Bergrivier Municipality is an institution where we truly live our vision of creating a "Prosperous community where all want to live, work, learn and play in a dignified manner". We strive to serve our communities by delivering excellent services, which we do in a sustainable manner. We declared 2023 as the Year of Continued Prosperous Partnerships for a dignified future, as we have learnt through the world-wide Covid-19 pandemic since 2020, the value of functional partnerships and that a Municipality can never function in isolation. The participation, appreciation, and thankfulness that we receive from our communities are evidence of this. Bergrivier Municipality is a Category B Municipality in terms of Section 155 of the Constitution of South Africa (1996) and performs all the executive, legislative and administrative powers and functions assigned to it in terms of Section 156 of the Constitution read with Chapter 3 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) (Systems Act). At Bergrivier Municipality we strongly uphold the definition of a Municipality as contained in the Systems Act, which states that a municipality consists of three partners namely the elected council, the professional administration and the public. In Bergrivier Municipality we believe that it is three equal partners. It is when these three partners work seamlessly together, where we see the magic happen! The magic was significant in the recent financial year, where all role players worked seamlessly together towards a prosperous community. Even in very challenging times. It was truly one of the most challenging years in Local Government due to many factors outside of our control.

We have many challenges in South Africa and the most evident one affecting us all during this period, was dealing with Escom loadshedding. In Bergrivier Municipality we strive towards turning "beurtkrag" (loadshedding) into "buurtkrag" (the power of a community through active citizenship). Another factor was the floods in June 2023.



There is still much that we can and must do better, but we are satisfied that we truly function as three circles working together in close partnership to benefit all the people living and working within our Municipal Area.

For these reasons, we take great care and effort to work well with sector departments to obtain effective cooperation with other spheres of Government.

As a Municipality we do risk assessments regularly and have dedicated risk management meetings quarterly to develop and implement mitigating measures. Our top strategic risk with the highest residual rating and priority one is the lack of energy security in South Africa. The prolonged periods of loadshedding between stages 1-6 is a huge financial and reputational risk to the Municipality as we need power to distribute power, to clean water, to pump water to reservoirs for distribution, to manage sewerage and to deliver adequate services to our communities. Under stage 6 loadshedding Bergrivier Municipality uses 2020 litres of diesel per day to fuel generators to deliver services. This amounts to more than R 1 million per month extra. Furthermore, it includes an increase in lawlessness in the communities resulting in criminal activities, including vandalism and theft of municipal infrastructure and assets, the economic threat to business continuity of every business (small, medium, and macro) in our area with the resulting unemployment and poverty in our communities. Bergrivier Municipality work together with the Provincial – and District Disaster Management Centre to create and implement disaster management plans to mitigate the situation. During this period, we also approved our operational plan to deal with service delivery under loadshedding stages 1 -6. We further monitor and manage 6 priority 2 strategic risks, including long term financial sustainability of the Municipality, lack of management continuity and inadequate human resources increased by the Upper Limits for senior managers, making recruitment and selection of suitable candidates very difficult.

Our international relations with the Belgium Federal Government and Heist-op-den-Berg Municipality assisted Bergrivier Municipality in knowledge sharing, skills transfers, and the procurement of much needed funding. Bergrivier Municipality is privileged to be selected as one of only three Municipalities in South Africa to receive funding from the Belgium Federal Government from 2017 - 2023 to implement a project with the theme: "Turning waste into prosperity". During the 2017/2018 financial year we recruited 21 waste ambassadors from local entrepreneurs and employed them in three areas throughout Bergrivier Municipal Area, namely Noordhoek in Velddrif, Ward 4 in Piketberg and Monte Bertha in Porterville. The ambassadors were trained in waste management, composting and raising awareness on recycling and other waste management issues. During 2018/2019 and 2019/2020 these ambassadors were further developed, skilled and assisted to form co-ops and apply for funding to start their own businesses, thereby turning green waste into prosperity. During 2020/2021 we were again selected for the continuation of this programme from 2022 – 2023. We are deeply thankful for the opportunity to be exposed to International best practices on waste management. In Porterville we established a best practice where the waste ambassadors started their own business and uses municipal green waste and turning it in to prosperity by selling the organic compost. From 1 July 2023 the Municipality will strive to duplicate their success in Piketberg and Velddrif.

The revenue trend for the Municipality for the past three years consisted mainly of income derived from services, rates, and government grants. The revenue from own sources, rates and services represents 83.85

% of the total operational income. During the past financial year, the Council took up external loans to the value of R 39,6 million for the construction of capital infrastructure to enhance the delivery of services. Government grants received represent 20.50 % of revenue towards operational income. The loans and capital grants were spent on infrastructure improvement to ensure that all residents have access to the full complement of Municipal services. During the 2022/23 financial year we spent R 74.71 million on capital projects of which 30.82 % was from Government Grants and transfers, 44.27 % from borrowings and 24.91 % from own funds. During this financial year we realized a debtor's collection rate of 96.12 % (slightly increased from the 95 % achieved in the previous financial year) which is above the National Treasury norm of 95 % in Local Government. The Municipality is still in the process of implementing a revenue enhancement plan to further improve revenue generation and we will continue our efforts to sustain revenue collection targets above the National Treasury norm of 95 %. The Municipality has a sound liquidity position with the current ratio as of 30 June 2023 equalling 3.40 : 1 and a current ratio of 3.42 : 1. These ratios are indicative of the efforts made by the Municipality to achieve financial sustainability. The municipality's cash position has also improved, and cash and cash equivalents increased by R 31.12 million in the year under review.

Looking back, we are thankful for a very successful year with many highlights amidst serious new challenges (see photo page for visual illustration of some of the highlights), but we are also constantly aware of the sustainability challenges facing Local Government in South Africa, including the financial sustainability of Local Government. Bergrivier Municipality managed to sustain its 7th consecutive clean audit and the 9th consecutive unqualified audit. I sincerely thank my entire team for their unparalleled dedication and commitment. Together we can face any challenge that comes our way if we continue to work as a team and in partnership. I would like to take this opportunity to sincerely thank our equal partners, the council and public, of Bergrivier Municipality. Your efforts do not go unnoticed. We truly strive to serve with pride!

ADV. H. LINDE MUNICIPAL MANAGER

HIGHLIGHTS OF THE 2022-2023 FINANCIAL YEAR



Bergrivier Municipality hosted its first Golden Games in Piketberg (2023) which was held at the Rhino Park Sports grounds.



Bergrivier Municipality was awarded R3,4 million from the Western Cape Government which was used towards purchasing two large generators (550kWh and 330kWh) to ensure sufficient water purification for Piketberg.



The annual Mayoral Golf Day took place on Saturday, 29 October 2022 at the Porterville Golf Club.





Bergrivier Municipality hosted a successful Virtual Talent Competition on 27 August 2022 at the N.Otto Community Hall in Porterville.



Come Save Your Town: Bergrivier Municipality in partnership with the Centre for Public Witness in the Western Cape hosted a community meeting on 25 November 2022 in Velddrif to discuss various issues for the future of the town.



The long-awaited Pietie Fredericks Youth Centre in Piketberg has officially been handed over by PPC De Hoek to Bergrivier Municipality on Monday, 31 October 2022. The first phase has already been completed, however, the second phase in still in progress. This centre will focus on youth development and youth empowerment.



Save water! Bergrivier Municipality thanked the Technical Services Team and the standby personnel for their unwavering dedication to restoring the water levels of the two reservoirs in Piketberg which reached critical levels in January 2023 during prolonged loadshedding by Eskom. The team also erected water points throughout the town for the public to collect.



Bergrivier Municipality in partnership with the Department of Home Affairs hosted a successful High Impact Outreach Programme during



Bergrivier Municipality approved the 2023/24 — 2025/26 budget at a Council meeting held on Tuesday, 30 May 2023 at the N.Otto Community Hall. This was a first for the Municipality to take a Council meeting to the public.



Bergrivier Municipality hosted a youth delegation from Heist-op-den-Berg in Belgium in April 2023. This forms part of our twinning agreement.



Bergrivier Municipality officially received its seventh consecutive clean audit at a special meeting held on Friday, 2 June 2023 in Saldanha Bay. We serve with pride in Bergrivier!

WE SERVE WITH PRIDE



CHAPTER 1: MUNICIPAL OVERVIEW AND EXECUTIVE SUMMARY



A magnificent setting over canola fields Photographer: Adv. Hanlie Linde

1.1 INTRODUCTION TO BERGRIVIER MUNICIPALITY

The Constitution of the Republic of South Africa (1996) states that the government comprises of national, provincial and local spheres (municipalities) of government which are distinctive, interdependent and interrelated (Section 40). Bergrivier Municipality is an organ of state within the local sphere of government and is established in terms of Section 12 of the Municipal Structures Act, 1998 (Act 117 of 1998) (Municipal Structures Act) as a Local Municipality with an Executive Mayoral System combined with a Ward Participatory System.

Section 152 (1) of the Constitution sets out the objectives of local government namely:

- To provide democratic and accountable government to the community;
- To ensure the sustainable provision of services to the community;
- To promote social and economic development;
- To promote a safe and healthy environment; and
- To encourage communities and community organisations to get involved in local government matters.

The Constitution prescribes a developmental duty to Municipalities which requires them to structure and manage their administration, budgeting and planning processes in a manner that gives priority to the basic needs of the community and promotes social and economic development of the community.

The functions of municipalities are set out in Schedules 4B and 5B of the Constitution, and municipalities must perform these functions in a manner that enables them to achieve the Constitutional objectives as indicated above. Section 84 of the Municipal Structures Act regulates the division of functions between district and local municipalities and the following table indicates the functions that Bergrivier Municipality is authorised to perform.

SCHEDULE 4, PART B FUNCTIONS	YES/NO	SCHEDULE 5, PART B FUNCTIONS	YES/NO
Air pollution	Yes	Beaches and amusement facilities	Yes
Building regulations	Yes	Billboards and the display of advertisements in public places	Yes
Childcare facilities	Yes	Cemeteries, funeral parlors, and crematoria	Yes
Electricity and gas reticulation	Yes	Cleansing	Yes
Firefighting services	Yes	Control of public nuisances	Yes
Local tourism	Yes	Control of undertakings that sell liquor to the public	Yes
Municipal airports	None	Facilities for the accommodation, care & burial of animals	Yes

TABLE 1: MUNICIPAL FUNCTIONS

SCHEDULE 4, PART B FUNCTIONS	YES/NO	SCHEDULE 5, PART B FUNCTIONS	YES/NO
Municipal planning	Yes	Fencing and fences	Yes
Municipal health services	No (WCDM)	Licensing of dogs	No (WCDM)
Municipal public transport	Yes	Licensing & control of undertakings that sell food to the public	WCDM
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	Yes	Local amenities	Yes
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	Yes	Local sport facilities	Yes
Storm water management systems in built-up areas	Yes	Markets	Yes
Trading regulations	Yes	Municipal abattoirs	Yes
		Municipal parks and recreation	Yes
		Municipal roads	Yes
		Noise pollution	Yes
	Voc	Pounds	Yes
Water and sanitation services limited to potable water supply systems and demostic waterwater and sowage disposa		Public places	Yes
domestic wastewater and sewage disposal systems		Refuse removal, refuse dumps and solid waste disposal	Yes
		Street trading	Yes
		Street lighting	Yes
		Traffic and parking	Yes

1.2 GEOGRAPHIC OVERVIEW

Bergrivier Local Municipality is situated in the West Coast District of the Western Cape Province. The Municipality is bordered to the North by Cederberg Municipality, to the West by Saldanha Bay Municipality, to the South by Swartland Municipality and to the East by Drakenstein and Witzenberg Municipalities. The Municipality covers a geographic area of approximately 4 408 km² and is geographically diverse. It includes 9 urban settlements, approximately 40 kilometres of coastline and a vast rural area. The main urban

settlements that constitute the Municipality are: Piketberg which is the administrative seat, Porterville, Velddrif (which includes Port Owen, Laaiplek and Noordhoek), Dwarskersbos, Eendekuil, Aurora, Redelinghuis, Goedverwacht and Wittewater. The latter two towns are Moravian settlements on private land. The following figure depicts the Bergrivier Municipal Area as well as the position of Bergrivier Municipality in relation to the Western Cape.

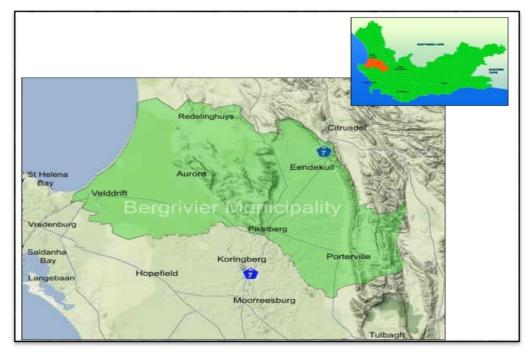


FIGURE 1: MAP OF BERGRIVIER MUNICIPALITY IN RELATION TO THE WESTERN CAPE

The following table provides an overview of the various settlements that constitute the Bergrivier Municipal Area:

SETTLEMENT	CHARACTERISTICS AND ECONOMIC BASE
Velddrif (Including Laaiplek, Port Owen and Noordhoek)	Velddrif is a coastal town which functions as a focal point for the fishing industry along the West Coast. The most important resources are the sea, the coastal environment, salt pans and the Bergrivier Estuary Tourism, retirees and second home residents provide a solid base for the local economy.
Dwarskersbos	Dwarskersbos is a coastal town characterised by its property market, holiday accommodation and tourism. The sea and coastal area are the most important natural resources. The main function of the town is to provide holiday accommodation. Tourism, retirees and second home residents provide a solid base for the local economy.
Piketberg (Including Piket- Bo-Berg)	Piketberg is classified as a central place and is the administrative seat of the Bergrivier Municipality. It is also the service and commercial centre of the surrounding agricultural area. The primary economic base of Piketberg is agriculture. Public-sector activities related to the municipal head office, district offices, provincial government offices and other public functions also provide a solid base for the local economy.
Porterville (Incl Dasklip Pass)	Porterville is classified as a central place and a sound infrastructure has contributed towards the establishment of a Regional Kaap Agri Office. The economic base of Porterville is primarily agriculture, which is supplemented by some recreational and tourism activities.

TABLE 2: SETTLEMENT TYPES, CHARACTERISTICS AND ECONOMIC BASE

SETTLEMENT	CHARACTERISTICS AND ECONOMIC BASE
Redelinghuis	Redelinghuis is classified as an isolated village. The town mainly functions as a residential area for the surrounding agricultural sector and retired people. There is some recreational and tourism potential in the Verlorenvlei which is a Ramsar Site which falls partially within Bergrivier area of jurisdiction. This town has no autonomous economic base other than the accommodation of farm workers involved in the nearby farms and basic service provision associated with this use.
Aurora	Aurora is also classified as an isolated village. The town has a rural character against a picturesque topographical setting. This town has no autonomous economic base other than the accommodation of farm workers involved in the nearby farms and basic service provision associated with this use.
Eendekuil	Eendekuil is also classified as an isolated village. It functions as a low-order agricultural service centre that is dependent on Piketberg for higher-order services. Mainly a residential town for farm workers and retired people. This town has no autonomous economic base other than the accommodation of farm workers involved in the nearby farms and basic service provision associated with this use.
Goedverwacht and Wittewater	Goedverwacht and Wittewater are also classified as isolated villages. These towns are located on private land, within a predominantly agricultural area. They are Mission Stations run by the Moravian Church of South Africa and have little direct investment to stimulate economic activities. Inhabitants work mainly on the surrounding farms, but the villages do boast some very good builders. The scenic mountains and the missionary culture offer some tourism potential, but this can only be realized within the context of the larger tourism plan for the region.

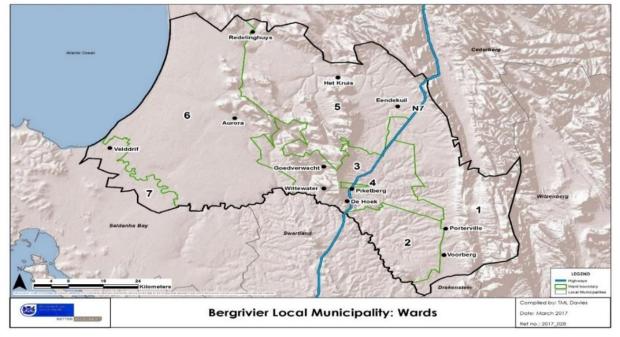
The ward demarcation of Bergrivier Municipality was changed for the 2016 municipal election in accordance with the Local Government: Municipal Demarcation Act, 1998 (Act 27 of 1998) (Demarcation Act) and was demarcated into 7 (seven) wards. Although the Municipality had 7 wards prior to this, the new demarcation brought about significant changes in ward boundaries which impact on municipal planning, information management and community participation practices. No demarcation changes were made to wards prior to the 2021 Local Government Elections. The following is a table outlining the current ward demarcation in comparison to the former demarcation:

WARD	CURRENT DEMARCATION	FORMER DEMARCATION
1	Comprises Porterville Town, Voorberg and the rural area to the southeast of Porterville	Porterville Town and the rural area to the North of Porterville
2	Comprises the remainder of Porterville (Monte Bertha) and the rural area to the west of Porterville	The remainder of Porterville (Monte Bertha), the rural area to the South of Porterville and the Voorberg prison
3	Comprises the Western and Southern portion of Piketberg Town, De Hoek, Wittewater and Goedverwacht	Western and Southern portion of Piketberg Town, Eendekuil and an extensive rural area
4	Predominantly urban and comprises the Northeastern portion of Piketberg Town	Predominantly urban and comprises the Northeastern portion of Piketberg Town
5	Comprises the Western and Southern portion of Eendekuil, Redelinghuis and Genadenberg which belong to the Moravian Church of South Africa	Predominantly rural with a smattering of private settlements including Wittewater, Goedverwacht and Genadenberg which belong to the Moravian Church of South Africa and De Hoek, a private residential area

TABLE 3: COMPARISON OF WARD DEMARCATIONS

WARD	CURRENT DEMARCATION	FORMER DEMARCATION
		situated on the premises of the Pretoria Portland Cement factory (PPC) a few kilometres to the south of Piketberg
6	Predominantly coastal and rural and comprises the towns of Aurora, Noordhoek and Dwarskersbos and the rural areas between these settlements	Predominantly rural and comprises the towns of Aurora, Redelinghuis and Dwarskersbos and the rural areas between these settlements
7	Predominantly urban coastal settlement and comprises Velddrif which includes Port Owen and Laaiplek	Predominantly urban coastal settlement and comprises Velddrif which includes Noordhoek, Port Owen and Laaiplek

FIGURE 2: WARD DEMARCATION - 2021

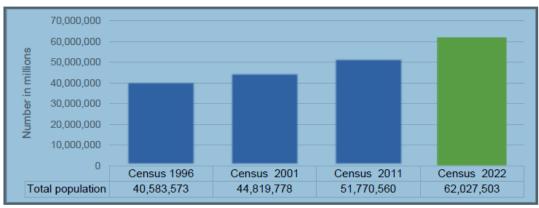


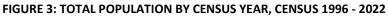
1.3 DEMOGRAPHIC OVERVIEW

1.3.1 POPULATION

i. South African population

The population of South Africa increased from 51,7 million in 2011 to more than 62 million in 2022; a growth rate of 1,8 % in the intercensal period. Females constituted 51,5 % of the total population, while 48,5 % were males. Gauteng and KwaZulu-Natal had the highest populations at 15 million and 12,4 million respectively, while the Northern Cape had the smallest (1,3 million). Black Africans remain the dominant population group at 81,4 %, followed by the coloured population at 8,2 %. The white population percentage declined to 7,3 % in 2022 from 8,9 % observed in 2011, while that for Indians/Asians increased slightly from 2,5 % in 2011 to 2,7 % in 2022. The median age increased to 28 years from 25 years in 2011, suggesting a consistent increase over time and an overall increase of three years.







ii. Western Cape Population

TABLE 4: POPULATION OF THE WESTERN CAPE

PROVINCE	CENSUS YEAR	GEN	TOTAL	
TROVINCE	CENSOS FEAR	MALE	FEMALE	
	1996	1 935 494	2 021 381	3 956 875
Western Cape	2001	2 192 321	2 332 014	4 524 335
	2011	2 858 506	2 964 228	5 822 734
	2022	3 602 159	3 830 860	7 433 019

TABLE 5: DISTRIBUTION BY POPULATION GROUP, CENSUS 1996 - 2022

	CENCUC	POPULATION GROUP								
PROVINCE	CENSUS YEAR	BLACK AFRICAN	COLOURED	INDIAN/ASIAN	WHITE	OTHER	TOTAL			
	1996	826 691	2 146 109	40 376	821 551		3 834 727			
Western	2001	1 207 429	2 438 976	45 030	832 901		4 524 335			
Cape	2011	1 912 547	2 840 404	60 761	915 053	93 969	5 822 734			
	2022	2 884 511	3 124 757	84 363	1 217 807	115 235	7 426 673			

iii. West Coast District Population

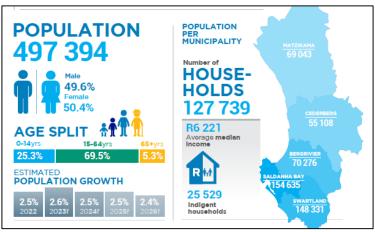


FIGURE 4: POPULATION OF THE WEST COAST DISTRICT



Based on the StatsSA Mid-Year Population estimate, the West Coast total population count was 497 394 in 2022 and is projected to total 552 712 in 2031.

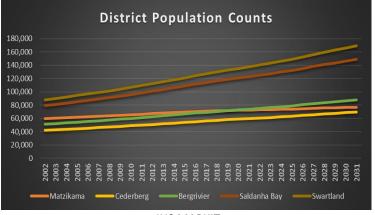
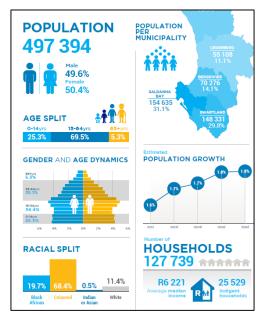


FIGURE 5: ESTIMATED POPULATION COUNTS FOR WEST COAST DISTRICT



FIGURE 6: DEMOGRAPHIC PROFILE OF THE WEST COAST



The below table displays estimated summary statistics for each of the local municipalities within the West Coast District Municipal Area for the period 2002 to 2031.

%	MATZIKAMA	CEDERBERG	BERGRIVIER	SALDANHA BAY	SWARTLAND
Average Household Contribution	16.32	12.87	15.89	25.92	29.01
Average Population Contribution	16.44	12.99	15.61	28.30	26.67
Average Population Growth Rate	0.84	1.74	1.87	2.21	2.28
Average Household Growth Rate	1.02	2.02	2.03	3.23	2.28

TABLE 6: SUMMARY OF STATISTICS IN WEST COAST DISTRICT

MERO 2022

It is important to list the collective major areas of concern in the West Coast District as to contextualise the major challenges of Bergrivier Municipality. These major areas of concern for the whole of the West Coast District include:

- Rising population and poor households;
- Households with no income;
- High unemployment rate and in-migration;
- Cost of housing;
- Informal dwellers;
- Teenage pregnancies;
- Anti-Retroviral Treatment and TB patient loads;
- Lower immunisation coverage;
- Sustainability of service levels;
- Shortage of relevant and appropriate human resource;
- Lack of water & other resources, including funding;
- Increasing cost and unaffordability of basic services; and
- Climate change and effect on agriculture.

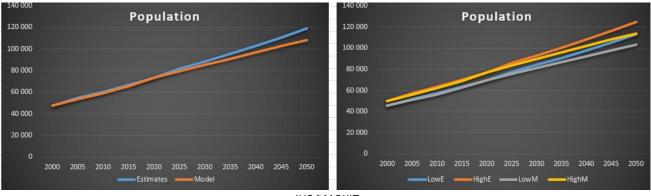
iv. Bergrivier Municipality Population

• Population statistics

According to the 2022 StatsSA, 74 042 people were residing within the Bergrivier Municipal Area in 2021 with a projection of 87 724 in 2031. The Municipality was home to around 18 911 households in 2021 with

a projection of 23 689 households in 2031. The average household size in the Municipality is projected to decrease from 3.92 in 2021 to 3.70 in 2031. The average population density in the Municipality is projected to increase from around 16.8 people per km² in 2021 to 19.9 people per km² in 2031. Bergrivier Municipal Area is the 3rd least populated municipal area in the West Coast District. It has the 2nd highest household size and the 3rd highest population density in the West Coast District.

The following figure outlines the estimated population growth in and for Bergrivier Municipal Area:







• Population per town

The following table indicates the population dispersion by town / area:

	2020	2025	2030	2035	2040	2045	2050
Piketberg	14 804	16 415	17 722	18 895	19 941	20 858	21 720
Aurora	708	784	846	901	950	993	1 033
Bergrivier Rural	30 034	33 302	35 952	38 331	40 451	42 311	44 060
Wittewater	1 040	1 153	1 244	1 326	1 399	1 463	1 523
Dwarskersbos	821	910	982	1 046	1 104	1 154	1 201
De Hoek	405	449	486	518	547	573	597
Velddrif	13 502	14 968	16 157	17 223	18 172	19 004	19 787
Porterville	8 642	9 582	10 344	11 028	11 638	12 173	12 676
Eendekuil	1 876	2 080	2 245	2 394	2 526	2 642	2 751
Goedverwacht	2 425	2 688	2 901	3 093	3 263	3 412	3 552
Redelinghuis	703	779	841	897	946	989	1 030
Beaverlac	72	80	87	92	98	102	107

TABLE 7: ESTIMATED POPULATION DISPERSION PER TOWN/AREA

	2020	2025	2030	2035	2040	2045	2050
De Lust	839	930	1 004	1 070	1 129	1 181	1 230

IHS MARKIT

Between 2001 and 2021, the West Coast District was projected to experience the Province's second highest level of urbanisation, estimated at 9.1 %. The urban population was expected to have grown from slightly below 200 000 individuals in 2001, constituting 70.2 % of the total population, to more than 370 000 individuals in 2021, making up 79.3 % of the total population. Bergrivier Municipal Area had the highest urbanisation rate in the District from 2001 to 2021. The majority of residents are situated in the urban settlement areas of Velddrif, Piketberg and Porterville. Similar to the other municipal areas in the West Coast District, the rural population in Bergrivier Municipal Area experienced minimal changes in its numbers. However, its contribution to the overall population share had decreased by 2021. The growth in urban areas such as Velddrif and Dwarskersbos contributed to the general trend of urbanisation.

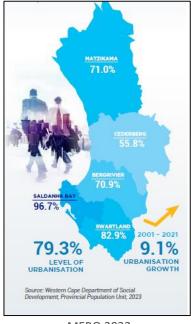


FIGURE 8: LEVEL OF URBANISATION, 2001 - 2021

MERO 2022

Population statistics per gender

The population per gender is as follows:

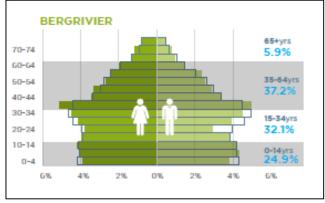


FIGURE 9: GENDER COMPOSITION

The gender composition remained relatively unchanged and well balanced, with a slightly higher ratio of females to males. The increasing gender ratio could be attributed to a wide range of factors including an increase in female mortality rates and the potential inflow of working males into the municipal area.

Population statistics per age

According to the 2023 SEP, the Age Cohorts can be outlined as follows:

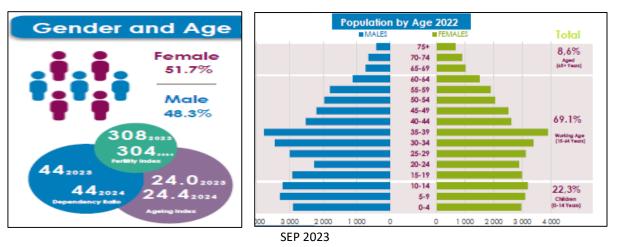


FIGURE 10: AGE COHORTS

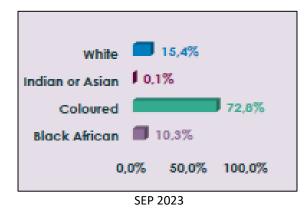
A higher population growth is estimated for working aged population, with an expected growth in 2021 to 2025 of 1.3 % on average annually. An average growth rate for children is expected to be 1.2 % over the same period, with a slower growth of 0.7 % for the 65+ aged group. The depicted growth decreases the dependency ratio in 2021 from 45.6 to 45.3 in 2025.

Population statistics per race

The racial composition is as follows:

MERO 2023

FIGURE 11: RACIAL COMPOSITION



1.4 SOCIO ECONOMIC OVERVIEW

The United Nations uses the Human Development Index (HDI) to assess the relative level of socio-economic development in countries. Economists expect economic growth to result in improvements in human development and economic decline to have an adverse effect on human development.

1.4.1 HOUSEHOLDS

Number of households as per municipality in the West Coast:

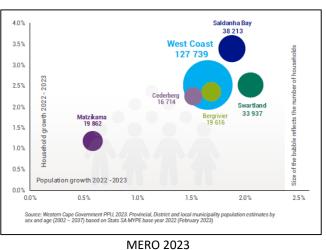
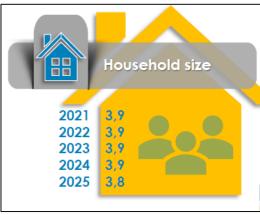


FIGURE 12: NUMBER OF HOUSEHOLDS

Basic service delivery should be informed by credible and accurate number of households within a municipal area. There are 19 616 households in the Bergrivier Municipal Area with 127 739 households in the West Coast District in 2022. The total households include the entire municipal area inclusive of private farms and/or land.

FIGURE 13: HOUSEHOLD SIZE





Minimal change in household size is expected between 2021 and 2031 in the Bergrivier Municipal Area with the actual size of households estimated to remain at 3.9 persons per household. It is expected to drop to 3.7 persons per household in 2031.

1.4.2 EDUCATION

Education is the functional mandate of the Provincial Department of Education, but the impact of shortcomings within the education system and the lack of skills impact on the Municipality. The Municipality therefore has a vested interest in working co-operatively with the Department of Education and related departments whose functional mandates fall within the realm of social development.

Skills are an essential contributor to the development of individuals, businesses, societies and economies. Their importance is even more pronounced in the South African context where high levels of structural unemployment among the youth is still more prevalent than in other emerging economies. While low skill levels and lack of experience are widely known as the primary causes of unemployment amongst youth, it is also becoming increasingly apparent that many young graduates are unable to find employment due to an education system that is supplying industry with skills that are either inadequate or irrelevant. Globally, apprenticeship-based learning remains the most effective learning methodology that produces high quality workers that have the skills that employers need. The Labour Force Surveys released by Stats SA on a quarterly basis reveal that the unemployment rate among youth (aged 15-34 years) is consistently higher than the adult unemployment rate in all provinces.

Low literacy levels remain a challenge in the West Coast District. In 2022, the District literacy rate (57.6 %) was substantially lower than that of the Province (66.2 per cent). However, between 2012 and 2022 the rate increased by 0.2 of a percentage point in the West Coast District, while increasing by 0.9 of a percentage point in the Province. Low literacy rates affect employment prospects, increasing poverty and the need for income assistance. Racial disparities amplify poverty and income inequality levels in the West Coast District. Literacy levels are especially low for the coloured population (52.5 %) and have declined for this group since 2012. By contrast, literacy levels have improved for other racial groups. A disproportionately high number of coloured

people stay on farms, where they may face difficulties in accessing education. This leads to low literacy levels, which impact employability in sectors other than agriculture. Ensuring that school-age children are enrolled in school and attend regularly is essential for improving literacy levels. Scholar transport support provided by the Western Cape Education Department therefore plays a critical role in securing access to education in the West Coast District.

Education and skills will improve access to available employment opportunities. The low education and skills levels of the Bergrivier Community are contributing to unemployment and poverty and are cause for concern. Education and training opportunities are limited by the absence of any tertiary (or technical) education facilities in the Municipal Area.

The following Educational indicators for Bergrivier Municipal Area provide a dashboard overview of the status quo of education in the area. This subsection explores the educational circumstances of households in the West Coast District by using data on learner enrolments, the Grade 10 to 12 retention rate, matric pass rates and learner teacher ratios.

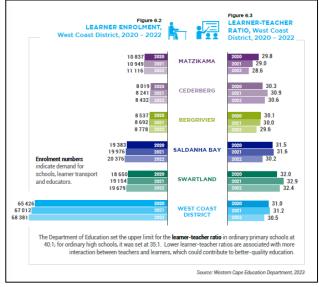


FIGURE 14: LEARNER ENROLMENTS & LEARNER TEACHER RATIO



In the Bergrivier region, learner enrolment reached 8 778 in 2022, slightly surpassing the 8 692 enrolled in 2021. The increase in learner enrolment is indicative of positive developments such as improved access to education and heightened awareness of its societal benefits. However, this growth also presents socioeconomic challenges, particularly in terms of infrastructure and resource demands, necessitating ongoing enhancements in educational quality to effectively cater to the expanding student population. As the number of learners rises, there is a critical need for strategic planning and investment in education does not ensure that the system can accommodate the influx while maintaining or improving the overall quality of education.

The learner retention rate is influenced by a wide array of factors, including economic influences such as unemployment, poverty/ very low household income, as well as social concerns such as teenage pregnancies,

overcrowded classrooms, student attitudes towards education, as well as other personal circumstances which can make it difficult for learners to focus on education. The grade 10 to 12 retention rate for the Bergrivier areas stood at a modest 81.6 %, signalling significant challenges and concerns. Nevertheless, this performance emerged as the most favourable among the local municipalities within the region. Mitigating school dropouts requires a collaborative effort and a commitment to creating a supportive and inclusive educational environment that accommodates the diverse needs of students, tailored to the unique local challenges and circumstances.

The pass rates of Grade 9 students in important subjects such as languages and mathematics have substantial implications for their progression from Grade 10 to Grade 12. School attendance is compulsory until Grade 9. Poor performance during this pivotal year elevates the risk of students dropping out before they enter the further education and training (FET) phase, which encompasses Grades 10 to 12. Even if students continue to the FET phase, inadequate educational achievements in Grade 9 can still result in dropouts before matriculation. Consequently, many young individuals in the West Coast District have an incomplete secondary education. This adversely affects their standing in the job market since a matric certificate is frequently a minimum requirement for employment. In summary, subpar Grade 9 educational outcomes can have enduring repercussions, constraining career prospects and limiting opportunities for the individuals involved.

Despite the challenges faced by the education sector during the COVID-19 pandemic in 2020 and 2021, the Grade 10 to 12 retention rate in the West Coast District consistently improved during this period – a positive trend that continued into 2022. From 2020 to 2022, the District witnessed an 8.9 percentage point increase in the retention rate, which rose from 69.4 % to 78.3 % between 2020 and 2021.

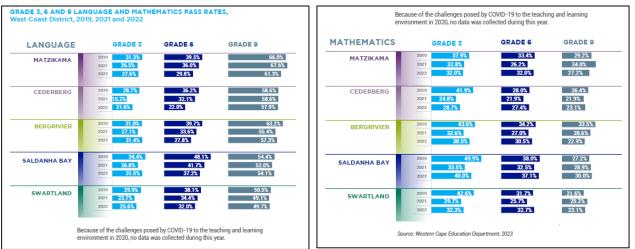


FIGURE 15: PASS RATES

Notably, the 2022 retention rate exceeded the 75.3 % observed in the Western Cape. Over the reference period, learner retention improved by 7.5 % in the Province, contrasting with the more substantial increase of 8.9 % observed in the West Coast District.

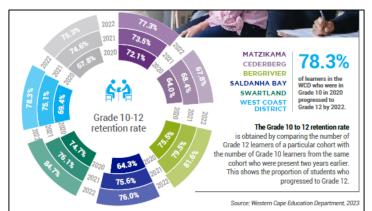
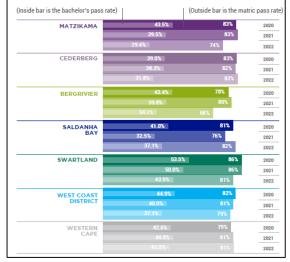


FIGURE 16: GRADE 10 TO 12 RETENTION RATE

Bergrivier Municipal Area's matric outcomes dropped sharply, and it impacts directly on learner access to higher education institutions to broaden employment opportunities.





Despite education outcomes in the Province improving from 2020 to 2022, the West Coast District faced declines during this period, including a 3.3 % decrease in the matric pass rate between 2020 and 2022. Additionally, the 2022 pass rate was 2.9 % lower than the pre-COVID-19 (i.e., 2019) matric pass rate of 81.8 %. The decline in education outcomes was especially pronounced in the Bergrivier Municipal Area, where the matric pass rate dropped to 68.3 % in 2022, marking an 11.3 % decline from 2021. This decline reflects the adverse impacts of the COVID-19 pandemic on learners. Pupils in poor and rural areas could not easily join school online during the pandemic, and the loss of school days in lower grades ultimately impacted the Grade 12 results of 2022. Empowering young people to realise their potential enables them to make valuable contributions to the workforce and society while narrowing the skills gap in the West Coast District and creating a demographic dividend for the area. In 2022, the West Coast District had a lower bachelor's pass rate than the Province, with a 4.4 % difference between the two. However, the matric pass rate differed by only 2.0 %. This suggests that while learners are passing their matric exams, they may not be achieving the

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marks required to advance to tertiary education. This trend has implications for the region's skills development.

Bergrivier Municipal Area had the lowest matric pass rate and one of the lowest bachelor's pass rates in 2022. The decrease in matric and bachelor's pass rates in the West Coast District raises concerns for future development and skills enhancement in this District. The drop in pass rates is expected to negatively impact youth employment and the income levels of the youth population within the West Coast District.

The number of schools (total of 20 public ordinary schools) has remained unchanged over the last few years. The number of no-fee schools also remained constant at 13 which represent 65 % of schools being registered with the Western Cape Department of Education. The number of schools with libraries decreased from 12 (2018) to 10 (2019) to 8 in 2020. There is therefore a considerable scope for the extension of libraries to other schools in the area.

<u>Skills</u>

Skills are an essential contributor to the development of individuals, businesses, societies and economies. Their importance is even more pronounced in the South African context where high levels of structural unemployment among the youth is still more prevalent than in other emerging economies. According to the National Planning Commission (2012: 98), South Africa is experiencing a youth bulge, and this represents an opportunity for growth if young people are meaningfully employed but poses a potential for grave social instability if they are not. While low skill levels and lack of experience are widely known as the primary causes of unemployment amongst youth, it is also becoming increasingly apparent that many young graduates are unable to find employment due to an education system that is supplying industry with skills that are either inadequate or irrelevant.

A significant number of jobs remain vacant because of a lack of the appropriate skills. These shortages are felt particularly in the fields of maths and science, with a lack of skills in fields such as engineering and Information and Communication Technology (ICT), as well as a growing shortage of vocational and technical skills (artisans) such as electricians, welders and mechanics, which is seriously hampering economic growth. There are several reasons for these shortages, which include:

- Poor maths and science pass rates at schools;
- Lack of awareness of scarce skills and related employment opportunities;
- Learners preferring to enroll at universities, which they view as superior to technical colleges;
- Negative societal perceptions of the status of artisans;
- A shortage of funding and workplace-based learning opportunities; and
- Lack of schools who present technical programs.

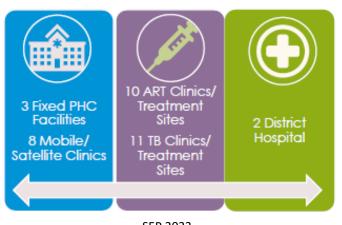
Education and skills will improve access to available employment opportunities. The low education and skills levels of the Bergrivier Community are contributing to unemployment and poverty and are cause for concern.

Education and training opportunities are limited by the absence of any tertiary (or technical) education facilities in the Municipal Area. Bergrivier Municipality is the only municipality in the West Coast District without a FET College.

1.4.3 HEALTH CARE

Good health is vital in achieving and maintaining a high quality of life. The information provided by the Department of Health pertains only to public sector health institutions and it should be acknowledged that health includes factors such as control of diseases, clean water, sanitation and removal of solid waste which falls within the mandate of municipalities.

Healthcare Facilities





Bergrivier Municipality has a high percentage of households with no access to private healthcare institutions and are dependent on the availability and access to public health care facilities. Health care in South Africa is geared in such a way that people must move from primary, with a referral system, to secondary and tertiary levels. Bergrivier Municipality has 3 primary healthcare facilities, (3 fixed clinics), 7 mobile/satellite clinics and 2 district hospitals. Bergrivier Municipal Area has a total of 5 ambulances servicing the region with the District having a total of 29 for the same period. This number only refers to Provincial ambulances and excludes all private service providers.

Critical health issues in the Bergrivier Municipal Area are:

• Migration and the influx of seasonal workers which result in a higher burden of diarrhoea and an increase in TB and other infectious diseases.

Tuberculosis

FIGURE 18: HEALTHCARE FACILITIES

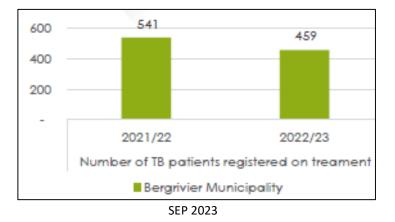
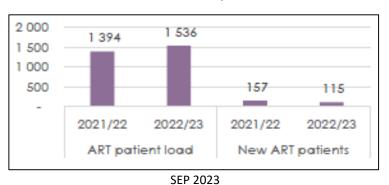


FIGURE 19: TUBERCULOSIS

In the Bergrivier region, there has been a notable rise in the overall enrolment of individuals undergoing antiretroviral treatment, witnessing an uptick of 142 patients from 1 394 in the 2021/22 period to 1 536 in 2022/23. On the flip side, there has been a decline in the count of new patients commencing antiretroviral treatment, decreasing by 42 individuals to 115 in 2022/23 compared to the 157 recorded in the previous year. Furthermore, a reduction has been observed in the number of tuberculosis patients enlisted for treatment, diminishing from 541 in 2021/22 to 459 in 2022/23.

From a socio-economic perspective, this shift in healthcare dynamics could have multifaceted implications. The increase in overall enrolment for antiretroviral treatment may suggest an improvement in access to healthcare services or an enhanced awareness of the importance of HIV treatment in the Bergrivier region. This could be indicative of a positive trend in managing and addressing the HIV/AIDS epidemic, contributing to improved public health outcome.

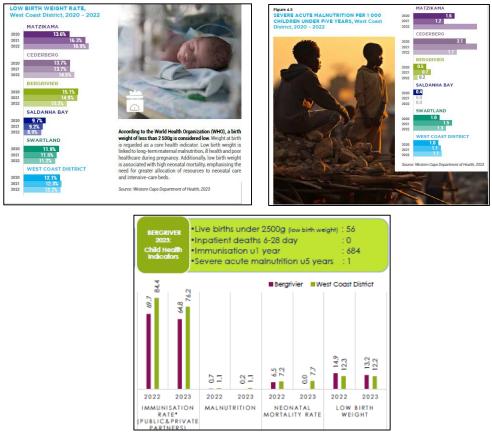
• HIV/Aids





Child Health

FIGURE 21: CHILD HEALTH



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In the Bergrivier region, there has been a notable decline in the immunisation rate, decreasing from 69.7% in 2021/22 to 64.8 % in 2022/23, remaining below the optimal level. Concurrently, the malnutrition rate among children under five years old per100 000 in the Bergrivier municipal area experienced a modest decrease from 0.7 % in 2021/22 to 0.2 % in 2022/23, while the rate for the District remained stable at 1.1 per 10 0000 during the same reporting period. Meanwhile, the neonatal mortality- rate (NMR) per 1 000 live births in the Bergrivier municipal area declined from 6.5 in 2021/22 to 0.0 in 2022/23, whereas the District-wide rate exhibited a slight uptick from 7.2 to 7.7 during the same timeframe.

• Maternal Health

MUNICIPAL AREA	2020	2021	2022	The maternal death rate is based on
Matzikama	0.0	102.5	110.4	number of maternal deaths per 100 000 births occurring in health facilities. Mater
Cederberg	129.7			death refers to death occurring dur
Bergrivier	0.0	0.0	0.0	pregnancy, childbirth, the puerperium
Saldanha Bay	0.0	0.0	0.0	within 42 days of termination of pregnat (irrespective of the duration and site
Swartland	211.9	0.0	0.0	pregnancy or the cause of death, i.e., where the cause of death is a second sec
West Coast District	43.0	55.6	19.8	obstetric or non-obstetric).

FIGURE 22: MATERNAL HEALTH

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The maternal mortality rate recorded zero deaths per 100 000 live births in 2022/23 in the Bergrivier Municipal Area. The delivery rate to women under 20 years was recorded at 22,7 %, an increase from 19%.

A worrying trend in the West Coast District is the high levels of teenage pregnancy, especially in the Bergrivier, Swartland and Matzikama municipal areas. The numbers speak volumes about the challenges these young mothers face and the underlying factors that drive this phenomenon. Between 2002 and 2020, the total number of live births to teenage mothers (i.e., females aged 10 to 19) within the West Coast District was 16 488. This amounted to, on average, 868 births annually. Births to teenage mothers in the District accounted for 7.6 % of such births in the Western Cape for the same period. Most of the births occurring in the West Coast District were in the Swartland and Saldanha Bay municipal areas (2 317 and 7 917 births, respectively). In 2022, births to teenage mothers accounted for 16.0 % of total live births in the West Coast District, with Bergrivier (22.7 %), Swartland (17.8 %) and Matzikama (17.1 %) having the highest proportions of births to teenage mothers.

1.4.4 POVERTY

High poverty levels impact on the well-being of the community and the sustainability of the Municipality as it reduces the ability of people to pay for services and increases dependency on indigent grants which the Municipality finances from its equitable share.

The intensity of poverty and the poverty headcount of municipalities are measured. The intensity of poverty is measured by calculating the Poverty Gap Index which is the average poverty gap in the population as a proportion of the poverty line. The Poverty Gap Index estimates the depth of poverty by considering how far, on the average, the poor are from that poverty line. The Poverty Gap Index is a percentage between 0 and 100 percent. A theoretical value of zero implies that no one in the population is below the poverty line. Individuals whose income is above the poverty line have a gap of zero, while individuals whose income is below the poverty line agap ranging from 1 % to 100 %, (with a theoretical value of 100 % implying that everyone in the population has an income that is below the poverty line or zero). A higher poverty gap index means that poverty is more severe.

Poverty Headcount and Intensity:

Share of People Below the Lower Poverty Line

The lower poverty line is defined by StatsSA as the level of consumption that includes both food and essential non-food items but requires that individuals sacrifice some food items to obtain the non-food items. This variable measures the share of individuals in the selected area that are living below the lower poverty line for the given area and is balanced directly to the official lower bound poverty rate as measured by StatsSA.

DATE	TOTAL	PERCENTAGE
2017	20 122	28,50 %
2018	20 974	29,20 %
2019	22 149	30,30 %
2020	24 399	32,80 %

TABLE 8: SHARE OF PEOPLE BELOW THE LOWER POVERTY LINE

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Below the Upper Poverty Line

The upper poverty line is defined by StatsSA as the level of consumption at which individuals can purchase both sufficient food and non-food items without sacrificing one for the other. This variable measures the number of individuals living below that level of consumption for the given area and is balanced directly to the official upper poverty rate as measured by StatsSA.

As per definition, the Upper Bound Poverty Line (UBPL) an individual living in South Africa with less than R 1 227 (in April 2019 prices) per person per month was considered poor. In 2021, 55.00 % of Bergrivier's population fell below the UBPL. This figure improved somewhat from the 55.92 % and 55.43 % recorded for the periods 2015 and 2018 respectively. Within the West Coast District region, Saldanha Bay (59.13 % in 2021) represents the highest proportion of people living in poverty; the Cederberg area (52.79 %) has the lowest proportion in the region.

DATE	TOTAL	PERCENTAGE
2017	31 780	45,00 %
2018	32 692	45,50 %
2019	34 022	46,50 %
2020	36 363	48,90 %

TABLE 9: BELOW THE UPPER POVERTY LINE

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Household Income

The annual income for household living in Bergrivier Municipality is divided into 3 categories, namely the proportion of people that fall within the low-, middle- and high-income brackets. Poor households fall in the low-income bracket which ranges from no income to R 50 000 annually (R 4 166/ month). Increase in living standards is evidenced then by a rising number of households entering the middle- and high-income brackets. An estimated 49 % of households in Bergrivier Municipality fall within the low-income bracket of

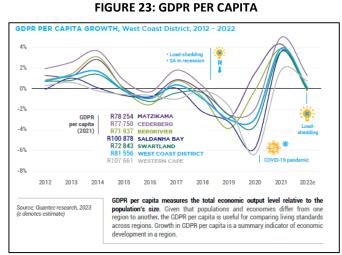
which 9,4 % have no income. 45 % of the households fall in the middle-income group with 6 % in the higher income group.

AMOUNT	WEST COAST DISTRICT	BERGRIVIER	
No Income	10.7	9.4	Low Income
AMOUNT	WEST COAST DISTRICT	BERGRIVIER	
R1 - R6 327	1.8	1.5	
R6 328 - R12 653	3.1	1.9	
R12 654 - R25 306	14.0	13.7	
R25 307 - R50 613	21.8	22.4	
R50 614 – R101 225	19.2		
R101 226 – R202 450	13.2	14.0	Middle Income
R202 451 – R404 901	9.4	9.1	
R404 902 – R809 802	4.9	4.5	
R809 803 – R1 619 604	1.3	0.8	
R1 609 605 – R3 239 208	0.4	0.4	High Income
R3 239 209 or more	0.3	0.4	

TABLE 10: HOUSEHOLD INCOME

Socio-Economic Profile: WC Provincial Government

GDPR per capita



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In 2021, the West Coast District's GDPR per capita was R 81 556, significantly lower than the Province's R 107 661. Given its large economy, the Saldanha Bay municipal area had the highest living standards, with a GDPR per capita of R 100 878. The COVID-19 pandemic significantly impacted economic growth, leading to decreased GDPR per capita across all areas as the population grew. The lockdown and business closures

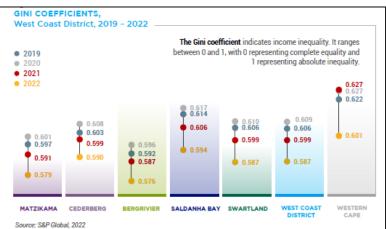
resulted in job losses and income reductions for most communities. This, in turn, led to lower consumer spending, which affected overall economic demand.

The GDPR per capita of the West Coast District recorded growth of 3.9 % in 2021, outpacing the modest 1.8 % achieved by the Province during the same period. Cederberg had the highest GDPR per capita growth of all the municipal areas in 2021 – an impressive 5.0 %. Despite GDPR per capita growth in the area slowing in 2022, Cederberg maintained the highest growth rate compared with other municipal areas during this year. Bergrivier and Swartland, however, witnessed a significant decline in their growth estimates, with the GDPR per capita of both municipal areas stagnating in 2022. The economic performance of these municipal areas was thus not sufficient to result in any notable change in living standards.

Within the Bergrivier municipal area, Velddrif, a fishing village known for its picturesque coastal location along the Atlantic Ocean and proximity to the Berg River Estuary, attracts tourists and workers in the tourism, agriculture and fishing industries. The median income in Velddrif is R 7 799, although about 55.9 % of the population earn wages from R 3 200 to R 6 400. Piketberg, situated inland amid rolling wheatfields and vineyards, with agriculture as a significant economic driver, reports a lower average median income (R 4 754 per month).

Income Inequality

Various methods can be employed to assess societal inequality, encompassing income, expenditure, assets, employment, education, health, access to basic services, and social mobility. By adopting a multidimensional perspective, the broader context of South Africans' challenges can be better defined regarding inequality. Ratios and indices utilised to measure inequality encompass the Gini coefficient, the Theil index, general entropy, the Palma ratio, and the Atkinson index. Nonetheless, the Gini coefficient stands out at the local municipal level as the most readily available and widely used data for measuring inequality.





From 2019 to 2022, income inequality in the West Coast District was less pronounced than in the Province. During 2020, Gini coefficients increased across all municipal areas and in the Province because of the economic disruptions resulting from the COVID-19 pandemic. These disruptions led to widespread job losses and reduced incomes, which disproportionately impacted low-wage and informal workers. Those already

earning lower incomes bore the brunt of these effects, resulting in an exacerbated income gap. The West Coast District's Gini coefficient rose from 0.606 in 2019 to 0.609 in 2020 before declining in 2021 and 2022.

Bergrivier's economic landscape reveals a distinct lack of diversification, leading to lower levels of income inequality. It consistently had the lowest Gini coefficient among all five municipal areas of the WCD. The Bergrivier economy is heavily dependent on primary industries tied to its coastal location and natural resources. Jobs in agriculture, the largest employer in the area, are generally low paid. As workers have few options for better-paid employment in other sectors, there is little scope for the development of income disparities within the labour force.

Human Development Index

HDI (Human Development Index) is a composite indicator reflecting on education levels, health and income. The HDI is represented by a number between 0 and 1, where 1 indicates a high level of human development and 0 represents no human development.

From 2019 to 2022, the West Coast District consistently had a lower HDI score than the Province. This disparity was mainly driven by economic differences, as a segment of the population in the more rural parts of the District earned lower incomes than those in urban areas and had limited employment prospects. Conversely, residents of more urban and diverse areas such as Saldanha Bay and Swartland enjoyed higher incomes. HDI scores across the West Coast District and the Province declined in 2021, which can primarily be attributed to a reduction in life expectancy brought about by COVID-19. The scores rebounded in 2022 as life expectancy returned to more typical levels. However, they remained below previous levels because of the ongoing problem of low-income levels in the West Coast District. Both the District and the Province witnessed fluctuations in their HDI values from 2019 to 2022. In 2022, the West Coast District's HDI score was slightly lower than that of the Province. The effects of COVID-19 on life expectancy and employment, which subsequently affected income levels, were particularly pronounced within the District.

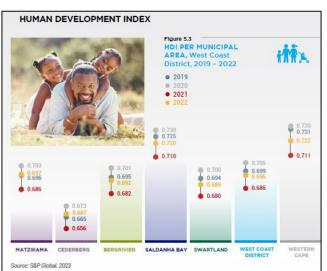


FIGURE 25: HUMAN DEVELOPMENT INDEX

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Indigent households

In response to the poverty levels of its communities, municipalities offer households support through their indigent policy. The indigent policy provides for free or discounted rates on municipal specified services such as water, electricity, sanitation, refuse removal as well as property rates. The following provides an overview of the number of indigents in the West Coast District:

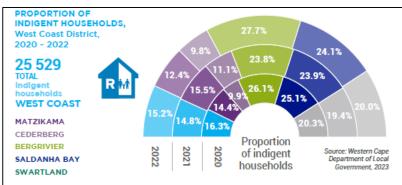


FIGURE 26: INDIGENT HOUSEHOLDS

Between 2020 and 2021, the West Coast District saw a decline in the number and proportion of indigent households within the District. However, both the number and proportion increased in 2022. This trend is a consequence of the general employment level in the West Coast District. Likewise, Cederberg and Bergrivier experienced an increase in indigent households in 2021 as a result of continued job losses and reduced working hours, especially for those in lower-paying and informal sectors. The significant presence of indigent households places an added burden on the local municipalities in that they are required to provide these households with essential basic services at reduced or no cost. However, there was a positive development in the Bergrivier municipal area, where the share of indigent households decreased to 9.8 % in 2022. This decline alleviates pressure on the local municipality to deliver services to indigent households. In summary, the slight reduction in indigent households suggests progress in addressing poverty within the West Coast District.

Food security

Food security is the state of having consistent access to sufficient, safe and nutritious food. According to the Bureau for Food and Agricultural Policy (BFAP), inflation in the cost of food and non-alcoholic beverages reached 13.9 % between April 2022 and April 2023, a trend driven by spiralling global food prices, currency depreciation, rising fuel and electricity costs, and ongoing load-shedding. Increased prices for vegetables, bread and cereals, dairy products and eggs, fish, sugar and non-alcoholic beverages contributed to the high inflation.

The following table gives an overview of the number of people suffering from food security over a period. The food poverty line is defined by StatsSA as the level of consumption below which individuals are unable to purchase sufficient food to provide them with an adequate diet. Those below this line are either consuming insufficient calories for their nourishment or must change their consumption patterns from those preferred by low-income households. This variable measures the share of individuals in the selected area that are living below the food poverty line for the given area and is balanced directly to the official food poverty rate as measured by StatsSA.

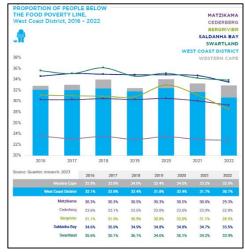


FIGURE 27: PROPORTION OF PEOPLE BELOW THE FOOD POVERTY LINE

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TABLE 11: PEOPLE BELOW THE FOOD POVERTY LINE

PEOPLE BELOW THE FOOD POVERTY LINE (STATSSA DEFINED)							
DATE	TOTAL	PERCENTAGE					
2017	11 513	16,30 %					
2018	11 963	16,60 %					
2019	12 711	17,40 %					
2020	14 517	19,50 %					

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1.4.5 THE LOCAL ECONOMY

A clear stagnation trend is evident post-2015. Further research is needed to explore the various causes for this specifically to understand the national versus local reasons for the stagnating trend. Institutively there will be some combination of national versus local causes. National causes could be electricity-related for example, while local causes could be tariff-related. In general, the Municipal economy increased by 139 % over a 28-year period. Ideally, the period should be as little as possible targeting around 15 years.

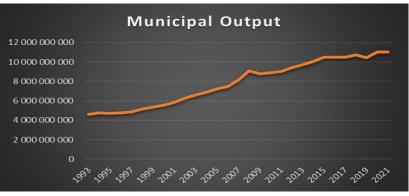


FIGURE 28: MUNICIPAL OUTPUT



The Bergrivier municipal area had a GDPR of R 5.3 billion in 2021, accounting for 14.0 % of the West Coast District economy. Fishing, aquaculture and associated processing activities constitute the primary source of jobs in Velddrif, with its famed Bokkomlaan. Most other towns are sustained by farming activities, especially Piketberg and Porterville. Agriculture, forestry and fishing accounted for 29.2 % (R 1.5 billion) of municipal GDPR in 2021, with perennial crop production (8 276 jobs), mixed farming (1 239 jobs) and fishing (863 jobs) being the leading sources of formal employment in this sector. As such, 45.2 % of workers in the Bergrivier municipal area are low-skilled while 23.9 % are semi-skilled. Informal jobs make up 17.6 % of employment and are a valuable source of agricultural and retail work. Over the past decade, the agriculture sector has created the most jobs, followed by personal services and finance. This points to growing economic diversification and an increasing demand for semi-skilled workers.

It is estimated that in 2022, the GDPR of Bergrivier increased by 1.4 %, a 4.0 % decline from 2021. The slowdown can be attributed to the 1.3 % contraction in the agriculture sector, which has been negatively affected by loadshedding and substantial increases in input costs. However, the economy was buoyed by solid performances in the finance and manufacturing sectors, despite the effects of load-shedding on working hours. The performance of the finance sector can primarily be attributed to growth in local business services, which created 186 jobs in 2022. Rising demand for canned fish products benefited local producers and boosted the manufacturing sector. Furthermore, the weak exchange rate worked to the advantage of fishmeal and fish oil producers that mainly export their products **resulting in increased revenues**.

YEAR	AGRICULTURE	ÐNINIM	MANUFACTU- RING	CONSTRUCTION	חעוררועג	TRANSPORT	TRADE	FINANCE	GOVERNMENT	COMMUNITY SERVICES
2016	3 828,44	66,37	2 881,02	354,06	121,25	409,72	819,92	951,49	603,93	453,68
2017	3 808,10	58,62	2 947,26	333,5	122,63	408,75	803,17	978,23	589,09	461,13
2018	3 824,89	52,74	3 112,35	326,04	124,56	408,21	821,74	1 017,74	586,09	470,31

TABLE 12: ECONOMIC STRUCTURE OF BERGRIVIER MUNICIPAL AREA (MILLION)

YEAR	AGRICULTURE	DNINIM	MANUFACTU- RING	CONSTRUCTION	חעורועג	TRANSPORT	TRADE	FINANCE	GOVERNMENT	COMMUNITY SERVICES
2019	3 430,15	54,18	3 190,02	313,36	118,86	395,12	817,32	1 060,21	593,38	483,32
2020	4 320,42	39,99	3 125,29	250,7	111,57	302,94	696,97	1 094,14	603,36	477,36

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The contribution of each sector for 2022 is as follows:



FIGURE 29: GDPR DISTRIBUTION

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The figure below displays the average annual percentage change and average annual dispersion (volatility) of the various economic sectors within the Municipality. The data propose that the finance sector recorded the fastest average annual growth rate, while the mining sector recorded decreasing growth rates over the period. In absolute terms, the mining sector was also the most volatile sector in the Municipality over the period, while the finance sector was the least volatile. The performance of the agriculture and manufacturing sectors should be commended given the national trends in these sectors. A primary and secondary sector-focused economy is the most sustainable economy in the long term. These sectors are engines of economic growth and development. What is required in value-add opportunities be it downstream or upstream.

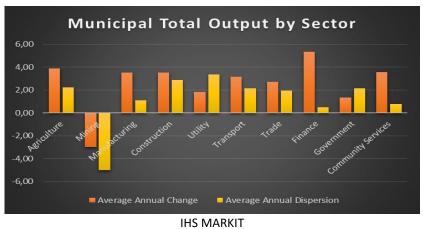


FIGURE 30: MUNICIPAL OUTPUT BY SECTOR

The below two tables display the regional economic output within the Municipality for 2010 (left) and 2021 (right). The data is in 2010 constant terms and therefore not equal to the total Municipal output as presented above. However, the percentage contributions will not be affected by the rebasing of the output values. From the data, it is evident that the contribution of the Piketberg economy to the total Municipal economy stayed relatively the same while the Velddrif economic contribution increased. On the other hand, the De Hoek economic contribution decreased. The data as proposed in the two tables makes for interesting reading and suggests future economic hotspots and the associated need for infrastructure support.

2010	Q	%	2021	Q	%
De Hoek	1 012 851 272	16.49	De Hoek	896 372 392	12.16
Dwarskersbos	12 069 658	0.20	Dwarskersbos	186 348 406	2.53
Eendekuil	54 313 461	0.88	Eendekuil	47 702 159	0.65
Piketberg	2 250 991 217	36.62	Piketberg	2 681 869 270	36.38
Porterville	784 527 770	12.76	Porterville	1 148 263 854	15.58
Velddrif	1 617 334 172	26.32	Velddrif	2 207 523 838	29.95
Other	265 532 476	4.32	Other	12 689 353	0.17

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Despite the abovementioned GDPR contraction, the agriculture sector remained an important source of new work opportunities in 2022. Jobs were created by activities such as perennial and non-perennial crop production, as well as in agricultural support and post-harvest activities. Formal job losses were also recorded across various sectors, mainly services. This highlighted the business uncertainty that prevailed during 2022 amid several macro-economic constraints, including high inflation and interest rate hikes. Overall, the number of jobs in the Bergrivier municipal area increased in the course of 2022, enabling the unemployment rate to fall by 0.5 of a percentage point to 7.3 %. Notably, the Bergrivier municipal area had the lowest unemployment rate in the Province in 2022. The leading source of new jobs in Bergrivier in 2022 was motion picture, video and television programme activities (1 237 jobs), although these additional posts were exclusively in Aurora. Job creation on this scale within the sector is unprecedented in the history of the Bergrivier Municipal Area and is probably indicative of a temporary number of posts being created for a specific production.

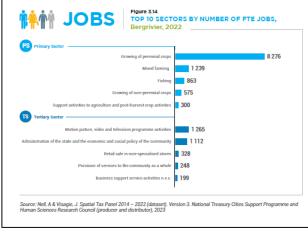


FIGURE 31: TOP 10 SECTOR BY NUMBER OF FTE JOBS

MERO 2023

GDPR forecasts indicate that growth will continue to slow in 2023 (to 0.8 %). Heavy rains in June compromised harvests and farm infrastructure were damaged or lost, significantly impacting the agriculture sector. However, growth is expected to improve markedly in 2024, with an expansion in GDPR of 2.4 % anticipated for this year. This forecast is largely predicated on continued success in the manufacturing sector. It should be noted, however, that load-shedding presents a substantial risk to the health of this sector.

The agriculture sector had the highest proportion of informal employment, accounting for 31.0 % of the sector's employment opportunities. Other strong sectors where informal employment made up a significant percentage were the trade sector (28.8 %), the transport sector (24.0 %) and the construction (21.8 %) sector. Despite the valuable role the informal sector plays in terms of employment, meeting legislative requirements is often a deterrent to growth. Reducing red tape and skills development are two key aspects that will facilitate entrepreneurship in the Bergrivier Municipal Area.

Agriculture and agro processing; tourism; manufacturing and the development of small and medium enterprises were designated as four pillars for economic development in the Bergrivier Municipal Area by the Municipality's local economic development strategy.

1.4.6 LABOUR FORCE AND EMPLOYMENT

The following table outlines the employment profile of the Bergrivier Municipal Area:

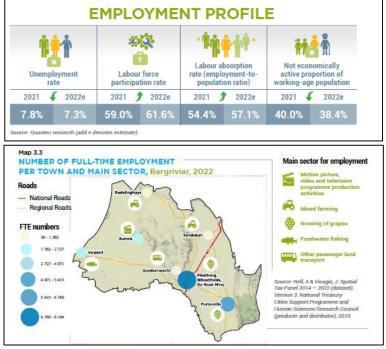


FIGURE 32: EMPLOYMENT PROFILE

MERO 2023

1.5 ENVIRONMENTAL OVERVIEW

The Environment is a concurrent National and Provincial competency in terms of Schedule 4A of the Constitution. The Municipal Systems Act requires municipalities to work together with other organs of state to contribute to the progressive realisation of the right to a healthy and protected environment (Section 24). The Bill of Rights (Section 24) states that

"Everyone has the right -

a) to an environment that is not harmful to their health or well-being;

b) to have the environment protected, for the benefit of present and future generations through reasonable legislative and other measures that -

(i) prevents pollution and ecological degradation

(ii) promote conservation

(iii) secure ecologically sustainable development and use of natural resources while promoting justifiable economic and social development".

In addition, there are numerous other statutes that give a defined role to municipalities in the conservation and sustainable development of the environment. There are also statutes that regulate the way in which municipalities perform their functions to ensure minimal negative impact to the environment.

Bergrivier Municipality consciously strives to conserve the natural environment by minimizing the impact of its own activities. There are several factors that impact on the environment, one of the most critical being poverty which forces impoverished people to rely on natural resources which are often used unsustainably. Conversely private and public development initiatives which are needed to address poverty also have the potential to impact negatively on the environment if not managed correctly. The challenge that the Municipality faces is to ensure that all development is done in a sustainable manner.

Another critical consideration as stated in the Biodiversity Sector Plan (2010) is the infestations of invasive alien plants which pose serious threats to municipal infrastructure and functioning, as well as to biodiversity. Their massive fuel loads lead to uncontrollable fires, and they reduce water supply and spoil scenery, impacting negatively on tourism and agricultural potential. The Municipality is faced with this challenge to manage and control invasive alien plants and animals which poses a threat to the biodiversity within the municipal areas and the greater ecosystem functioning of the entire area.

The following table provides an overview of some of the key natural resources and their significance in and for Bergrivier Municipality.

NATURAL RESOURCE	SIGNIFICANCE TO COMMUNITY
Berg River and Estuary	 Provides a range of eco system services (primary water source of the Municipal Area) Conservation (Berg River Estuary Ramsar site) Sport and Recreation (especially angling, canoeing, and boating) Agriculture (irrigation) Tourism (accessible birdiag)
Coastal Zone (Including Berg River Estuary)	 Tourism (especially birding) Sport and Recreation (especially angling, canoeing, and boating) Conservation Tourism (especially birding) Fishing industry Salt industry (Cape Salt and Kliphoek) Residential development Port Owen Marina
Verlorenvlei (upper reaches near Redelinghuis)	 Conservation Tourism (especially birding) Recreation
Rocherpan	 Conservation (Nature Reserve) Tourism (especially birding) Recreation (such as walking and hiking, angling, mountain biking, bird watching and swimming and whale watching at the coastal – area)
Groot Winterhoek Wilderness Area	 Conservation Tourism (especially eco-tourism) Recreation (such as hiking and walking and rock art). The greater Groot Winterhoek conservation area is particularly important for protecting mountain fynbos and wildlife. It is also one of Cape Town's sources

TABLE 14: KEY NATURAL RESOURCES

NATURAL RESOURCE	SIGNIFICANCE TO COMMUNITY
	of fresh, clean water, and is a World Heritage Site.

The Municipality works in partnership with various organs of state and private institutions to ensure that it gives effect to its environmental obligations.

1.6 GOVERNANCE OVERVIEW

Chapter 2 provides detailed information on the governance performance of the Municipality during the 2022/23 financial year.

1.6.1 POLITICAL AND ADMINISTRATIVE GOVERNANCE

Sections 153(a) and (b) of the Constitution state that the Municipality must structure and manage its administration, budgeting, and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community. It must also participate in national and provincial development programmes. Municipal councils may exercise their authority within an area of jurisdiction as determined by the Municipal Demarcation Board in terms of the Local Government: Municipal Demarcation Act, 1998 (Act 27 of 1998).

• Political governance

The Municipality's political governance structures comprise:

- o The Municipal Council which is constituted by 13 Councillors and led by a DA majority;
- The Office of the Speaker who is the chairperson of the Municipal Council and responsible for the application of the Code of Conduct, public participation and ward committees;
- o The Executive Mayor and Mayoral Committee. The Council has delegated all its executive functions, except those which it may not delegate by law to the Executive Mayor and the Mayoral Committee, to ensure optimal operational efficiency;
- o Portfolio Committees, of which there are three (3) Section 80 Committees, namely Financial Services, Technical Services and Community Services Portfolio Committees. The Section 80 Committees are chaired by the Executive Deputy Mayor and the two (2) members of the Mayoral Committee. The remaining members of these Committees comprise the other Councillors. The council also established two Section 79 Standing Committees, namely Corporate Services and Economic Development Portfolio Committees. The Committees are chaired by an appointed Councillor and the Executive Deputy Mayor respectively. The Section 80 and -79 committees have no decision-making powers and only make recommendations to the Mayoral Committee and via the Mayoral Committee to Council (where applicable).
- Other Committees established by the Council for specific purposes, are the Section 79 Municipal Public Accounts Committee (MPAC), Performance-, Risk- and Audit Committee (PRAC), Risk

Management Committee, Occupational- Health and Safety Committee, Local Labour Forum, Training Committee and Gender Equality Committee.

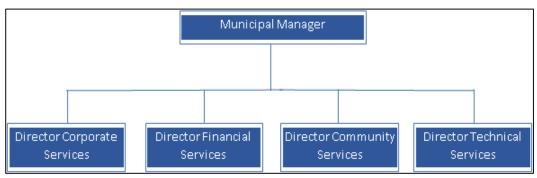
- The Municipal Council functions in terms of the Council's Rules of Order, which was amended on 23 January 2020 and again on 29 May 2020 to accommodate virtual meetings. The Rules of Order is no longer promulgated as a By-law, but its status changed to a policy. Councillors are bound by the Code of Conduct for Municipal Councillors which is contained in Schedule 1 of the Municipal Systems Act (moved to Schedule 7 of the Structures Act, 1998 (Act 117 of 1998) as amended as from 1 November 2021.
- Administrative governance

The Municipal Manager is the head of the administration and is responsible and accountable for all aspects of the Municipality and is also legally the Municipality's Accounting Officer. The different directors of all the functionary directorates report directly to the Municipal Manager. All incumbents were appointed in terms of the Local Government Municipal Systems Act, 2000 (Act 32 of 2000) with the required experience, knowledge, skills and educational levels. The macro structure makes provision for the undermentioned organizational units:

• By-laws

2.

Section 156(2) of the Constitution and Section 11 of the Municipal System Act gives Municipal Councils the executive and legislative authority to pass and implement by-laws. By-laws are discussed in Chapter



• The Municipal Website

The Municipality is required to develop and maintain a functional website that displays relevant information as per the requirements of the Municipal Finance Management Act, 56 of 2003 (Section 75), and the Municipal Systems Act ("MSA"), Section 21(A) and (B) as amended. The municipal website is a key communication mechanism in terms of service offering and information sharing. It serves as a tool for community participation, improves stakeholder involvement and facilitates stakeholder monitoring and evaluation of municipal performance. The official website of Bergrivier Municipality is www.bergmun.org.za.

1.6.2 INTERGOVERNMENTAL RELATIONS

Section 3 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) requires municipalities to

exercise their executive and legislative authority within the constitutional system of co-operative government envisaged in Section 41 of the Constitution. The municipality participates on numerous National, Provincial and District intergovernmental forums. The Municipality is furthermore involved in the development of a partnership agreement with a Belgium Municipality to share experiences and to implement joint projects.

1.6.3 PUBLIC PARTICIPATION AND ACCOUNTABILITY

The Constitution (Section 152) sets out the objectives of local government, one of which is the provision of democratic and accountable government to local communities. This is reiterated by Section 15(b) of the Municipal Systems Act (2000) which requires a municipality to establish and organise its administration to facilitate a culture of accountability amongst its staff.

• Public participation

Municipalities are required to encourage local communities and community organisations to participate in the matters of local government. A Municipality is required to develop a culture of community participation and develop a system of participatory municipal governance that compliments formal representative governance. The Municipality is also required to supply its community with information concerning municipal governance, management, and development. Bergrivier Municipality makes use of the following public participation structures:

- Public meetings: 14 Formal town-based public meetings per annum over and above the ward committee meetings.
- Ward Committees: A total of 59 ward committee meetings were held during the year.

1.6.4 CORPORATE GOVERNANCE

Corporate Governance is the set of processes, practices, policies, laws and relationships affecting the way an institution is directed, administered or controlled.

• Internal Audit Unit

The Municipality has an Internal Audit Unit as required by Section 165(1) of the MFMA and an Internal Auditor and an Assistant Internal Auditor who reports to the Municipal Manager. The Internal Auditor is responsible for the Audit Unit and must ensure that the Performance, Risk and Audit Committee (PRAC) meets as legislated and that all aspects required by legislation are submitted at these meetings to ensure that the committee is informed and that recommendations can be made.

Risk management

The Municipality has a Risk Management Committee which meets quarterly. Strategic risks are identified during the annual strategic planning session of the Council as well as by senior management at management meetings and Risk Committee Meetings. Departmental and operational risks are identified by the directorates and managed by the respective Directors. Strategic risks are captured in an

automated electronic risk register (Risk Assist) after the Council approves the Annual Risk Register. Risk champions in each department comprise of the departmental manager. They are appointed to deal with risks as the first line of defense.

• Anti-corruption and fraud

Bergrivier Municipality subscribes to the principles of good corporate governance, which requires the conducting of business in an honest and transparent fashion. The policy of the Municipality is zero tolerance to corruption and fraud.

Fraud prevention can be seen as the cumulative effect of both prevention and detection systems incorporated by management. The detection of fraud can only lead to the prevention thereof if the response thereto acts as a deterrent. Implementing good governance, ethics, accountability as well as strategies and policies to prevent fraud and corruption, is based on the principle that service delivery is the priority of the Municipality. Implementation of these principles and awareness are contained in the website, <u>www.bergmun.org.za</u>.

1.7 SERVICE DELIVERY OVERVIEW

Chapter 3 provides more detailed information on basic service delivery as well as all other functions rendered by the Municipality during 2022/23. The Chapter also provides an overview of the impact of the lockdown due to Covid-19 on the municipality. The executive authority of the Municipality is set out in Section 156 of the Constitution of the Republic of South Africa, 1996, read together with the functions in Schedules 4B and 5B.

Government policy places specific emphasis on the provision of basic services, which entail the provision of electricity, water, sanitation and waste collection. These services underlie the delivery of housing which is a concurrent Provincial and National Government competency and delivered by Bergrivier Municipality on an Agency basis for Provincial and National Government.

The Municipality has been providing basic services at the prescribed level to all urban households within its area of jurisdiction since the 2008/09 financial year, but still faces major challenges when it comes to ensuring that residents of the private Moravian towns have access to minimum service standards. There are on-going discussions between the Municipality, Moravian Church of South Africa, West Coast District Municipality and Province to find a sustainable service delivery solution.

1.7.1 WATER

The Municipality is a Water Services Authority in terms of the Water Services Act 1997, (Act 108 of 1997) and provides water services to all urban areas within its jurisdiction except for the private Moravian Church Towns. The validity period for the WSDP is extended for 2023 whilst the new WSDP is prepared. Bergrivier Municipality is required in terms of Section 18 of the Water Services Act, 1997 (Act 108 of 1997), as well as the "Regulations relating to compulsory national standards and measures to conserve water" as issued in

terms of Sections 9(1) and 73(1)(i) of the Water Services Act, to report on the implementation of its WSDP during each financial year and to include a water services audit in such an Annual Report. The Municipality provides water services to all towns in its area of jurisdiction except for Goedverwacht, Wittewater and De Hoek (PPC) which are private towns. Water services are rendered by the Technical Services Directorate. Potable water in Velddrif and Dwarskersbos is purchased from the Withoogte scheme, making West Coast District Municipality the Water Service Provider. The contract for the update of the WSDP for the period of 2022 – 2027 is in the process to be signed by Bergrivier Municipality and the Development Bank of South Africa as the project will be funded by the latter. Bergrivier Municipality is required in terms of Section 18 of the Water Services Act, 1997 (Act 108 of 1997), as well as the "Regulations relating to compulsory national standards and measures to conserve water" as issued in terms of Sections 9(1) and 73(1)(i) of the Water Services Act, to report on the implementation of its WSDP during each financial year and to include a water services audit in such an Annual Report.

FINANCIAL YEAR	PROPORTION OF HOUSEHOLDS WITH ACCESS TO WATER POINTS	PROPORTION OF HOUSEHOLDS WITH ACCESS TO PIPED WATER	
2019/20	0	9 269	1 860
2020/21	0	9 533	2 128
2021/22	0	9 763	1 916
2022/23	9832	1 898	1 898

TABLE 15: ACCESS TO WATER

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TABLE 16: WATER SERVICE DELIVERY LEVELS

DESCRIPTION	2019/20 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
WATER: (ABOVE MIN LEVEL)				
Piped water inside dwelling	9 269	9 533	9 763	9- 832
Piped water inside yard (but not in dwelling)	0	0	0	0
Using public tap (within 200m from dwelling)	0	0	0	0
Other water supply (within 200m)	9 269	9 533	9 763	9 832
Minimum Service Level and Above sub-total	9 269	9 533	9 763	9 832
Minimum Service Level and Above Percentage	100 %	100 %	100 %	100 %
WATER: (BELOW MIN LEVEL)				

DESCRIPTION	2019/20 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
Using public tap (more than 200m from dwelling)	0	0	0	0
Other water supply (more than 200m from dwelling	0	0	0	0
No water supply	0	0	0	0
Below Minimum Service Level sub-total	0	0	0	0
Below Minimum Service Level Percentage	0	0	0	0
TOTAL NUMBER OF HOUSEHOLDS	9 269	9 533	9 763	9 832

1.7.2 SANITATION

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Sanitation services are rendered by the Technical Services Directorate. The Municipality provides sanitation services to all towns in its area of jurisdiction except for Goedverwacht, Wittewater and De Hoek (PPC) which are private towns. All households serviced by the municipality have access to basic services and our strategy is to provide a better quality of service through the upgrading of the existing wastewater treatment works (WWTW) and networks. Sanitation is also addressed in the Water Services Development Plan, especially the eradication of sanitation backlogs. Backlogs pertain to the development of new houses and backyard dwellers.

TABLE 17: SANITATION IN BERGRIVIER MUNICIPALITY

DESCRIPTION	2019/2020 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
SANITATION/SEWERAGE: (ABOVE MINIMUM LEV	/EL)			
Flush toilet (connected to sewerage)	7 292	7 526	7 751	8 009
Flush toilet (with septic tank)	2 144	2 144	2 144	2 144
Chemical toilet	0	0	0	0
Pit toilet (ventilated)	0	0	0	0
Other toilet provisions (above min. service level)	0	0	0	0
Minimum Service Level and Above sub-total	9 436	9 670	9 895	10 153
Minimum Service Level and Above Percentage	100 %	100 %	100 %	100%
SANITATION/SEWERAGE: (BELOW MINIMUM LEVEL)				
Bucket toilet	0	0	0	0
Other toilet provisions (below min. service level)	0	0	0	0

DESCRIPTION	2019/2020 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
No toilet provisions	0	0	0	0
Below Minimum Service Level sub-total	0	0	0	0
Below Minimum Service Level Percentage	0	0	0	0
TOTAL NUMBER OF HOUSEHOLDS	9 436	9 670	9 895	10 153

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The high construction cost of WWTW's and the operation/ maintenance thereof bring new challenges and alternative means of treating sewage water are continuously under investigations, such as package plants. Such alternatives will make it possible to treat and use the effluent at the point of generation, for irrigation of parks, open spaces and sport fields etc.

The Municipality provides sanitation services to all urban areas within its jurisdiction except for private towns. All urban households have access to minimum standards of sanitation and all indigent households receive free basic sanitation.

Performance highlights includes the completion of Porterville WWTW, upgrading of Dwarskersbos WWTW, the new St Christopher Pumpstation and line in Velddrif; and replace old electrical equipment with new MCC panels.

1.7.3 ELECTRICITY

Electricity services are rendered by the Technical Services Directorate. The Municipality is responsible for the distribution of electricity in all urban areas, except Goedverwacht, Wittewater and De Hoek and a portion of Eendekuil. The Municipality only distributes electricity to a small portion of Eendekuil where the low-cost houses are situated (162 households). ESKOM distributes electricity to all areas not serviced by the Municipality.

DESCRIPTION		2019/20 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
ENERGY: (ABOVE MINIMUM LEVEL))				
Electricity (at least minimum service level)		680	1 899	1 891	1 983
Electricity - prepaid (minimum service level)		9 729	8 783	9 204	10 466
Minimum Service Level and Above		10 592	9 393	9 697	10 726
Minimum Service Level and Above Percentage		100 %	100 %	100 %	100 %

TABLE 18: ELECTRICITY SERVICE DELIVERY LEVELS

Bergrivier Municipality is still in the process of replacing old pre-paid and conventional meters with new "split type pre-paid meters". The Municipality was able to allocate much needed capital to maintain and refurbish old sections of the electricity network.

YEAR	UNITS PURCHASED (KwH)	LOSSES (KwH)	PERCENTAGE (%)	RAND VALUE
2019/20	81 781 008	6 805 358	8.32	7 665 555
2020/21	82 712 666	10 168 523	12.29	12 283 576
2021/22	83 064 453	10 448 885	12.58	14 807 550
2022/23	72 706 812	7 791 998	10.72	12 542 844

TABLE 19: OVERVIEW OF ELECTRICITY SERVICES

The annual growth in household access to electricity of 636 outstripped the total household growth of approximately 559 on average per annum. This coincides with an increase in the proportion of households with access to electricity, increasing from 94.9 % in 2011 to 97.7 % in 2017. In 2018/19 electricity was delivered to 100 % of all the households, except for households receiving electricity from Escom.

The Municipality is responsible for the distribution of electricity in all urban areas, except for private towns and a portion of Eendekuil. In Eendekuil the Municipality only distributes electricity to the area where the low-cost houses are situated (162 households). ESKOM distributes electricity to the areas not serviced by the Municipality. Registered indigent households within the Municipality's supply area are entitled to 50 KwH of free basic electricity per month. There is also street lighting in all towns.

Performance highlights for the year include a constant supply of good quality electricity to consumers despite limited resources, manage to keep electricity losses below the 17 % National norm, installation of two new generators in Piketberg to ensure water provision during loadshedding with funding from DLG; and development, installation and testing of first hybrid streetlights due to loadshedding.

1.7.4 WASTE MANAGEMENT

Refuse removal is an essential service that ensures that health related problems are kept at bay. A lack of or inadequate service is likely to result in uncontrolled and unregulated dumping. There are growing concerns around the land and environmental limitations in the creation and lifespan of landfill sites. This would benefit greatly from the 'reduce – reuse – recycle' approach, that firstly encourages non-wasteful consumption practices (reduce), the reuse of products where possible (reuse) and the recycling of the product where it's use in current form has been exhausted (recycle).

TABLE 20: SOLID WASTE SERVICE DELIVERY LEVELS

DESCRIPTION	2019/20 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23
SOLID WASTE REMOVAL: (MINIMUM LEVEL)				

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DESCRIPTION	2019/20 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23
Removed at least once a week	9 720	9 625	9 876	10 097
Minimum Service Level and Above sub-total	9 720	9 625	9 876	10 097
Minimum Service Level and Above percentage	100 %	100%	100 %	100 %
SOLID WASTE REMOVAL: (BELOW MINIMUM I	LEVEL)			
Removed less frequently than once a week	0	0	0	0
Using communal refuse dump	0	0	0	0
Using own refuse dump	0	0	0	0
Other rubbish disposal	0	0	0	0
No rubbish disposal	0	0	0	0
Below Minimum Service Level sub-total	0	0	0	0
Below Minimum Service Level percentage	0%	0 %	0 %	0 %
TOTAL NUMBER OF HOUSEHOLDS	9 720	9 625	9 876	10 097

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Household access to refuse removal services in Bergrivier Municipality is at 100 %.

Refuse is taken to refuse transfer stations at Piketberg, Velddrif and Porterville from where it is transported to licensed landfill sites at Malmesbury and Vredenburg in accordance with agreements concluded with the Swartland Municipality and Saldanha Bay Municipality. A key challenge is the rehabilitation of the landfill sites at Piketberg and Porterville, due to the high cost involved. The Municipality recycle on average 11 % by mass of the waste generated (excluding green material and building rubble, which contributes to lower dumping and transport costs. The Municipality completed MRF's (Material Recovery Facilities) and installed weigh bridges in Velddrif and Piketberg to accommodate the increasing recycled waste material and to be able to weigh all our waste and recyclables as is required by legislation. National Environmental Management Waste Act, 2008 (Act 59 of 2008). Highlights have been experienced in the financial year include all landfill sites are closed for dumping of household- and business refuse. Only clean building rubble and garden refuse are accepted which are then used for covering and composting material on the landfill sites, thus improving recycling volumes to lower transport cost. The "stedeband" phased-out-program with Heist-op-den-Berg and the Federal Government of Belgium (VVSG) has been renewed for an additional two years and composting bins in Bergrivier Municipal Area for separation at source of organics to decrease the amount of refuse transported to landfill. Waste offices and compost storing areas in Piketberg, Velddrif and Porterville have also been established.

1.7.5 HUMAN SETTLEMENTS (HOUSING)

Housing is a concurrent National and Provincial competency in terms of Schedule 4A of the Constitution. Section 10 of the Housing Act, 1997 (Act 107 of 1997) sets out the responsibilities of municipalities in relation to the provision of housing. There is a direct correlation between the provision of basic services and housing, which makes it a complex function that relies on high levels of co-operation between the Municipality and the Provincial and National Departments responsible for Housing. Chapter 3 provides an overview of the performance and challenges on the provision of housing in Bergrivier Municipality.

1.7.6 FREE BASIC SERVICES

The Municipality is required to use its equitable share which it receives from the National Government in terms of the Division of Revenue Act (DoRA) for the provision of free basic services to qualifying households in its community. Free basic services are a package of services necessary for human well-being and typically include water, sanitation, electricity, waste management and reduction in property rates. Basic level services to households are defined by the National Government as an electricity connection at the dwelling, a public standpipe for water within 200 m of the dwelling, and a ventilated pit latrine (VIP) for sanitation. National policy also requires that poor households should receive 50 kWh of free basic electricity, 6 Kl of free basic water and free weekly refuse removal. The Municipality has an indigent policy which it revises each year with the budget and maintains an indigent register. Indigent households are defined as households where the joint income does not exceed 2 state pensions plus 40 % with a maximum of R 5 000,00.

The indigent policy seeks to realise the following objectives:

- The provision of basic services to the community in a sustainable manner within the financial and administrative capacity of the Council;
- The financial sustainability of free basic services through the determination of an appropriate tariff system that contributes to such sustainability through cross subsidisation;
- Establishment of a framework for the identification and management of indigent households including a socio-economic analysis where necessary and an exit strategy;
- The provision of procedures and guidelines for the subsidisation of basic charges and the provision of free basic energy to indigent households; and
- Co-operative governance with other spheres of government.

FINANCIAL YEAR	TOTAL	ELECTRICITY	WATER	REFUSE	SEWERAGE
2020/21	9 625	1 899	2 128	2 128	1 886
2021/22	9 876	1 891	1 916	1 920	1 709
2022/23	10 097	1 983	1 898	1 695	1 902

TABLE 21: HOUSEHOLD ACCESS TO FREE BASIC SERVICES

For the 2022/23 financial year, households earning less than the threshold of two state pensions plus 40 % limited to a maximum of R 5 000,00 per month, qualified for indigent assistance and applicants must go through a formal application process at the various municipal offices and registration is valid for 12 months from approval.

1.8 ORGANISATIONAL DEVELOPMENT OVERVIEW

Chapter 4 provides detailed information on the Municipality's organisational development. The total approved funded positions on the organogram as on 30 June 2023 are 425, of which 381 positions are filled.

MUNICIPAL WORKFORCE				
YEARS	NUMBER OF EMPLOYEES			
30-Jun-21	384			
30-Jun-22	379			
30-Jun-23	381			

TABLE 22: MUNICIPAL WORKFORCE

1.8.1 MANAGEMENT

The Municipal Manager is appointed on a fixed term contract in terms of Section 57 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) and the Directors reporting to the Municipal Manager are appointed on permanent contracts. Employment contracts and performance agreements are in place for the Municipal Manager and all Directors reporting to the Municipal Manager.

1.8.1.1 WORKFORCE, TURNOVER AND VACANCIES

The Municipality employed 381 employees at the end of June 2023 and the total vacancy rate as on 30 June 2023, (funded positions) was 10.35 % comprising forty-four (44) funded positions. The vacancy rate for funded positions is 10.35 % which is higher than the 7.33 % during the 2021/22 financial year. The reason for the increase in the vacancy rate can be attributed to the fact that the vacancies increased from 30 positions in the 2021/22 financial year to 44 positions in the 2022/2023 financial year. The vacancy rate is carefully managed and strategically done as a saving mechanism and to fund temporary positions needed for operational requirements. The total staff turnover rate for the financial year to date is 6.59 %, which is higher than the 5.13 % of the previous financial year.

1.8.1.2 EMPLOYMENT EQUITY

The Municipality is strongly committed to the achievement of employment equity and equal opportunity for all employees and is actively working towards creating and maintaining a fair and equitable working environment, free from all forms of discrimination and harassment. It is difficult for the Municipality to comply with the employment equity targets of the country and the Western Cape Province demographics as the municipality normally recruits from the region and the new five (5) year Employment Equity Plan, that was approved by the Executive Mayoral Committee on 12 September 2019, was amended to reflect the demographics of the West Coast District Municipality, instead of the Western Cape Province.

1.8.1.3 HUMAN RESOURCE POLICIES AND PLANS

The new Municipal Staff Regulations were promulgated in Government Gazette no. 45181 dated 20 September 2021. Unless specified otherwise, these regulations apply to all municipalities and municipal staff below management echelon (exclude: Senior Managers and CWP/EPWP employees/workers). The regulations are organized into the following 9 chapters:

- Chapter 1: Interpretation and application
- Chapter 2: Staff establishment, job description and job evaluation
- Chapter 3: Recruitment, selection and appointment of staff
- Chapter 4: Performance management and development system
- Chapter 5: Skills development
- Chapter 6: Dispute resolution
- Chapter 7: Disciplinary code and procedures
- Chapter 8: Remuneration related matters
- Chapter 9: General (transitional arrangements, repeal and short title)

As the Municipal Staff Regulations came into effect on 1 July 2022, municipalities were required to develop implementation plans in preparation for the commencement of the regulations. An implementation plan was developed and approved by the Mayoral Committee on 26 April 2022.

A readiness assessment was conducted by Ignite Advisory Services to determine Bergrivier Municipality's readiness regarding the implementation of the regulations.

The following were identified during the process:

FOCUS AREA	ACTIONS TO ADDRESS	COMMENTS
Organogram	 The Regulation states the organogram must be reviewed: Section 6 (1)(d) the Municipality's strategic objectives, including its core and support functions, within 12 months of the following. (i) The promulgation of these Regulations; (ii) The election of a new municipal Council; and (iii) The adoption of a new Integrated Development Plan of the municipality as contemplated in Section 25 of the MSA. 	Bergrivier Municipality has requested tenders for the review of its staff establishment and associated processes in accordance with the directives and guidelines as envisaged by the Local Government: Municipal Staff Regulations No's 890 and 891 dated 20 September 2021 (hereinafter referred to as the Municipal Staff Regulations). Human Capital Life Coaching & Consulting CC was appointed as service provider and the

FOCUS AREA	ACTIONS TO ADDRESS	COMMENTS
	The Municipality must also take note of the organogram design metrics as stated by Section 5 (2) and the accompanying prescribes.	staff establishment was approved by Council on 25 October 2022.
Human Resources Strategy	There is no HR Strategy currently in place. In terms of the Regulation the Municipality must develop a Human Resources Strategy that must be aligned to the IDP, Budget, SDF, EE plan and WSP.	Plan was developed and approved by Mayoral Committee on 29 August 2023.
Job descriptions	Each job does have an approved JD.	The reviewing of the job descriptions were part of the review of the staff establishment.
Employment Policy	 The Municipality must revise the Employment Policy according to Chapter 3 of the Regulations. The Municipality must develop a Recruitment and Selection Strategy as stipulated by Section 11 (1) (a) of the Regulation. The Competency Requirements as set out by Annexure A of the Regulation must be included to the Recruitment and Selection Strategy. 	 The Employment Policy was revised according to the stipulations of the Municipal Staff Regulations and was approved by the Mayoral Committee on 19 September 2022. A SOP on Recruitment and Selection Strategy approved by Director Corporate Services on 06 December 2022 and competency requirements were included.
Employment Equity Plan	None	The EEP has been approved (01/10/2019) and is applicable till 30 September 2024
Induction Policy	Develop an Induction Policy.	Approved by Mayoral Committee on 19/09/2022.
Succession Planning Policy	Develop a Succession Planning Policy.	Approved by Mayoral Committee on 28/03/2023.
Exit Management Policy	Develop an Exit Management Policy.	Approved by Mayoral Committee on 19/09/2022.
Probation Policy	Develop a Probation Policy.	Approved by Mayoral Committee on 19/09/2022.
Acting appointment and Additional Services Rendered Policy	Policy must be reviewed.	Approved by Mayoral Committee on 19/09/2022.
Change Management Strategy	Develop a Change Management Strategy.	Approved by Mayoral Committee on 19/09/2022.
Talent Management Policy	Develop a Talent Management Policy.	Approved by Mayoral Committee on 23/05/2023.
Scarce Skills Policy	Policy must be reviewed.	Approved by Mayoral Committee on 23/05/2023.
Mentoring & Coaching Policy	Develop a Mentoring & Coaching Policy.	Approved by Mayoral Committee on 23/05/2023.

FOCUS AREA	ACTIONS TO ADDRESS	COMMENTS
Bursary & Study Assistance Policy	Policy must be reviewed.	Approved by Mayoral Committee on 25/10/2022.
Skills Development	Review of Training & Development Policy	Approved by Mayoral Committee on 23/05/2023.

1.8.1.4 TERMINATIONS, RECRUITMENT, SELECTION AND ABSENTEEISM

There were 28 terminations during the financial year and consisted of the following: Thirteen (13) resignations, nine (9) retirements, two (2) deceased, three (3) ill health/incapacity and one (1) misconduct. The absenteeism rate decreased from 2.55 % in the previous financial year to 1.96 % for 2022/23. The Municipality's absenteeism rate is higher than the national norm of 1.5 % and needs to be addressed.

TABLE 23: TERMINATIONS FOR JULY 2022 - JUNE 2023

	JULY '22	AUG '22	SEPT '22	ОСТ '22	NOV '22	DEC '22	JAN '23	FEB '23	MAR '23	APR '23	MAY '23	JUN '23
Resignations	2	0	1	1	2	0	0	1	3	1	1	1
Retirement	0	2	0	0	1	0	1	0	1	3	1	0
Ill Health/Incapacity	0	0	0	0	1	0	0	1	0	0	1	0
Deceased	0	1	0	0	0	0	0	0	0	0	0	1
Misconduct	0	0	0	0	0	1	0	0	0	0	0	0
TOTAL	2	3	1	1	4	1	1	2	4	4	3	2

TABLE 24: PERMANENT APPOINTMENTS

	GEI	NDER		RAC	E		MONTH OF APPOINTMENT										
DIRECTO- RATE	М	F	А	С	w	22, vlnt	Aug '22	Sept '22	Oct '22	72, VON	Dec '22	Jan '23	Feb '23	Mar '23	Apr '23	May '23	23 nul
Municipal Manager	1	1	0	2	0	1	0	0	0	0	1	0	0	0	0	0	0
Corporate Services	1	5	0	3	3	0	0	0	2	0	1	2	0	0	0	1	0
Financial Services	2	0	0	1	1	0	0	1	0	0	0	0	0	0	0	0	1
Community Services	4	4	1	7	0	1	0	0	0	1	1	0	1	0	0	0	4
Technical Services	9	2	2	8	1	1	0	0	0	1	2	2	0	1	1	1	2

	GEN	NDER		RAC	E	MONTH OF APPO					POIN	OINTMENT					
DIRECTO- RATE	м	F	A	С	w	22, vint	Aug '22	Sept '22		Nov '22	Dec '22	Jan '23		Mar '23	Aor '23	May '23	101 23
TOTAL	17	12	3	21	5	3	0	1	2	2	5	4	1	1	1	2	7

1.8.1.5 OCCUPATIONAL HEALTH AND SAFETY

A total of fifteen (15) incidents occurred in the 2022/2023 financial year which is an increase from the 2021/2022 financial year (10 incidents). Nine (9) injuries occurred in Piketberg, five (5) in Velddrif and one (1) in Porterville. No incidents were recorded in the other towns within the Bergrivier Municipal area. All incidents are analyzed during the quarterly Occupational Health and Safety meetings and control measures implemented to mitigate the risks and prevent similar incidents in future.

1.8.2 CAPACITATING THE MUNICIPAL WORKFORCE

One of Bergrivier Municipality's development priorities is the development of the workforce. During the financial year 2022/23, R 408 808.42 (excluding external bursaries) was spent on training and development of employees. The spending consisted of R 197 758.42 for training of employees and R 211 050.00 for bursaries for employees. A further R 441 216.00, that was received from Provincial Treasury, was spent on external bursaries and the municipality also spent R 261 150.00 on external bursaries that were budgeted for by Council. The total amount spent on training, internal and external funding amounts to R 1 111 174.42.

1.8.3 MANAGING THE WORKFORCE EXPENDITURE

The Municipality's employee costs are calculated as a percentage of the Municipality's operating expenditure. R 154 328 161.75 for 2022/2023 was spent on employee costs (excluding remuneration of councilors), which translates to a percentage of 33.53 %. This is slightly lower than the previous year where employee costs constituted 35.19 % of the operating budget. The percentage personnel expenditure to total expenditure is higher for small municipalities as the same legal requirements for budgetary reporting, internal audit, strategic planning, performance management and intergovernmental relations and working groups apply to all municipalities, irrespective of their size. This places pressure on the size of smaller municipality's staff structures.

TABLE 25: WORKFORCE EXPENDITURE

	2022/2023	2021/2022
Employee Related Costs	154,328,161.75	146,797,262.54
Total Operating Expenditure	460,335 987.544	417,156,301.08
Employee costs as a % of Operating Expenditure	33.53 %	35.19 %

Annual Financial Statements 2022/2023

1.9 FINANCIAL HEALTH OVERVIEW

1.9.1 FINANCIAL PERFORMANCE

1.9.1.1 FINANCIAL PERFORMANCE

The financial position of the Municipality is stable year on year, although the annual surplus decreased slightly to R 28 276 486 (2022/23) from R 29 846 115 (2021/22). The Net Cash Flow from operating activities increased to R 67 255 949 (2022/23) from R 48 888 439 (2021/22). Receivables from Exchange Transactions increased to R 44 988 208 from R 43 632 742 while the Service Charges increased to R 215 862 307 (2022/23) from R 212 962 297 (2021/22).

DETAILS	ORIGINAL BUDGET 2022/23	ADJUSTMENT BUDGET 2022/23	ACTUAL 2022/23
INCOME			
Grants	98 048 000,00	101 517 865,00	98 220 690,31
Taxes, Levies and Tariffs	342 406 402,00	333 098 402,00	321 270 437,61
Other	55 831 000,00	562 494 000,00	69 121 346,28
SUBTOTAL	496 285 402,00	497 110 267,00	488 612 474,20
Less Expenditure	488 069 437,00	490 364 744,00	460 335 987,17
NET TOTAL	8 215 965,00	6 745 523,00	28 276 487,02

TABLE 26: INCOME OVERVIEW

1.9.1.2 FINANCIAL GRANTS

The Municipality received the following grants and transfers:

TABLE 27: FINANCIAL GRANTS

	2021/22		BUDGET YEAR 2022/23					
DESCRIPTION	YEAR END BALANCE	RECEIVED (REPAID)	YTD OPERATING EXP	YTD CAPITAL EXP	YEAR END BALANCE			
R THOUSANDS								
National Grants	2 403 022	79 884 995	(64 019 565)	(16 611 457)				
Provincial Grants	1 541 5391	16 565 046	(11 079 491)	(3 633 260)	3 093 834			
Other grant providers:	618 561	995 002	(514 432)	(532 641)	566 490			
TOTAL RECEIPTS OF GRANTS	4 563 122	97 445 043	(75 604 488)	(20 777 358)	3 660 324			

1.9.1.3 ASSET MANAGEMENT

The Asset base of the municipality is integral to the municipality's ability to provide services; like water,

electricity, sanitation, maintenance of roads, etc. to the community in terms of its Constitutional mandate. It is the duty of the municipality to ensure that assets are safeguarded and maintained so that they are operating in the manner intended for its use and not left in an unproductive or idle state. Assets that are unproductive, idle or not operating in the manner intended or to sufficient capacity are assessed on an ongoing basis for impairment and written off or replaced where applicable. Assets are managed and maintained by the Directorate under which they resort, and provision is made under their respective operational budgets for maintenance over the life cycle of the asset. The Asset Unit within Financial Services is responsible for maintaining the asset register, annual asset counts, capturing of newly acquired assets onto the asset register and the removal of obsolete or written off assets from the asset register. During the 2022/23 financial year an auction took place to dispose of written-off and redundant assets.

1.9.1.4 FINANCIAL RATIOS AND INDICATORS

Municipalities make use of several operating ratios and indicators to enable them to benchmark their financial performance. The basis of calculation of these ratios can be found in Chapter 5. The following table provides an overview of the key ratios and indicators and indicates their status:

DETAIL	RESTATED 2019/20	RESTATED 2020/21	2021/22	2022/23
Current Ratio	3.27:1	3.15:1	3.47:1	3.40:1
Cost coverage Ratio	3.73 times	5.19 times	4.58 times	5.27 times
Outstanding service debtors to revenue	55.67 %	33.03 %	32.93 %	38.22 %
Debt coverage	26.69 times	23.50 times	21.50 times	17.83 times
Capital Charges to operating expenditure	3.17 %	3.28 %	6.20 %	6.85 %
Employee costs	35.84 %	34.92 %	35.17 %	33.53 %
Repairs & maintenance	2.24 %	2.30 %	2.66 %	2.33 %

TABLE 28: OPERATING RATIOS

As can be deducted from the above table of ratios, the municipality is consistently growing its financial sustainability based on prudent accounting principles as prescribed by the MFMA. The Municipality however needs to improve its costing system to adequately account for actual costs spent on Repairs & Maintenance. At this stage the costs of Repairs & Maintenance are understated as employee and operational costs are not factored in the above calculation.

1.9.2 SPENDING AGAINST CAPITAL BUDGET

1.9.2.1 CAPITAL EXPENDITURE

The total original capital budget for 2022/23 was R 83 154 566. During the adjustment budget, this amount increased to R 85 001 344. The actual outcome for payment for capital assets was R 74 713 623. The total spending equaled 87.90 % of the final revised budget.

DETAIL	2019/20	2020/21	2021/22	2022/23
	R 000	R 000	R 000	R 000
Original Budget	51 213	43 336	56 187 043	83 154 566
Adjustment Budget	49 096	56 356	55 813 607	85 001 344
Actual	40 938	49 953	52 793 807	74 713 623
Percentage of Adjustment Budget:	83.38 %	88.64 %	94.59 %	87.90 %

TABLE 29: TOTAL CAPITAL EXPENDITURE

1.9.3 CASH FLOW MANAGEMENT AND INVESTMENTS

1.9.3.1 CASH FLOW

The Municipality's cash flow increased during 2022/23. The Municipality focused on efficient use of its resources and realized savings in critical areas of the operational budget.

1.9.3.2 BORROWING AND INVESTMENTS

The Municipality raised a new external loan to the value of R 39 630 135,00 during the 2022/23 financial year to finance capital expenditure projects aimed at improving service delivery.

1.9.3.3 SUPPLY CHAIN MANAGEMENT (SCM)

The Municipality has a Supply Chain Management Unit in place. The structure does not give effect individually to all six areas of SCM namely demand, acquisition, logistics, disposal, risk and performance management, meaning that the functions and responsibilities are shared by the available staff. The Municipality has a fully functional Bid Committee System in place and no Councillor is a member of any committee dealing with SCM processes. The focus of SCM has shifted from being a compliance-driven unit to becoming a local economic development enabling unit without compromising compliance with legislation. The Municipality is B-BBEE compliant.

1.9.3.4 GRAP COMPLIANCE

GRAP is the acronym for Generally Recognized Accounting Practice and it provides the rules by which municipalities are required to maintain their financial reporting. The National Treasury, in association with other key stakeholders, has led the process of the development of accounting reforms in the South African Public Sector since 1998.

1.9.3.5 ANNUAL FINANCIAL STATEMENTS

The Annual Financial Statements of the Bergrivier Municipality for 2022/23 have been prepared in accordance with Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA) and the Standards of Generally Recognised Accounting Practice (GRAP), including any interpretations and directives issued by the Accounting Standards Board in accordance with Section 122(3) of the said Act. The Annual Financial Statements which contain the report of the Auditor General are appended as Volume II of this document.

1.10 AUDITOR-GENERAL REPORT

Annual Financial Statements must be submitted to the Auditor-General for auditing in terms of Section 126 of the Municipal Finance Management Act, 2003 (Act 56 of 2003). The Auditor-General is required to submit an Audit Report to the Municipal Manager which contains one of the following opinions:

- An unqualified opinion without matters (Commonly referred to as a "Clean Audit");
- An unqualified opinion with emphasis of matter or other matters. (These matters do not affect the auditor's opinion on whether the financial statements are fairly presented); and
- Modified opinions of which there are three types namely:
 - A qualified opinion which is expressed when the auditor concludes that an unqualified opinion cannot be expressed but that the effect of any disagreement with management regarding departures from the financial reporting framework, or a limitation of scope, is not as material and pervasive as to require an adverse opinion or a disclaimer of opinion.
 - An adverse is opinion expressed when the effect of a disagreement with management regarding departures from the financial reporting framework is so material and pervasive to the financial statements that the auditor concludes that a qualification of the report is not adequate to disclose the misleading or incomplete nature of the financial statements.
 - A disclaimer of opinion which is expressed when the possible effect of a limitation of scope is so material and pervasive that the auditor has not been able to obtain sufficient appropriate audit evidence to form an opinion and accordingly is unable to express an opinion on the financial statements.

OPINION	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2021/22	2022/23
Unqualified opinion without matters (Clean Audit	V	٧	٧	٧	٧	٧	٧	٧
Unqualified opinion with emphasis of matter or other matters								
Qualified opinion								
Adverse opinion								

TABLE 30: AUDIT OUTCOME HISTORY

OPINION	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2021/22	2022/23
Disclaimer								

The Audit report for 2022/23 was unqualified without matters. The complete Report is contained as part of the Annual Financial Statements (AFS) Volume II to this report.

1.11 STATUTORY ANNUAL REPORT PROCESS

The 2022/23 Annual Report reflects the performance of Bergrivier Municipality for the financial year commencing on 01 July 2022 and ending on 30 June 2023. This Annual Report is compiled in terms of Section 121 of the Municipal Finance Management Act, 2003 (Act 56 of 2003) read together with Section 46 of the Municipal Systems Act, 2000 (Act 32 of 2000).

LEGISLATION	SECTION	MAIN PROVISIONS
Local Government: Municipal Systems Act, 2000 (Act 32 of 2000)	Annual	 A municipality must prepare for each financial year a performance report reflecting (a) the performance of the municipality and of each external service provider during that financial year; (b) a comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year; and (c) measures taken to improve performance. (a) An annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the Municipal Finance Management Act.

TABLE 31: STATUTORY ANNUAL REPORTING PROCESS

LEGISLATION	SECTION	MAIN PROVISIONS
Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003)	Section 121: Preparation and adoption of annual reports	 1) Every municipality and every municipal entity must for each financial year prepare an annual report in accordance with this Chapter. The council of a municipality must within nine months after the end of a financial year deal with the annual report of the municipality and of any municipal entity under the municipality's sole or shared control in accordance with section 129. 2) The purpose of an annual report is- (a) to provide a record of the activities of the municipality or municipal entity during the financial year to which the report relates; (b) to provide a report on performance against the budget of the municipality or municipal entity for that financial year; and (c) to promote accountability to the local community for the decisions made throughout the year by the municipality or municipal entity. 3) The annual report of a municipality or municipal entity. 3) The annual report of a municipality or municipal entity. 3) The annual report of a municipality or and in addition, if section 122 (2) applies, consolidated annual financial statements, as submitted to the Auditor-General for audit in terms of section 126 (1); (b) the Auditor-General's audit report in terms of section 126 (3) on those financial statements; (c) the annual performance report of the Municipal Systems Act; (d) the Auditor-General's audit report in terms of section 45 (b) of the Municipal Systems Act; (e) an assessment by the municipality's accounting officer of any arrears on municipal taxes and service charges; (f) an assessment by the municipality's approved budget for the relevant financial year; (g) particulars of any corrective action taken or to be taken in response to issues raised in the audit reports referred to in paragraphs (b) and (d); (h) any explanations that may be necessary to clarify issues in connection with the financial statements; (i) any information as determined by the municipa
	Section 127: Submission and tabling of annual reports	 2) The Mayor must within seven months (by end January) of the financial year, table in the municipal council the annual report of the municipality. 3) If the mayor, for whatever reason, is unable to table in council the annual report of the municipality, or the annual report of any municipal entity under the municipality's sole or shared control, within seven months after the end of the financial year to which the report relates, the mayor must: a) Promptly submit to the council a written explanation referred to in section 133(1)(a) setting out the reasons for the delay, together with any components of the annual report listed in section 121(3) or (4) that are ready; and b) Submit to council the outstanding annual report or the outstanding components of the annual report as soon as may be possible.
		 5) Immediately after an annual report is tabled in the council in terms of subsection (2), the accounting officer of the municipality must— (a) in accordance with section 21A of the Municipal Systems Act— (i) make public the annual report; and (ii) invite the local community to submit representations in connection with the annual report; and (b) submit the annual report to the Auditor-General, the relevant provincial treasury and the provincial department responsible for local government in the Province.

LEGISLATION	SECTION	MAIN PROVISIONS
	Section 129: Oversight reports on annual reports	 The council of a municipality must consider the annual report of the municipality and of any municipal entity under the municipality's sole or shared control, and by no later than two months from the date on which the annual report was tabled in the council in terms of section 127 adopt an oversight report

CHAPTER 2: GOVERNANCE



View of a Valley taken from Piket-Bo-Berg Photographer: Unknown (Photo received from Bergrivier Tourism)

2.1 INTRODUCTION

In terms of Section 40 of the Constitution of South Africa (1996), government is constituted as national, provincial and local spheres (municipalities) of government which are distinctive, interdependent and interrelated. The three spheres of government are required to co-operate with one another and adhere to the principles of cooperative governance as set out in the Constitution as well as the Intergovernmental Relations Framework Act, 2005 (Act 13 of 2005) (IGRF).

Sections 153 (1) and (2) of the Constitution state that the executive and legislative authority of a municipality is vested in its municipal council and that a municipality has the right to govern, on its own initiative, the local government affairs of its community, subject to national and provincial legislation, as provided for in the Constitution. Municipal councils may exercise their authority within an area of jurisdiction as determined by the Municipal Demarcation Board in terms of the Local Government: Municipal Demarcation Act, 1998 (Act 27 of 1998).

Bergrivier Municipality is an organ of state within the local sphere of government and is established in terms of Section 12 of the Municipal Structures Act, 1998 (Act 117 of 1998), as a Local Municipality with an Executive Mayoral System combined with a Ward Participatory system. Section 2(b) of the Municipal Systems Act, 2000 (Act 32 of 2000) states that a municipality is constituted by three partners, namely its political structures, administration and the community.

At Bergrivier Municipality we believe that these three partners must work seamlessly together to produce the best results:



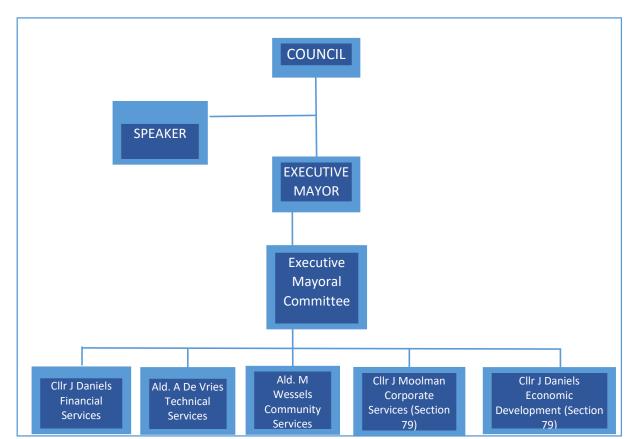
FIGURE 33: COMPOSITION OF A MUNICIPALITY

2.2 POLITICAL AND ADMINISTRATIVE GOVERNANCE

The Council performs both legislative and executive functions. It focuses on legislative, oversight and participatory roles, and has delegated most of its executive functions to the Executive Mayor and the Mayoral Committee. Its primary role is to debate issues publicly and to facilitate political debate and discussion. Apart from their functions as policy- and decision makers, Councillors are also actively involved in community work.

2.2.1 POLITICAL GOVERNANCE

The following is a graphic illustration of Council's executive structure during the 2022/2023 financial year:



The comprehensive Municipal political governance structures comprise:

- The Municipal Council;
- The Speaker;
- The Executive Mayor and Executive Mayoral Committee;
- Portfolio Committees; and
- Other Committees established by Council for specific purposes.

2.2.1.1 THE MUNICIPAL COUNCIL

Councillors are elected by the local voters to serve a predetermined term of office on the local council as representatives of their respective constituents. Municipal elections take place every five years, and the Municipal Council was elected following the Local Government Elections held on 01 November 2021.

Councillors are remunerated in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). In terms of this Act, the upper limits of salaries, allowances, and benefits of different members of municipal councils are determined annually by regulation. The Municipal Council must take a decision to apply the regulation and obtain approval from the Provincial Minister of Local Government to implement it. The Municipal Council of Bergrivier Municipality comprises 13 Councillors, seven of whom are Ward Councillors and six of whom are Proportional Representation (PR) Councillors. The table below provides a list of Councillors, their office, political affiliations and whether they are a ward or proportional councillor since the election in November 2021.



TABLE 34: COUNCILLOR REPRESENTATION

Section 37(c) of the Municipal Structures Act requires Municipal Councils to meet quarterly (minimum of 4 meetings). The Bergrivier Municipal Council held a number of meetings (Ordinary and Special meetings) during the financial year. The following tables indicate the Council Meetings that were held and individual attendance.

TABLE 32: COUNCIL MEETINGS

DATES	ATTENDANCE	APOLOGIES	ABSENT
26 July 2022	12	1	0
10 August 2022 (special) (hybrid)	13	0	0
29 August 2022	11	2	0

DATES	ATTENDANCE	APOLOGIES	ABSENT
22 September 2022 (special) (virtual)	12	1	0
30 September 2022 (hybrid)	11	2	0
25 October 2022	13	0	0
29 November 2022	11	2	0
13 December 2022	11	2	0
24 January 2023	13	0	0
31 January 2023 (special)	11	2	0
10 February 2023 (special)	11	2	0
28 February 2023	13	0	0
20 March 2023 (special)	12	1	0
28 March 2023	13	0	0
25 April 2023	13	0	0
04 May 2023 (special)	13	0	0
30 May 2023	13	0	0
27 June 2023	12	1	0

TABLE 33: COUNCIL MEETING ATTENDANCE

MEMBERS	SCHEDULED MEETINGS	MEETINGS ATTENDED	APOLOGIES TENDERED	ABSENT
Ald R Swarts	18	18	0	0
Ald RM van Rooy	18	17	1	0
Ald MA Wessels	18	17	1	0
Ald A de Vries	18	17	1	0
Cllr J Daniels	18	15	3	0
Cllr AJ du Plooy	18	18	0	0
Cllr J Moolman	18	17	1	0
Cllr A Small (Ms)	18	17	1	0
Cllr SS Lesch (Ms)	18	16	1	1
Cllr IS Adams	18	15	2	1

MEMBERS	SCHEDULED MEETINGS	MEETINGS ATTENDED	APOLOGIES TENDERED	ABSENT
Cllr BU Maarman	18	18	0	0
Ald EB Manuel	18	18	0	0
Cllr RL Laubscher (resigned on 18/07/23)	18	18	0	0

The Municipal Manager reports absenteeism of Councillors to the Speaker monthly. The Speaker is the Chairperson of the Council, enforcing the Code of Conduct for Councillors. The following table indicates the allocation of Councillors to the various committees.

COUNCILLORS	FULL TIME /PART TIME	COMMITTEE ALLOCATION	WARD AND/ OR PARTY
		Mayoral Committee (Chair)	
		Financial Services Committee (Ex-Officio)	
		Corporate Services Committee (Ex-Officio)	
		Community Services Committee (Ex-Officio)	
		Economic Development Committee (Ex-Officio)	
Ald RM van Rooy	Full-time	Risk Management Committee	Ward 4
		Performance, Risk and Audit Committee (Ex- Officio)	DA
		Budget Steering Committee (Ex-Officio)	
		Special Committee (investigate disciplinary matters against councillors) (<i>Ex-Officio</i>)	
		Article 32 Committee (Ex-Officio)	
		Mayoral Committee	
		Financial Services Committee	
		Technical Services Committee	
		Community Services Committee (Chair)	
		Corporate Services Committee	
Ald MA Wessels	Full-time	Economic Development Committee	Ward 5
		Risk Management Committee	DA
		Local Labour Forum	
		Budget Steering Committee	
		Special Committee (Investigate disciplinary matters against Councillors)	
		Article 32 Committee	

TABLE 34: COUNCILLOR ALLOCATIONS TO COMMITTEES

COUNCILLORS	FULL TIME /PART TIME	COMMITTEE ALLOCATION	WARD AND/ OR PARTY
		Council (Chair)	
		Mayoral Committee	
		Financial Services Committee (Ex-Officio)	
		Corporate Services Committee (Ex-Officio)	
		Community Services Committee (Ex-Officio)	
		Economic Development Committee (Ex-Officio)	
Ald R Swarts	Full-time	Risk Management Committee Chair from 25 April 2023 (RVN011/03/2023)	DA
		Performance, Risk and Audit Committee (Ex- Officio)	
		Budget Steering Committee (Ex-Officio)	
		Special Committee (investigate disciplinary matters against councillors) (<i>Ex-Officio</i>)	
		Article 32 Committee (Ex-Officio)	
		Mayoral Committee	
		Financial Services Committee	
		Technical Services Committee (Chair)	
		Community Services Committee	
		Corporate Services Committee	
Ald A de Vries	Full-time	Economic Development Committee	Ward 3
Ald A de viles	run-unie	Risk Management Committee	DA
		Local Labour Forum	
		Budget Steering Committee	
		Special Committee (Investigate disciplinary matters against Councillors)	
		Article 32 Committee	
		Mayoral Committee	
		Financial Services Committee (Chair)	
		Technical Services Committee	
		Community Services Committee	
		Corporate Services Committee	
Cllr J Daniels	Full-time	Economic Development Committee	Ward 1
		Risk Management Committee	DA
		Local Labour Forum	
		Budget Steering Committee	
		Special Committee (Investigate disciplinary matters against Councillors)	
		Article 32 Committee	

COUNCILLORS	FULL TIME /PART TIME	COMMITTEE ALLOCATION	WARD AND/ OR PARTY	
		Mayoral Committee (<i>Ex-Officio</i> from 28/02/2023)		
		Technical Services (Ex-Officio from 28/02/2023)		
	Community Services Committee (<i>Ex-Officio</i> from 28/02/2023)			
		Corporate Services Committee (Chair till 31/01/2023)		
Cllr AJ du Plooy	Part-time	Economic Development Committee <i>(Ex-Officio</i> from 28/02/2023)	Ward 2 DA	
		Budget Steering Committee (member till 31/01/2023)	DA	
		Special Committee (Investigate disciplinary matters against Councillors)		
		Article 32 Committee (member till 31/01/2023)		
		Municipal Public Accounts Committee (Chair from 01/02/2023)		
		Financial Services Committee		
Clir JJ Moolman	Part-time	Corporate Services Committee (Chair from 01/02/2023)	Ward 7	
		Article 32 Committee (member from 01/02/2023)	DA	
		Municipal Public Accounts Committee (Chair until 31/01/2023)		
		Technical Services Committee		
Cllr A Small (Ms)	Part-time	Community Services Committee	Ward 6	
Chi A Shian (IVIS)	Part-time	Economic Development Committee	DA	
		Municipal Public Accounts Committee		
		Financial Services Committee		
		Corporate Services Committee		
	-	Economic Development Committee		
Cllr SS Lesch (Ms)	Part-time	Budget Steering Committee	ANC	
		Article 32 Committee		
		Municipal Public Accounts Committee		
		Technical Services Committee		
	Part-time	Economic Development Committee	ANC	
	Cllr I Adams Part-time	Special Committee (Investigate disciplinary matters against Councillors)		
Cllr BU Maarman	Part-time	Community Services Committee	ANC	
Ald EB Manuel	Part-time	Financial Services Committee Technical Services Committee	GOOD	

COUNCILLORS	FULL TIME /PART TIME	COMMITTEE ALLOCATION	WARD AND/ OR PARTY
		Community Services Committee	
		Corporate Services Committee	
		Economic Development Committee	
		Budget Steering Committee	
		Financial Services Committee	
		Technical Services Committee	
Cllr RL Laubscher	Dort time	Community Services Committee	ΡΑ
	Cllr RL Laubscher Part-time	Corporate Services Committee	PA
		Economic Development Committee	
		Budget Steering Committee	

2.2.1.2 POLITICAL DECISION-MAKING

The Council delegated most of its executive functions to the Executive Mayor and the Mayoral Committee (except those that may not be delegated in terms of legislation). A total of 462 Council Resolutions were passed and implemented during the 2022/2023 financial year.

DATE OF MEETING	NUMBER OF ITEMS DISCUSSED	OPEN TO PUBLIC	DURATION
26 July 2022	25	YES	00h50
10 August 2022 (special) (hybrid)	17	YES	00h42
29 August 2022	28	YES	1h13
22 September 2022 (special) (virtual)	16	YES	00h35
30 September 2022 (hybrid)	39	YES	00h30
25 October 2022	35	YES	2h00
29 November 2022	35	YES	3h30
13 December 2022	27	YES	1h55
24 January 2023	24	YES	2h47
31 January 2023 (special)	17	YES	00h43
10 February 2023 (special)	15	YES	1h45
28 February 2023	30	YES	2h40
20 March 2023 (special)	15	YES	1h15
28 March 2023	30	YES	1h25

TABLE 35: NUMBER OF ITEMS DISCUSSED FROM 1 JULY 2022 – 30 JUNE 2023

DATE OF MEETING	NUMBER OF ITEMS DISCUSSED	OPEN TO PUBLIC	DURATION
25 April 2023	24	YES	2h40
04 May 2023 (special)	12	YES	3h15
30 May 2023	42	YES	1h43
27 June 2023	31	YES	1h30
TOTAL	462	YES	26h98

2.2.1.3 RULES OF ORDER

The Municipal Council functions in terms of the Council's Rules of Order, which have the same status as a bylaw. Bergrivier Municipality By-Law relating to the Rules of Order of the Conduct of Meetings of the Council of Bergrivier Municipality (P.N. 7134 of 7 June 2013) was repealed and a policy was adopted on 23 January 2020 by the Council of Bergrivier Municipality and amended on 29 May 2020 to accommodate virtual meetings of the Council of Bergrivier Municipality. After the Local Government Elections in 2021, Council noted the Rules of Order on Tuesday, 16 November 2021 as approved by Council on Tuesday, 19 October 2021. Councillors are bound by the Code of Conduct for Municipal Councillors which is contained in Schedule 7 of the Municipal Structures Act.

2.2.1.4 HONORARY TITLE OF ALDERMAN/ALDERLADY

The criteria to qualify for the title of Alderman/Alderlady include:

- Alderman-/ladyship is awarded to a councillor who has served 10 years as a councillor, irrespective whether it was interrupted and/or if it was for more than one municipality;
- A councillor who has been elected as Speaker or Mayor for a second term, receive Alderman-/ladyship when the term of office commences;
- Alderman-/ladyship is awarded to any councillor that earns a minimum of twenty (20) points for the following:
 - one (1) point for every year service as a councillor; plus
 - one (1) additional point for every year's service as a councillor on the District Municipality representing the municipality or chairperson of a portfolio committee; and
 - two (2) additional points for every year's service as Mayor or Member of the Executive Committee or Speaker or Deputy Mayor.

2.2.1.5 CODE OF CONDUCT FOR COUNCILLORS

The Code of Conduct (Schedule 7 of the Municipal Structures Amendment Act, (Act 3 of 2021)), herein after referring to as Schedule 7: Code of Conduct, prescribes how municipal councillors must behave and states the penalties for improper behaviour. In general, the Code of Conduct requires that councillors must perform their duties:

- in good faith (or with a desire to act fairly towards others);
- honestly;
- transparently; and
- in the best interests of the municipality (which includes the interests of the community).

In addition, the Code of Conduct requires that:

Councillors must declare to the Municipal Manager, in writing, all their financial interests, within 60 days of their election Schedule 7: Code of Conduct, item 8(1)). The public can demand to have access to the interests declared by one or more councillors;

A councillor must disclose (make public) any interest he/she has in any matter that is being considered by the council or its committees. This can be a direct or indirect interest, personally or through a spouse, partner or associate. Unless the Council decides that the interest disclosed is trivial or irrelevant, that councillor must withdraw and not participate in council or committee meetings on that matter. (Schedule 7: Code of Conduct, item 6(1));

A councillor must disclose any special benefit that he or she, or his or her family member or spouse or partner will get from a contract that has been or will be signed with the municipality (Schedule 7: Code of Conduct, item 6(1)). This must be done at the first council meeting where this is possible.

Full-time councillors are not allowed to have any other paid work without the permission of the Council. (Schedule 7: Code of Conduct, item 9).

The Code of Conduct also states the following:

- Councillors may not use their positions or confidential information for personal profit nor for the improper benefit of any other person (Schedule 7: Code of Conduct, item 7(1);
- Councillors may not request or accept any rewards, gifts or favours for:
 - voting or not voting on a matter before the council or any committee;
 - o persuading the Council to decide one way or the other on any matter;
 - o making representations to the Council; and
 - o disclosing confidential information (Schedule 7: Code of Conduct, item 10);
- Councillors may not disclose confidential information of the Council to people who are not allowed to know it (Schedule 7: Code of Conduct, item 11); and
- Councillors are not allowed to interfere with the municipal administration. It is a criminal offence for a councillor to attempt to influence an employee or agent of the municipality not to enforce a law or a council decision. This offence can be punished by a fine or a jail sentence of up to two years. (Schedule 7 Code of Conduct, item 12, (a), (b), (c), (d)).

The person primarily responsible for enforcing the Code of Conduct is the Speaker of the municipal council. He or she must investigate if there is a reasonable suspicion that the Code of Conduct has not been complied

with. After giving the councillor an opportunity to respond, the Speaker must prepare a report which must be given to the Council and made public. The Council is then able to investigate whether a breach of the Code of Conduct has taken place. This investigation must be done by a committee of councillors. If the Council decides that a councillor has breached the code of conduct, the Council can:

- issue a formal warning to the councillor;
- reprimand the councillor;
- fine the councillor; and
- request the MEC for Local Government (Provincial Minister) to suspend the councillor for a period or remove the councillor from office.

If the Council's own investigation is not enough or produces a flawed result, the MEC can intervene and conduct his/her own investigation. The MEC has power to suspend or remove the councillor from office. The Code of Conduct for Councillors is available on the Municipal website.

2.2.1.6 THE SPEAKER

The Municipal Council is chaired by the Speaker. Section 37 of the Municipal Structures Act requires the Speaker of the Municipal Council to:

- preside at meetings of the Council;
- perform the duties and exercise the powers delegated to the Speaker in terms of Section 59 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000);
- ensure that the Council meets at least quarterly;
- maintain order during meetings;
- ensure compliance with the Code of Conduct set out in Schedule 1 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000); and
- ensure that council meetings are conducted in accordance with the rules and orders of the Council.

2.2.1.7 THE EXECUTIVE MAYOR AND MAYORAL COMMITTEE

The Executive Mayor is the centre of the governance system and is responsible for providing political and strategic leadership. Executive power is vested in the Executive Mayor, in accordance with a framework of powers assigned by legislation and powers delegated by the Municipal Council in terms of the Municipal Systems Act, 2000 (Act 32 of 2000). To maximise operational efficiency, the Municipal Council has delegated all powers, except those which it may not be delegated by law to the Executive Mayor. The Executive Mayor is assisted by the Mayoral Committee. The Mayoral Committee is chaired by the Executive Mayor and comprises the Deputy Mayor and two full time Councillors.

a) An executive mayor is entitled to receive reports from committees of the municipal
council and to forward these reports together with a recommendation to the council when the matter cannot be disposed of by the executive mayor in terms of the executive mayor's delegated powers. (b) The executive mayor must— (1) identify the needs of the municipality; (2) review and evaluate those needs in order of priority; (3) recommend to the municipal council strategies, programmes and services to address priority needs through the integrated development plan, and the estimates of revenue and expenditure, considering any applicable national and provincial development plans; and (4) recommend or determine the best way, including partnership and other approaches to deliver those strategies, programmes and services to the maximum benefit of the community. (c) The executive mayor in performing the duties of office, must— (1) identify and develop criteria in terms of which progress in the implementation of the strategies, programmes and services referred to in subsection (b)(3) can be evaluated, including key performance indicators which are specific to the municipality and common to local government in general; (2) evaluate progress against the key performance indicators; (3) review the performance of the municipality to improve— (ii) the efficiency of credit control and revenue and debt collection services; and (iii) the implementation of the municipality's by-laws; (4) monitor the management of the municipality's by-laws; (5) oversee the provision of services to communities in the municipality in a sustainable manner; (6) perform such duties and exercise such powers as the council may delegate to the executive mayor in terms of Section 59 of the Systems Act; (7) annually report on the involvement of communities and community organisations in the affairs of the municipality; and (8) Ensure that regard is given to public views and report on the effect of consultation on the decisions of the council. (d) An executive mayor must perform a ceremonial role as the municipal council may determine. (e) An executive m
(f) The deputy executive mayor of a municipality exercises the powers and performs the duties of the executive mayor if the executive mayor is absent or not available or if the office of the executive mayor is vacant.
The Executive Mayor's delegated powers and functions must be exercised and performed by the Executive Mayor together with the other members of the Mayoral Committee. The Section 80 Committees have no decision-making powers and may only make recommendations to the Mayoral Committee.

Local Government Municipal Structures Act, 1998 (Act 117 of 1998)

The Mayoral Committee meets at least twice a month. All reports required in terms of legislation were submitted timeously. A total of 22 Mayoral Committee meetings were held for 2022/23 (Ordinary and Special

Meetings). The following tables indicate the Mayoral Committee Meetings that were held and individual attendance.

DATES	ATTENDANCE	APOLOGIES	ABSENT
19 July 2022	4	0	0
26 July 2022	4	0	0
10 August 2022 (Special Meeting)	4	0	0
29 August 2022	4	0	0
19 September 2022	4	0	0
22 September 2022 (Special Meeting)	4	0	0
30 September 2022	3	1	0
06 October 2022	3	1	0
18 October 2022	4	0	0
25 October 2022	4	0	0
15 November 2022	3	1	0
29 November 2022	2	2	0
13 December 2022	4	0	0
24 January 2023	4	0	0
16 February 2023	4	0	0
28 February 2023	4	0	0
28 March 2023	4	0	0
18 April 2023	4	0	0
25 April 2023	4	0	0
03 May 2023 (Special Meeting)	4	0	0
23 May 2023	3	1	0
30 May 2023	4	0	0
20 June 2023	3	1	0
27 June 2023	3	1	0

TABLE 37: MAYORAL COMMITTEE MEETINGS

MEMBERS	SCHEDULED MEETINGS	MEETING ATTENDANCE	APOLOGIES TENDERED	ABSENT
Ald RM van Rooy	22	21	1	0
Ald MA Wessels	22	21	1	0
Cllr J Daniels	22	18	4	0
Ald A de Vries	22	21	1	0
Cllr AJ du Plooy (was Chair of Section 79 until 31/01/2023) (Elected as Chair of MPAC from 01/02/2023		12	2	0
Cllr JJ Moolman (elected as Chair of Section 79: Corporate Services from 01/02/2023) (Was chair of MPAC until 31/01/2023	8	8	0	0

TABLE 38: MAYORAL COMMITTEE MEETING ATTENDANCE

A total of 710 items were discussed at the Mayoral Committee during the 2022/23 financial year. The following table indicates the number of items discussed per meeting.

DATE OF MEETING	NUMBER OF ITEMS DISCUSSED	OPEN TO PUBLIC	DURATION
19 July 2022	18	YES	2h35
26 July 2022	27	YES	3h15
10 August 2022 (Special Meeting)	18	YES	00h84
29 August 2022	42	YES	3h30
19 September 2022	39	YES	6h10
22 September 2022 (Special Meeting)	17	YES	00h11
30 September 2022	26	YES	1h01
06 October 2022	18	YES	00h15
18 October 2022	32	YES	4h26
25 October 2022	26	YES	4h00
15 November 2022	37	YES	1h51
29 November 2022	30	YES	2h48
13 December 2022	38	YES	3h25
24 January 2023	26	YES	3h15

TABLE 39: ITEMS TABLED 1 JULY 2022 - 30 JUNE 2023

DATE OF MEETING	NUMBER OF ITEMS DISCUSSED	OPEN TO PUBLIC	DURATION
16 February 2023	45	YES	3h15
28 February 2023	25	YES	2h40
28 March 2023	48	YES	2h26
18 April 2023	34	YES	3h45
25 April 2023	25	YES	1h53
03 May 2023 (Special Meeting)	18	YES	2h13
23 May 2023	37	YES	3h49
30 May 2023	22	YES	2h03
20 June 2023	36	YES	2h11
27 June 2023	26	YES	2h00
TOTAL	710	YES	60h21

2.2.1.8 PORTFOLIO COMMITTEES

The Local Government: Municipal Structures Act, 1998 (Act 117 of 1998) (MSA) prescribes in Section 60 that in all Municipal Councils with more than 9 members, the Executive Mayor must appoint a mayoral committee from amongst the councillors (Section 60(1)(a)). The mayoral committee must consist of the deputy executive mayor and as many councillors as may be necessary for effective and efficient government, provided that no more than 20 % of the councillors are appointed (Section 60(2)). In Bergrivier Municipality the 20 % is equal to 2,6 councillors. For this legal reason, Bergrivier Municipality has a deputy executive mayor and two (2) additional full-time councillors on the mayoral committee.

In terms of Section 80(2) of the MSA, the Section 80-committees established to assist the executive mayor may not in number exceed the number of members of the mayoral committee. It is therefore clear that Bergrivier Municipality currently has the maximum amount of Section 80 committees allowed by law, namely three (3).

In terms of the approved macro structure, the Municipality reverted to four directorates and therefore another committee had to be established for the Directorate Corporate Services' functions.

Section 79 of the MSA allows a Municipal Council to establish one or more committees necessary for the effective and efficient performance of any of its functions or the exercise of any of its powers (Section 79(1)(a)). There are no legal restrictions on the number of committees established in terms of this section. These committees will normally report directly to Council, but the Executive Mayor is entitled, in terms of Section 56(1), to determine that all committees of Council (Section 79 and 80) submit any reports to the Executive Mayor for consideration and decision-making in terms of delegated authority, or for consideration

and recommendation (as the case may be) to Council. Council approved the establishment of a committee in terms of Section 79 of the Municipal Structures Act, 1998 (Act 117 of 1998) to serve as a standing committee for the Corporate Services' functions as from 20 July 2018 and is chaired by a councillor appointed by Council. Similarly, Council approved a Section 79 Committee for Local Economic Development, Public Participation and Communication.

The five Portfolio Committees appointed in terms of the Municipal Structures Act, (117 of 1998 Section, 79 and 80) are the following:

- Financial Services Committee (Section 80): Chaired by Councillor J Daniels;
- Community Services Committee (Section 80): Chaired by Ald MA Wessels;
- Technical Services Committee (Section 80): Chaired by Ald A De Vries;
- Corporate Services Committee (Section 79): Chaired by Councillor A Du Plooy (until 28 February 2023);
- Corporate Services Committee (Section 79): Chaired by Councillor JJ Moolman (from 28 February 2023); and
- Economic Development Committee (Section 79): Chaired by Councillor J Daniels.

Portfolio Committees have no delegated powers and may only make recommendations to the Mayoral Committee.

COMMITTEE	COMPOSITION	MEETING DATES
FINANCIAL SERVICES COMMITTEE The Financial Services Committee discusses matters concerning the finances of the Municipality before submission to the Mayoral Committee for approval.	July 2022 till February 2023 Cllr J Daniels (DA) (Chairperson) Ald MA Wessels (DA) Ald A de Vries (DA) Cllr AJ Du Plooy (DA) Cllr JJ Moolman (DA) Cllr SS Lesch (Ms) (ANC) Ald EB Manuel (GOOD) Cllr RL Laubscher (PA) March 2023 till June 2023 Cllr J Daniels (DA) (Chairperson) Ald MA Wessels (DA) Ald A de Vries (DA) Cllr SS Lesch (Ms) (ANC) Ald EB Manuel (GOOD) Cllr SS Lesch (Ms) (ANC) Ald EB Manuel (GOOD) Cllr RL Laubscher (PA) Ald R Swarts (DA) (ex-officio) Ald RM van Rooy (DA) (ex-officio)	July 2022 – None 03 August 2022 07 September 2022 05 October 2022 07 December 2022 07 December 2022 January 2023 – None 08 February 2023 08 March 2023 05 April 2023 03 May 2023 07 June 2023

TABLE 40: PORTFOLIO COMMITTEE MEETINGS

		L L 2022 N
	July 2022 till February 2023	July 2022 – None
	Cllr AJ Du Plooy (DA) (Chairperson)	03 August 2022
	Ald MA Wessels (DA)	07 September 2022
	Ald A De Vries (DA)	05 October 2022
	Cllr J Daniels (DA)	02 November 2022
	Cllr JJ Moolman (DA)	07 December 2022
	Cllr SS Lesch (Ms)(ANC)	January 2023 – None
CORPORATE SERVICES COMMITTEE	Ald EB Manuel (GOOD)	08 February 2023
The Corporate Services Committee discusses	Cllr RL Laubscher (PA)	08 March 2023
matters arising from the Office of the Municipal	March 2023 till June 2023	05 April 2023
Manager and the Corporate Services Directorate	Cllr JJ Moolman (DA) (Chairperson)	03 May 2023
before submission to the Mayoral Committee for	Ald A de Vries (DA)	07 June 2023
approval.	Ald MA Wessels (DA)	
	Cllr J Daniels (DA)	
	Cllr SS Lesch (Ms) (ANC)	
	Ald EB Manuel (GOOD)	
	Cllr RL Laubscher (PA)	
	Ald R Swarts (DA) (ex-officio)	
	Ald RM van Rooy (DA) (ex-officio)	
	Cllr AJ Du Plooy (DA) (ex-officio)	
	July 2022 till February 2023	
	Ald A de Vries (DA) (Chairperson)	July 2022 - None
	Ald MA Wessels (DA)	02 August 2023
	Cllr J Daniels (DA)	06 September 2022
	Clir AJ Du Plooy (DA)	04 October 2022
	Clir A Small (Ms) (DA)	01 November 2022
	Clir IS Adams (ANC)	06 December 2022
	Ald EB Manuel (GOOD)	January 2023 – None
TECHNICAL SERVICES COMMITTEE	Clir RL Laubscher (PA)	07 February 2023
The Technical Services Committee discusses	March 2023 till June 2023	07 Tebruary 2025
matters arising from the Technical Services	Ald A de Vries (DA) (Chairperson)	07 March 2023
Directorate before submission to the Mayoral	Ald MA Wessels (DA)	04 April 2023
Committee for approval.	Cllr J Daniels (DA)	02 May 2023
	Clir. JJ Moolman (DA)	02 May 2023 06 June 2023
		00 Julie 2023
	Clir A Small (Ms) (DA)	
	Cllr IS Adams (ANC)	
	Ald EB Manuel (GOOD)	
	Cllr RL Laubscher (PA)	
	Ald R Swarts (DA) (ex-officio)	
	Ald RM Van Rooy (DA) (ex-officio)	
	Clir AJ Du Plooy (DA)	
	July 2022 till February 2023	1
	Ald MA Wessels (DA) (Chairperson)	July 2022 – None
	Ald A De Vries (DA)	02 August 2022
	Cllr J Daniels (DA)	06 September 2022
COMMUNITY SERVICES COMMITTEE	Clir AJ Du Plooy (DA)	04 October 2022
The Community Services Committee discusses	Clir A Small (Ms) (DA)	01 November 2022
matters arising from the Community Services	Cllr BU Maarman (ANC)	06 December 2022
Directorate before submission to the Mayoral	Ald EB Manuel (GOOD)	January 2023 – None
Committee for approval.	Cllr RL Laubscher (PA)	07 February 2023
···· · · · · · · · · · · · · · · · · ·	March 2023 till June 2023	
	Ald MA Wessels (DA) (Chairperson)	07 March 2023
	Ald A De Vries (DA)	04 April 2023
	Cllr J Daniels (DA)	02 May 2023
	Cllr A Small (Ms) (DA)	06 June 2023

. ,	
Ald EB Manuel (GOOD)	
Cllr RL Laubscher (PA)	
Ald R Swarts (DA) (ex-officio)	
Ald RM Van Rooy (DA) (ex-officio)	
Cllr AJ Du Plooy (DA)	
July 2022 till February 2023	
Cllr J Daniels (DA) (Chairperson)	July 2022 - None
Ald MA Wessels (DA)	04 August 2022
Ald A De Vries (DA)	08 September 2022
Cllr AJ Du Plooy (DA)	06 October 2022
Cllr A Small (Ms) (DA)	03 November 2022
Cllr IS Adams (ANC)	08 December 2022
Ald EB Manuel (GOOD)	January 2023 – None
Cllr RL Laubscher (PA)	09 February 2023
March 2023 till June 2023	
Cllr J Daniels (DA) (Chairperson)	09 March 2023
Ald MA Wessels (DA)	06 April 2023
Ald A De Vries (DA)	08 May 2023
Cllr A Small (Ms) (DA)	08 June 2023
Cllr IS Adams (ANC)	
Ald EB Manuel (GOOD)	
Cllr RL Laubscher (PA)	
Ald R Swarts (DA) (ex-officio)	
Ald RM Van Rooy (DA) (ex-officio)	
	Cllr RL Laubscher (PA) Ald R Swarts (DA) (ex-officio) Ald RM Van Rooy (DA) (ex-officio) Cllr AJ Du Plooy (DA) July 2022 till February 2023 Cllr J Daniels (DA) (Chairperson) Ald MA Wessels (DA) Ald A De Vries (DA) Cllr AJ Du Plooy (DA) Cllr AJ Du Plooy (DA) Cllr A Small (Ms) (DA) Cllr IS Adams (ANC) Ald EB Manuel (GOOD) Cllr RL Laubscher (PA) March 2023 till June 2023 Cllr J Daniels (DA) (Chairperson) Ald MA Wessels (DA) Ald A De Vries (DA) Cllr A Small (Ms) (DA) Cllr A Small (Ms) (DA) Cllr IS Adams (ANC) Ald EB Manuel (GOOD) Cllr RL Laubscher (PA) Ald EB Manuel (GOOD) Cllr RL Laubscher (PA) Ald R Swarts (DA) (ex-officio)

TABLE 41: CORPORATE SERVICES COMMITTEE NUMBER OF ITEMS DISCUSSED FROM 1 JULY 2022 –30 JUNE 2023

DATE OF MEETING	NUMBER OF ITEMS DISCUSSED	OPEN TO PUBLIC	DURATION
July 2022		NONE	
03 August 2022	22	YES	3h30
07 September 2022	21	YES	2h15
05 October 2022	13	YES	1h50
02 November 2022	16		2h30
07 December 2022	16		2h30
January 2023	NONE		
08 February 2023	17	YES	2h30
08 March 2023	19	YES	2h20
05 April 2023	13	YES	1h55
03 May 2023	19	YES	2h20
07 June 2023	20	YES	4h20

TABLE 42: FINANCIAL SERVICES COMMITTEE NUMBER OF ITEMS DISCUSSED FROM 1 JULY 2022 – 30 JUNE
2023

DATE OF MEETING	NUMBER OF ITEMS DISCUSSED	OPEN TO PUBLIC	DURATION
July 2022		NONE	
03 August 2022	16	YES	1h45
07 September 2022	13	YES	2h32
05 October 2022	16	YES	2h53
02 November 2022	15	YES	3h39
07 December 2022	14	YES	0h28
January 2023	NONE		
08 February 2023	16	YES	1h34
08 March 2023	16	YES	1h34
05 April 2023	13	YES	2h32
03 May 2023	13	YES	2h40
07 June 2023	14	YES	1h56

TABLE 43: TECHNICAL SERVICES COMMITTEE NUMBER OF ITEMS DISCUSSED FROM 1 JULY 2022 – 30 JUNE2023

DATE OF MEETING	NUMBER OF ITEMS DISCUSSED	OPEN TO PUBLIC	DURATION
July 2022		NONE	
02 August 2022	20	YES	2h26
06 September 2022	17	YES	2h00
04 October 2022	19	YES	2h00
01 November 2022	20	YES	2h31
06 December 2022	18	YES	2h25
January 2023		NONE	
07 February 2023	21	YES	3h00
07 March 2023	18	YES	3h27
04 April 2023	21	YES	2h39
02 May 2023	25	YES	2h59
06 June 2023	24	YES	2h25

TABLE 44: COMMUNITY SERVICES COMMITTEE NUMBER OF ITEMS DISCUSSED FROM 1 JULY 2022 – 30 JUNE 2023

DATE OF MEETING	NUMBER OF ITEMS DISCUSSED	OPEN TO PUBLIC	DURATION
July 2022			
02 August 2022	20	YES	2h25
06 September 2022	19	YES	2h00
04 October 2022	16	YES	2h12
01 November 2022	19	YES	1h22
06 December 2022	19	YES	1h22
January 2023	NONE		
07 February 2023	18	YES	1h10
07 March 2023	18	YES	3h10
04 April 2023	18	YES	1h51
02 May 2023	17	YES	1h34
06 June 2023	19	YES	2h32

TABLE 45: ECONOMIC DEVELOPMENT COMMITTEE NUMBER OF ITEMS DISCUSSED FROM 1 JULY 2022 – 30 JUNE 2023

DATE OF MEETING	NUMBER OF ITEMS DISCUSSED	OPEN TO PUBLIC	DURATION
July 2022		NONE	
04 August 2022	17	YES	2h05
08 September 2022	18	YES	3h51
06 October 2022	17	YES	3h32
03 November 2022	17	YES	1h23
08 December 2022	17	YES	1h25
January 2023		NONE	
09 February 2023	16	YES	2h30
09 March 2023	16	YES	1h46
06 April 2023	17	YES	1h46
08 May 2023	18	YES	3h00
08 June 2023	18	YES	1h20

2.2.1.9 OTHER COMMITTEES ESTABLISHED BY THE COUNCIL FOR SPECIFIC PURPOSES

2.2.1.9.1 PERFORMANCE, RISK- AND AUDIT COMMITTEE

The Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA) requires municipalities to have an audit committee. Sections 166 (1) and (2) set out the functions of an audit committee:

1) "An audit committee is an independent advisory body which must –

Advise the council, political office bearers, the accounting officer and the management staff of the municipality, or the board of directors, the accounting officer and the management staff of the municipal entity on matters relating to –

Internal financial controls and internal audits;

Risk management;

Accounting policies;

The adequacy, reliability and accuracy of financial reporting and information;

Performance management;

Effective governance;

Compliance with the Act, the annual Division of Revenue Act and any other applicable legislation;

Performance evaluation; and

Any other issues referred to it by the municipality or municipal entity.

Review the Annual Financial Statements to provide the Council of the municipality with an authoritative and credible view of the financial position of the municipality, its efficiency and effectiveness and its overall level of compliance with this Act, the annual Division of Revenue Act and any other applicable legislation;

c) Respond to Council on any issues raised by the Auditor-General in the audit report;

d) Carry out investigations into the financial affairs of the municipality as the Council may request; and

e) Perform such other functions as may be prescribed."

Section 40 of the Municipal Systems Act requires municipalities to establish mechanisms to monitor and review their performance. The Local Government Municipal Planning and Performance Management Regulations, 2001 (GNR 796 of 24 August 2001) require municipalities to establish performance audit committees for this purpose. The functions of the performance audit committee are as follows:

"4(a) a performance audit committee must:

review the quarterly reports submitted to it by the internal auditors, dealing with quarterly reports, which the internal auditors are required to submit to the municipal manager and the performance audit committee; review the municipality's performance management system and make recommendations in this regard to the Council of that municipality; and

at least twice during a financial year submit an audit report to the Municipal Council concerned.

(b) In reviewing the municipality's performance management system in terms of (a) (ii), the performance audit committee must focus on economy, efficiency and effectiveness and impact in so far as the key performance indicators and performance targets set by the municipality are concerned.

(c) A performance audit committee may -

communicate directly with the Council, municipal manager or the internal and external auditors of the municipality concerned;

Access any municipal records containing information that is needed to perform its duties or exercise its powers;

request any relevant person to attend any of its meetings, and, if necessary, to provide information requested by the committee; and

investigate any matter it deems necessary for the performance of its duties and the exercise of its powers."

Bergrivier Municipality has a fully functional combined Performance-, Risk- and Audit Committee (PRAC) in terms of Section 166(6) (a) of the MFMA. The Performance, Risk and Audit Committee meets at least 4 times a year.

MEMBERS	CAPACITY	26 AUG 2022	28 NOV 2022	17 MAR 2023	15 JUN 2023
Mr. C De Jager	Chairperson	Yes	Yes	Yes	Apology
Mrs. G Bolton	Member	Yes	Yes	Yes	Yes
Mrs. R Gani	Member	Yes	Yes	Yes	Yes
Mrs. M Kinnes	Member	Yes	No	Yes	No
Mr. D Smith	Member	Yes	Yes	Yes	Yes

TABLE 46: PERFORMANCE, RISK- AND AUDIT COMMITTEE COMPOSITION AND ATTENDANCE

2.2.1.9.2 OVERSIGHT PROCESS ON THE ANNUAL REPORT DONE BY MPAC

The MPAC of Bergrivier Municipality is established in terms of the Local Government: Structures Amendment Act, 2021 (Act 3 of 2021). Section 79 A(3)(c) of this Act determines that the MPAC must initiate and develop the oversight report on annual reports contemplated in Section 129 of the MFMA.

Section 127(2) of the Municipal Finance Management Act, 2003 (Act 56 Of 2003) requires the Executive Mayor to table the Municipality's Annual Report by the end of January each year. Section 129 of the same Act

requires the Council to adopt an Oversight Report within two months of the Annual Report having been tabled which means that the Oversight Report must be tabled by 31 March of each year. Section 46 of the Municipal Systems Act requires the Municipality to prepare a Performance Report for each financial year which reflects the performance of the Municipality and each of its external service providers during that financial year, as measured against predetermined targets as well as the performance of the previous year. The Annual Performance Report must form part of the Municipality's Annual Report in terms of Section 127(1) of the Municipal Finance Management Act (MFMA).

COMMITTEE MEMBER	DATE OF MEETING	IN ATTENDANCE
Cllr JJ Moolman (DA) (Chairperson of Committee)	24 February 2023	YES
Cllr A Small (Ms) (DA)	24 February 2023	YES
Cllr SS Lesch (Ms) (ANC)	24 February 2023	YES
Mr N Stevens	24 February 2023	YES
Mr C De Jager (on behalf of Audit Committee)	24 February 2023	YES
Mr J Botha	24 February 2023	YES
Cllr AJ Du Plooy (DA) (Chairperson)	10 February 2023	YES
Cllr A Small (Ms) (DA)	10 February 2023	YES
Cllr SS Lesch (Ms) (ANC)	10 February 2023	YES
Mr C De Jager (on behalf of Audit Committee)	10 February 2023	YES
Mr N Stevens	10 February 2023	YES
Mr J Botha	10 February 2023	YES
Cllr AJ Du Plooy (DA) (Chairperson)	17 February 2023	YES
Cllr A Small (Ms) (DA)	17 February 2023	YES
Cllr SS Lesch (Ms) (ANC)	17 February 2023	YES
Mr C De Jager (on behalf of Audit Committee)	17 February 2023	YES
Mr N Stevens	17 February 2023	YES
Mr J Botha	17 February 2023	Apology

TABLE 47: MPAC COMPOSITION AND ATTENDANCE

2.2.1.9.3 MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)

The Municipal Public Accounts Committee (MPAC) is established in terms of the provisions of the Local Government: Structures Amendment Act, 2021 (Act 3 of 2021) and the Municipal Finance Management Act 2003, (Act 56 of 2003) to serve as an Oversight Committee to exercise oversight over the executive authority

of Council. The MPAC assists Council to hold the executive councillors and municipal entities accountable, and to ensure the efficient and effective use of municipal resources. Bergrivier Municipality has a fully functional MPAC.

MEMBERS	MEETING HELD ON 14 OCTOBER 2022:	MEETING HELD ON 14 APRIL 2023:
Cllr. JJ Moolman (Chairperson of Committee)	Yes	No
Cllr. AJ du Plooy (Chairperson of Committee Effective 1 February 2023)	No	Yes
Mr. C de Jager (Ex Officio as Chairperson of the Audit- and Performance Committee)	Yes	Yes
Mr. N Stevens	Yes	Yes
Mr. J Botha	No	No
Cllr. A Small (Ms.)	Yes	Yes
Cllr. SS Lesch (Ms.)	No	No

TABLE 48: MUNICIPAL PUBLIC ACCOUNTS COMMITTEE COMPOSITION AND ATTENDANCE

Terms of reference for the MPAC:

- The MPAC must interrogate the following financial aspects addressed in the Municipal Finance Management Act (MFMA):
 - 1.1 Unforeseen and unavoidable expenditure (Section 29);
 - 1.2 Unauthorized, irregular or fruitless and wasteful expenditure (Section 32);
 - 1.3 The quarterly report of the mayor on the implementation of the budget and the state of affairs of the municipality / SDBIP (Section 52(d));
 - 1.4 Monthly budget statements (Section 71);
 - 1.5 Mid-year budget and performance assessment (Section 72);
 - 1.6 Disclosures concerning councillors, directors and officials (Section 124);
 - 1.7 Submission and auditing of Annual Financial Statements (Section 126);
 - 1.8 Submission of the Annual Report (Section 127);
 - 1.9 Issues raised by the Auditor-General in audit reports (Section 131);
 - 1.10 Performance, Risk- and Audit Committee (Section 166); and
 - 1.11 Disciplinary action instituted in terms of the MFMA.
- 2. The MPAC must interrogate the following aspects addressed in the Municipal Systems Act.
 - 2.1 Review of the IDP post elections (Section 25);
 - 2.2 Annual review of the IDP (Section 34);

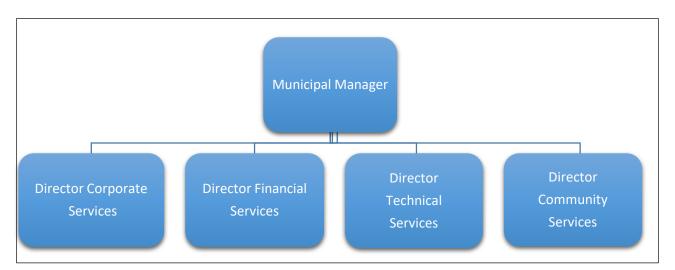
- 2.3 Performance management plan (Section 39);
- 2.4 Monitoring that the annual budget is informed by the IDP (Regulation 6 of the Local Government: Municipal Planning and Performance Management Regulations); and
- 2.5 Monitoring that all declaration of interest forms is completed by councillors on an annual basis (Section 54 read with Item 7 of Schedule 1).
- 3. The MPAC must interrogate the following aspects addressed in the Municipal Structures Act.
 - 3.1 Auditor general reports and comments of management committee and audit committee (section 79 (A) 3 (a))
 - Internal Audit Reports together with comments from the management committee and the Performance-, Risk- and Audit committee and make recommendations to Council (section 79 (A) 3 (b))
 - 3.3 Initiate and develop the oversight report on annual reports contemplated in section 129 of the Local Government: Municipal Finance Management Act (Section 79 (A) 3 (c))
 - 3.4 Attend to and make recommendations to the municipal council on any matter referred to it by the municipal council, executive committee, a committee of the council, a member of this committee, a councillor, and the municipal manager (Section 79 (A) 3 (d))
 - 3.5 On its own initiative, subject to the direction of the municipal council, investigate and report to the municipal council on any matter affecting the municipality. (Section 79 (A) 3 (e)).

2.2.2 ADMINISTRATIVE GOVERNANCE

The Municipal Manager is the Head of the Administration and Accounting Officer of the Municipality and is primarily responsible for service delivery. The Municipal Council approved a new macro structure on 30 May 2017, which was implemented during the 2017/18 financial year. The new macro structure makes provision for the undermentioned organisational units:

- Office of the Municipal Manager
- Directorate Corporate Services
- Directorate Financial Services
- Directorate Technical Services
- Directorate Community Services (new directorate since a September 2017).

FIGURE 35: APPROVED MACRO STRUCTURE (30 May 2017)



The following table indicates the roles and responsibilities of the top two tiers of the administration in accordance with the macro structure:

TIER	POSITION & INCUMBENT	ROLES AND RESPONSIBILITIES
		The functions and responsibility of the Municipal Manager are contained in Section 55 of the Local Government Municipal Systems Act, 2000 (Act 32 of 2000):
		"(1) As head of administration the municipal manager of a municipality is, subject to the policy directions of the municipal council, responsible and accountable for:
		(a) the formation and development of an economical, effective, efficient and accountable administration
		(i) equipped to carry out the task of implementing the municipality's integrated development plan in accordance with Chapter 5;
		(ii) operating in accordance with the municipality's performance management system in accordance with Chapter 6; and
1	Municipal Manager Adv. H Linde	(iii) responsive to the needs of the local community to participate in the affairs of the municipality.
	Adv. H Linde	(b) the management of the municipality's administration in accordance with this Act and other legislation applicable to the municipality;
		(c) the implementation of the municipality's integrated development plan, and the monitoring of progress with implementation of the plan;
		(d) the management of the provision of services to the local community in a sustainable and equitable manner;
		(e) the appointment of staff other than those referred to in Section 56, subject to the Employment Equity Act, 1998 (Act 55 of 1998);
		(f) the management, effective utilisation and training of staff;
		(g) the maintenance of discipline of staff;
		(h) the promotion of sound labour relations and compliance by the municipality with applicable labour legislation;

TABLE 49: ROLES AND RESPONSIBILITIES OF MUNICIPAL MANAGER AND DIRECTORS

TIER	POSITION & INCUMBENT	ROLES AND RESPONSIBILITIES
		(i) advising the political structures and political office bearers of the municipality;
		(j) managing communications between the municipality's administration and its political structures and political office bearers;
		(k) carrying out the decisions of the political structures and political office bearers of the municipality;
		(I) the administration and implementation of the municipality's by-laws and other legislation;
		(m) the exercise of any powers and the performance of any duties delegated by the municipal council, or sub-delegated by other delegating authorities of the municipality, to the municipal manager in terms of Section 59;
		(n) facilitating participation by the local community in the affairs of the municipality;
		(o) developing and maintaining a system whereby community satisfaction with municipal services is assessed;
		(p) the implementation of national and provincial legislation applicable to the municipality; and
		(q) the performance of any other function that may be assigned by the municipal council.
		(2) As accounting officer of the municipality, the municipal manager is responsible and accountable for—
		(a) all income and expenditure of the municipality
		(b) all assets and the discharge of all liabilities of the municipality; and
		(c) proper and diligent compliance with applicable municipal finance management legislation
		The Office of the Municipal Manager is also responsible for the following:
		1. Manage the provisioning of strategic management support services to the Municipal Manager.
		 Provide and manage an independent appraisal of the adequacy and effectiveness of financial controls and the rendering of risk and anti- fraud/corruption services within the municipality.
		3. Manage and facilitate intergovernmental and international relations with various stakeholders.
		4. Manage the rendering of logistical support to executive management.
		5. Manage councillor support services.
		6. Manage the provisioning of a communications service to the municipality.
		7. Manage financial services in relation to a budget and treasury office (BTO) to ensure financial viability, overall compliance and mandatory reporting.
		8. Manage the provisioning of corporate administration management and town planning services on behalf of the institution to ensure efficient support of organisational responsibilities and processes.
		9. Manage the maximising of infrastructure development and maintenance to promote basic service delivery to all communities within the municipal area.

TIER	POSITION & INCUMBENT	ROLES AND RESPONSIBILITIES
		10. Manage the rendering of integrated community services to enhance community development in general and promote the livelihood of the community at large.
		Strategic Services
		 Manage the performance management framework and local economic/ social development initiatives.
		Facilitate the promotion of local economic development and poverty alleviation.
		3. Facilitate the promotion of public participation processes.
		4. Facilitate the establishment and functioning of ward committees.
		5. Administer and co-ordinate special programs in aid of the community:
		- Support to vulnerable groups (gender, elderly)
		- Support to HIV/Aids organisations
		- Youth development
		- Co-ordination and implementation of Executive Mayoral Projects
		- Administration of grant-in-aid funds to organisations in need
		6. Facilitate community development projects, community development initiatives and special projects.
		Internal Audit
		 Develop and implement a risk-based audit plan and internal audit program for each financial year.
		Advising the accounting officer and report to the Audit Committee on the implementation of the internal audit plan
		3. Establish and maintain an enterprise risk management (ERM) and compliance system within the organisation.
		4. Ensure the organisation is conforming with, or eligible for, contractual obligations, government regulations, laws, or licenses and permits.
		The Corporate Services Directorate renders all administrative functions of the Municipality including:
		1. Manage the provisioning and administering of town planning and environmental management services.
		2. Manage the provisioning of client and administrative services.
	Director: Corporate	3. Manage the provisioning and administering of human resources management services to the municipality
	Services	4. Manage the administering and application of departmental GIS processes.
	Mr. JWA Kotzee	Administration and Legal Support Services
		1. Manage the provisioning of secretariat and records management services.
		2. Provide client and administrative support services.
		3. Manage the provisioning of information communication and technology (ICT) services including geographical information system (GIS) applications within the municipality.
		4. Legal Support Services

TIER	POSITION & INCUMBENT	ROLES AND RESPONSIBILITIES
		Human Resource Management
		1. Manage the rendering of human resources provisioning and employee administration services.
		2. Manage the provisioning of human resources training and skills development services.
		3. Manage the provisioning of labour relations and employee wellness services
		4. Manage the provisioning of occupational health and safety services in terms of the OHSA.
		Planning and Development
		 Manage the compilation and implementation of Spatial Planning and Land Use Management.
		2. Manage the compilation and implementation of Environmental Planning Management policies and procedures.
		3. Manage the rendering of land use management services and administrative support.
		4. Manage the lease and sale of municipal land.
		5. Oversee the facilitation of surveying and registration of municipal land
		The Financial Services Directorate is responsible for all financial functions of the Municipality including:
		1. Manage the provisioning and administering of expenditure and supply chain management processes.
		2. Implement and maintain revenue and credit control policies and procedures to ensure sound revenue management practices and compliance.
		3. Manage and control the implementation of budget policies, systems and procedures and financial statements processes to ensure legislative compliance and sound financial management practices.
		Revenue Management
	Director: Financial Services	1. Manage and administer the debtors of the municipality including banking, reconciliations and billing.
3	Mr. F Lötter: 1 November 2019 – 31 July 2022	2. Manage and control the application of the Municipality's credit control policies and procedures.
		3. Manage and facilitate property valuations and determining of rates.
	Mr. D Louw: 1 September 2022 –	Expenditure & SCM
	31 May 2023	1. Manage the recording, authorisation and proper execution of expenditure systems, procedures and transactions.
		2. Manage supply chain management and asset management processes and systems.
		Financial Management & Reporting
		 Manage the preparation and administering of budgets and financial statements.
		2. Manage financial compliance and reporting on financial management.
		3. Manage the execution of budget control and control of accounting procedures.

TIER	POSITION & INCUMBENT	ROLES AND RESPONSIBILITIES
		The Technical Services Directorate is responsible for all technical functions of the Municipality including:
		1. Manage the provisioning and administering of project management and building control services.
		2. Manage the provisioning and control of civil engineering and solid waste management services.
		3. Manage the provisioning and control of electrical engineering services.
		4. Manage the administering and application of technical related GIS processes.
		Civil
		1. Manage overall compliance i.r.t. waste management practices and prescripts
		2. Manage the provisioning and maintenance of civil engineering services in the Piketberg Area.
	Director: Technical Services	3. Manage the provisioning and maintenance of civil engineering services in the Velddrif Area.
	Mr. V Felton: 01 February 2022 - 30	4. Manage the provisioning and maintenance of civil engineering services in the Porterville Area.
4	September 2022	5. Manage and coordinate the maintenance of all vehicles and equipment in the Municipality.
	Mr. D van Turha: 1 January 2023	6. Manage the provisioning and administering of Bulk Services.
		7. Manage internal funded capital projects within the respective regions.
		Electricity
		 Manage the provisioning and maintenance of electrical services in the Piketberg and Redelinghuis Areas.
		2. Manage the provisioning and maintenance of electrical services in the Velddrif and Aurora Areas.
		3. Manage the provisioning and maintenance of electrical services in the Porterville and Eendekuil Areas.
		Project Management & Building Control
		1. Manage the provisioning of a project management unit.
		2. Provide building control services to ensure compliance and standards i.r.t. buildings and developments.
		3. Render graphic / information services for the unit.
	Director: Community	The Community Services Directorate is responsible for all community functions of the Municipality including:
		1. Manage the provisioning and administering of community protection services within the respective areas of the municipality.
5	Services	2. Manage the provisioning and administering of community facilities.
	Mr. DA Josephus	3. Manage housing administration.
		Protection Services
		1. Manage the provisioning of traffic and law enforcement services.

TIER	POSITION & INCUMBENT	ROLES AND RESPONSIBILITIES
		2. Manage the provisioning and administering of disaster management, firefighting and fire prevention services
		Community Facilities & Resorts
		1. Manage and co-ordinate libraries and information services including liaising with Museums, Tourism and other stakeholders.
		2. Manage the maintenance of parks, cemeteries, sport grounds, swimming pools and other facilities.
		3. Provide housing administration support services to address the housing needs in the area.
		Housing Administration
		1. Manage the administration processes of housing applications and allocations to ensure proper service delivery to the community.
		2. Initiate housing projects and the maintenance of housing rental stock.
		3. Research, develop, review, facilitate and implement housing policies, municipal accreditation and development processes.
		Library Services
		Manage and co-ordinate libraries and information services including with museums, tourism and other stakeholders

2.3 INTERGOVERNMENTAL RELATIONS

Section 3 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) as amended requires municipalities to exercise their executive and legislative authority within the constitutional system of cooperative government envisaged in Section 41 of the Constitution.

The Municipality participates in International, National, Provincial and District Intergovernmental Forums. The Municipality strives to participate in as many of the available intergovernmental forums as possible, but our challenge is that forums often meet on the same dates and the personnel structure does not allow for dedicated personnel to attend all forum meetings.

The most significant new intergovernmental structure that was implemented in this financial year is the Joint District Management Approach (JDMA) or Nationally known as the DDM (District Development Model). Bergrivier Municipality participated fully in this structure.

2.3.1 INTERNATIONAL INTERGOVERNMENTAL RELATIONS

Bergrivier Municipality is in a "Stedeband" (partnership cooperation agreement) with the Municipality of Heist-op-den-Berg in Belgium, Europe.



Photo: Hanlie Linde

The purpose of such an arrangement is for two Local Government structures in different countries, but with shared interests, to share expertise for the joint improvement of the public, the administration and the political structures in both areas. The main aim is the sharing of experience and joint project implementation, where possible. The relationship has developed well since its initial stages during December 2014 and a delegation from Heist-op-den-Berg visited Bergrivier Municipality during October 2015, October 2017 and April 2018 with return visits by Bergrivier Municipality during May 2016 and June 2017. The year 2018/19 was characterized by the first visit of the youth of 4 schools in Bergrivier Municipal Area to Belgium during March/April 2019. As part of the youth exchange programme, we prepared for a return visit by Belgium to South Africa during March/April 2020, but this was postponed to 2023 due to the Covid-19 world-wide pandemic and the closure of international borders.

The two Municipalities are joint partners in the Belgium Federal Government Programme where we applied jointly for funding from the European Union to create and implement a programme in waste management, namely *Turning Waste into Prosperity*. This programme (2017 – 2022) is focused on selecting young potential entrepreneurs (waste ambassadors) and equip them with skills and education to build their own co-operatives and start small businesses by using green waste from the Bergrivier Municipality and turning that into prosperity. As part of our Stedeband, we contracted the expertise of Exchange, and they provided the waste ambassadors with training through international experts. Bergrivier Municipality and Heist-op-den-Berg have been re-selected to apply jointly for the next Federal Programme from 2022 – 2027 (during this financial year the EU changed the parameters to shorten the programme to end in December 2023). We are very fortunate to announce that we were successful in our application and were approved to participate in the programme again from January 2022 – December 2023. The content of the programme was crafted during March 2021 during a three-day virtual conference. We continued with the Waste Management theme, but broadened the playing field to also include household composting throughout the Municipal Area to significantly reduce the amount of organic waste in the black bags collected and transferred to landfill.

During the 2022/2023 financial year the implementation of this programme continued. Currently we are rolling out composting bins to interested households in Bergrivier Municipality. Awareness raising to reduce

household waste and increase composting received attention. We designed, print, and distributed the waste calendars to all households in Bergrivier Municipality (see examples below).



The international conference for municipalities having city-to-city cooperation between Belgium and South Africa and Botswana is jointly organized by VVSG (Belgium) and SALGA (South Africa and will take place in Witzenberg Municipality (Ceres) in the Western Cape in 2023.

See the section on Youth Development for the Youth Exchange Programme.

2.3.2 NATIONAL INTERGOVERNMENTAL FORUMS

The Municipality participates in the following National Intergovernmental Forums:

DIRECTORATE	FORUMS
Councillors, Executive Mayor and Mayoral Committee Members	National Mayors Forum
Municipal Managers Office	National Municipal Managers Forum International Institute of Municipal Clerks (IIMC) Institute of Municipal Administrators of South Africa (IMASA) Institute for Local Government Managers (ILGM)
Technical Services Directorate	Department of Water Affairs Bi-monthly Meetings Monthly Intergovernmental Coordination Meetings of MIG Programme Association for Municipal Electricity Undertakings (AMEU) Institute for Municipal Engineers in SA (IMESA)
Corporate Services Directorate	Institute of Municipal Personnel Practitioners of South Africa (IMPSA)
Community Services	Institute of Traffic Licensing and Metro Police Officers of Southern Africa (ITLMPO- SA)

TABLE 50: PARTICIPATION ON NATIONAL INTERGOVERNMENTAL FORUMS

DIRECTORATE	FORUMS
Financial Services Directorate	Institute of Municipal Finance Officers (IMFO)

2.3.3 PROVINCIAL INTERGOVERNMENTAL FORUMS

The Municipality participates in the following Provincial Intergovernmental Forums:

TABLE 51: PARTICIPATION ON PROVINCIAL INTERGOVERNMENTAL FORUMS

DIRECTORATE	FORUMS
Councillors, Executive Mayor and Mayoral Committee Members	Minmay (Ministers / Mayors)
	Premier's Co-ordinating Forum (PCF)
	Speakers Forum
	SALGA Working Groups:
	Intergovernmental and International Relations
	Human Resources
	Municipal Services and Infrastructure
	Economic Development and Planning
	Community development
	Municipal Finance
Municipal Managers Office	Minmay (Ministers and Mayors) and Minmay Technical Meeting (Head of Provincial Departments and Municipal Managers)
	Premier's Coordinating Forum (PCF)
	PS07 Climate Change Forum
	Provincial Treasury: Pre-determined Objectives (PDO) Forum
	Provincial Treasury: Risk Forum
	SALGA Working Groups:
	Intergovernmental and International Relations
	Economic Development and Planning
	Community development
	Western Cape IDP Managers Forum
	Western Cape Public Participation and Communication Forum
	Western Cape Local Economic Development Forum
	Western Cape Economic Development Partnership
	West Coast District ONE PLAN Coordination Forum (Provincial platform)
Technical Services Directorate	Western Cape Provincial Government (MIG)
	Department of Environmental Affairs and Development Planning Waste Forum
	SALGA Working Groups:
	Provincial Resource Team Housing Meetings
	Municipal Services and Infrastructure

DIRECTORATE	FORUMS
Corporate Services Directorate	Provincial Taxi Board SALGA Working Groups: Human Resource Management
Financial Services Directorate	Provincial Treasury: CFO Forum Provincial Treasury: SCM Forum SALGA Working Groups: Municipal Finance
Community Services Directorate	Provincial Disaster Management Forum Provincial Fire Chiefs Forum SALGA Working Committees Traffic Chiefs Forum NATIS Working Group Law Enforcement Technical Committee Informal settlement Support Program Housing Co-ordination Committee

2.3.4 DISTRICT MUNICIPALITY INTERGOVERNMENTAL FORUMS

The Municipality participates in the following District Municipality Intergovernmental Forums:

TABLE 52: PARTICIPATION ON DISTRICT MUNICIPALITY INTERGOVERNMENTAL FORUMS

DIRECTORATE	FORUMS
Councillors, Executive Mayor and Mayora Committee Members	WCDM IDP Co-ordinating Committee
	West Coast District Co-Ordinating Forum (DCF)
	West Coast Economic Development Partnership
	District Water Monitoring Forum
	District Evaluation Committee (DEC)
	West Coast Human Settlements Forum
	WC Water Monitoring Forum.
Municipal Manager's Office	WCDM District Coordinating Forum (DCF)
	WCDM District Coordinating Forum Tech (DCF Tech)
	All JDA/DDM engagements
	District Water Monitoring Board
	WCDM IDP/LED Forum
	WCDM IDP Co-ordinating Committee (IDPCC)
	West Coast District ONE PLAN Coordination Forum (District platform)
	WCDM Water Quality Forum
Technical Services Directorate	St Helena Bay Water Quality Forum

DIRECTORATE	FORUMS
	EPWP District Forum
Corporate Services Directorate	District Air Quality Forum District Regional Tourism Organisation (RTO)
Financial Services Directorate	WCDM District Coordinating Forum Tech (DCF Tech)
Community Services Directorate	West Coast District Advisory Forum District Fire Working Group Disaster Management Co-ordinating Forum Stellenbosch-Saldanha Regional Library Forum West Coast District Road Traffic Co-ordinating Committee

2.4 PUBLIC PARTICIPATION AND ACCOUNTABILITY

The Constitution (Section 152) sets out the objects of local government, one of which is the provision of democratic and accountable government to local communities. This is reiterated by Section 15(b) of the Municipal Systems Act which requires a municipality to establish and organise its administration to facilitate a culture of accountability amongst its staff.

A second constitutional objective is the encouragement of local community and community organisation participation in the matters of local government. This is reiterated by Chapter 4 of the Municipal Systems Act which deals exclusively with community participation. A municipality is required to develop a culture of community participation and develop a system of participatory municipal governance that compliments formal representative governance. The municipality is also required to supply its community with information concerning municipal governance, management and development.

2.4.1 PUBLIC PARTICIPATION

2.4.1.1 PUBLIC MEETINGS

A total of 20 public town-based meetings were held during the year as indicated in the following table:

TYPE OF ENGAGEMENT	WARD/TOWN	DAT	Έ
	Piketberg (Ward 4) Allan Boesak Community Hall	12 September 2022	03 April 2023
	Porterville (Ward 2) N. Otto Community Hall	19 September 2022	04 April 2023:
Town based	Aurora Community Hall	14 September 2022	05 April 2023
meetings	Dwarskersbos Beach Resort Hall	21 September 2022	11 April 2023
	Velddrif Town Hall	21 September 2022	11 April 2023
	Redelinghuis Community Hall	20 September 2022	12 April 2023:

TABLE 53: PUBLIC MEETINGS – TOWN BASED

TYPE OF ENGAGEMENT	WARD/TOWN	DATE	
	Eendekuil Community Hall	15 September 2022	13 April 2023
			17 April 2023
			18 April 2023
	Noordhoek Community Hall	21 September 2022	19 April 2023

2.4.1.2 WARD COMMITTEES

Ward committees are statutory committees established in terms of Part 4 of Chapter 4 of the Local Government Municipal Structures Act. Ward committees play a vital role in bridging the gap between the Community and the Municipality. Ward committees are not political but are nevertheless elected for a period of five years that runs concurrently with the term of office of the Municipal Council.

The Municipal Council approved a reviewed Ward Committee Policy in February 2017 and ward committees for each ward were elected in accordance with this policy in February 2022. The Municipal Council also approved an out-of-pocket expense fee structure for Ward Committees. The following ward committee meetings took place:

WARD		WARD COMMITTEE MEETINGS								
Ward 1	10 September 2022 Combined Ward Committee meeting	07 November 2022	13 February 2023	01 April 2023 Combined Ward Committee meeting	15 April 2023 Ward Committee Indaba					
Ward 2	10 September 2022 Combined Ward Committee meeting	07 November 2022	13 February 2023	01 April 2023 Combined Ward Committee meeting	15 April 2023 Ward Committee Indaba					
Ward 3	10 September 2022 Combined Ward Committee meeting	08 November 2022	14 February 2023	01 April 2023 Combined Ward Committee meeting	15 April 2023 Ward Committee Indaba					
Ward 4	10 September 2022 Combined Ward Committee meeting	08 November 2022	14 February 2023	01 April 2023 Combined Ward Committee meeting	15 April 2023 Ward Committee Indaba					
Ward 5	10 September 2022 Combined Ward Committee meeting	09 November 2022	20 February 2023	01 April 2023 Combined Ward Committee meeting	15 April 2023 Ward Committee Indaba					
Ward 6	10 September 2022 Combined Ward Committee meeting	10 November 2022	20 February 2023	01 April 2023 Combined Ward Committee meeting	15 April 2023 Ward Committee Indaba					

TABLE 54: WARD COMMITTEE MEETINGS

WARD		WARD COMMITTEE MEETINGS									
Ward 7	Coml	eptember 2022 bined Ward mittee meetin	10 Nover 2022	nber	r 16 February 2023		16 February 2023		01 April 2023 Combined Ward Committee mee	Committ	2023 Ward ee Indaba
WARE	0			ADDITI	ONAL W	ARD COMM	ITTEE MEETINGS	;			
Ward 1											
Ward 2		11/07/2022	03/10/202	2 27/03	03/2023 29/06/2023		3				
Ward 3		17/08/2022	26/09/202	2 27/10	0/2022	26/04/2023	3				
Ward 4		26/07/2022	23/08/ 202	2 26/10	10/2022						
Ward 5		20/08/2022	03/10/202	2							
Ward 6		18/07/2022	27/09/202	2 27/03	3/2023	17/04/2023	3				
Ward 7		13/07/2022	18/08/ 202	2 27/10	0/2022	16/11/2022	2 15/03/2023	10/05/2023	14/06/2023		

Ward projects with an allocated budget have been identified per ward and forms part of the IDP. Regular report back sessions are held by the respective sectors and a written report is submitted to the chairperson of the ward committee for scrutiny.

Ward committees act as line of communication between the community and the Municipality to raise matters that impact on service delivery in their respective areas. This also improves relationships with the community and assists the Municipality to keep the public informed regarding relevant matters.

2.4.1.3 COMMUNICATION SECTION

The Municipality has a Communication Section mandated to manage and co-ordinate the communication of the strategic vision, mission, values, organisational culture and being of Bergrivier Municipality with and to all stakeholders, networks, officials, councillors and to create and design all material linked to it. This section, which falls under the Office of the Municipal Manager, has a Head: Communications who reports directly to the Municipal Manager.

The Communication Section is responsible for the following:

- i. managing the public relations and media liaison functions;
- ii. manage all internal and external promotional and marketing related communication;
- iii. manage the official Facebook Page and Public WhatsApp Groups of Bergrivier Municipality;
- iv. manage the Corporate Wear Initiative within the Municipality;
- v. Taking photographs and doing videography;
- vi. manage all the TV Screens at the Reception Desks in the different Municipal Offices by ensuring that they are updated on a quarterly basis with relevant content;

vii. manage all design work for the Municipality;

viii. drafting and updating of the Communications Policy and Social Media Policy; and

ix. managing all communication projects.

During the period under review, the Communication Unit took advantage of newly installed Outdoor TV Screens (Piketberg, Velddrif and Porterville) by featuring important relevant content for residents within these towns, to stay abreast with the latest municipal news. The kind of content that features of these Outdoor TV Screens includes information about the Municipality's Corporate identity, town-based meetings, vandalism, core values, recycling and much more. The Communications Unit surpassed the 12 000 followers mark on Facebook and launched its official Instagram account in June 2023.

The Bergrivier Bulletin, a digital external newsletter produced by the Communications Unit, continues to promote the Municipality's strategic goals and provides residents with updates on the largest capital projects within the various towns, introduces new staff members to the public and showcases some community initiatives. The Bergrivier Bulletin offers a variety of relevant municipal content, high quality pictures and can be downloaded via our municipal website (<u>www.bergmun.org.za</u>), via our WhatsApp Ward or Public Groups, or via our Facebook Page.

The Communication Unit created Bergrivier Municipality's official Facebook Page on 07 May 2018. In 2023, the Communication Unit celebrated achieving the landmark figure of 12 000 followers. Most of the growth was organic, which can be attributed to the authentic, relevant and local content that was shared to the public via this platform. The Unit regularly updated the platform which played a vital role in keeping all communities within the Bergrivier Municipal Area informed about municipal projects, campaigns, service delivery issues and loadshedding schedules. This is the fastest growing communication platform which the Municipality currently has available, which also offers instant two-way communication. The Communication Section continues to strive to communicate in a coordinated and uniform manner and with the highest impact.

We are extremely proud of our corporate identity, vision and core values, and therefore spend lots of time crafting the best corporate branding material for the organisation, to use at all official events. The designs, colours and messaging all speak to and align with the vision of Bergrivier Municipality. The Communication Unit understands the importance of promoting and maintaining a good image and building a reputation that all staff, the Municipality as a whole, and all residents living within the area can be proud of. The Municipal emblem and brand were promoted on several occasions through the designing, production and distribution of quality communication material and promotional items. The brand and reputation were further reinforced through the issuing of quality media statements, responding timeously and comprehensively to media enquiries and regularly displaying our communication material on our website and social media platforms. The Communication Unit put in a substantial amount of effort to protect the Municipal brand, and even started producing more video content and now feature content on the Outdoor TV Screens and Instagram, to extend its communication efforts even further.

The Communication Unit has on a quarterly basis updated the Indoor TV screens, which have been strategically placed at all the reception desks in the different Municipal offices. The content, which is displayed include the Municipality's core values, service delivery videos, municipal projects, events and activities in pictures and posters. As the public walks into any of the Municipal offices, they can view the content on the TV screens whilst waiting to be assisted. The Communication Unit also reports on this process every quarter, by submitting a detailed report to the Economic Development Portfolio Committee.

This unit regularly sent out press releases to media (print, online); invited media to events and responded to media enquiries, as well as shared news regarding municipal projects, programmes, initiatives and achievements on the website, social media (Facebook) and quarterly external newsletter. Bergrivier Municipality is committed to regular two-way communication, by building lasting relationships with its internal and external stakeholders and to continue to form positive partnerships with the public and private sector. The Municipality also acknowledges that it has a responsibility to inform its internal and external stakeholders identified, progress made, and results achieved in addressing its mandate and vision. A key focus is to ensure that all the towns within the jurisdiction of the municipality is communicated to on an equitable basis.

2.5 INTEGRATED DEVELOPMENT PLAN PARTICIPATION AND ALIGNMENT

Integrated Development Planning is regulated by Chapter 5 of the Municipal Systems Act. This Chapter must be read together with Chapter 6 which regulates Performance Management as well as the Municipal Planning and Performance Regulations, 2001, (R796 of 2001). To ensure certain minimum quality standards of the IDP process and a proper co-ordination between and within the spheres of government, the IDP process is regulated by the Municipal Systems Act, 2000 (Act 32 of 2000) (MSA). The Act requires the following regarding the process:

Section 28:

"(1) Each municipal council must adopt a process set out in writing to guide the planning, drafting, adoption and review of its IDP.

(2) The municipality must through appropriate mechanisms, processes and procedures established in terms of Chapter 4, consult the local community before adopting the process.

(3) A municipality must give notice to the local community of particulars of the process it intends to follow."

Section 29(1):

"The process must—

(a) be in accordance with a predetermined programme specifying timeframes for the different steps.

(b) through appropriate mechanisms, processes and procedures allow for—

(i) the local community to be consulted on its development needs and priorities.

(ii) the local community to participate in the drafting of the IDP; and

(iii) organs of state, including traditional authorities, and other role players to be identified and consulted on the drafting of the integrated development plan.

(c) provide for the identification of all plans and planning requirements binding on the municipality in terms of national and provincial legislation; and

(d) be consistent with any other matters that may be prescribed by regulation."

During the 2022/23 the newly elected Council adopted the Fifth Generation IDP with amendments and in accordance with the approved Process Plan. The following table provides an overview of the alignment of the IDP to the criteria as set out in Section 26 of the Municipal Systems Act.

IDP PARTICIPATION AND ALIGNMENT CRITERIA	YES/NO	COMMENT WHERE THERE WAS LACK OF ALIGNMENT
Does the municipality have impact, outcome, input and output indicators?	Yes	N/A
Does the IDP have priorities, objectives, KPIs and development strategies?	Yes	N/A
Does the IDP have multi-year targets?	Yes	N/A
Are the above aligned and can they calculate into a score?	Yes	N/A
Does the budget align directly to the KPIs in the IDP?	Yes	N/A
Do the IDP KPIs align to the Section 57 Managers?	Yes	N/A
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes	N/A
Were the indicators communicated to the public?	Yes	N/A
Were the four quarter aligned reports submitted within stipulated time frames?	Yes	N/A

TABLE 55: IDP PARTICIPATION AND ALIGNMENT CRITERIA

2.6 CORPORATE GOVERNANCE

Corporate Governance is the set of processes, practices, policies, laws and relationships affecting the way an institution is directed, administered or controlled.

2.7 INTERNAL AUDIT UNIT

The Municipality has an Internal Audit Unit as required by Section 165(1) of the MFMA and an Internal Auditor and Assistant Internal Auditor who reports to the Municipal Manager. Section 165(2) of the MFMA requires the Internal Auditor to:

a. Prepare a risk-based audit plan and an internal audit program for each financial year;

- b. Advise the accounting officer and report to the Performance-, Risk- and Audit Committee on the implementation of the internal audit plan and matters relating to
 - i. internal audit;
 - ii. internal controls;
 - iii. accounting procedures and practices;
 - iv. risk and risk management;
 - v. performance management;
 - vi. loss control; and
 - vii. compliance with this Act, the Annual Division of Revenue Act and any other applicable legislation; and
- c. Perform such other duties as may be assigned to it by the accounting officer.

The Internal Auditor is responsible for the Internal Audit and Risk Management Unit and must also ensure that the combined Performance, Risk and Audit Committee meets as legislated and that all aspects required by legislation are submitted at these meetings to ensure that the committee are informed and that recommendations can be made and implemented.

The meetings of the Performance, Risk- and Audit Committee are attended by Senior Management and relevant Councillors. The Committee is a statutory committee and functions in accordance with Section 166 of the Municipal Finance Management Act. The Committee is an independent oversight body on internal financial controls and audits, risk and performance management and effective governance.

The Municipality implemented a compliance system "Eunomia" which is an electronic automated monitoring tool that assists with the monitoring of compliance.

2.8 RISK MANAGEMENT

The Municipality has a Risk Management Committee which meets quarterly. Strategic risks are identified during the annual strategic planning session of the Council as well as by Senior Management at management meetings and Risk Management Committee Meetings. Departmental and operational risks are identified by the Directorates and managed by the relevant Directors.

Strategic risks are populated in an automated electronic risk register (Risk Assist) which are approved by Council annually. The strategic risk register is updated as part of the mandate of the Risk Management Committee. Quarterly reports are submitted to Council on how risks are managed and mitigated to ensure proper management thereof and achievement of the desired outcomes.

2.9 ANTI-CORRUPTION AND FRAUD

Bergrivier Municipality subscribes to the principles of good corporate governance, which requires the conducting of business in an honest and transparent fashion. The policy of the Municipality is zero tolerance to corruption and fraud.

Fraud prevention can be seen as the cumulative effect of both prevention and detection systems incorporated by management. The detection of fraud can only lead to the prevention thereof if the response thereto acts as a deterrent.

Implementing good governance, ethics, accountability as well as strategies and policies to prevent fraud and corruption is based on the principle that service delivery is the priority of the Municipality. Implementation of these principles and awareness are continuous processes aimed at ensuring that the interest and needs of the public are met. Municipalities are encouraged to promote the principles of good governance, ethics and risk management. Raising awareness on good governance includes communication on anti-corruption strategies and highlighting the role of the community in the fight against unethical conduct, fraud and corruption.

The Anti-fraud and Anti-Corruption Policies were reviewed during the 2022/2023 financial year and reviewed by the Performance, Risk and Audit Committee in June 2023 (OVN022/06/2023) and approved by the Executive Mayoral Committee in June 2023 (BKN052/06/2023). Employees are encouraged to communicate with their supervisors or management regarding the identification of risks and incidences of fraud and corruption.

Municipal employees as well as Councillors are expected to abide by the Code of Conduct for Employees and the Code of Conduct for Councillors respectively as found in Schedule 1 and 2 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000). During this financial year no incidents of breach of the codes were reported. These codes include aspects such as general conduct, declaration of interests, council property and commitment to serving the public interest. The Municipal Manager also played an active role in this and has initiated regular vehicle inspections to raise awareness and the importance on the upkeep of municipal assets.

Policies and procedures that are adopted by Council as part of human resources, finance and internal controls also focus on, and include prevention controls, detection controls and segregation of duties to ensure that fraud and corruption is prevented and detected. On a day-to-day basis these include physical controls, supervision and authorization controls and the proper management of information.

Anti-fraud, corruption and ethics initiative workshops are reported quarterly. Councillors and senior management are part of the Risk Management Committee and participate in discussions and report back to ensure that these initiatives are implemented and that officials are informed and part of the process.

2.9.1 ANTI-FRAUD AND CORRUPTION HOTLINE

Members of the public are encouraged to report any fraud and/or corruption allegations to either the Executive Mayor, Alderman Ray van Rooy, on 083 657 9615, the Municipal Manager, Adv. Hanlie Linde on 022 913 6011 or the Internal Auditor at 022 913 6002 or via e-mail: <u>rannac@bergmun.org.za</u>.

The public can also contact the National Anti-corruption Hotline at 0800 701 701 or the Provincial Forensic Services at 021 483 0931 or via e-mail: Tip.Offs@westerncape.gov.za.

2.10 THE MUNICIPAL WEBSITE

The Local Government Systems Act, 32 of 2000, (Section 21(B)) requires the Municipality to establish an official website. The Municipal Website is an integral part of the Municipality's communication strategy. Bergrivier Municipality's official website is <u>www.bergmun.org.za</u>.

The Municipality is required to place all information that must be made public in terms of the Municipal Systems Act and the Municipal Finance Management Act (MFMA) on this Website. Section 75 of the MFMA specifies that the following documents must be placed on the website:

	DOCUMENTS PUBLISHED ON THE MUNICIPALITY'S WEBSITE	YES / NO
a)	The annual and adjustments budgets and all budget-related documents	Yes
b)	All current budget-related policies	Yes
c)	The annual report	Yes
d)	Performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act	Yes
e)	All service delivery agreements	Yes
f)	All long-term borrowing contracts	Yes
g)	All supply chain management contracts above R 100 000 for 2017/18	Yes
h)	An information statement containing a list of assets over a prescribed value that have been disposed of in terms of Section 14 (2) or (4)	Yes
i)	Contracts agreed in Year 1 to which subsection (1) of Section 33 applies, subject to subsection (3) of that Section	Yes
j)	Public-private partnership agreements referred to in Section 120	N/A
k)	All quarterly reports tabled in the council in terms of Section 52 (d)	Yes
I)	Any other documents that must be placed on the website in terms of this Act or any other applicable legislation, or as may be prescribed	Yes

TABLE 56: MUNICIPAL WEBSITE: CONTENT AND CURRENCY OF MATERIAL

2.11 DELEGATIONS

The Constitution of the Republic of South Africa (1996) states that the legislative and executive authority of the municipality is vested in the municipal council. The municipality has the function and powers assigned to

it in terms of Sections 156 and 229 of the Constitution. Section 53 of the Systems Act states that the Municipality must define specific areas of responsibilities for each political structure or political office bearer of the Municipality and that of the Municipal Manager. These respective roles and areas of responsibilities may include the delegation of power and duties. In terms of Section 59(1) of the Municipal Systems Act, 2000 (Act 32 of 2000) the Municipality must develop a system of delegation that will maximise administration and operational efficiency and will provide for adequate checks and balances.

In terms of the Section 12 Notice (Municipal Structures Act), Bergrivier Municipality operates under an Executive Mayoral System. This system allows for the exercise of executive authority through an Executive Mayor in which the executive leadership of the municipality is collectively vested.

Decisions are taken corporately by, or on behalf of the whole Council. Municipalities are expressly empowered to arrange for their functions to be discharged by Committees, who may in turn arrange for them to be discharged by Sub-Committees. The Council, Committee or Sub-Committee may also decide that individual officers may discharge functions. All such arrangements are referred to as delegations and a "register, or manual of delegations" must be maintained by the municipality to have a record of all delegations made.

Since the approval of the previous delegations 30 January 2018 various pieces of new legislation or amendments to legislation have come into operation which have assigned additional powers, duties and responsibilities to the Municipal Manager as the accounting officer and further powers and responsibilities to the mayor as the political head of the municipality. A review of all delegations was therefore necessary to align the previous delegations with the new legislation and amendments and the new delegations were approved on 29 September 2020.

Section 65 of the MSA determines the following: 65 Review of delegations:-

"(1) Whenever it becomes necessary in terms of section 59(2) (f) to review a municipality's delegations, the municipal manager must submit to the Council – (a) a report on the existing delegations issued in terms of Section 59 by the Council and other delegating authorities of the Municipality; and (b) recommendations on any changes to the existing delegations which the municipal manager may consider necessary".

Bergrivier Municipality has developed its Delegated Powers in accordance with delegations that currently exist as well as those provided for in new Local Government legislation or amendments to legislation. The Office of the Municipal Manager and all Departments were consulted to identify and advise on all powers and functions related to their respective key performance areas in an endeavour to ensure that a proper system of delegation is put into place. This will contribute to the accountable empowerment of officials and functionaries and other organs of the Council in execution of their administrative and operational powers, functions and responsibilities to optimize efficiency in an accountable and transparent manner. There are currently two main Acts that govern delegation of municipal powers to organs, officials and functionaries, i.e.,

Municipal Systems Act and the Municipal Finance Management Act. There are, however, other pieces of legislation that deal with specific matters (e.g., National Building Regulations, SAPS Act, - National Road Traffic Act etc.) that contain specific stipulations regarding the delegation of certain statutory powers without the necessity of Council resolution.

CHAPTER 3 SERVICE DELIVERY PERFORMANCE



International paragliding competitions annually from Dasklip Pass in Porterville Photographer unknown: BTO provided.

3.1 INTRODUCTION

This chapter provides an overview of the service delivery performance of the Municipality for the 2021/22 financial year, all services rendered by the Municipality, and the input and initiatives of the Municipality during the Covid-19 lockdown period. The chapter concludes with the Municipality's Annual Performance Report which was compiled in terms of Section 46 of the Municipal Systems Act. It sets out the Key Performance Indicators (KPI's), targets and actual performance of the Municipality in relation to the strategic objectives of the Municipality as set out in the Integrated Development Plan (IDP). It also includes a service provider's performance evaluation report.

3.2 BASIC SERVICES

Basic services are a package of services necessary for human well-being and typically include water, sanitation, electricity, and refuse removal. An overview will also be provided on integrated human settlements (housing) which differs from the services in that it is a concurrent National and Provincial competence. It is included in this Annual Report as there is a direct correlation between the provision of basic services and housing and Bergrivier Municipality delivers housing as an implementing agent for Provincial Government. The Municipality has been providing basic services at the prescribed level to all urban households within its area of jurisdiction since the 2008/09 financial year, but still faces major challenges when it comes to ensuring that residents of the private Moravian towns have access to minimum service standards. There are ongoing discussions between the Municipality, Moravian Church of South Africa, SALGA and Provincial Government to find a sustainable service delivery solution.

Municipalities have the discretion to provide services at higher levels than the required basic levels, and one of Bergrivier Municipality's development priorities is to provide and maintain bulk and service infrastructure that will address backlogs and provide for future development. Bergrivier Municipality's focus is on steadily improving bulk and service infrastructure networks to enable the Municipality to render good quality services to all its consumers and to create an environment that will attract development opportunities that will impact positively on the local economy. This includes:

- reducing bulk and service infrastructure capacity backlogs (water and sanitation);
- maintenance and development of service infrastructure and networks to maintain a good standard of service delivery; and
- Master Plan development and revision.

3.2.1. WATER

3.2.1.1 INTRODUCTION

Water services are rendered by the Technical Services Directorate. The Municipality is a Water Services Authority in terms of the Water Services Act, 1997 (Act 108 of 1997) and adopted a Water Services Development Plan (WSDP) in 2017 – 2022. The validity period for the WSDP is extended for 2023 whilst the

new WSDP is prepared. Bergrivier Municipality is required in terms of Section 18 of the Water Services Act, 1997 (Act 108 of 1997), as well as the "Regulations relating to compulsory national standards and measures to conserve water" as issued in terms of Sections 9(1) and 73(1)(i) of the Water Services Act, to report on the implementation of its WSDP during each financial year and to include a water services audit in such an Annual Report. The Municipality provides water services to all towns in its area of jurisdiction except for Goedverwacht, Wittewater and De Hoek (PPC) which are private towns.

The overarching objectives of the WSDP are:

- To provide for the needs of the residents of Bergrivier Municipal Area in a continuous and sustained manner by timely future planning while preserving its distinctive character;
- To, in co-operation with other role-players, provide the residents of Bergrivier Municipal Area with a healthy economic basis and create a quality environment through sustained planning and in so doing create job opportunities as well as promote the expansion of tourism;
- To provide the residents of Bergrivier Municipality with a healthy and safe living environment through the timely establishment of the necessary community facilities;
- To empower the residents of Bergrivier Municipal Area through the provision and exposure to the necessary academic as well as practical training facilities;
- To support the residents of Bergrivier Municipal Area with the necessary sport and recreational facilities; and
- To preserve, conserve and expand the conservation worthy natural environment in harmony with future town development.

The three most critical issues addressed in the WSDP are:

- The eradication of water backlogs: All households in urban areas have access to basic water. Grants provided by National Government (MIG funds) are utilised for the upgrading of water and sanitation bulk and service infrastructure.
- Water Conservation (WC) and Water Demand Management (WDM): The implementation of Bergrivier Municipality's WC/WDM Strategy has been extremely successful, and the Municipality was able to reduce the water requirements of the towns significantly, the overall percentage of NRW for all the internal distribution systems for the 2022/2023 year is at 14,1 %.
- The Municipality monitors its water losses monthly and is experiencing a decline in its water losses. Key priorities in terms of the Municipality's WC/WDM Strategy are:
 - The identification of specific zones within the supply system to monitor revenue or unaccounted for water (UAW) monthly;
 - The monitoring of non-revenue or UAW regularly (detailed water audits and balances);
 - The implementation of systems to measure key parameters such as minimum night flows;
 - To implement a pressure management, pipeline management and rehabilitation programme;

- Raise awareness through brochures detailing the benefits of initiating WDM/WC strategies that can be sent out with the accounts and placed in local newsletters;
- Water education in schools (demonstrations and exhibits at schools in their planning process);
- Implementation of a consumer meter management programme and meter maintenance and replacement policy;
- Inform Council Members of the current legislation around WC/WDM, and include it in the Strategic
 Framework for Water Services;
- WC/WDM options must be included when additional water resources are investigated, and it must be seen as part of the water services planning process; and
- New supply schemes must only be developed where it can be shown that the existing water resources are being used efficiently.

3.2.1.2 SERVICE STATISTICS

3.2.1.2.1 ACCESS TO WATER AND SERVICE DELIVERY LEVELS

The Water Services Act, 1997 (Act 108 of 1997) defines access to minimum water standards as access to at least 25 litres of potable water per day supplied within 200 m of a household and with a minimum flow of 10 litres per minute. Access to piped water is defined as 6 000 litres of potable water supplied per formal connection per month. National policy also requires that poor households should receive 6 kl of free basic water per month. Only registered indigent households within the Municipality's supply area are entitled to 6 Kl of free basic water.

All households within the Municipality's supply area have access to minimum standards of water.

FINANCIAL YEAR	PROPORTION OF HOUSEHOLDS WITH ACCESS TO WATER POINTS		
2019/20	0	9 269	1 860
2020/21	0	9 533	2 128
2021/22	0	9 763	1 916
2022/23	0	9832	1 898

TABLE 57: ACCESS TO WATER

30 June 2023 Billing Reports

TABLE 58: WATER SERVICE DELIVERY LEVELS

DESCRIPTION	2019/20 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
WATER: (ABOVE MIN LEVEL)				
Piped water inside dwelling	9 269	9 533	9 763	9- 832
Piped water inside yard (but not in dwelling)	0	0	0	0

022/23 ACTUAL	2021/22 ACTUAL	2020/21 ACTUAL	2019/20 ACTUAL	DESCRIPTION	
0	0	0	0	Using public tap (within 200m from dwelling)	
9 832	9 763	9 533	9 269	Other water supply (within 200m)	
9 832	9 763	9 533	9 269	Minimum Service Level and Above sub-total	
100 %	100 %	100 %	100 %	Minimum Service Level and Above Percentage	
				WATER: (BELOW MIN LEVEL)	
0	0	0	0	Using public tap (more than 200m from dwelling)	
0	0	0	0	Other water supply (more than 200m from dwelling	
0	0	0	0	No water supply	
0	0	0	0	Below Minimum Service Level sub-total	
0	0	0	0	Below Minimum Service Level Percentage	
9 832	9 763	9 533	9 269	TOTAL NUMBER OF HOUSEHOLDS	
	0	0 0 9 533	0	Below Minimum Service Level sub-total Below Minimum Service Level Percentage TOTAL NUMBER OF HOUSEHOLDS	

3.2.1.2.2 WATER QUALITY

The quality of the Municipality's water as measured against National Standard SANS 241 is still improving and well within the set norms as prescribed by SANS 241. Data is available from the "Supply System Drinking Water Quality Performance Report" of the Department of Water Affairs and Sanitation, as well as on the Bergrivier Municipality's website where the water quality is updated monthly. Data is collected directly from the laboratory and the results are captured on a national database (also known as IRIS - Integrated Regulatory Information System) as well as in the directorate. Water is analyzed on a weekly basis according to 4 criteria, namely Microbiological, Chemical, Physical Organoleptic and SANS 241. Based on calculating the averages on these four criteria, a water quality of 98.1 % for Bergrivier Municipality has been achieved compared to 98.5 % the previous year. This achievement is above the norm (90 %) and the figure of 98.1 % represent excellent water quality.

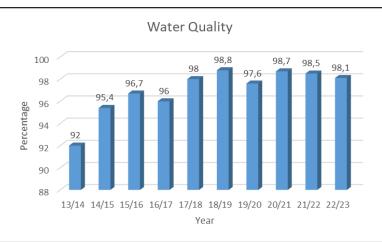


FIGURE 36: WATER QUALITY

3.2.1.2.3 WATER CONSUMPTION AND LOSSES

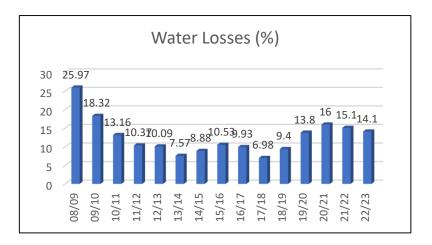
The goal is to ensure that non-revenue water and UAW levels are maintained/reduced and to implement measures to promote WC/WDM to their consumers and end-users on an on-going basis. Highlights of the 2022/23 financial year were that the Municipality were able to keep their water losses below 16 %, which is well below the national norm of 37 %.

YEAR	UNITS PURCHASED (kl)	LOSSES (kl)	%	RAND VALUE (APPROXIMATE)
2019/20	1 781 302	271 251	13.22	1 752 281
2020/21	2 197 038	349 257	15.90	2 256 200
2021/22	2 365 019	357 512	15.12	2 309 528
2022/23	2 568 321	365 816	14.1	2 721 671

TABLE 59: WATER CONSUMPTION AND LOSSES

*Water rand value is calculated as the largest number of losses are in the Velddrif/Dwarskersbos area where treated water is bought at a rate of R 7.44/kl. The water bought in the other towns are much cheaper as treatment still needs to be done.

FIGURE 37: WATER LOSSES (From 2008/09 to 2022/23)



YEAR	VELDDRIF	AURORA	PIKETBERG	REDELINGHUIS	PORTERVILLE	EENDEKUIL
2019/20	16.3	10.3	9.7	31.2	10.1	30
2020/21	10.9	24.7	20.8	28.7	14.4	28.1
2021/22	14.2	19.7	12.0	38.8	11.9	35.3
2022/23	16.8	15.1	13.7	28.3	2.5	26.4

TABLE 60: WATER LOSSES PER NETWORK (%)

The losses in the towns of Aurora, Redelinghuis and Eendekuil might look substantial, but the rand amount lost is not enough to motivate the appointment of a contractor to investigate underground pipe leaks and leak detection.

3.2.1.3 HUMAN RESOURCE CAPACITY

The vacancy rate in staff for water services was 14.29 % as on 30 June 2023. For practical purposes, water and sanitation are treated as unit and personnel assigned to these functions work across both functions. Management assigned to the function are responsible for all aspects of service delivery.

TABLE 61: HUMAN RESOURCE CAPACITY: WATER SERVICES

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES%
28	24	4	14.29 %

3.2.1.4 FINANCIAL PERFORMANCE

TABLE 62: FINANCIAL PERFORMANCE (OPERATIONAL): WATER SERVICES: DISTRIBUTION & TREATMENT

WATER DISTRIBUTION					
DESCRIPTION	2022/23 ACTUAL	VARIANCE			
Employees	5 412 350,00	5 447 000,00	5 424 519,35	-0,41 %	
Other	16 651 900,00	22 121 981,00	19 818 367,36	-10,41 %	
Repairs & Maintenance	868 000,00	1 133 000,00	1 053 479,82	-7,02 %	
Total Operational Expenditure	22 932 250,00	28 701 981,00	26 296 366,53	-8,38 %	
Total Operational Revenue	-40 743 166,00	-42 662 166,00	-46 632 011,09	9,31 %	
Net Operational Expenditure	-17 810 916,00	-13 960 185,00	-20 335 644,56	45,67 %	
	WAT	ER TREATMENT			
DESCRIPTION	2022/23 ACTUAL	VARIANCE			
Employee Related Costs	848 500,00	707 000,00	808 177,35	14,31 %	

WATER DISTRIBUTION				
DESCRIPTION	2022/23 BUDGET	2022/23 ADJUSTED BUDGET	2022/23 ACTUAL	VARIANCE
Other Expenditure	976 000,00	1 250 000,00	1 227 605,91	-1,79 %
Repairs & Maintenance	73 000,00	69 000,00	60 930,78	-11,69 %
Total Operational Expenditure	1 897 500,00	2 026 000,00	2 096 714,04	3,49 %
Net Operational Expenditure	1 897 500,00	2 026 000,00	2 096 714,04	3,49 %

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TABLE 63: FINANCIAL PERFORMANCE (CAPITAL): WATER SERVICES

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Water Distribution				
Furniture & Equipment - Water	12 000,00	6 000,00	5 043,00	-15,95 %
Municipal Services Development (Ward 2 PV)	1 780 800,00	2 055 347,00	1 792 094,50	-12,81 %
Municipal Services Development (Ward 4 PB)	961 377,00	822 814,00	690 002,74	-16,14 %
PB Reservoir	7 391 305,00	7 391 305,00	7 391 304,34	0,00 %
Prepaid/ Smart Metering (EL)	1 525 000,00	3 875 000,00	3 816 698,08	-1,50 %
Pumps (standby)	100 000,00	148 600,00	148 578,94	-0,01 %
Replace redundant meters	250 000,00	246 900,00	264 524,81	7,14 %
Soft Starters Monte Bertha	250 000,00	72 000,00	71 084,36	-1,27 %
Tools	25 000,00	10 000,00	9 204,83	-7,95 %
Water Conservation and Demand Management	2 739 130,00	2 739 130,00	2 739 129,99	0,00 %
Water Renewals (EL)	8 775 000,00	6 425 000,00	5 981 893,13	-6,90 %
	23 809 612,00	23 792 096,00	22 909 558,72	-3,71 %
Water treatment				
Purchase new borehole pumps	50 000,00	-	-	
Security at Reservoir/Pump Stations	250 000,00	249 550,00	249 545,99	0,00 %
Telemetery: Water	140 000,00	205 000,00	201 381,20	-1,77 %
	440 000,00	454 550,00	450 927,19	-0,80 %

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3.2.1.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights for the year include:

- The WSDP was submitted to National and Provincial government within the time limit;
- Potable water tests (SANS 241) indicated good quality of water;
- On-going reduction in water losses;
- Smart meter pilot project will be phased to all consumers in Bergrivier Municipality to improve water losses and revenue enhancement;
- Meter replacement programme where redundant meters are replaced to minimise losses;
- Programme has started to replace old asbestos pipes through the method of pipe cracking;
- R 3 600 000 Emergency relief grant received from the Department: Local Goverment; and
- Installation of back-up power for Piketberg potable water supply.

Challenges:

- To reduce water losses below 12 %;
- Budget constraints: insufficient budget to ensure pipe replacement program is executed as should be and to perform proper maintenance;
- Vacancies and unfunded positions makes it difficult to ensure maintenance is performed and disruptions to the community are limited;
- Theft and vandalism;
- Ageing infrastructure Most of the pipe distribution networks are older the 50+ years which makes them fragile and requires upgrades/replacement with the cost estimated at R 350 mil; and
- Loadshedding.



550Kva generator installed at Piketberg Water Treatment Works

3.2.2 SANITATION

3.2.2.1 INTRODUCTION

Sanitation services are rendered by the Technical Services Directorate. The Municipality provides sanitation services to all towns in its area of jurisdiction with the exception of Goedverwacht, Wittewater and De Hoek

(PPC) which are private towns. All households have access to basic services and our strategy is to provide a better quality of service through the upgrading of the existing waste water treatment works (WWTW) and networks. Sanitation is also addressed in the Water Services Development Plan, especially the eradication of sanitation backlogs. Backlogs pertain to the development of new houses and backyard dwellers.

3.2.2.2 SERVICE STATISTICS

3.2.2.2.1 ACCESS TO SANITATION AND SERVICE DELIVERY LEVELS

Access to minimum sanitation services is defined as a ventilated pit latrine (VIP). All urban households within the Municipality's area of jurisdiction have access to minimum sanitation levels.

DESCRIPTION	2019/20 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
SANITATION/SEWERAGE: (ABOVE MINIMUM LEVEL)				
Flush toilet (connected to sewerage)	7 542	7 526	7 751	8 009
Flush toilet (with septic tank)*	2 144	2 144	2 144	2 144
Chemical toilet	0	0	0	0
Pit toilet (ventilated)	0	0	0	0
Other toilet provisions (above min. service level)	0	0	0	0
Minimum Service Level and Above sub-total	9 686	9 670	9 895	10 153
Minimum Service Level and Above Percentage	100 %	100 %	100 %	100%
SANITATION/SEWERAGE: (BELOW MINIMUM LEVEL)				
Bucket toilet	0	0	0	0
Other toilet provisions (below min. service level)	0	0	0	0
No toilet provisions	0	0	0	0
Below Minimum Service Level sub-total	0	0	0	0
Below Minimum Service Level Percentage	0	0	0	0
TOTAL NUMBER OF HOUSEHOLDS	9 686	9 670	9 895	10 153

TABLE 64: SANITATION SERVICE DELIVERY LEVELS

30 June 2032 Billing Reports

(*Figure not included in billing reports because basic sanitation not charged for septic tanks).

3.2.2.2 WASTEWATER QUALITY

The Municipality's waste water is of an acceptable quality, comparing with the National Standard SANS 241. The Porterville WWTW was upgraded from 0.75ml/d to 1.5ml/d with grant funding (MIG and WSIG) and commissioned in June 2022. Green Drop evaluation on WWTW was done at the end of last year and the overall score has increased from 44 % to 72 %. The Dwarskersbos WWTW was also upgraded with a new oxidation dam and refurbishment of the inletworks.



Upgrading of Dwarskersbos Sewerage Works

3.2.2.3 HUMAN RESOURCE CAPACITY

The vacancy rate for staff members in sanitation services was 62,50 % as at 30 June 2023. For practical purposes, water and sanitation are treated as a unit and personnel assigned to these functions work across both functions. Management assigned to the function are responsible for all aspects of service delivery.

TABLE 65: HUMAN RESOURCE CAPACITY: SANITATION SERVICES

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES%
8	5	3	62,50 %

3.2.2.4 FINANCIAL PERFORMANCE

TABLE 66: FINANCIAL PERFORMANCE (OPERATIONAL): SANITATION SERVICES

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE
Employees	2 756 900,00	2 780 000,00	2 645 828,15	-4,83 %
Other	8 960 700,00	8 464 441,00	8 131 706,72	-3,93 %
Repairs & Maintenance	891 000,00	1 026 000,00	942 136,11	-8,17 %
Total Operational Expenditure	12 608 600,00	12 270 441,00	11 719 670,98	-4,49 %
Total Operational Revenue	-17 786 000,00	-17 936 000,00	-21 816 264,04	21,63 %
Net Operational Expenditure	-5 177 400,00	-5 665 559,00	-10 096 593,06	78,21 %

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DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Sanitation				
Fencing Sewer Pump Stations	150 000,00	127 000,00	149 987,77	18,10 %
Furniture & Equipment - Sewerage	12 000,00	12 000,00	11 735,00	-2,21 %
Municipal Service Development (Ward 4 PB)	757 823,00	621 839,00	621 838,99	0,00 %
Replace rising mains in pump stations	100 000,00	100 000,00	81 397,80	-18,60 %
Sewer Renewals	120 000,00	51 000,00	50 299,20	-1,37 %
Sewerage stand by pumps	300 000,00	237 000,00	236 173,31	-0,35 %
Standby generators for pump stations pump	150 000,00	-	-	
Switchgear and pumps	300 000,00	300 000,00	295 128,93	-1,62 %
Telemetry	180 000,00	184 000,00	172 508,55	-6,25 %
Telemetry at pump stations	200 000,00	198 000,00	197 736,78	-0,13 %
Tools	20 000,00	14 000,00	13 596,87	-2,88 %
TOTAL	2 289 823,00	1 844 839,00	1 830 403,20	-0,78 %
Waste Water Treatment				
Extention of DKB WWTW	2 500 000,00	3 315 000,00	1 660 077,53	-133,60 %
Fencing WWTW	150 000,00	492 500,00	492 250,44	-0,05 %
Security at WWTW	200 000,00	407 900,00	407 899,59	0,00 %
Security Fence at Irrigation dam	400 000,00	57 477,00	57 476,28	0,00 %
TOTAL	3 250 000,00	4 272 877,00	2 617 703,84	-38,74 %

TABLE 67: CAPITAL EXPENDITURE: SANITATION SERVICES

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3.2.2.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights includes the following:

- Completion of Porterville WWTW;
- Upgrading of Dwarskersbos WWTW;
- New St Christopher Pumpstation and line in Velddrif; and
- Replace old electrical equipment with new MCC panels.



New MCC panels installed at pump stations

Challenges that still need to be addressed include:

- The increasing presence of backyard dwellers due to home owners renting out structures in their yards for additional income. Although all erven have access to sanitation, it is not possible to ensure that these backyard dwellers have access to the same sanitation and in some instances these backyard dwellers dump illegal item into the system causing blockages and problems;
- The high cost of providing bulk services for future developments and low-cost housing projects;
- Theft and vandalism at the plants are a major concern;
- Budget constraints: Additional security measures are required which is not funded as well as theft and vandalism applying additional stress on the budget. Green Drop has also been revived and requires additional measures in place to ensure good scores;
- Vacancies and unfunded positions: some plants are without operators and additional capacity is required with the increase in pumpstations in Velddrif. Green Drop will also place additional load on controllers and staff to ensure all documents are up to standard;
- Decision makers need to buy-in to the requirements of the Civil department and should at least do a site visit once a year to evaluate the situation;
- Ageing of fleet is of a concern. Maintenance of vehicles is expensive and no backup is in place to support breakdowns;
- Velddrif WWTW current capacity exceeds it design and requires upgrading to sustain the increasing population;
- DWS needs to buy-in on new Package Plant systems for smaller towns such as Redelinghuis and Aurora; and
- Loadshedding.

3.2.3 ELECTRICITY AND STREET LIGHTING

3.2.3.1 INTRODUCTION

Electricity services are rendered by the Technical Services Directorate. The Municipality is responsible for the distribution of electricity in all urban areas, except Goedverwacht, Wittewater and De Hoek and a portion of

Eendekuil. The Municipality only distributes electricity to a small portion of Eendekuil where the low-cost houses are situated (162 households). ESKOM distributes electricity to all areas not serviced by the Municipality.

3.2.3.2 SERVICE STATISTICS

3.2.3.2.1 ACCESS TO ELECTRICITY AND SERVICE DELIVERY LEVELS

Registered indigent households receive 50 kWh of free basic electricity per month. All existing households within the municipal supply area have access to minimum standards of electricity. There is also street lighting in all towns.

DESCRIPTION	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
ENERGY: (ABOVE MINIMUM LEVEL)			
Electricity (at least minimum service level)	1 899*	1 891	1 983
Electricity - prepaid (minimum service level)	8 783	9 204	10 466
Minimum Service Level and Above sub-total	9 393	9 697	10 726
Minimum Service Level and Above Percentage	100 %	100 %	100 %

TABLE 68: ELECTRICITY SERVICE DELIVERY LEVELS

30 June 2023 Billing Reports

3.2.3.2.2 ELECTRICITY CONSUMPTION AND LOSSES

The municipality strives to keep their electricity losses below 10 %. In the 2022/23 year the losses were 10.35 %. The figure is significant lower than the national norm of 17 %. (Technical and Non-Technical Losses). Bergrivier Municipality is still in the process of replacing old pre-paid and conventional meters with new "split type pre-paid meters". Focus shifted towards the implementation and installation of Smart metering solutions. The Municipality was able to allocate much needed capital to maintain and refurbish old sections of the electricity network. Losses are split between technical, which occur due to line installations, and actual losses due to faulty meters and consumer by-pass the prepaid meters. This can be reduced as meters are replaced.

TABLE 69: OVERVIEW OF ELECTRICITY SERVIC	ES
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YEAR	UNITS PURCHASED (kwH)	LOSSES (kwH)	PERCENTAGE (%)	RAND VALUE
2019/20	81 781 008	6 805 358	8.32	7 665 555
2020/21	82 712 666	10 168 523	12.29	12 283 576
2021/22	83 064 453	10 448 885	12.58	14 807 550
2022/23	72 706 812	7 791 998	10.72	12 542 844

FIGURE 38: ELECTRICITY LOSSES



3.2.3.3 HUMAN RESOURCE CAPACITY

The vacancy rate for electrical services was 0 % as at 30 June 2023.

TABLE 70: HUMAN RESOURCE CAPACITY: ELECTRICITY SERVICES

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
22	19	3	13,63 %

3.2.3.4 FINANCIAL PERFORMANCE

TABLE 71: FINANCIAL PERFORMANCE (OPERATIONAL): ELECTRICITY and STREET LIGHTING

ELECTRICITY						
DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE		
Employees	9 541 350,00	9 320 000,00	8 975 083,17	-3,70 %		
Other	148 523 200,00	145 826 535,00	137 833 628,11	-5,48 %		
Repairs & Maintenance	1 950 000,00	1 985 000,00	1 369 142,73	-31,03 %		
Total Operational Expenditure	160 014 550,00	157 131 535,00	148 177 854,01	-5,70 %		
Total Operational Revenue	-160 753 000,00	-153 523 000,00	-146 337 247,04	-4,68 %		
Net Operational Expenditure	-738 450,00	3 608 535,00	1 840 606,97	-48,99 %		
		STREETLIGHTS				
DESCRIPTION	2022/2023 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE		
Employees	1 027 650,00	1 151 000,00	1 146 598,34	-0,38 %		
Other	47 000,00	45 000,00	46 392,59	3,09 %		
Repairs & Maintenance	260 000,00	247 000,00	169 960,98	-31,19 %		

ELECTRICITY						
DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE		
Total Operational Expenditure	1 334 650,00	1 443 000,00	1 362 951,91	-5,55 %		
Net Operational Expenditure	1 334 650,00	1 443 000,00	1 362 951,91	-5,55 %		

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TABLE 72: FINANCIAL PERFORMANCE (CAPITAL): ELECTRICITY AND STREET LIGHTING

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/32 ACTUAL	VARIANCE
Blackout Projects	-	4 525 763,00	3 643 466,38	-24,63 %
Bulk meter replacement	100 000,00	100 000,00	119 607,47	19,61 %
Furniture & Equipment - Electricity	100 000,00	50 000,00	47 785,97	-4,43 %
High tension circuit breakers	70 000,00	-	-	
Mid block lines Noordhoek, VD	500 000,00	500 000,00	341 504,98	-31,70 %
Network Renewals	700 000,00	700 000,00	455 576,34	-34,92 %
Redelinghuys Transformer	-	300 000,00	281 680,00	-6,11 %
Replace CEX 6454 (cherry picker)	1 100 000,00	1 080 000,00	1 079 237,25	-0,07 %
Replace Dwarskerbos O/H lines with Cable	900 000,00	899 000,00	409 434,93	-54,46 %
Replace O/H feeder to Monte Bertha	950 000,00	951 000,00	559 053,76	-41,21 %
Replacing conventional electricity meters with prepaid	1 000 000,00	1 000 000,00	999 578,88	-0,04 %
Retro-fit main substation oil circuit breakers	1 000 000,00	1 000 000,00	-	-100,00 %
Security of electrical assets	700 000,00	699 000,00	698 726,36	-0,04 %
TOTAL	7 120 000,00	11 804 763,00	8 635 652,32	-26,85 %
Street Lights				
Meter municipal assets	100 000,00	-	-	
Replace street lights	800 000,00	800 000,00	799 474,12	-0,07 %
TOTAL	900 000,00	800 000,00	799 474,12	-0,07 %

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3.2.3.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights for the year include:

- A constant supply of good quality electricity to consumers despite limited resources;
- Manage to keep electricity losses below the 17 % National norm;
- Installation of two new generators in Piketberg to ensure water provision during loadshedding with funding from DLG; and
- Development, installation and testing of first hybrid streetlights due to loadshedding.

Challenges that are being addressed on a continuous basis:

- Maintain maintenance standards on networks;
- Limited budget to maintain existing infrastructure; and keep electricity losses below 10 %;
- Theft and vandalism of networks;
- Loadshedding; and
- Network capacity constraints in all three major towns.

The team also received a grant from the Department of Energy of R 1 million that was used to construct a new switching station in Velddrif to improve the supply to low cost housing and the industrial area.



Images above (from left to right): Noordhoek Substation, New Port Owen Ring Main Unit (RMU), Port Owen integrated into main feeder.

3.2.4 WASTE MANAGEMENT

3.2.4.1 INTRODUCTION

Waste management services are rendered by the Technical Services Directorate. Waste Management includes the collection, recycling and disposal of household and business waste, builder's rubble and garden refuse. Street cleansing is also a function of the Waste Management Section. All households in urban areas, including Goedverwacht and Wittewater, have access to a weekly refuse removal service.

Waste is transported from Velddrif Transfer Station to be disposed of at Vredenburg landfill site, and from Piketberg Transfer Station to the Highlands waste site at Malmesbury. The rehabilitation cost of the five old

landfill sites remains a challenge. The rehabilitation cost of the five sites namely Piketberg, Porterville, Aurora, Redelinghuis and Velddrif are estimated to cost R 87 million. The Municipality does not have the financial capacity for this expenditure but regards it as a priority and will endeavour to obtain funding. The closure and rehabilitation of the Velddrif site form part of a land exchange in terms of which the new owner will bear the rehabilitation costs. Because of the high transport cost, the objective for Bergrivier Municipality is to reduce those cost by reducing the number of refuse bags. Bergrivier Municipality was further obliged in terms of the National Environmental Management Act, 2008 (Act 59 of 2008) to obtain closure permits. One of the objectives of such a permit is the closure of landfill sites which means that waste (except for green waste and building rubble) must be received at the transfer stations and collection points.

The 4th generation Integrated Waste Management Plan (IWMP) has been compiled. All recyclables from Porterville, Redelinghuis, Aurora and Eendekuil are transported to the recycling facility at Piketberg where it is separated. Recycling at Velddrif is done by the appointed contractor who is also responsible for the recycling of Dwarskersbos.

The way forward is to obtain financial assistance for the rehabilitation of the landfill sites, and to enter discussions with PPC for the incineration of all the waste (in accordance with PPC norms and standards) in Bergrivier Municipal Area, which will further reduce costs.

The Municipality has finished the recycling plant in Piketberg to increase the recycling volumes and decrease the transporting cost of waste.



Photo of baler operating in the finished recycling plant



Photo of landfill site being cleared.

The following objectives need to be part of the program in striving to be successful by turning waste into prosperity:

- Establishment of a recycle shop where the recycling contractor will be requested to put up shops in each of these areas once a week for a dedicated two to three hours (for example Wednesdays from 08:00 10:00) to allow all members of the public to sell recyclables to the contractor. The contractor will weigh the bags and compensate the seller accordingly thereby turning waste into prosperity and ensure a clean and healthy environment;
- The processing of green waste into composting and the marketing thereof to generate income to be self-

sustainable;

- Transfer of skills in terms of the recycling processes from the collecting stage until marketing stage and managing the finance management side thereof to be self-sustainable;
- How to make profit from building rubble brick manufacturing, filling material, subbase etc.;
- Investigate Waste to Energy initiatives; and
- Incineration in collaboration with PPC Standards and requirements for waste to adhere to the standards for the incineration processes.

The funds allocated is indicated in the table below.

OUTCOME	YEAR	CAPITAL	OPERA- TIONAL	PERSONNEL	ΤΟΤΑL	NEW SCENARIO TOTAI	CAPITAL	OPERA TIONAL	PERSONNEL	TOTAL
SD1:	2017	16 666	10 000	23 334	50 000	30 000	10 000	8 000	12 000	30 000
Stede- band	2018	16 666	10 000	23 334	50 000	40 000	14 000	10 000	16 000	40 000
	2019	20 000	12 000	28 000	60 000	30 000	8 000	6 000	16 000	30 000
	2020	20 000	12 000	28 000	60 000	40 000	16 000	8 000	16 000	40 000
BERG-RIVIER	2021	20 000	12 000	28 000	60 000	40 000	12 000	12 000	16 000	40 000
BERG-	2022	20 000	10 000	30 000	60 000	40 000	12 000	12 000	16 000	40 000
	2023	7 200	5 000	1 800	14 000	20 000	10 000	10 000	х	20 000
	Total	93 332	56 000	130 668	280 000	180 000	60 000	44 000	76 000	180 000

TABLE 73: FUNDS ALLOCATED FOR WASTE

3.2.4.2 SERVICE STATISTICS

Basic level services for refuse removal are defined as free weekly refuse removal. All households in urban areas, including Goedverwacht and Wittewater, have access to weekly refuse removal services. Business and other waste are removed on request.

DESCRIPTION	2019/20 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
SOLID WASTE REMOVAL: (MINIMUM LEVEL)				
Removed at least once a week	9 720	9 625	9 876	10 097
Minimum Service Level and Above sub-total	9 720	9 625	9 876	10 097

TABLE 74: SOLID WASTE SERVICE DELIVERY LEVELS

DESCRIPTION	2019/20 ACTUAL	2020/21 ACTUAL	2021/22 ACTUAL	2022/23 ACTUAL
Minimum Service Level and Above percentage	100 %	100%	100 %	100 %
Removed less frequently than once a week	0	0	0	0
Using communal refuse dump	0	0	0	0
Using own refuse dump	0	0	0	0
Other rubbish disposal	0	0	0	0
No rubbish disposal	0	0	0	0
Below Minimum Service Level sub-total	0	0	0	0
Below Minimum Service Level percentage	0 %	0 %	0 %	0 %
TOTAL NUMBER OF HOUSEHOLDS	9 720	9 625	9 876	10 097

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3.2.4.3 HUMAN RESOURCE CAPACITY

The vacancy rate for Waste Management Services was 10.71 % as at 30 June 2023. Management assigned to the function are responsible for all aspects of service delivery.

TABLE 75: HUMAN RESOURCES: WASTE MANAGEMENT SERVICES

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
56	50	6	10.71 %

3.2.4.4 FINANCIAL PERFORMANCE

TABLE 76: FINANCIAL PERFORMANCE (OPERATIONAL): SOLID WASTE REMOVAL

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE
Employees	7 805 300,00	7 865 337,00	7 495 651,84	-4,70 %
Other	37 295 800,00	39 765 212,00	39 755 415,28	-0,02 %
Repairs & Maintenance	1 106 000,00	975 000,00	963 500,92	-1,18 %
Total Operational Expenditure	46 207 100,00	48 605 549,00	48 214 568,04	-0,80 %
Total Operational Revenue	-33 365 000,00	-35 769 964,00	-42 640 332,65	19,21 %
Net Operational Expenditure	12 842 100,00	12 835 585,00	5 574 235,39	-56,57 %

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DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE
Employees	4 806 650,00	4 828 000,00	4 524 573,52	-6,28 %
Other	151 000,00	60 000,00	60 699,61	1,17 %
Repairs & Maintenance	20 000,00	19 000,00	18 262,24	-3,88 %
Total Operational Expenditure	4 977 650,00	4 907 000,00	4 603 535,37	-6,18 %
Net Operational Expenditure	4 977 650,00	4 907 000,00	4 603 535,37	-6,18 %

TABLE 77: FINANCIAL PERFORMANCE (OPERATIONAL): STREET CLEANING

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TABLE 88: CAPITAL FINANCIAL PERFORMANCE (CAPITAL): WASTE MANAGEMENT SERVICES

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Drop Off - DKB	500 000,00	-	-	
Furniture & Equipment - Refuse Removal	10 000,00	10 000,00	7 134,00	-28,66 %
Heist op den Berg Composting Drums	180 000,00	172 875,00	172 874,70	0,00 %
Heist op den Berg Visual Awareness Campaign	348 000,00	475 424,00	359 766,47	-24,33 %
Refuse compactor	2 200 000,00	2 140 000,00	2 131 521,74	-0,40 %
Replace CEX 1592	900 000,00	801 000,00	800 387,33	-0,08 %
Skips at Drop Off	120 000,00	129 650,00	129 465,00	-0,14 %
Tools	10 000,00	-	-	
Upgrade Refuse building - PB	300 000,00	199 000,00	198 491,53	-0,26 %
Waste Compactor	-	2 250 000,00	2 250 000,00	0,00 %
TOTAL	4 568 000,00	6 177 949,00	6 049 640,77	-2,08 %
Street Cleaning				
Refuse Bins and stands	100 000,00	-	-	
Refuse carts	20 000,00	-	-	
TOTAL	120 000,00	-	-	

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3.2.4.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

The following highlights have been experienced in the financial year:

- All landfill sites are closed for dumping of household- and business refuse. Only clean building rubble and garden refuse are accepted which are then used for covering and composting material on the landfill sites;
- Improving recycling volumes to lower transport cost;
- The "stedeband" phased-out-program with Heist-op-den-Berg and the Federal Government of Belgium (VVSG) has been renewed for an additional two years;
- Composting bins in Bergrivier Municipal Area for separation at source of organics to decrease the amount of refuse transported to landfill; and
- Waste offices and compost storing areas in Piketberg, Velddrif and Porterville.

Challenges that still need to be addressed include:

- Waste Management Officer: This is a critical position to comply with legislation and will be filled in the 2023/24 financial year.
- The reduction of all types of refuse (at source);
- The roll out of an aggressive and effective recycling program to minimize waste quantities and increase diversion rates;
- Rehabilitation of closed waste disposal sites and funding needs to be provided to implement the plan submitted to DEADP to ensure that requirements of closure licenses are adhered to;
- Implementation of waste to energy programs;
- Composting of organic waste on a sustainable scale;
- Processing of clean building rubble into feasible projects;
- The successful roll out and strict administration and reporting procedures of the Heist-op-den-Berg project;
- Ageing Fleet needs to be addressed. Current fleet under stress due to regular breakdowns and high maintenance costs;
- Vacancies and unfunded positions make service delivery difficult;
- Budget constraints to upgrade facilities and fleet, as well as the closure & rehabilitation of the old landfill sites; and
- Drop-offs to be constructed in the following towns: Redelinghuis, Dwarskersbos and Eendekuil

3.2.5 HUMAN SETTLEMENTS (HOUSING)

3.2.5.1 INTRODUCTION

Housing is a concurrent National and Provincial competency in terms of Schedule 4A of the Constitution. Section 10 of the Housing Act, 1997 (Act 107 of 1997) sets out the responsibilities of municipalities in relation to the provision of housing. There is a direct correlation between the provision of basic services and housing, which makes it a complex function that relies on high levels of co-operation between the Municipality and the Provincial and National Departments responsible for Housing.

3.2.5.2 SERVICE STATISTICS

According to the Socio-Economic Profile of 2020, 71 518 people reside in Bergrivier Municipal Area, with a population growth of an estimated 1.5 % per year, of which 7.1 % are registered on our housing demand database. Although several key challenges remain, amongst other the scarcity of suitable land for housing and the high cost of bulk and service infrastructure, the municipality remains committed to the implementation of its 10-year Housing Pipeline that was approved in 2018.

The housing department is continuously working towards the ideal of full ownership and is facilitating the transfer of title-deeds in both historical and new housing projects. A small percentage of properties where title deeds are outstanding were allocated before 1994, and some of its original beneficiaries have changed in the meantime.

The funding for the construction of internal services for three housing projects were approved, namely Porterville (De Kelders), Watsonia Piketberg and Eendekuil (Rooibos) which will be completed by the end of February 2024. The municipality is also seeking to implement a Finance Linked Individual Subsidy Project in Piketberg, on a piece of land next to the N7 which can potentially yield 43 housing opportunities. A Funding application for the installation and completion of the services has been submitted to the Department of Infrastructure.

Bergrivier Municipality has utilised own funds for the demolition and construction of 9 rental units in St Christopher Street in Velddrif and Sand Street in Piketberg. Pursuant to the rebuilding of the units, it will be transferred to its long-time occupants. This project will be finalised toward the end of 2023 and will realise a long-held ideal of full ownership for the beneficiaries.

The table below provides an overview of the Municipality's housing needs as of 30 June 2023.

	UNDER 29 YRS	30-59 YRS	60 YRS AND OLDER	TOTAL
Aurora	7	64	17	88
Eendekuil	10	209	54	273
Goedverwacht	1	21	4	26
Piketberg	75	1889	351	2314
Porterville	45	1064	217	1324
Redelinghuis	11	201	41	253
Velddrif	54	980	52	1085

TABLE 79: BERGRIVIER MUNICIPALITY HOUSING WAITING LIST AS AT 30 JUNE 2023

	UNDER 29 YRS	30-59 YRS	60 YRS AND OLDER	TOTAL
Wittewater	0	8	4	12
TOTAL	203	4436	740	5379

For ease of reference, the database was categorized into the different age-groups, as it is reflected in the different towns. In comparison with the previous financial year, there was a slight increase in applicants in Velddrif, Piketberg and Porterville. The slower growth in the database applicants can be attributed to the ageing of applicants and out-migration, as job opportunities in the municipal area is decreasing to an economic downturn. In broad terms however, the increase in the database corresponds with the general population growth in the Bergrivier Municipal area.

TABLE 80: BACK YARD DWELLERS IN BERGRIVIER MUNICIPAL AREA

BACK YARD DWELLERS ON NOVEMBER2022	TOTAL
PIKETBERG	602
PORTERVILLE	321
REDELINGHUIS	53
VELDDRIF	787
EENDEKUIL	58
AURORA	15
TOTAL	1 872

Both within Bergrivier Municipality and nationally, it is recognised that backyard-dwelling plays a significant role in addressing housing needs. It provides an affordable and accessible alternative form of shelter to mainly the poorer sectors of the population, in communities where alternative forms of housing are not available.

3.2.5.3 HUMAN RESOURCE CAPACITY

The vacancy rate for Human Settlements was 0 % as on 30 June 2023.

TABLE 81: HUMAN RESOURCES: HUMAN SETTLEMENT (HOUSING)

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
3	3	0	0 %

3.2.5.4 FINANCIAL PERFORMANCE

TABLE 82: FINANCIAL PERFORMANCE (OPERATIONAL): HUMAN SETTLEMENTS (CORE)

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE
Employees	1 733 000,00	1 774 907,00	1 742 027,73	-1,85 %
Other	116 000,00	93 200,00	72 267,62	-22,46 %

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE
Repairs & Maintenance	71 000,00	63 090,00	51 558,36	-18,28 %
Total Operational Expenditure	1 920 000,00	1 931 197,00	1 865 853,71	-3,38 %
Total Operational Revenue	-22 000,00	-	-	
Net Operational Expenditure	1 898 000,00	1 931 197,00	1 865 853,71	-3,38 %

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TABLE 83: FINANCIAL PERFORMANCE (OPERATIONAL): HUMAN SETTLEMENTS (NON-CORE)

DESCRIPTION	2020/21 BUDGET	FINAL 2020/21 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2020/21 ACTUAL	VARIANCE
Employees				
Other	2 122 000,00	388 000,00	386 163,50	-0,47 %
Repairs & Maintenance	9 000,00	39 000,00	37 591,38	-3,61 %
Total Operational Expenditure	2 131 000,00	427 000,00	423 754,88	-0,76 %
Total Operational Revenue	-9 150 000,00	-526 000,00	-309 831,47	-41,10 %
Net Operational Expenditure	-7 019 000,00	-99 000,00	113 923,41	-215,07 %

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3.2.5.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights include:

- The construction of the bulk infrastructure for the three (3) housing projects in Porterville, Eendekuil, and Piketberg has commenced and will be completed at the end of October 2023;
- The funding for the construction of the internal services for the three housing projects, namely Porterville (De Kelders), Watsonia Piketberg and Eendekuil (Rooibos) were approved, and construction has started in September 2023. The completion of these services is envisaged for May 2024;
- Funding for planning fees for two additional projects in Piketberg, namely Trajekte Kamp and All Sorts, was approved for the 2023/2024 financial year; and
- The construction of the five rental houses in Velddrif and four in Piketberg will be finished towards the end of 2023.

Challenges that still need to be addressed include:

- Staff shortages (only 3 full time employees in the housing department);
- Cost of bulk services and the backlog of engineering infrastructure;
- The effect and cost of the provision of low cost housing on the municipal budget and its long-term sustainability;
- Lack of suitable and available land for housing;

- The high cost of private owned land in certain towns;
- Growing demand for housing for the younger age groups;
- The persistent threat of illegal land invasions;
- To provide sustainable housing opportunities to backyard dwellers;
- High development and construction-cost in the municipal area;
- The optimal utilization of vacant land for infill-housing; and
- Rebuilding of new Houses in St Christopher Street,



3.2.6 FREE BASIC SERVICES AND INDIGENT SUPPORT3.2.6.1 INTRODUCTION

The Municipality is required to use its equitable share which it receives from the National Government in terms of the Division of Revenue Act (DoRA) for the provision of basic services to its community. Basic services are a package of services necessary for human well-being and typically include water, sanitation, electricity, waste management and deduction in property rates.

Basic level services to households are defined by the National Government as an electricity connection at the dwelling, a public standpipe for water within 200 m of the dwelling, and a ventilated pit latrine (VIP) for sanitation. National policy also requires that poor households should receive 50 kWh of free basic electricity, 6 Kl of free basic water and free weekly refuse removal. The Municipality has an indigent policy which it revises each year with the budget and maintains an indigent register. Indigent households are defined as households where the joint income does not exceed 2 state pensions plus 40 % with a maximum of R 5 000,00. The following services are subsidised to indigent households by Bergrivier Municipality:

- 50 kWh electricity per month (not transferable from one month to another month);
- Sewerage fees or the fees payable equal to the tariff determined;
- Rates payable to a maximum amount R 15 000 and 60 % calculated as per the rates policy;
- 6 kl plus the basic charge of water per month; and
- Fees for refuse removal.

All the new low-cost housing schemes have immediate access to free basic services. Bergrivier Municipality also assist indigent households situated in areas where Eskom is the service provider for electricity with free

basic electricity in terms of the service agreement entered into between Bergrivier Municipality and Eskom. It is imperative to emphasize that the Council of Bergrivier Municipality took a decision to link indigent grants to a responsibility. All households that qualify for indigent grants and with children in school, need to submit the school reports of their children as proof that the children are in fact in school.

3.2.6.2 SERVICE STATISTICS

In the past, free basic water and electricity were supplied to all households irrespective of their financial position. From 2013/14 free basic water was only supplied to indigent households and from 2014/15 free basic electricity was supplied to indigent households and households who make use of a 20 AMP circuit breaker. Free basic refuse removal and sanitation are provided to indigent households only.

	NUMBER OF HOUSEHOLDS										
YEAR	TOTAL HOUSEHOLDS	FREE BASIC WATER ACCESS	FREE BASIC SANITATION ACCESS	FREE BASIC ELECTRICITY ACCESS	FREE BASIC REFUSE ACCESS						
2019/20	9 720	1 860	1 635	1 439	1 862						
2020/21	9 625	2 128	1 886	1 899	2 128						
2021/22	9 876	1 916	1 709	1 891	1 920						
2022/23	10 097	1 898	1 695	1 983	1 902						

TABLE 84: HOUSEHOLD ACCESS TO FREE BASIC SERVICES

30 June 2023 Billing Reports (*Figure excludes septic tank users)

3.2.6.3 FINANCIAL PERFORMANCE

TABLE 85: COST TO MUNICIPALITY OF FREE BASIC SERVICES DELIVERED

SERVICES DELIVERED	2019/20 ACTUAL	2020/21	2021/22	2022/23
Property Rates	2 969 904	3 533 110.28	4 539 554.67	4 004 962.00
Waste Management (Solid waste)	5 040 058	5 377 605.98	5 260 678.61	6 494 968.85
Wastewater (Sanitation)	3 370 660	3 626 113.65	3 573 510.85	3 890 346.03
Water	2 112 350	2 277 219.67	2 211 406.83	2 391 294.21
Electricity	738 835	1 235 458.64	1 401 117.06	1 571 102.15
TOTAL	14 231 807	16 049 508.22	16 986 268.02	18 352 673.24

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3.2.6.4 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Indigent households place enormous pressure on the financial resources of the Municipality, and the continual increase in indigent households will challenge the long-term financial sustainability of the Municipality. This is exacerbated by the fact that the equitable share does not increase equitably to the number of indigents. In the 2022/23 financial year 1 902 households qualified for indigent grants and the

Municipality has stringent control measures and monitoring of indigents registered with the Municipality.

3.3 ROADS AND STORM WATER

3.3.1 ROADS

3.3.1.1 INTRODUCTION

Road services are rendered by the Technical Services Directorate. The Municipality has 200 km of road of which 182 kilometres are paved/hardened and 17 kilometres are gravel roads. The Municipality focuses on maintaining the existing road network to ensure that road standards do not deteriorate to the extent that building of new roads are required. A maintenance programme has been implemented and is regularly updated to prioritise resurfacing/resealing needs. Gravel roads are graded regularly and there is an on-going pothole repair programme in place to ensure little to no harm comes to the base layers. Alternative construction methods are being investigated to upgrade gravel roads in low-cost housing projects (MIG) where funding has been acquired for projects in Redelinghuis and Aurora and Bergrivier Municipality has invested in a Pavement Management System to facilitate road maintenance.

3.3.1.2 SERVICE STATISTICS

FINANCIAL YEAR	TOTAL KM GRAVEL ROADS	TOTAL KM GRAVEL KM NEW GRAVEL ROADS ROADS CONSTRUCTED		KM GRAVEL ROADS GRADED/MAINTAINED
2019/20	20	0	0.4	20
2020/21	17.3	0	2.7	17.3
2021/22	15.4	0	1.9	15.4
2022/23	15.4	0	0.3	15.4

TABLE 86: GRAVEL ROAD INFRASTRUCTURE

TABLE 87: PAVED/HARDENED ROAD INFRASTRUCTURE

FINANCIAL YEAR	TOTAL KM PAVED ROADS	KM NEW PAVED ROADS CONSTRUCTED	KM GRAVEL ROADS UPGRADED TO HARDENED/ PAVED	KM PAVED ROADS MAINTAINED
2019/20	180	0	0.4	9.6
2020/21	182.7	0.9	2.7	7.2
2021/22	182.7	0	1.9	8.3
3	183	0	0.3	9.2

3.3.1.3 HUMAN RESOURCE CAPACITY

The vacancy rate in the Roads and Stormwater Section was 5,80 % as at 30 June 2023. Management assigned to the function are also responsible for other functions.

TABLE 88: HUMAN RESOURCES: ROADS

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
69	65	4	5,80 %

3.3.1.4 FINANCIAL PERFORMANCE

TABLE 89: FINANCIAL PERFORMANCE (OPERATIONAL): ROAD SERVICES

DESCRIPTION	2022/23 BUDGET	FINAL 2022/2023 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2021/22 ACTUAL	VARIANCE
Employees	22 516 600,00	22 037 000,00	20 469 446,89	-7,11 %
Other	9 603 600,00	10 253 744,00	11 320 638,08	10,40 %
Repairs & Maintenance	1 930 000,00	1 840 000,00	1 882 902,37	2,33 %
Total Operational Expenditure	34 050 200,00	34 130 744,00	33 672 987,34	-1,34 %
Total Operational Revenue	-1 858 000,00	-1 877 000,00	-1 802 750,02	-3,96 %
Net Operational Expenditure	32 192 200,00	32 253 744,00	31 870 237,32	-1,19 %

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TABLE 90: FINANCIAL PERFORMANCE (CAPITAL): ROAD SERVICES

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
AUR Sidewalks (low-cost)	-	105 539,00	105 538,96	0,00 %
Cement ditches in Aurora	80 000,00	80 000,00	79 928,92	-0,09 %
Construction of roads (BM)	700 000,00	700 000,00	699 723,16	-0,04 %
Construction of roads: RDP Houses	300 000,00	300 000,00	274 982,98	-8,34 %
Furniture & Equipment - Roads	10 000,00	8 000,00	7 585,00	-5,19 %
PV Sidewalks (low-cost)	-	60 367,00	104 436,10	73,00 %
Remedial works on Roads - Culemberg Road	550 000,00	550 000,00	543 203,06	-1,24 %
Replace CEX 4262	900 000,00	933 400,00	933 398,77	0,00 %
Replace CFP 2902	350 000,00	511 600,00	511 564,19	-0,01 %
Reseal/Construction of streets	2 400 000,00	2 366 500,00	2 366 169,05	-0,01 %
RH Sidewalks (low-cost)	-	85 070,00	85 069,81	0,00 %
Street name curb stones	50 000,00	-	-	
Tools	100 000,00	73 000,00	69 993,52	-4,12 %

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Traffic calming measures (Speed bumps) Bring Traffic	100 000,00	100 000,00	71 723,39	-28,28 %
Transport Trailers Multi-Purpose	70 000,00	-	-	
Unserviced erven - Redelinghuis	200 000,00	199 560,00	199 551,74	0,00 %
Upgrade of roads and stormwater	-	76 112,00	32 043,59	-57,90 %
Upgrade of roads and stormwater (AUR)	2 798 324,00	2 712 326,00	2 712 325,21	0,00 %
Upgrade of roads and stormwater (EK)	2 186 090,00	2 488 609,00	2 488 608,70	0,00 %
Upgrade of roads and stormwater (PB)	855 717,00	855 716,00	855 715,66	0,00 %
Upgrade Sidewalks (PB)	300 000,00	300 000,00	218 703,91	-27,10 %
Upgrade Sidewalks (PV)	300 000,00	300 000,00	297 319,76	-0,89 %
Upgrade Sidewalks (VD)	300 000,00	300 000,00	297 480,25	
VD Sidewalks (low-cost)	-	97 285,00	97 285,12	0,00 %
Replace CFP 1413	350 000,00	334 000,00	333 978,80	-0,01 %
TOTAL	12 900 131,00	13 537 084,00	13 386 329,65	-1,11 %

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3.3.1.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights for the year include:

- Regular maintenance of existing asphalt/paved roads which minimise potholes and extend the life of the road (40 000 m²);
- Regular grading of gravel roads;
- Construction of roads at low-cost housing Piketberg;
- Refurbishment of existing roads in Velddrif and Piketberg;
- Paving of sidewalks in the various towns; and
- Upgrade of roads in Aurora, Redelinghuis and Eendekuil with MIG funding.

Challenges that still need to be addressed include:

- The upgrading of all gravel roads to paved/hardened standard, especially in the smaller towns;
- Replacement of ageing fleet (construction machines and vehicles) to maintain and upgrade existing road network;
- Maintenance and upgrades of main roads;
- Ageing internal road networks need urgent attention;

- Budget constraints with regards to the upgrade of internal roads as well as the replacement of outdated fleet; and
- Vacancies and unfunded positions make it difficult to perform any preventative maintenance.



3.3.2 STORM WATER

3.3.2.1 INTRODUCTION

Storm water management services are rendered by the Technical Services Directorate. Bergrivier Municipality has a Storm Water Management Plan that was compiled by V&V Consulting Engineers. Priority areas have been identified in the first phase and all future projects will be based on this plan.

3.3.2.2 SERVICE STATISTICS

FINANCIAL YEAR	TOTAL KM STORM WATER MAINTAINED	KM NEW STORM WATER MEASURES
2019/20	43.5	1.2
2020/21	45.8	2.3
2021/22	46.0	0.2
2022/23	46.3	0.3

TABLE 91: STORM WATER INFRASTRUCTURE

3.3.2.3 FINANCIAL PERFORMANCE

TABLE 92: FINANCIAL PERFORMANCE (OPERATIONAL) STORM WATER SERVICES

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE
Employees	184 000,00	220 000,00	190 781,50	-13,28 %
Other	601 600,00	586 964,00	850 757,86	44,94 %
Repairs & Maintenance	20 000,00	19 000,00	8 576,99	-54,86 %
Total Operational Expenditure	805 600,00	825 964,00	1 050 116,35	27,14 %
Total Operational Revenue	-	-	-	
Net Operational Expenditure	805 600,00	825 964,00	1 050 116,35	27,14 %

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TABLE 93: FINANCIAL PERFORMANCE (CAPITAL): STORM WATER SERVICES

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Fencing of stormwater channel	100 000,00	100 000,00	99 323,61	-0,68 %
Furniture & Equipment - Stormwater Management	6 000,00	6 000,00	5 216,52	-13,06 %
Implement Stormwater Masterplan (PB)	350 000,00	350 000,00	350 000,00	0,00 %
Stormwater bridge Wyk 4	159 000,00	-	-	
Subsurface Drains	75 000,00	41 000,00	40 891,31	-0,27 %
TOTAL	690 000,00	497 000,00	495 431,44	-0,32 %

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3.3.2.4 HUMAN RESOURCE CAPACITY

See Section on Roads as Roads and Stormwater is in organogram as a single unit.

3.3.2.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights for the year include:

- Alleviate storm water problems in Ward 4 by cleaning catch pits and pipes with Jet-Vac units; and
- Completion of new stormwater pipes in Ward 4.

Challenges that still need to be addressed include:

• The implementation of the Storm Water Master Plan for Piketberg is a high priority, but a lack of sufficient funding (own funding) delays the time frame of construction. DBSA approved funding applications for external funding to address the full scope of the challenges were unsuccessful to date;

and

• Ongoing storm water issues and in various wards, especially ward 4, Piketberg.

3.4 PLANNING AND DEVELOPMENT

3.4.1 PLANNING AND DEVELOPMENT (SPATIAL PLANNING)

3.4.1.1 INTRODUCTION

Spatial Planning and Land Use Management services are rendered by the Corporate Services Directorate's Department Town Planning and Environmental Management. These services are done in accordance with National, Provincial, Municipal legislation, National and Provincial directives and Council policy and aims to facilitate sustainable urban and rural development. In addition, Town Planning component of Department Town Planning and Environmental Management include all aspects pertaining to the management of municipal immovable property (land) as well as the issuing of business licenses.

3.4.1.2 SERVICE STATISTICS

The following table indicates the various planning applications that were finalised during the 2022/23 financial year compared to the statistics of the previous 2021/22 financial year. Overall, less applications have been processed during this financial year compared to the previous year.

TABLE 94: APPLICATIONS FOR LAND USE DEVELOPMENT

DETAIL	TOWN	SUBDI	/ISIONS	REZOI	NINGS	CONSER	NT USES	DEPAR	TURES		VAL OF CTIONS	тот	ALS
		2021/22	2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	2022/23
	TOTAL	16	18	12	12	21	10	23	19	9	12	81	71
	Piketberg	3	3	1	2	9	5	10	8	0	0	23	18
	Porterville	4	2	1	0	2	1	1	2	1	0	9	5
	Aurora	1	2	0	1	1	0	0	0	0	0	2	3
Planning	Eendekuil	2	0	0	1	1	1	1	0	1	0	5	2
applications received	Velddrif	4	9	3	5	2	1	3	2	2	7	14	24
	Laaiplek	0	0	4	2	1	1	3	2	3	2	11	7
	Dwarskersbos	0	0	1	1	2	0	5	5	2	3	10	9
	Redelinghuis	1	2	1	0	1	0	0	0	0	0	3	2
	Farm	1	0	1	0	2	1	0	0	0	0	4	1
	TOTAL	24	20	24	11	14	15	31	15	8	8	101	69
	Piketberg	6	3	6	3	5	11	12	11	1	3	30	31
	Porterville	4	3	4	1	1	1	4	2	0	1	13	8
	Aurora	2	1	0	0	1	0	0	0	0	0	3	1
Applications finalised/	Eendekuil	3	1	3	1	0	1	2	0	0	0	8	3
resolved	Velddrif	4	7	3	1	2	0	5	1	2	3	16	12
	Laaiplek	2	0	4	0	3	0	4	0	4	0	17	0
	Dwarskersbos	1	1	2	2	1	0	4	1	1	1	9	5
	Redelinghuis	1	2	1	1	0	0	0	0	0	0	2	3
	Farm	1	2	1	2	1	2	0	0	0	0	3	6

DETAIL	TOWN	SUBDI	/ISIONS	REZOI	NINGS	CONSER	NT USES	DEPAR	RTURES	REMO RESTRI	VAL OF CTIONS	тот	ALS
DETAIL		2021/22	2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	2022/23
	TOTAL	0	0	1	2	1	2	1	2	1	1	4	7
	Piketberg	0	0	0	0	0	1	0	0	0	0	0	1
	Porterville	0	0	0	0	0	0	0	0	0	0	0	0
	Aurora	0	0	0	0	0	0	0	0	0	0	0	0
Applications	Eendekuil	0	0	0	0	0	0	0	0	0	0	0	0
withdrawn	Velddrif	0	0	0	0	0	0	0	0	0	0	0	0
	Laaiplek	0	0	1	2	1	1	1	2	1	1	4	6
	Dwarskersbos	0	0	0	0	0	0	0	0	0	0	0	0
	Redelinghuis	0	0	0	0	0	0	0	0	0	0	0	0
	Farm	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	9	5	5	6	15	3	7	11	6	7	42	32
	Piketberg	0	0	0	0	9	2	2	1	0	0	11	3
	Porterville	2	0	0	0	1	1	0	1	1	0	4	2
	Aurora	1	1	0	1	0	0	0	0	0	0	1	2
Applications pending or	Eendekuil	1	0	0	0	1	0	0	0	1	0	3	0
outstanding	Velddrif	3	3	1	3	2	0	1	4	1	3	8	13
	Laaiplek	0	0	1	0	1	0	3	1	1	1	6	2
	Dwarskersbos	0	0	1	1	0	0	1	4	2	3	4	8
	Redelinghuis	0	0	0	0	0	0	0	0	0	0	0	0
	Farm	2	1	2	1	1	0	0	0	0	0	5	2

3.4.1.3 HUMAN RESOURCE CAPACITY

The Department Town Planning and Environmental Management has 3 Town Planning Officials, 1 Administrative Staff Member (administrative support, Municipal Planning Tribunal support, formal business licenses and liquor license processing) and 1 Environmental Official. The post of Administrative Officer was vacant from the end of 2022 to the beginning of 2023. However, the vacancy was filled May 2023. There are currently no vacancies in the Department.

TABLE 95: HUMAN RESOURCES: PLANNING AND DEVELOPMENT SERVICES

NO OF POSTS.	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
5	5	0	0 %

3.4.1.4 FINANCIAL PERFORMANCE

TABLE 96: FINANCIAL PERFORMANCE (OPERATIONAL): PLANNING AND DEVELOPMENT SERVICES

DESCRIPTION	2021/22 BUDGET	FINAL 2021/22 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2021/22 ACTUAL	VARIANCE
Employees	4 242 151,00	4 135 000,00	4 136 844,79	0,04 %
Other	1 608 000,00	1 694 200,00	1 514 075,67	-10,63 %
Repairs & Maintenance	5 000,00	24 800,00	21 347,63	-13,92 %
Total Operational Expenditure	5 855 151,00	5 854 000,00	5 672 268,09	-3,10 %
Total Operational Revenue	-345 000,00	-310 000,00	-355 612,66	14,71 %
Net Operational Expenditure	5 510 151,00	5 544 000,00	5 316 655,43	-4,10 %

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TABLE 97: FINANCIAL PERFORMANCE (CAPITAL): PLANNING AND DEVELOPMENT SERVICES

DESCRIPTION	2021/22 ORIGINAL BUDGET	2021/22 ADJUSTMENT BUDGET	2021/22 ACTUAL	VARIANCE
Furniture & Equipment - Planning & Development	20 000,00	131 000,00	130 196,31	-0,61 %
Regional Socio Projects (RSEP Funding)	120 000,00	120 000,00	119 814,68	-0,15 %
TOTAL	140 000,00	251 000,00	250 010,99	-0,39 %

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3.4.1.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights for the year include:

• On 29 August 2022 the Council, by means of resolution RVN036/08/2022, approved commencement with the drafting of a new 5-year Spatial Development Framework for Bergrivier Municipality and that an

Intergovernmental Steering Committee be established for the process. CK Rumboll and Partners (Planning) was appointed by tender on 14 March 2023 to undertake the compilation of the Bergrivier Municipal Spatial Development Framework on behalf of the Municipality.

Performance challenges include:

- The department's internal capacity is restricted, therefore external support is required for the compilation of spatial planning documents that provide strategic direction for development. External support is also required for the updating of GIS data, as there is no funding to appoint internal GIS capacity. Obtaining suitable external support require funding; and
- The department's biggest challenge is to obtain wide-ranging buy-in for the implementation of the development proposals made in the spatial planning documents and an understanding of the department's role and function in the implementation of spatial planning and associated land use development.

3.4.2 BUILDING CONTROL

3.4.2.1 INTRODUCTION

Building control services are rendered by the Technical Services Directorate. Building control is an essential part of any municipality. Applications for all new structures and additions must be submitted to the Municipality in terms of Section 4 of the National Building Regulations (NBR). Building control ensures that the NBR and other relevant legislation are complied with. Building plans for structures of less than 500 m² are attended to within 30 days (if there are no delays such as heritage approval) and building plans for structures exceeding 500 m² are attended to within 60 days of application. The Department is headed by the Manager: Project Management and Building Control and 3 Building Control Officers who are stationed at each of the three larger towns, namely Velddrif, Piketberg and Porterville. Building plans are scrutinised by the Building Control Officers and plans are approved by the Manager: Project Management and Building Control (1996), Council approved that an amnesty period be applicable until 30 June 2019 for all the owners of erven where there are illegal temporary structures to enable owners to comply with prescribed application procedures. All customers of Bergrivier Municipality were encouraged to use the opportunity where applicable. Amnesty was lifted and residents were well informed of the approved new processes for informal structure applications.

3.4.2.2 SERVICE STATISTICS

The following building plans were submitted during the financial year:

	BUILDING PLA	NS APPROVED 20	021/2022	BUILDING PLANS APPROVED 2022/2023			
TOWN	RESIDENTIAL	BUSINESS / INDUSTRIAL	TOTAL	RESIDENTIAL	BUSINESS / INDUSTRIAL	TOTAL	
Velddrif/Aurora/Dwars- kersbos	428	4	432	473	13	486	
Piketberg	62	8	70	238	4	242	
Porterville	118	2	120	80	2	82	
Redelinghuis	23	0	23	20	0	20	
Eendekuil	16	0	16	18	1	19	
Piketberg Rural Area	11	3	14	8	2	10	
Goedverwacht	0	0	0	0	0	0	
Wittewater	5	0	5	2	0	2	
Porterville Rural Area	10	7	17	5	1	6	
TOTAL	673	24	697	844	23	867	

TABLE 98: BUILDING PLANS SUBMITTED DURING THE YEAR

3.4.2.3 HUMAN RESOURCES

The table below reflects the Building Control Officers but excludes the Manager: Project Management and Building Control as he also deals with other aspects of project management within the Technical Services Directorate. The vacancy of the Building Inspector for Velddrif was funded, and the post has been filled.

TABLE 99: HUMAN RESOURCES: BUILDING CONTROL

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
4	4	0	0 %

3.4.2.4 FINANCIAL PERFORMANCE

TABLE 100: FINANCIAL PERFORMANCE (OPERATIONAL): BUILDING CONTROL

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE
Employees	2 752 000,00	2 486 000,00	2 447 841,47	-1,53 %
Other	142 500,00	125 070,00	82 467,52	-34,06 %
Repairs & Maintenance	1 000,00	1 300,00	1 281,55	-1,42 %
Total Operational Expenditure	2 895 500,00	2 612 370,00	2 531 590,54	-3,09 %
Total Operational Revenue	-1 551 000,00	-2 101 000,00	-2 340 791,72	11,41 %

VOLUME I: DRAFT ANNUAL REPORT 2022/23										
DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE						
Net Operational Expenditure	1 344 500,00	511 370,00	190 798,82	-62,69 %						

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TABLE 101: FINANCIAL PERFORMANCE (CAPITAL): BUILDING CONTROL

DESCRIPTION	2021/22 ORIGINAL BUDGET	2021/22 ADJUSTMENT BUDGET	2021/22 ACTUAL	VARIANCE
Computer and peripherals - Vacant building inspector (VD)	35 000,00	35 000,00	33 695,00	-3,73N%
Furniture - Vacant building inspector (VD)	12 500,00	12 500,00	7 240,00	-42,08N%
Furniture & Equipment - Building Control	5 000,00	5 000,00	4 090,13	-18,20N%
Printer - Vacant building inspector (VD)	10 000,00	10 000,00	9 000,00	-10,00 %
TOTAL	62 500,00	62 500,00	54 025,13	-13,56 %

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3.4.2.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

- Illegal building activities remain a challenge, but a positive turn of events is that more people are applying for approval to undertake minor building works. It is these minor building works which constitute 80 % of illegal buildings;
- The implementation of Regulation XA in terms of National Building Regulations, 1997 (Act 103 of 1977), as amended and in terms of Renewable Energy, is still a challenge and is currently being required as an approval condition, and;
- Migrating to an electronic system is in process but implementation remains a challenge.

3.4.3 LOCAL ECONOMIC DEVELOPMENT (LED)

3.4.3.1 INTRODUCTION

Local economic development includes the attraction of investments into the municipal area, stimulation of small, medium, and micro enterprises (SMME's), job creation, informal trading, tourism and various ad hoc local economic initiatives. Local economic development is currently one of the major focus areas of the Department of Strategic Services, although it is also a cross-cutting priority that must be focused on in all aspects of service delivery and development.

The impact of the initiatives undertaken over the last years led to the Council establishing a Portfolio Committee for Economic Development that started with its mandate in November 2018. The first major task was the review of the Economic Development Strategy. The Economic Development Strategy identified four (4) pillars for economic development in Bergrivier Municipal Area, namely agriculture and Agri processing,

tourism, manufacturing, and the development of small-, medium – and micro enterprises. Various programmes have been developed to address these pillars as catalysts for economic growth.

Covid-19 led to the drafting and approval of an Economic Recovery Plan with clear deliverables. The approved Economic Development Strategy and the Economic Recovery Plan were also integrated to ensure a single plan. Monthly progress reports were submitted to the Economic Development Portfolio Committee to monitor progress. The major focus of the Economic Recovery Plan as a short-term intervention programme, included an implementation plan for SMME's and an implementation plan for Informal Trade.

3.4.3.2 JOB CREATION (EXPANDED PUBLIC WORKS PROGRAMME)

One of the primary roles of local government is to create a climate that is conducive to local economic development. The Municipality does however seek to create work opportunities wherever it can. One such programme is the Expanded Public Works Programme (EPWP) which is a government funded programme aimed at the alleviation of poverty and unemployment by the creation of temporary jobs in specific focus areas where labour intensive methods can be maximised. The programme aims to increase economic growth by improving skills levels through education and training. It also aims to provide an enabling environment for industry to flourish. The programme also provides for Labour Intensive Methods of Construction (LIC) by contractors, which will also enhance skills development. The Municipality created 359 work opportunities and 106.4 full-time equivalents (FTE's) through the EPWP programme.

The following table provides an overview of the total full-time employment opportunities created and number of jobs created in each town during the 2022/23 financial year for which period a grant amounting to R 1 662 000.00 was received from the Department of Public Works.

QUARTER	DATES	FTE	wo
Q1	01 July 2022 – Sept 2022	7.7	58
Q2	01 October 2022 – December 2022	13.8	52
Q3	01 January 2023 – March 2023	27.2	70
Q4	01 Apr 2023 – June 2023	57.7	179
	TOTAL	106.4	359

TABLE 102: EXPANDED PUBLIC WORKS PROGRAMME: JOBS CREATED

3.4.3.3 INFORMAL TRADING

The Municipality provides multipurpose retail trading spaces at a rental of R 170 per month. Lease agreements run for a period of 12 months. The purpose of these facilities is to provide traders in the informal economic sector with the opportunity to trade in the central business zones. The following facilities are available:

- Piketberg: 32 trading rooms are provided; and
- Porterville: 22 trading rooms are provided.

A process to further identify land and facilities for informal traders commenced in Porterville, Velddrif (Noordhoek) and Ward 4 of Piketberg. The area in Velddrif (Noordhoek) is situated at the taxi rank and part of the informal trading area have already been built. The RSEP programme showed interest in co-funding the programme. This area was the outflow of the successful empowerment programme for a few SMME's conducted by Dr. Clive Coetzee. Further funding is required to complete the informal trading area in Velddrif. The area in Porterville is part of the RSEP programme for which funding has been allocated and is located on the corner of Jakkalskloof and Voortrekker Road where the major pedestrian traffic is between Monte Bertha and the Central Business District.

3.4.3.4 TOURISM

The Bergrivier Municipality has placed tourism at the forefront of its economic development strategy, recognising it is a pivotal driver within the broader wholesale and retail sector. Notably, tourism stands as the largest employer in our region, second only to agriculture, encompassing both formal and informal labour forces. Empowered by this vision, the Bergrivier Tourism Organisation (BTO) has been entrusted with the mission to foster the growth of the Tourism sector. BTO's primary objective is to position Bergrivier as the ultimate adventure destination catering for both domestic and international markets. To ensure the sustained success of tourism, our focus lies on responsible Destination Marketing, a strategy that not only showcases the region's attractions but also prioritises the protection of the environment and the well-being of our local communities.

BTO is committed to implementing a robust and competitive marketing strategy. This approach includes an extensive brand presence and harnessing the established provincial and national platforms offered by WESGRO, South African Tourism (SAT) and the National Department of Tourism (NDT). Together, we aim to elevate Bergrivier as a premier destination and to drive the economic prosperity of our region.

As the tourism industry makes a sturdy recovery from the profound impact of the pandemic, we are gradually resuming our efforts to vigorously promote our region. Over the past two years, one of the standout success stories has been the remarkable growth of the events sector. These events have emerged as the primary economic drivers within the tourism industry, and the return on investment has been undeniably evident, given that events have a far-reaching impact across various sectors.

Notably, our region has experienced a surge in event growth since we began marketing ourselves as the adventure capital. This strategic shift has attracted a multitude of cycling events to our area, such as the Org



de Rac MTB, The Velddrif 222 Cycling Challenge, and the Western Cape Cycling Championships. This trend underscores our region's burgeoning reputation as a go-to destination for adventure enthusiasts.

3.4.3.5 LED INITIATIVES

The following initiatives were undertaken by the Office of the Municipal Manager (Department of Strategic Services):

i. Regular Economic Portfolio Committee Meetings

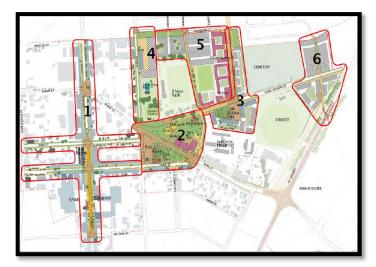
Regular Economic Portfolio meetings are being held with relevant topics to discuss. Various speakers are also invited to the Portfolio Committee meeting to ensure lively discussions on economic development.

ii. Piketberg as a national pilot in the Small-Town Regeneration Programme

Piketberg was selected by the national department of Local Government (DCOG) to be one of the pilot towns in the Small-Town Regeneration Programme. The main aim of the programme is to **create** an environment that will result in sustainable development and allow for regeneration in an integrated and informed manner through evidence-based information. The **focus** is on prioritising:

- spatial integration in terms of the environment, infrastructure upgrades, transport linkages, health and safety and the unlocking of potential markets and improved urban management;
- Social development with the priority being to **enable** contextually appropriate interventions and development and cascading benefits and to ensure access to the basic services. The **focus** is to start with people at the bottom of the pyramid to help them discover avenues out of poverty that suit their circumstances and preferences, enabling them to grow meaningful economic activity in their lives.
- Economic development with a focus on to address economic imbalances through strengthening small towns as regional economic nodes; and to facilitate comprehensive economic growth from grassroots level. The focus is to create self-sufficient and integrated towns with sustainable Gross Domestic Product.
- Intergovernmental relations and governance to enable ownership, accountability, good governance, follow-through on interventions, the establishment of clear institutional arrangements, implementing agents/stakeholders to acquire strong technical competence and leadership abilities. The focus is capacity building at all levels of government.
- Monitoring and evaluation with a focus on to enable the identification and capacitating of institutions
 responsible for collecting and analysing spatial, social, and economic data in the towns and to focus
 to the build capacity of Local Government to increase the use of evidence (data) for improvement of
 the programme.

The primary basis of the Small-Town Regeneration Programme will be the approved Precinct Plan for Piketberg that can be portrayed as follows:



The vision is three-fold, namely:

- Upgrade infrastructure and landscaping of Piketberg;
- Establish Piketberg as a central space for satellite government services;
- Establish Piketberg as a centre for skills development.

In terms of Piketberg as a central space for government services, it is foreseen to establish a hub for government services such as (but not limited to) Department of Home Affairs, SASSA offices, SARS, Department of Labour, a new single library for Piketberg and a new Tourism office.

In terms of Piketberg as a Centre for Skills Development, the Pietie Frederics Youth Centre is under construction and will aim at skills development for 18 – 35 years age group. Negotiations are also being conducted with the Jakes Gerwel School on a Schools of Skills for learners as well. The Department of Education is also working on the establishment of the new primary school. All the facilities will be in close proximity to one another.

iii. Development of Porterville as a Tourism Destination

The following programmes and projects are managed by the Department of Strategic Services with a strong collaboration with the Department of Technical Services:

• Developing Infrastructure to enhance tourism:

The development of Porterville as a tourist destination of choice is an ongoing programme. The process commenced with the ward committees of Wards 1 and 2 visiting Franschhoek in October 2017 to learn more about the development of Franschhoek as a successful best practice in changing the economic future of the town from a small agricultural village into a tourism destination of choice. In essence the strategy entails the regeneration of the main road, the upgrading of the market square with a new tourism office, recreational facilities and an amphitheater. Funding could not be obtained yet for the development.

• Mosaic Project

The establishment of Porterville as an art tourist destination is well underway. To ensure spatial and economic integration, an historic route was planned for the neighbourhood known as Monte Bertha. This neighbourhood is the legacy of the former apartheid dispensation and so much of the history of the local people can get lost if it is not written up. Extensive research was done, and a number of historical moments and sites were identified. It was decided to tell the story of these moments and sites in mosaic. Creating Hope Africa is a NGO and funded the first phase of the programme. Unemployed people were identified in the community and were initially trained by the Mosaic House. A committee was established to manage the programme and at times professional artists had to assist, especially in ensuring that the images for the walls are aesthetically pleasing and correct in dimensions. The Municipality's Directorate Technical Services took the responsibility to build the walls where no walls were available for the story. During the 2021/22 financial year, funding was acquired through the Public Employment Grant to expand the programme to the other towns of Bergrivier Municipality. This funding was rolled over to the 2022/23 and the walls in Piketberg commenced.



• Painting Refuse Bins

Professional artists in Piketberg painted refuse bins for Piketberg and was handed over to the mayor in December 2022.



Refuse bins painted by the artists in Piketberg.

• SMME Training in Velddrif

The University of Stellenbosch, in partnership with the Municipality and the Velddrif Chamber of Commerce, commenced an empowerment programme for local small businesses in Noordhoek, Velddrif. The Velddrif Entrepreneurship Program (the Project) aimed to encourage the development of entrepreneurs and enterprising persons to establish new enterprises, specifically in Noordhoek, and more generally in Velddrif and Laaiplek. The program's primary goal is to provide personal and business knowledge and skills to selected youth from Noordhoek to make them "successful" businessmen. In general, the Velddrif Entrepreneurship Program is an ongoing effort of converting selected youth to an entrepreneur by passing them through thoroughly structured theoretical and practical training and mentorship. As entrepreneurs must respond appropriately to the market, they will be capacitated to understand the business environment and needs. The skills needed are varied, and they need to be taken care of in the best possible way. The Velddrif Entrepreneurship Program is not just a structured training program but will be a complete process to make the possible transformation of an individual into an entrepreneur. The program will also guide and mentor them on starting the business and effective ways to sustain it successfully.

Topics included The Psychology of an Entrepreneur, Effective Communication, Business Plan Development, Business Types and Structure, SWOT Analysis, Unique Business Points and Competitor Analysis, Business Budgeting and Cashflow, Basic Business Accounting, Selling is King, Business Opportunity Identification and Market Survey, Social Media Marketing, and Business Creativity.

The Velddrif Entrepreneurship Program operated from the Noordhoek library which was graciously made available by the Bergrivier Municipality and proved to be a great venue.



• Preferential Procurement

At least 293 SMME's have already registered on the database of Bergrivier Municipal Area and assistance to ensure registration on the Central Supplier Database is done. The Council of Bergrivier Municipality approved a new preferential procurement policy with targets on the use of local SMME's registered. All tenders and formal quotations are also placed on the Whatsapp Groups of the SMME's in the different towns.



Work session with SMME's on how to do business with the municipality.



3.4.4 YOUTH DEVELOPMENT STRATEGY

Two of the main game changers for Bergrivier Municipality, as identified through the Western Cape Government's Joint Planning Initiative, are education/youth development and economic development. This is also applicable in the international agreement with Heist-op-den-Berg, the Belgium municipality with which Bergrivier Municipality has a "stedeband"-agreement with. The essence of the agreement is that a group of 10 learners from one country visit the other country for 3 - 4 weeks and learn about the totality of that country. The following year it is being reversed.

This year's exchange is the third of its kind. A first exchange took place in 2018. That year, a first group of ten high school students from Heist-op-den-Berg travelled to Bergrivier to meet ten South African peers. Together they learned about each other's day-to-day lives and what it means to be young in the globalized world of today. A second exchange took place in 2019. This time, ten learners from Bergrivier travelled to Heist-op-

den-Berg to live, learn and share with ten local learners. Together with Bergrivier, Heist-op-den-Berg decided to focus on Youth and what it means to be young in Belgium. During the exchange, there was a mix of touristic visits (historical cities) and visits in theme of the exchange: youth. The group visited an array of organizations by and/or for young people in Heist-op-den-Berg and other cities. The third exchange was initially planned to take place in South Africa in March and April of 2020. However, due to the global COVID-19 pandemic, this exchange was postponed. After a hiatus of two years, both municipalities agreed to restart the exchange in 2023. In September of 2022, the group of learners in Heist-op-den-Berg were selected and started the preparation sessions. The group in Bergrivier followed shortly after. The exchange took place from 27 March – 6 April 2023. Schools play a key role in the exchange. In total, 8 schools participate in the exchange. 4 in Heist-op-den-Berg and 4 in Bergrivier:

Bergrivier schools

- Velddrif High School
- Piketberg High school
- Steynville High School
- Porterville High School

Heist-op-den-Berg schools

- Mevrouw Govaert Institute (IMG)
- Sint-Lambertus college
- Heilig-Hart college
- GO! Atheneum

The following is a photo collage of the exchange:





Bergrivier Municipality regards youth development in a serious light given that it represents the future of our communities. Serious challenges are being faced amongst the youth, with specific reference to early school leavers, joblessness, exposure to drugs and other related social evils.

One of the constraints as a municipality is the lack of sufficient facilities for the youth. It is for this reason that partnerships are being seeked all the time, including partnership with Provincial Departments. Furthermore, to ensure an integrated approach, youth facilities are combined with other community needs to ensure maximum utilisation and a holistic approach to the whole of society. Examples of these are already the successful Youth Café in Velddrif and the POP Centre (Path onto Prosperity) in Porterville. Given the limited capacity and budget constraints of the municipality, both these facilities are being run in partnership with Mfesane in Velddrif (funded by the Provincial Department of Social Development) and Goedgedacht Trust in Porterville. The POP Centre in Porterville was funded by PPC as part of their Social and Labour Plan for the Piketberg mining operation and the rental for the Youth Café in Velddrif is being paid monthly by the Municipality.

Given the successful management of the POP Centre and a further Social and Labour Plan allocation, PPC decided to fund a similar centre for Piketberg. Phase 1 of the Pietie Fredericks Youth Centre was completed in the financial year and the centre was handed over to the municipality in January 2023.



Further funding for Phase 2 was obtained from the Western Cape Department of Local Government and the construction of Phase 2 commenced in the latter part of the financial year. It is anticipated that the centre will be completed in the 2022/23 financial year.





3.4.5 SOCIAL DEVELOPMENT

Social Development within the Bergrivier Municipal area is coordinated with other stakeholders to deliver services to the community at large. Social programs and interventions are based on sector planning of national and provincial departments that delivers services within the Municipal Area. Limited financial resources within the Municipality have an impact on delivery of social interventions that affects the community.

3.4.5.1 YOUTH CAFÉ

The Youth Café in Velddrif is now operational for the past 5 years and excellent interventions and milestones are achieved by the implementing agent, Mfesane, in Velddrif.

Highlights included:

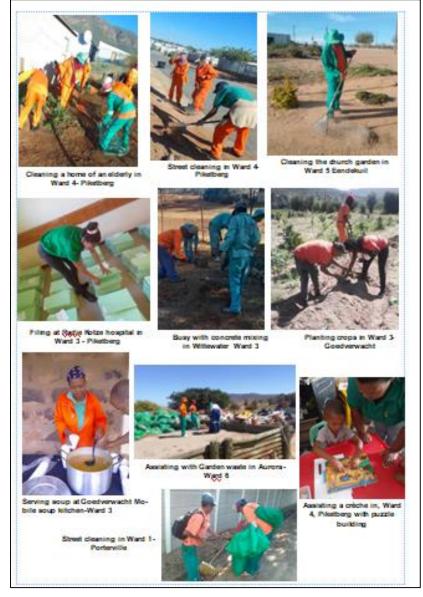


3.4.5.3 COMMUNITY WORKS PROGRAMME

Since the inception of the CWP in the Bergrivier Municipal area by the national department, Cogta, it brought much needed relief for the community of Bergrivier Municipality. The program is going from strength to strength and the Bergrivier Municipal site was hailed as one of the best run sites within the Western Cape and on a national level. The coordination and effective management of the site is based on good relationships with the Site Manager and the Local Reference Committee (LRC).

2019/ 2020	TOTAL	2020/ 2021	TOTAL	2021/2022	TOTAL	2022/2023	TOTAL	2023/ 2024	TOTAL
July	406	July	480	July	409	July	413	July	462
August	438	August	474	August	404	August	510	August	459
September	435	September	474	September	471	September	505	September	459
October	433	October	441	October	431	October	524	October	458
November	490	November	417	November	417	November	524	November	
December	488	December	416	December	399	December	526	December	
January	500	January	390	January	386	January	499	January	
February	491	February	362	February	417	February	476	February	
March	497	March	394	March	411	March	461	March	
April	518	April	400	April	428	April	470	April	
May	519	May	410	May	426	May	493	May	
June	482	June	414	June	432	June	477	June	
	474,75		422,66		419,25		489,83		459,5

TABLE 103: OVERVIEW OF CWP PROGRAMME



Photos Supplied by CWP Site Manager

3.4.5.4 GENDER BASED VIOLENCE

Gender Based Violence is an extremely sensitive issue across the country and Bergrivier communities are not excluded from this evil that have negative impact on our women and children. Initiatives to reduce the impact is done continuously by various stakeholders ranging from the South African Police Services to NGO's focusing specifically on this very serious crime to state departments coordinating their activities. Special programmes were conducted by the Initiative for Community Advancement and training was conducted on the pathway referral for volunteer to assist with counselling. A number of meetings and workshops were held with various stakeholders, including Department of Social Development, West Coast District Municipality, SAPS and various stakeholders on planning initiatives and creating awareness in the communities on the impact of gender-based violence and the rights of the victims.

3.4.6. COMMUNITY SAFETY

Bergrivier Municipality developed a safety strategy in conjunction with the national and provincial security sectors and local neighbourhood- and farm watches to ensure a safer community. The Community Safety Plan was also approved by Council. The Bergrivier Community- and Rural Safety Forum was also established to enhance better cooperation between the Municipality and the relevant stakeholders. The graph below depicts all the stakeholders needed to adequately implement and monitor the implementation of the safety plan:



3.5 COMMUNITY SERVICES3.5.1 LIBRARY SERVICES3.5.1.1 INTRODUCTION

Bergrivier Municipality, in collaboration with the Provincial Library Service of the Western Cape, provides a comprehensive library service to its clients. The Library Service strives to improve the quality of life of all inhabitants, by promoting a culture of learning, as well as free access to information. There are 14 community libraries across the municipal area, including in the smallest rural hamlets such as Aurora, Redelinghuis and Eendekuil. In these towns especially, libraries are a very important service due to the limited recreational facilities in our communities. In thirteen (13) of the libraries, an internet service is available for free usage by the public, the costs of which are covered by the Provincial Library Services. Equally significant is that thirteen of the fourteen libraries use the electronic system SLIMS (SITA Library Information Management System), to issue library material. SLIMS is a management system for libraries and distributed in South Africa by SITA (State Information Technology Agency). SLIMS is based on the Brocade Library Management System.

3.5.1.2 SERVICE STATISTICS

The statistics listed below are only for books issued for this financial year and does not reflect the number of visitors to the library.

LIBRARY	2022/2023	2021/2022	2020/2021	2019/2020
Aurora	9 566	5 709	4 646	5 801

TABLE 104: LIBRARY BOOKS ISSUED PER ANNUM

VOLUME I: DRAFT ANNUAL REPORT 2022/23										
LIBRARY	2022/2023	2021/2022	2020/2021	2019/2020						
Bettie Julius	1 729	8 219	6 454	8 948						
Berghoff	9 741	1 573	1 288	3 238						
Dwarskersbos	6 786	5 121	5 048	6 659						
Eendekuil	2 899	2 710	1 405	3 259						
Goedverwacht	7 262	9 375	5 694	6 637						
LB Wernich	13 628	9 177	9 040	14 176						
Noordhoek	9 309	6 975	20	7 669						
Piketberg	18 550	18 693	17 341	31 505						
Porterville	13 068	13 109	14 477	20 791						
Redelinghuis	2 493	1 176	748	2 224						
Velddrif	29 034	27 730	25 870	36 036						
Versfeld	19 120	20 063	7 488	7 593						
Wittewater	3 914	2 452	3 734	9 868						
TOTAL	147 099	132 082	103 253	164 404						

Users of computer facilities at the undermentioned libraries were recorded from the 1 July 20212– 30 June 2023:

TABLE 105: COMPUTER USERS

LIBRARY	2022/2023	2021/2022	2020/2021	2019/2020
Aurora	844	161	36	82
Bettie Julius	82	178	146	878
Berghoff	438	2	3	185
Dwarskersbos	42	15	7	59
Eendekuil	77	0	0	33
Goedverwacht	752	798	708	873
LB Wernich	2 525	537	788	4 606
Noordhoek	0	0	0	246
Piketberg	792	816	779	2 220
Porterville	586	251	229	988
Redelinghuis	46	17	2	21

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LIBRARY	2022/2023 2021/2022 2020/2021 2019/20									
Velddrif	716	553	822	994						
Versfeld	0	0	0	0						
Wittewater	189	32	90	672						
TOTAL	OTAL 7 089 3 360 3 610 11 85									

Versfeld library does not have any computers for public use. Eendekuil library and Redelinghuis library were struggling with internet connectivity during the financial year, which has affected their statistics. Loadshedding add to the negative effect on libraries. Only Velddrif is on the Municipal generator, the other libraries try to assist the public but with no lights, internet or computer access they are struggling.

3.5.1.3 HUMAN RESOURCES

There were 0 vacancies in the Library Services Section as of 1 July 2023.

LIBRARY	TOTAL NO. OF PERMANENT POSTS (EXCLUDING CONTRACT WORKERS)		NO. OF VACANCIES	CONTRACT WORKERS	
Aurora	1	1	0	0	
Bettie Julius	2	2	0	0	
Berghoff	1	1	0	0	
Dwarskersbos	1	1	0	0	
Eendekuil	1	1	0	0	
Goedverwacht	2	2	0	1	
LB Wernich	3	3	0	0	
Piketberg	5	5	0	4	
Porterville	4	4	0	1	
Noordhoek	3	3	0	0	
Redelinghuis	1	1	0	0	
Velddrif	4	4	0	0	
Versfeld	1	1	0	0	
Wittewater	1	1	0	1	
TOTAL	30	30	0	7	

TABLE 106: HUMAN RESOURCES

3.5.1.4 FINANCIAL PERFORMANCE

TABLE 107: FINANCIAL PERFORMANCE (OPERATIONAL): LIBRARY SERVICES

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE
Employees	7 154 000,00	7 057 848,00	6 895 419,53	-2,30 %
Other	1 354 000,00	1 354 635,00	1 436 154,64	6,02 %
Repairs & Maintenance	108 000,00	543 802,00	459 233,16	-15,55 %
Total Operational Expenditure	8 616 000,00	8 956 285,00	8 790 807,33	-1,85 %
Total Operational Revenue	-8 094 000,00	-8 722 285,00	-8 748 046,50	0,30 %
Net Operational Expenditure	522 000,00	234 000,00	42 760,83	-81,73 %

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TABLE 108: FINANCIAL PERFORMANCE (CAPITAL): LIBRARY SERVICES

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/223 ACTUAL	VARIANCE	
Air conditioners	-	104 767,00	104 645,60	-0,12%	
Fencing Libraries Porterville	-	161 974,00	161 973,38	0,00%	
Shelves/Tables/Office furniture	20 000,00	28 659,00	28 658,91	0,00%	
TOTAL	20 000,00	295 400,00	295 277,89	-0,04%	

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3.5.1.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

HIGHLIGHTS

- The Provincial Library services launched their E-Book app, LIBBY overdrive, a free service for all Western Cape Library service library members;
- Velddrif Library was upgraded during the financial year. Replacing the old ceiling and lights and fixing the roof;
- Regular maintenance and upgrading of libraries were done, amongst other by the fixing of blinds, roofs and ceilings, replacing and fixing of toilets and fixing of bookshelves;
- Thirteen (13) of the fourteen (14) libraries (excluding Versfeld Library) have free internet;
- The libraries support and organize different reading/ book clubs for adults and children;
- Old age homes are visited to exchange books;

- Aftercare groups made regular visits to our libraries to take out books; and
- On READ-ALOUD-DAY and World Literacy Day, the library staff visited as many schools as possible for a storytelling session and to invite the children to visit the library.

CHALLENGES

- High cost of maintenance of library buildings, since some buildings are ageing and has old electrical light fittings, air conditioners, etc.;
- Bergrivier Municipality has 4 libraries which is not municipal property making maintenance and extension of services difficult;
- It remains difficult to get farm workers and their children to the libraries;
- The distance between libraries makes regular visits by senior management a challenge;
- At times Internet connectivity issues arose at Eendekuil and Redelinghuis, Wittewater and Goedverwacht libraries and aggravated by load-shedding;
- Versfeld library is still without internet and therefore not on the SLIMS-system; and
- The Western Cape Library system, Slims, crashed which led to switching to a manual system to keep the library service going.

Library Displays



Library meeting with all permanent and temporary staff members



All libraries had a World ocean day display



Gender base violence protest.



Valentine's day



Holiday program

3.5.2 MUSEUMS

3.5.2.1 INTRODUCTION

Museums are the functional mandate of the Department of Cultural Affairs and Sport in terms of the Constitution of the Republic of South Africa (1996). Within Bergrivier Municipality, the Community Services Directorate is responsible to liaise with the Provincial Department and Museum Committees. Within our area, the following museums exist:

- 1. Jan Danckaert Museum
- 2. Piketberg Museum

3. SA Fisheries Museum

The two museums of the Municipality, the Jan Danckaert Museum in Porterville, and the Piketberg Museum, are managed by Museum Committees and are given a grant in aid by the Municipality to cover some of their operational costs. Each museum received R275 000 for the year (2022/2023). The municipality also donated a grant in aid to the SA Fisheries Museum in Velddrif. The Municipality plays an active role on the Museum Committees. The museum service aims to promote respect for cultural diversity in South Africa and appreciation for natural heritage and therefore sets out to build understanding and pride of our diverse varied heritage through the museums.

Although South African museums are facing transformation, like all other institutions, their existence is crucial in that they still play a central role in heritage and tourism. Other important contributions are that of education, social cohesion, and environment, although museums do not see the impact thereof. Arts and culture, which play an inherent part in a diverse community, always uplifts a society; it reflects its history and where it stands in today's demographics. A museum should be integral to any community and can help bind a community.

3.5.2.2 SERVICE STATISTICS

MUSEUM	JULY22	AUG22	SEPT22	COT22	22 VON	DEC22	JAN23	FEB 23	MAR23	APR 23	MAY 23	JUNE 23	TOTAL
Jan Danckaert (Porterville)	114	95	172	510	0	0	0	450	22	9	19	150	1 945
Piketberg Museum	101	174	96	370	59	21	59	391	125	30	42	105	1 573
SA Fisheries Museum	106	178	172	100	80	163	100	256	62	223	60	50	1 550
TOTAL	321	447	440	980	139	184	159	1097	209	262	121	305	5 068

TABLE 109: MUSEUM VISITS: 2022/2023

3.5.2.3 PERFORMANCE HIGHLIGHTS AND CHALLENGES

JAN DANKAERT MUSEUM PORTERVILLE

This financial year started off at a very slow pace but ended up being very eventful. We had a full events calendar planned and all delegations needed were in place. Events such as Women's Day during August, Heritage Day during September and our Curriculum based educational programmes were executed successfully and we managed to host our annual Local and Regional Speech contest as planned.

Unfortunately, things took a different turn on Friday 14 October 2022 when part of the museums sealing collapsed on the personnel while they attended a virtual training course presented by the Western Cape Museum Services. After discussion with the Department and the Museum Control Board, it was decided that the museum will close temporarily to the public from 19 October 2022. To ensure the safety of personnel, staff worked from home until the building could be secured. Fortunately, the Municipality could secure the damaged parts and staff could work onsite once again. After delegations with Museum Services, the

Department decided to contact Heritage Western Cape, who came to inspect the building and decided it was not safe to allow the public to enter the building and to secure the safety of the artefacts. It was better to pack up all valuables for storage until it could be determined what will happen next.

A further safety inspection was requested by Heritage Western Cape to be performed by BELCOM on 13 January 2023, and it was again confirmed that access to the public needs to be restricted and the deterioration of the building is caused by incorrect maintenance methods and materials. The Committee suggested that we stay in the building and confirmed that the artefacts would be safe while stored in the building thus the Control Board decided not to spend unnecessary on leasing new infrastructure.

Bergrivier Municipality approved a budget amount of R 500 000 for the 2023/24 and 2024/25 financial year to start with the necessary repair on the building.

The museum team had been focusing on outreach programs, the perseveration and safety of its collection, a detailed inventory of the collection and educational programmes at the local schools. We continued to be one of the active stakeholders in our community and have had active engagements with the public at large on social media.

Challenges:

We are experiencing problems with our social media accounts. We do not have the relevant resources for our educational programs such as a projector, printer, transportation, etc. Due to our building being an unsafe space for visitors, the visitors' statistics went from average to poor.

Highlights:

Since we have been closed to the public, we have more time to devote to our outreach and educational programs. We now have more time to share information, learn new things, develop new interests, communicate, make new connections and engaging with the community through social media. Below some photos of events and projects that was launched during the year. It includes National Woman's Day, Heritage Day, The annual Speech Contest and the Annual Proudly Porterville Art Weekend.



Taking care of the Women, who always care for others on Women's Day: The Home-Based care nurses.



Story-telling evening in celebration of Heritage Day



Proudly Porterville Arts Weekend

PIKETBERG MUSEUM

Piketberg Museum's visitor numbers were higher this year due to projects such as the monthly Last Friday Markets and local groups using the museum as a venue for their meetings and other events. There were also more visiting groups as schools and other organizations fell back into the patterns changed by Covid 19. Examples of such events are the annual Museums Speech Competition hosted by Piketberg Museum, the local MOTH organization having their Remembrance Day Parade at the museum, the Silver Threads group visiting their 'roots', the local Garden- and Readers Clubs' monthly meetings at the museum and Bergrivier Municipality using the venue for training of personnel. The synagogue is also still used as a venue for the monthly blood donation clinics which brings locals to the museum.



During this financial year, the Piketberg Museum Committee focused on the repair and painting of the Jewish Synagogue, a huge project which could not be postponed any longer. The results are amazing!





Other important museum tasks such as conservation, maintenance and research continued and the collection keeps on growing. Marketing on social media and in our local newspaper, Die Piketberger, is still a monthly highlight and the feedback received is very positive. The articles researched and written for the newspaper is published in the archive section of the museum's website. A new section was also added to the website hosting Piketberg Stories in the form of interviews with locals filmed and placed on the site for visitors to enjoy.



SA FISHERIES MUSEUM

The SA Fisheries Museum is pleased to report that in the July 2022 to June 2023 period our stats have shown a marked improvement. We have the hope that this tendency will continue. We are grateful for the Bergrivier Municipality's continued financial support.

Museum events and development from July 2022 to June 2023

Events have taken on a different perspective this year due to the manager having unforeseen medical issues, making working from home the norm. This has curtailed the organizing of events.

Highlights were more surprising additions arriving at the museum and bookings of larger group visits that were handled by the staff.

• In February this year we hosted a tour group from Curro Primary, Durbanville. They were 130 Grade 5 learners and the focus was an itinerary of a visit to the museum, to a fish house in Bokkomlaan and a boat trip on Cracklin' Rosie. This itinerary is an initiative of the museum to work with other stakeholders in Velddrif. This always proves itself a winner. The friends of the museum prepared a light lunch and

watermelon feast for the 130 youngsters which were sponsored in part by Laaiplek Spar and Sandboskraal Butchery.



• In February an approximately 300-year-old anchor was donated by Enterprise Fishing, Saldanha. Donnie Basson, skipper of the trawler Atlantic Enterprise, presented the artefact to the museum. It attracted attention on the day of arrival. The journalist/presenter Danie Hefers recorded the event and the historic find went into the world as a You Tube actuality on *Weskus Aktueel*.



 Some time back the last small wheelhouse from the crayfish trawler, Karasberg, was also donated to the museum. She has patiently waited for her permanent position and was moved in March by the willing hands from the Eigevis Group to the front of the museum, where she was mounted and the outside was painted by the same team of workers.



• This indigenous herb garden established by Elsje van der Linde, friend of the museum and Xolelani Mkziwana, museum intern, unfortunately had to be hastily relocated to a piece of land on the harbor side of the hotel/museum. We are still expanding the area and the project is ongoing.



3.5.3 COMMUNITY FACILITIES: MUNICIPAL BUILDINGS AND FACILITIES

3.5.3.1 INTRODUCTION

Community facilities include the following:

- Community halls in all towns;
- Public ablution facilities;
- Play Parks;
- Cemeteries;
- Sports Grounds;
- Swimming pools;
- Open spaces & parks; and
- Resorts.

This section deals with community halls specifically.

3.5.3.2 HUMAN RESOURCES CAPACITY

TABLE 110: HUMAN RESOURCES: COMMUNITY SERVICES

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
5	2	3	60.00 %

3.5.3.3 FINANCIAL PERFORMANCE

TABLE 111: FINANCIAL PERFORMANCE (OPERATIONAL): COMMUNITY HALLS

COMMUNITY HALLS						
DESCRIPTION	2022/23 BUDGET FINAL 2022/23 BUDGET (IN ADJUSTMENT & VERIMENT		2022/23 ACTUAL	VARIANCE		
Employees	3 226 900,00	3 189 022,00	3 115 825,79	-2,30 %		
Other	562 900,00	417 500,00	358 485,85	-14,14 %		
Repairs & Maintenance	242 000,00	165 000,00	159 830,89	-3,13 %		
Total Operational Expenditure	4 031 800,00	3 771 522,00	3 634 142,53	-3,64 %		
Total Operational Revenue	-183 000,00	-233 000,00	-299 904,08	28,71 %		
Net Operational Expenditure	3 848 800,00	3 538 522,00	3 334 238,45	-5,77 %		

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TABLE 112: FINANCIAL PERFORMANCE (CAPITAL): COMMUNITY HALLS

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Furniture & Equipment Community Hall	100 000,00	87 687,00	62 888,60	-28,28 %
Security Measures	100 000,00	86 083,00	86 082,30	0,00 %

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DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE		
Upgrading of Community Halls	200 000,00	41 900,00	41 900,00	0,00 %		
TOTAL	400 000,00	215 670,00	190 870,90	-11,50 %		

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3.5.3.4 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights include:

- The community halls in Velddrif and Piketberg were furnished with additional chairs and tables. This enabled the municipality to close the gap between the seating capacity of the halls and its furniture and equipment.
- The halls in Piketberg, Porterville, Velddrif and Noordhoek were all fitted with alarms. In turn, for each hall an armed response contract was concluded, which significantly bolstered the capacity to deal with potential vandalism and criminality. Consequently, no incidences of vandalism were reported, and no losses were sustained at these specific community halls.

3.5.4 CEMETERIES

3.5.4.1 INTRODUCTION

The cemeteries are well maintained in accordance with a maintenance programme that includes weed control and general cleaning. Graves must be paid before an allocation can be made and the grave will be prepared at least 24 hours before the burial service commences.

3.5.4.2 SERVICE STATISTICS

The Municipality has 14 cemeteries and a total of 330 burials took place in 2022/23. New cemeteries in Piketberg and Porterville were commissioned to cater for longer term needs. The new cemetery in Porterville is slowly filling up and we have secure planning permission to extent the existing cemetery.

TOWN	CEMETERIES	BURIALS 2018/19	BURIALS 2019/20	BURIALS 2020/21	BURIALS 2021/22	BURIALS 2022/2023
Piketberg	4	118	152	140	134	136
Aurora	1	2	1	7	6	11
Velddrif	3	34	69	51	48	65
Redelinghuis	2	17	8	17	10	10
Eendekuil	2	13	55	30	12	18
Porterville	2	82	110	126	78	90
TOTAL	14	266	395	371	288	330

 TABLE 113: CEMETERIES PER TOWN

3.5.4.3 HUMAN RESOURCE CAPACITY

There is one full time staff member in the Velddrif Cemetery and one in the Piketberg Cemetery. Maintenance and development of the other cemeteries are performed by the staff of the Parks section in each town.

TABLE 114: HUMAN RESOURCES: CEMETERIES

NO OF POSTS.	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
3	3	0	0.00 %

3.5.4.4 FINANCIAL PERFORMANCE

TABLE 115: FINANCIAL PERFORMANCE (OPERATIONAL): CEMETERIES

DESCRIPTION		022/23 UDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE
Employees	60	3 200,00	612 600,00	604 112,48	-1,39 %
Other	58	0 500,00	313 697,00	270 613,36	-13,73 %
Repairs & Maintenance	60	000,00	83 151,00	74 133,65	-10,84 %
Total Operational Expenditure	1 2	43 700,00	1 009 448,00	948 859,49	-6,00 %
Total Operational Revenue	-60	00 000,00	-550 000,00	-513 696,49	-6,60 %
Net Operational Expenditure	64	3 700,00	459 448,00	435 163,00	-5,29 %

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TABLE 116: FINANCIAL PERFORMANCE (CAPITAL): CEMETERIES

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE		
Fence at cemetery (PB)	-	810 847,00	810 822,67	0,00 %		
Fence new cemetery: Porterville	1 000 000,00	991 000,00	988 651,31	-0,24 %		
Furniture & Equipment - Cemeteries	20 000,00	2 401,00	2 400,53	-0,02 %		
Gravel access roads - cemetery	50 000,00	121 300,00	121 300,00	0,00 %		
Renewal of Ablution Facilities	350 000,00	107 649,00	107 648,33	0,00 %		
Tools	20 000,00	19 135,00	19 134,40	0,00 %		
Upgrade entrance and parking	50 000,00	50 000,00	49 991,46	-0,02 %		
TOTAL	1 490 000,00	2 102 332,00	2 099 948,70	-0,11 %		
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3.5.4.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights include:

- Regular maintenance and upkeep at cemeteries
- Fencing of the Piketberg cemetery; and
- Completion of the boundary wall at the Porterville cemetery.



Boundary wall at Old Cemetery Porterville Challenges that still need to be addressed, include:

- Illegal dumping;
- Improved cemetery maintenance and layout; and
- Vandalism at cemeteries.

3.6 ENVIRONMENTAL MANAGEMENT 3.6.1 POLLUTION CONTROL



Clearvu fencing at Cemetery No. 2 Piketberg

Pollution control matters are dealt with by responding to complaints reported to the Municipality as well as through implementation of Municipal By-Laws. There were eleven (11) air quality related complaints reported during the 2022/23 financial year, where the Environmental Management Officer (Bergrivier Municipality's Air Quality Officer) was involved in addressing some of the complaints, those applicable to the Local Municipality.

Air quality complaints mostly relate to odour and noise reported from the community in Velddrif/Laaiplek area and related to a local fish factory. Complaints were addressed in conjunction with the manager of the relevant company and the Air Quality Management Office from West Coast District Municipality. Where necessary, the Environmental Health Department from West Coast District Municipality, based in Velddrif, was also involved.

Bergrivier Municipality attends the quarterly West Coast Air Quality Working Group (WCAQWG) meetings where industries are present. Bergrivier Municipality is also part of the Joint Municipal Air Quality Working Group (JMAQWG) and attended quarterly meetings and regular communication with the West Coast District Municipal (WCDM) Air Quality Manager on air quality related matters. The JMAQWG meetings took place on 21 April 2022, 21 July 2022 and 21 November 2022, 23 February 2023 and 25 May 2023.

The Air Pollution Control By-law was revised and presented for public participation. All comments were addressed, the necessary amendments were made, and the by-law was renamed. The Bergrivier Municipality Air Quality By-law was published and promulgated in the Provincial Gazette, No. 8261 on Friday, 3 July 2020.

Bergrivier Municipality attends the quarterly Berg River Estuary Advisory Forum (BEAF) and the Municipal Coastal Committee meetings (MCC) where any coastal pollution concerns and all relevant coastal and estuary matters are discussed, and possible solutions deliberated. Dates for the BEAF meetings during the 2022/23 financial year were on 4 August 2022, 3 November 2022, 16 February 2023 and 18 May 2023. The MCC meetings were held on 24 August 2022, 9 November 2022, 22 February 2023 and 18 May 2023.

On Sunday morning, the 13th of November 2022, an Estuary litter clean-up was arranged by CapeNature. The following groups participated, West Coast Canoe Club, CapeNature and Bergrivier Municipality. The clean-up was done by canoe and kayak paddlers, rubber duct and vessel users which collected waste and litter from the Carinus bridge to the Train bridge on and along the Berg River Estuary. A total of 22 bags of refuse/ litter was collected by the team and was dropped off at the Velddrif Yacht club for collection by Bergrivier Municipality.







3.6.2 BIODIVERSITY AND CLIMATE CHANGE 3.6.2.1 BIODIVERSITY

The Bergrivier Municipality: Invasive species monitoring, control and eradication plan, June 2020 was adopted in the Mayoral Committee on 11 June 2020. Invasive Species Monitoring, Control and Eradication were implemented during 2021 – 2023 by means of:

- Removal of small patches of clustered blue gum trees in Aurora by community members in conjunction with the Municipality's Directorate Community Services;
- Dense bush of Manatoka species at the marshland of the Berg River estuary near Rooibaai launch site in Velddrif was removed by EPWP team arranged by West Coast District Municipality and Bergrivier Municipality's Directorate Community Services. Transport and disposal of the branches were done by Bergrivier Municipality's Directorate Technical Services and
- Tender was allocated and Jah Guide Davids Agriculture contractor removed 6.48 hectares of *Eucalyptus cladocalyx* (and hybrids); Sugar gum on Municipal property: Portion of Erf 1002 Porterville between the local hospital and showground. This took place from March until June 2022.

• Removal of the some of the stumps of the treated Eucalyptus trees took place on site: Portion of Erf 1002 (Porterville), by the Technical Directorate from March to May 2023.



Coastal and estuarine management:

The National Environmental Management: Integrated Coastal Management Act, 2008, (Act No. 24 of 2008) aims to establish a system of integrated coastal and estuarine management. This Act places several obligations on municipalities and defines a municipality as being "a metropolitan, district or local municipality established in terms of the Local Government: Municipal Structures Act, 1998 (Act No. 117 of 1998)". In areas where jurisdiction is shared by a district and local municipality, the district municipality is responsible for the implementation of the provisions of this Act, unless the district municipality has by agreement assigned the implementation of any of the provisions of the Act to the local municipality.

Berg River Estuarine Management Plan, as part of the Western Cape Estuary Management Framework and Implementation Plan, was compiled for the Western Cape Government, Department of Environmental Affairs & Development Planning by Anchor Environmental and Royal Haskoning (version 1 and 2 respectively). This current revision of the Draft Berg River Estuarine Management Plan (EMP), including the Situation Assessment and the Management Plan itself, is in response to a review conducted by the Department of Forestry, Fisheries and the Environment: Oceans and Coasts to ensure compliance with the minimum requirements for estuary management plans as per the National Estuarine Management Protocol. Amendments to the National Estuarine Management Protocol. Amendments to the National Estuarine Management Planning (DEADP) placed a gazette notice in the Provincial Government Gazette on 28th January 2022. The Draft Estuarine Management Plans (EMPs) were available for public representations till 04 March 2022. Comment on the draft Groot Berg River Estuary Draft Estuarine Management Plan, dated August 2021, was provided by Bergrivier Municipality to DEADP.

The Bergrivier Municipality: By-law relating to the Management and Use of the Berg River Estuary was revised and amended and renamed to the Bergrivier Municipality: By-law relating to the Control of Vessels and Boating activities on the Berg River Estuary. The final draft was presented for comment period from 18 June to 17 July 2020. The Bergrivier Municipality: By-law relating to the Control of Vessels and Boating activities on the Berg River Estuary was adopted by Council on 29 September 2020 and promulgated in the Provincial Gazette Extraordinary, no. 8338 on 23 October 2020. Further revision of the by-law is underway. The by-law now referred to as the Bergrivier Municipality By-law relating to the Berg River Estuary Usage Zones was

available and advertised for public representations on 14 March till 16 May 2022. Due to significant changes from the comments received, the By-law was provided for a second round of comment and public participation during 1 September till 4 November 2022. The By-law was then amended according to the relevant and applicable comments received and sent for legal scrutiny by an appointed attorney during the April, May and June 2023.

A memorandum of agreement was in place between Bergrivier Municipality and CapeNature for the reporting period to ensure law enforcement actions and other duties pertaining the Berg River Estuary in accordance with relevant legislation. A grant has been paid to the Western Cape Nature Conservation Board t/a Cape Nature to fulfill functions. Financial support to the amount of R 591 000.00 and an additional grant of R 209 000 for Marker Buoys for the Berg Estuary, were paid for the financial year 1 July 2022 to 30 June 2023.

The Bergrivier Municipality supported by the West Coast District Municipality (WCDM), has reviewed, and updated its 2013 ICMP in line with the requirements of the ICMA and in support of the implementation of the National CMP (2015) and the Western Cape CMP (2016). This updated CMP builds on its previous strengths and successes; is informed by stakeholder engagement; and responds to the requirements of current legal mandates as well as national-, provincial- and municipal policies, strategies and programmes. The Bergrivier Municipality Second Generation Coastal Management Programme, 2019 – 2024 provided by the consultant CES - Leaders in Environmental and Social Advisory Services on 22 Augustus 2019, was adopted by Council in November 2019.

3.6.2.2 CLIMATE CHANGE

National Government acknowledges that there is undisputed evidence that climate change is occurring, and that further climate change is inevitable. South Africa needs to adapt to the impact of climate change by managing its climate and weather-related risks to reduce its vulnerability (National Climate Change Response Strategy: White Paper 2010). Climate change is a cross cutting issue and relies on a coordinated approach.

Strategy advocates that in addition to top-down approaches, a bottom-up approach must be adopted which is informed by local government and their communities. From this it is evident that the Municipality has a defined role to play in the mitigation of and adaptation to the impacts of climate change. The Western Cape is particularly vulnerable to climate change and the hotter drier conditions predicted for the West Coast could have far reaching impacts. The Municipality's local economy is driven by agriculture and there is concern about the negative impacts of climate change on the agricultural sector which will in turn impact on the local economy.

During March 2014 the Municipal Council adopted a Climate Change Adaptation Plan. This plan was developed for the Municipality in partnership with the Climate Change Sub Directorate of the Western Cape Department of Environmental Affairs and Development Planning as part of their Municipal Support Programme. The objective of the Climate Change Adaptation Plan is to identify ways in which the Municipality can respond to the impacts of climate change within the parameters of its powers and functions and its available resources.

Climate change cannot be addressed by any single entity or organisation, and it is imperative that all stakeholders work together proactively to develop a climate resilient Western Cape, South Africa and World. Climate change is not only an environmental issue, it affects people, infrastructure, and the economy, and as such should not be seen as a separate function, but rather a lens through which the Municipality views its functions. Adapting to climate change is therefore not a new function but rather a way of doing the same things in a different way. This equates to mainstreaming climate change into all planning, development and decision making. Funding has been secured during 2021/22 for review of Bergrivier Municipal Climate Change Adaptation Plan in 2022/23.

The appointed Specialist, appointment done during 2022/23, Gondwana Environmental Solutions International (Pty) Ltd is currently busy reviewing and amending the Bergrivier Municipal Climate Change Adaptation Plan, according to the latest legislation and requirements and to include a mitigation section and response plan. Below is an extract from the Tender specification (two- year tender) on this: The climate change needs, and response assessment must:

(a) identify climate change response considerations and options;

(b) analyse the nature and characteristics of the Municipality and the particular and unique climate change needs and risks that arise as a result of such nature and characteristics;

(c) identify and spatially map, within the sphere of operations of the Municipality, risks, vulnerabilities, areas, ecosystems and communities that will arise, or that are vulnerable to the impacts of climate change;

(d) be based on the best available science, evidence and information; and

(e) identify and determine measures and mechanisms to manage and implement the required climate change response.

The Climate change response implementation plan must:

(a) be informed by the climate change needs and response assessment;

(b) include measures or programmes relating to both adaptation and mitigation in line with the constitutional mandate of the municipality.

Once this process is completed, foreseen and required by the end of the 2023/24 Municipal financial year, then budget requests can be made at each respective Directorate according to the requirements to be stipulated within the revised plan.

Options for funding sources also be enquired from the Provincial Department of Environmental Affairs and Development Planning (DEA&DP) Climate Change Directorate.

3.7 SAFETY AND SECURITY

This part includes traffic and law enforcement services (including licensing and control of animals and control of public nuisances), fire services and disaster management. These services resort within Community Services

Directorate.

3.7.1 TRAFFIC AND LAW ENFORCEMENT SERVICES

3.7.1.1 INTRODUCTION

The Traffic Section is responsible for the safety of pedestrian and vehicular Traffic. They are also responsible for awareness and road safety education. This function involves pre-primary, primary and secondary learners, as well as adults in all the different spheres of our community. On the traffic enforcement side, the primary focus is on speed enforcement, public and private transport as well as driving under the influence of alcohol and narcotics. Law-enforcement on the other hand focusses on Municipal by-laws, which includes the control of animals and combatting of public nuisances. The Licensing Section is responsible for Vehicle Registration and Licensing, Learner – and Driver-testing as well as vehicle testing for roadworthiness. The Traffic and Law Enforcement Division is managed by a Chief Traffic Officer, who is assisted by 15 officers (11 Traffic Officers and 5 Law Enforcement Officers), 11 EPWP Law Enforcement Officers, 15 Law Enforcement Advancement Program (LEAP) officers, 5 Chrysalis students, 4 Vehicle licensing officials as well as several support staff.

The four top service delivery priorities are:

- The safe usage of public roads;
- To create a safe and secure environment;
- The enforcement of the National Road Traffic and Land Transportation Act; and
- The enforcement of the Municipal By-Laws.

The responsibility for Licensing (vehicles and drivers) is a function of the Mobility Department of the Western Cape Government, but the Municipality renders this service as an agency of the Department and receives a subsidy to perform these functions on their behalf. Another responsibility is the monitoring of the Informal Trading Industry which consists of 32 informal trading facilities in Piketberg and 20 in Porterville. There are no informal trading facilities in Velddrif.

3.7.1.2 SERVICE STATISTICS

TABLE 117: TRAFFIC AND BY-LAW INFRINGEMENTS

DETAILS	2021/2022	2022/23
Number of by-law infringements attended	4 154	3 984
Number of Traffic and Law enforcement officers in the field on an average day	28	40
Number of Traffic and law enforcement officers on duty on an average day	34	47

TABLE 118: LICENSING TRANSACTIONS

TRANSACTION	2021/2022	2022/23
Driving License Transactions	10 481	12 227
Motor vehicle Registration Transactions	60 891	59 749

3.7.1.3 HUMAN RESOURCE CAPACITY

There were four funded vacancies in the Traffic, Law Enforcement, Vehicle Licensing and Testing Section as of 30 June 2023.

TABLE 119: HUMAN RESOURCES: TRAFFIC, LAW ENFORCEMENT AND LICENSING

	NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
Traffic and Law Enforcement	23	19	4	17.39 %
Vehicle Licensing	7	5	2	60 %

3.7.1.4 FINANCIAL PERFORMANCE

TABLE 120: FINANCIAL PERFORMANCE (OPERATIONAL): TRAFFIC, LAW ENFORCEMENT

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE
Employees	12 486 500,00	12 486 500,00 12 774 774,00		-3,13 %
Other	20 576 542,00	23 001 284,00	23 307 327,92	1,33 %
Repairs & Maintenance	340 000,00	361 622,00	350 600,39	-3,05 %
Total Operational Expenditure	33 403 042,00	36 137 680,00		-0,29 %
Total Operational Revenue	-21 262 000,00	-22 512 635,00	-23 064 602,46	2,45 %
Net Operational Expenditure	12 141 042,00	13 625 045,00	12 968 015,18	-4,82 %

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TABLE 121: FINANCIAL PERFORMANCE (OPERATIONAL) ROADS AND TRAFFIC REGULATION

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE
Employees	1 266 000,00	996 688,00	782 215,12	-21,52 %
Other	533 000,00	571 225,00	529 333,48	-7,33 %
Repairs & Maintenance	18 000,00	17 000,00	16 578,94	-2,48 %
Total Operational Expenditure	1 817 000,00	1 584 913,00	1 328 127,54	-16,20 %
Total Operational Revenue	-5 788 000,00	-4 691 000,00	-4 871 128,04	3,84 %

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DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE						
Net Operational Expenditure	Net Operational Expenditure -3 971 000,00 -3 106 087,00 -3 543 000,50 14,07 %									

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TABLE 122: FINANCIAL PERFORMANCE (CAPITAL)

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Air conditioners	40 000,00	62 049,00	62 048,70	0,00 %
Bodycams	50 000,00	48 700,00	48 695,65	-0,01 %
Bullet Proof Vests	70 000,00	-	-	
Firearms	60 000,00	49 566,00	49 565,17	0,00 %
Furniture & Equipment - Traffic Department	15 000,00	13 125,00	11 497,81	-12,40 %
New Traffic Vehicles	350 000,00	371 234,00	371 232,80	
Replacement of garage doors Test pit Velddrif	100 000,00	144 408,00	124 408,00	-13,85 %
Riot Gear	60 000,00	-	-	
Surveillance Cameras - Ward 5	75 000,00	74 331,00	74 330,05	0,00 %
TOTAL	820 000,00	763 413,00	741 778,18	-2,83 %

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3.7.1.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

The Performance highlights for this year include:

 The increasing of patrols, and visibility in all towns by means of regular roadblocks and integrated operations with our partners, the SAPS, Fire Services, EMS, Neighbourhood watches, Provincial Traffic, Department of Environmental Affairs and Forestry and our service provider, Traffic Management Technologies.















INTEGRATED OPERATIONS WITH OUR COMMUNITY SAFETY PARTNERS

• Road Safety awareness and education at schools;



• Integrated operations with SAPS and Home Affairs officials aimed at illegal immigrants and spaza shops.



• The removal of illegal structures and occupants;



• Traffic and Law Enforcement played their role in the upliftment of the community;



• The protection of Municipal Infrastructure during loadshedding;



• The conducting of animal clinics in cooperation with Swartland SPCA;



• Animal Clinics were held as follows:

Velddrif	-	8
Aurora	-	8
Redelinghuis	-	8
Eendekuil	-	8

		VOLUME I: DRAFT ANNUAL REPORT 2022/23
Porterville	-	8
Piketberg	-	8

Challenges that still need to be addressed include:

- Control and lack of specialized knowledge and equipment on noise control;
- Extending services in Motor Registration and Licensing to the smaller towns;
- Shortage of sufficient equipment and resources to address the afterhours speeding challenges;
- Unfunded vacancies on the Organogram to improve service delivery and to ensure efficient Traffic and Municipal Law Enforcement;
- The control and influx of seasonal workers causing a nuisance in public open spaces over weekends; and
- Traffic Patrol vehicle shortages;
- Sufficient manpower during festive season to patrol our resorts and beaches;
- Eskom loadshedding and a possible Total Blackout.

3.7.2 FIRE SERVICES AND DISASTER MANAGEMENT

3.7.2.1 INTRODUCTION

In terms of the Disaster Management Amendment Act, 2015 (Act 16 of 2015) "a local municipality must establish capacity for the development and co-ordination of a disaster management plan and the implementation of a disaster management function for the municipality, which forms part of the disaster management plan as approved by the relevant municipal disaster management centre". To comply with the provisions of the aforementioned Act, Bergrivier Municipality has established a Disaster Management Division. The following interventions have been undertaken:

- The Portfolio committee took note of the Disaster Management Annual Report on 6 September 2023;
- Emergency evacuation plans was compiled for all municipal offices; and
- The summer season preparedness plan for 2023/2024 was submitted to the Portfolio Committee on 4 October 2023.

3.7.2.2 SERVICE STATISTICS

The following tables shows the incidents of different types of fires in the Municipal Area:

BUSH AND GRASS FIRES												
DESCRIPTION	J UL 22	AUG 22	SEPT 22	OCT 22	NOV 22	DEC 22	JAN 23	FEB 23	MAR 23	APR 23	MAY 23	JUN 23
Aurora	-	-	-	-	-	-	-	-	-	-	-	-

TABLE 123: FIRE STATISTICS

VOLUME I	DRAFT AN	INUAL RE	PORT 20)22/23

				,			/					
Eendekuil	-	-	-	-	-	-	-	-	-	-	-	-
Piketberg	2	2	1	4	9	4	3	2	5	-	-	-
Porterville	-	-	-	1	7	3	3	4	3	2	-	-
Velddrif	-	1	1	2	-	-	2	-	1	-	-	-
Redelinghuis	-	-	-	-	-	-	-	-	-	2	-	-
SUBTOTAL	2	3	2	8	16	7	8	6	9	4	-	-
			ST	RUCTUI	RAL FIRE	S						
DESCRIPTION	J UL 22	AUG 22	SEPT 22	OCT 22	NOV 22	DEC 22	JAN 23	FEB 23	MAR 23	APR 23	MAY 23	JUN 23
Aurora	-	-	-	-	-	-	-	-	-	-	-	-
Eendekuil	-	-	-	-	-	-	-	-	-	-	1	-
Piketberg	3	-	-	-	-	-	-	1	-	1	1	-
Porterville	1	1	-	1	1	1	-	1	1	-	-	2
Velddrif	3	1	-	2	-	6	1	1	-	3	-	-
Redelinghuis	-	-	-	-	-	-	-	-	-	-	-	-
SUBTOTAL	7	2	-	3	1	7	1	3	1	4	2	2
	N	NOTOR	VEHICL		DENTS							
DESCRIPTION	JUL 22	AUG 22	SEPT 22	ОСТ 22	NOV 22	DEC 22	JAN 23	FEB 23	MAR 23	APR 23	MAY 23	JUN 2
Aurora	-	-	-	1	-	-	-	-	-		-	
Eendekuil	-	-	-	2	-	-	-	-	-	-	-	-
Piketberg	3	2	3	2	1	3	3	3	1	4	2	2
Porterville	2	2	2	1	-	3	3	3	4	1	2	2
Velddrif	1	-	-	2	2	1	1	2	2	3	-	-
Redelinghuis	-	-	-	-	-	-	-	-	-	-	-	-
SUBTOTAL	6	4	5	8	3	7	7	8	7	8	4	4

The statistics have increased from July 2022 – Jun 2023 the previous year.

TABLE 124: FIRE SAFETY INSPECTIONS FOR THE YEAR UNDER REVIEW 2022/23.

INSPECTION TYPE	PBERG	PVILLE	VDRIF	AURORA	E/KUIL	R/HUIS	TOTAL
Businesses	-	1	1	-	-	-	2
Fuel storage	0	0	0	0	0	0	0

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INSPECTION TYPE	PBERG	PVILLE	VDRIF	AURORA	E/KUIL	R/HUIS	TOTAL		
Festival areas	0	0	0	0	0	0	0		
Flammable storage	3	1	3	0	0	0	7		
Building plans	11	0	10	0	0	0	21		
Fire permits	51	101	-	-	11	2	165		

3.7.2.3 HUMAN RESOURCE CAPACITY

Since the 2019/2020 financial year Mr. Harry Benson is acting Head Disaster Management with 9 contract workers, 24 standby personnel and 2 Chrysalis students. The following people assisted with the function for the year 2022/23:

- 9 x Expanded Public Works Personnel (EPWP);
- 2 x Chrysalis students; and
- 24 x Municipal paid standby personnel.

Currently all towns deliver a 07:30 – 16:30 function with the standby personnel on standby from 16:30 – 07:30 and over weekends.

Staff limitations

Bergrivier Municipality's Disaster Management Department is limited in carrying out its functions according to the Disaster Management Act, 2002 (Act 57 of 2002) due to the lack of suitably qualified and skilled personnel. This places the Municipality and the community at risk should a serious incident or disaster occur. There is a serious need for permanent suitably qualified staff to assist with the function. This has been escalated to the Western Cape Disaster Management Centre, via the West Coast District Disaster Centre to address the human resource capacity as matter of urgency.

3.7.2.4 FINANCIAL PERFORMANCE

The cost of the fire service can vary drastically from year to year depending on the number of incidents. Provision is always made for the worst-case scenario.

TABLE 125: FINANCIAL PERFORMANCE

(OPERATIONAL): FIRE SERVICES AND DISASTER MANAGEMENT

DESCRIPTION	2022/23 BUDGET	2022/23 BUDGET 2022/23 ADJUSTED BUDGET		VARIANCE
Employees	1 955 150,00	1 566 000,00	1 448 548,66	-7,50 %
Other	1 454 000,00	1 164 594,00	1 136 911,53	-2,38 %
Repairs & maintenance	145 000,00	155 000,00	127 907,85	-17,48 %
Total Operational Expenditure	3 554 150,00	2 885 594,00	2 713 368,04	-5,97 %
Total Operational Revenue	-5 000,00	-5 000,00	-5 794,43	15,89 %
Net Operational Expenditure	3 549 150,00	2 880 594,00	2 707 573,61	-6,01 %

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TABLE 126: FINANCIAL PERFORMANCE (CAPITAL): FIRE AND DISASTER MANAGEMENT

DESCRIPTION	2022/23 BUDGET	2022/23 ADJUSTMENT BUDGET	ACTUAL 2022/23	VARIANCE
Firefighting Vehicle	240 000,00	222 304,00	222 303,81	0,00 %
TOTAL	240 000,00	222 304,00	222 303,81	0,00 %

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3.7.2.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights for the year include:

- 234 x fire prevention inspections were performed throughout the municipal area;
- Fire safety and emergency evacuation talks were arranged throughout the year at various schools and institutions.
- High Voltage vehicle battery and related components firefighter training where received.
- 7 EPWP fire fighters received first aid training by EMS.

Challenges that still need to be addressed include:

- The lack of qualified firefighting and disaster management personnel;
- Shortage of funding to purchase equipment;
- The lack of a 24-hour emergency dispatch centre;
- The lack of a single emergency number for Bergrivier Municipality; and
- The lack of dedicated fire stations and Hazmat equipment.

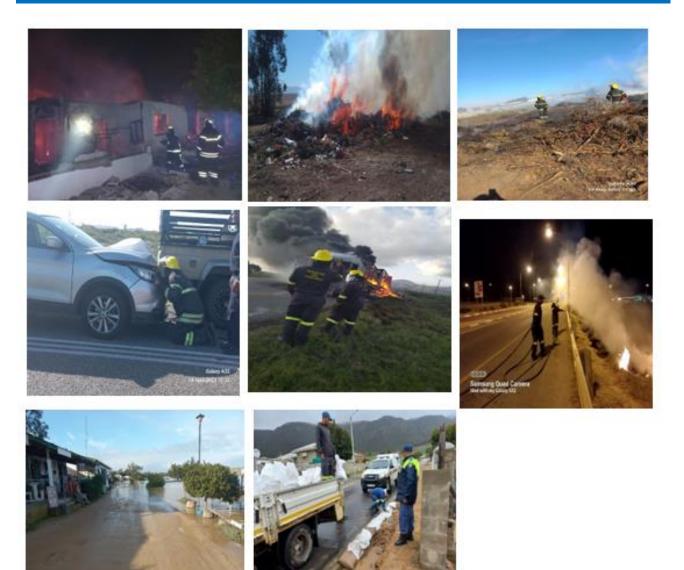


PHOTO GALLERY 2022/2023

3.8 COMMUNITY SERVICES

3.8.1 COMMUNITY SERVICES (PARKS AND OPEN SPACES)

3.8.1.1 INTRODUCTION

The Municipality is responsible for all public parks and open spaces, which are important for the conservation of our biodiversity as well as the aesthetic appearance of our towns.

3.8.1.2 SERVICE STATISTICS

TOWN	PARKS AND OPEN SPACES (HA)	PLAY PARKS (NR)
Piketberg	26.4	7
Aurora	1.4	1
Dwarskersbos	0.5	0

TABLE 127: PARKS AND OPEN SPACES

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TOWN	PARKS AND OPEN SPACES (HA)	PLAY PARKS (NR)
/elddrif	19.9	2
Redelinghuis	0.1	1
Eendekuil	0.5	2
Porterville	4.8	2
TOTAL	53.6	15

3.8.1.3 HUMAN RESOURCE CAPACITY

TABLE 128 HUMAN RESOURCES: COMMUNITY PARKS

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
27	24	3	11.11 %

3.8.1.4 FINANCIAL PERFORMANCE

TABLE 129: FINANCIAL PERFORMANCE (OPERATIONAL): PARKS AND OPEN SPACES

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE
Employee	7 296 814,00	5 777 525,00	5 230 916,87	-9,46 %
Other	2 382 100,00	2 303 431,00	2 372 785,32	3,01 %
Repairs & Maintenance	420 000,00	477 963,00	435 591,56	-8,87 %
Total Operational Expenditure	10 098 914,00	8 558 919,00	8 039 293,75	-6,07 %
Total Operational Revenue	-186 000,00	-100 000,00	-115 261,04	15,26 %
Net Operational Expenditure	9 912 914,00	8 458 919,00	7 924 032,71	-6,32 %

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TABLE 130: FINANCIAL PERFORMANCE (CAPITAL): PARKS AND OPEN SPACES

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
4 Ton Tipper (VD & PB)	200 000,00	-	-	
Benches - open spaces	45 000,00	33 427,00	33 426,09	0,00 %
Brush Cutter	50 000,00	34 105,00	34 104,42	0,00 %
Fencing	650 000,00	-	-	
Furniture & Equipment	15 000,00	6 489,00	6 488,44	-0,01 %
Public Toilets (PV)	100 000,00	34 400,00	34 400,00	0,00 %
Ride-on Lawnmowers	200 000,00	1,00	-	-100,00 %
Spraying Can	150 000,00	169 400,00	169 400,00	0,00 %

VOLUME I: DRAFT ANNUAL REPORT 2022/23					
DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE	
Truck 1.5 Ton	450 000,00	459 000,00	432 056,99	-5,87 %	
Upgrading of Community Parks	100 000,00	97 120,00	97 119,25	0,00 %	
TOTAL	1 960 000,00	833 942,00	806 995,19	-3,23%	

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3.8.1.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Challenges that still need to be addressed, include:

- The vandalism of play equipment in parks;
- Shortage of staff in all towns; and
- Shortage and poor quality of machinery and equipment.

Highlights:

- Various play parks have been upgraded in Piketberg, Velddrif and Porterville.
- The upgrade of the play parks included new play equipment and seating benches. Play parks were equipped with steel equipment, which will enhance the lifespan of our parks.
- Parks and open spaces and adjacent sidewalks are maintained right through the year, and this ensures the aesthetic appearance of our towns and promote a healthy environment.



New Play park in Porterville





Maintenance at Pella Park Porterville

Regular maintenance at open spaces and side walks

3.8.2 SPORT FIELDS AND SWIMMING POOLS

3.8.2.1 INTRODUCTION

Bergrivier Municipality has 3 swimming pools, namely one in Porterville and 2 in Piketberg. All 3 swimming pools are seasonally operated, during the summer months. The swimming pool facilities are for the benefit of residents within the area of Bergrivier Municipality, where it can get very hot during the summer months.

3.8.2.2 FINANCIAL PERFORMANCE

TABLE 131: FINANCIAL PERFORMANCE (OPERATIONAL): SWIMMING POOLS

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS)	2022/23 ACTUAL	VARIANCE
Employee Related Costs	832 600,00	689 907,00	699 641,01	1,41 %
Other Expenditure	245 400,00	299 083,00	162 043,30	-45,82 %
Repairs & Maintenance	101 000,00	126 948,00	102 968,16	-18,89 %
Total Operational Expenditure	1 179 000,00	1 115 938,00	964 652,47	-13,56 %
Total Operational Revenue	-12 000,00	-20 000,00	-18 816,01	-5,92 %
Net Operational Expenditure	1 167 000,00	1 095 938,00	945 836,46	-13,70 %

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TABLE 132: FINANCIAL PERFORMANCE (CAPITAL) SWIMMING POOLS

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Replace pumps at swimming pools	100 000,00	52 102,00	52 101,84	0,00 %
TOTAL	100 000,00	52 102,00	52 101,84	0,00 %

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3.8.2.3 PERFORMANCE HIGHLIGHTS AND CHALLENGES

The swimming pools provided respite during the dry summer months. A recurring challenge remains the water scarcity and much needed upgrading of the buildings and pool infrastructure. During the last financial year, the swimming pools in Piketberg were not in use. In case of the Loop Street pool, significant upgrading must be done, after the illegal occupants in the clubhouse were evicted. Similarly, big upgrades are required at the Acacia Street pool, since the fibre-lining has come loose. These upgrades are envisaged for the 2022/23 financial year.

3.8.3 SPORT DEVELOPMENT

3.8.3.1 INTRODUCTION

This section focuses on sports development, the submission of funding applications for the creation of new or the upgrading of existing facilities, and the liaison with organised sporting bodies within Bergrivier Municipal Area. Porterville, Piketberg, Velddrif, Redelinghuis, Eendekuil, Aurora, Goedverwacht and Wittewater all have

Local Sports Councils that manage the sport facilities and who contribute to sport development. The Municipality supports these Sport Councils through an annual grant and by maintaining and upgrading the facilities on an on-going basis. Various facilities were improved through maintenance activities and the execution of secure fencing initiatives.



Maintenance at Facilities: Smit Park Sportsgrounds in Velddrif



Clearvu fencing at Watsonia Sportgrounds



Clearvu fencing at B-Field Porterville

3.8.3.2 SERVICE STATISTICS

The following table indicates the sports facilities- and sport-codes in each town. It must be noted that the Piketberg and De Hoek golf courses are privately owned and not maintained by the Municipality. The Porterville and Velddrif golf courses, bowls facilities and pigeon clubs are municipal property, but a formal lease agreement was signed between clubs that governs the relationships with the municipality.

TOWN	FACILITY
Piketberg	Rugby/ Athletics/Soccer/ Netball / swimming and cricket/Racing pigeons
Aurora	Rugby / Soccer / Netball
Dwarskersbos	Tennis
Velddrif	Tennis / Netball / Rugby / Soccer/ Cricket / Bowls / Golf / Athletics / Racing pigeons
Redelinghuis	Rugby / Soccer / Athletics / Netball

TABLE 133: SPORT FACILITIES AND CODES

VOLUME I: DRAFT ANNUAL REPORT 2022/23			
TOWN	FACILITY		
Eendekuil	Rugby / Soccer / Tennis / Netball / Athletics		
Porterville	Rugby / Soccer / Athletics / Tennis / Netball / Golf / swimming		
Goedverwacht	Rugby/ Chess		
Wittewater	Rugby/Netball/Soccer		

3.8.3.3 FINANCIAL PERFORMANCE

TABLE 134: FINANCIAL PERFORMANCE (OPERATIONAL): SPORT FIELDS

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE
	SPORTS GROU	UNDS AND STADIUMS		
Employee Related Costs	1 682 250,00	1 690 000,00	1 342 136,60	-20,58 %
Other Expenditure	2 187 000,00	1 927 244,00	3 350 714,94	73,86 %
Repairs & Maintenance	263 500,00	515 592,00	353 940,82	-31,35 %
Total Operational Expenditure	4 132 750,00	4 132 836,00	5 046 792,36	22,11 %
Total Operational Revenue	-	-	-172 681,93	
Net Operational Expenditure	4 132 750,00	4 132 836,00	4 874 110,43	17,94 %

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TABLE 135: FINANCIAL PERFORMANCE (CAPITAL) SPORT FIELDS

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Fencing Watsonia Sportsgrounds	500 000,00	1 153 224,00	1 153 223,16	0,00 %
Furniture & Equipment	20 000,00	13 002,00	12 577,39	-3,27 %
Irrigation Equipment	25 000,00	6 653,00	6 652,50	-0,01 %
Irrigation Pumps	50 000,00	61 233,00	61 233,00	0,00 %
Mobile Pavilions	200 000,00	390 839,00	390 838,45	0,00 %
Pitch Covers (PB)	30 000,00	25 800,00	25 800,00	0,00 %
Replace lights at sport fields	500 000,00	496 108,00	496 107,04	0,00 %
Tools	60 000,00	47 858,00	47 856,36	0,00 %
Upgrade of New Buildings (Goldsmidt Sport field)	400 000,00	69 000,00	69 000,00	0,00 %
Upgrading Sportgrounds	200 000,00	509 803,00	500 416,51	-1,84 %
TOTAL	1 985 000,00	2 773 520,00	2 763 704,41	-0,35 %

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3.8.3.4 PERFORMANCE HIGHLIGHTS

Performance highlights of the year include:

3.8.3.4.1 SPORTS DAY

Various sports events and activities were hosted across the Bergrivier Municipal area throughout the financial year. The support and promotion of sporting codes have many beneficial impacts on our society. Safe and constructive physical activity contributes to our wellbeing with the added impact these events have on the local economy and tourism sector.



Fish Factory Tournament at Smit Park Velddrif 28 & 29 October 2022



Sport Trust Summer Festival at Org De Rac 10 December 2022



Bergrivier Golden Games at Rhino Park Piketberg 21 June 2023



West Coast Golden Games at Rosenhof Moorreesburg - 3 November 2022



West Coast Canoe Challenge 28 January 2023



Boland vs SWD at Pella Park Porterville 20 May 2023



Bergrivier Canoe Marathon 6-9 July 2022

The Golden Games is an annual tournament for older people active in sports. It serves to provide a space for senior citizens to socially interact with one another, and to participate in lively recreational activities. These games aim to enhance the quality of life of older persons, improve their health and encourage them to embrace 'active aging'. In addition, the objective for the Bergrivier Golden Games Social Joyful Day is to encourage senior citizens to be active and promote longer life through participation in sports. Participants representing their clubs took part in a number of activities and fun games, ranging from track athletics to Jukskei, duck walk, dress up, ball throwing and for those in wheelchairs, washing pegs. Every activity is set up for a variety of level in relation to fitness and ability. The participants competed in two age groups, 60-65 years and 70 and older.

No	EVENT NAME	DATE	VENUE
	Fish Factory Tournament	28 & 29 October 2022	Smit Park Sportsgrounds
	West Coast Golden Games	3 November 2022	Rosenhof Sportsgrounds Moorreesburg
	Sport Trust Summer Festival	21 June 2023	Org De Rac
	Boland vs SWD	20 May 2023	Pella Park Porterville
	Bergrivier Canoe Marathon	6-9 July 2022	Bergrivier
	West Coast Canoe Challenge	28 January 2023	Bergrivier
	Bergrivier Golden Games	21 June 2023	Rhino Park Piketberg

PROJECTS

During the financial year a number of projects were completed, namely:

- 1. Clearvu fencing at Watsonia Sport grounds;
- 2. Clearvu fencing at B-Field Porterville; and
- 3. Maintenance at Facilities: Smit Park Sportsgrounds in Velddrif.

3.8.4 RECREATIONAL RESORTS

3.8.4.1 INTRODUCTION

The Municipality has 2 beach/recreational resorts, namely Stywelyne (Laaiplek) and Dwarskersbos. The historical Pelican holiday resort has been developed into a public beach, solely for day-camping purposes. The Municipality manages the resorts itself and strives to always maintain a high standard, as these facilities contribute significantly to the tourism sector.



Regular Maintenance at Holiday Resorts

3.8.4.2 SERVICE STATISTICS

The resorts are well utilized during summer months. Visitor statistics are derived from the Resort Management System and is contained in the table below:

BOOKINGS	JUL 22	AUG 22	SEPT 22	OCT 22	NOV 22	DEC 22	JAN 23	FEB 23	MAR 23	APR 23	MAY 23	JUN 23	TOTAL
STYWELYNE													
Sea View (7)	71	69	73	68	76	108	118	58	73	72	127	104	1 017
Flats (6)	29	98	87	88	112	104	61	26	52	40	92	69	858
Camping Sites (54)	35	35	31	83	49	387	127	57	121	212	155	6	1 298
DWARSKERSBOS					1				1		1		
Cottages (5)	57	65	35	51	32	83	51	38	28	49	46	35	570

TABLE 136: UTILISATION OF RECREATION RESORTS (VISITORS PER MONTH)

	VOLUME I: DRAFT ANNUAL REPORT 2022/23												
BOOKINGS	JUL 22	AUG 22	SEPT 22	OCT 22	NOV 22	DEC 22	JAN 23	FEB 23	MAR 23	APR 23	MAY 23	JUN 23	TOTAL
Flats (12)	106	83	71	162	131	154	111	100	77	77	123	60	1 125
Camping Sites (154)	210	249	414	556	434	2023	593	722	840	938	279	226	7484
TOTAL	373	397	520	769	597	2260	755	860	945	1064	448	321	9179

3.8.4.3 HUMAN RESOURCE CAPACITY

TABLE 137: HUMAN RESOURCES: RECREATION RESORTS

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
23	21	2	8,70 %

3.8.4.4 FINANCIAL PERFORMANCE

TABLE 138: FINANCIAL OPERATING BUDGET – RECREATION RESORTS

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE
	но	LIDAY RESORTS		
Employee Related Costs	4 085 300,00	4 311 501,00	4 013 283,01	-6,92 %
Other Expenditure	2 701 000,00	2 174 770,00	2 526 585,51	16,18 %
Repairs & Maintenance	258 000,00	450 000,00	425 870,89	-5,36 %
Total Operational Expenditure	7 044 300,00	6 936 271,00	6 965 739,41	0,42 %
Total Operational Revenue	-5 420 000,00	-5 193 869,00	-5 717 248,46	10,08 %
Net Operational Expenditure	1 624 300,00	1 742 402,00	1 248 490,95	-28,35 %

Annual Financial Statements 2022/23

TABLE 139: FINANCIAL PERFORMANCE (CAPITAL) RECREATION RESORTS

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Furniture & Equipment - Holiday Resorts	200 000,00	181 036,00	159 335,97	-11,99 %
Pelican Beach Resort Development	500 000,00	472 690,00	472 689,74	0,00 %
Tools and Equipment	30 000,00	15 660,00	15 659,13	-0,01 %
Upgrading of resorts	150 000,00	36 000,00	36 000,00	0,00 %

VOLUME I: DRAFT ANNUAL REPORT 2022/23									
2022/232022/232022/23DESCRIPTIONORIGINALADJUSTMENT2022/23BUDGETBUDGETBUDGETACTUAL									
TOTAL 880 000,00 705 386,00 683 684,84 -3,08 %									

Audited Annual Financial Statements 2022/23

3.8.4.5 PERFORMANCE HIGHLIGHTS AND CHALLENGES

Performance highlights for the year include:

- Maintenance of ablution facilities and sea view houses;
 - Replacement of outdated furniture in all chalets;
 - Steady increase in revenue.

Challenges

- Break-ins and vandalism; and
- The resorts are still operating at a loss.



3.9 EXECUTIVE, CORPORATE AND FINANCIAL SERVICES 3.9.1 EXECUTIVE AND COUNCIL

3.9.1.1 INTRODUCTION

The Executive and Council comprise the Municipal Council and its support staff as well as the Office of the Municipal Manager which includes the Strategic Services Department and Internal Audit Unit. The activities of this section are detailed under Governance (Chapter 2).

3.9.1.2 HUMAN RESOURCES

There were no employee or Councillor vacancies as on 30 June 2023.

	NO OF POSTS	NO OF EMPLOYEES / COUNCILLORS	NO OF VACANCIES	VACANCIES %
Employees	3	3	0	0 %
Councillors	13	13	0	0 %

TABLE 140: HUMAN RESOURCES: THE EXECUTIVE AND COUNCIL

3.9.1.3 FINANCIAL PERFORMANCE

TABLE 141: FINANCIAL PERFORMANCE (OPERATIONAL): THE EXECUTIVE AND COUNCIL

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE
Employee Related Costs	1 405 000,00	1 453 000,00	1 394 701,60	-4,01 %
Other Expenditure	9 197 000,00	10 039 800,00	9 129 673,93	-9,07 %
Total Operational Expenditure	10 602 000,00	11 492 800,00	10 524 375,53	-8,43 %
Total Operational Revenue	-733 000,00	-733 000,00	-733 000,00	0,00 %
Net Operational Expenditure	9 869 000,00	10 759 800,00	9 791 375,53	-9,00 %

Annual Financial Statements 2022/23

TABLE 142: FINANCIAL PERFORMANCE (CAPITAL): THE EXECUTIVE AND COUNCIL

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Diverse office furniture & equipment	120 000,00	139 000,00	132 991,42	-4,32 %
TOTAL	120 000,00	139 000,00	132 991,42	-4,32 %

Annual Financial Statements 2022/23

3.9.2 FINANCIAL SERVICES

3.9.2.1 INTRODUCTION

The Financial Services Directorate is responsible for the Budget and Treasury Office, Revenue Management, Expenditure Management and Supply Chain Management. The Department is also responsible for the Valuation Roll. The activities of this section are detailed under Financial Performance (Chapter 5).

3.9.2.2 HUMAN RESOURCES

There were 6 vacancies in the Financial Services Directorate as at 30 June 2023.

TABLE 143: HUMAN RESOURCES: FINANCIAL SERVICES

NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
47	41	6	12.77 %

3.9.2.3 FINANCIAL PERFORMANCE

TABLE 144: FINANCIAL PERFORMANCE (OPERATIONAL): FINANCIAL SERVICES

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE
Employees	12 641 500,00	10 914 000,00	10 523 433,92	-3,58 %

DESCRIPTION	2022/23 BUDGET	FINAL 2022/23 BUDGET (INCL ADJUSTMENT & VERIMENTS	2022/23 ACTUAL	VARIANCE
Other	19 851 000,00	19 496 988,00	16 869 105,26	-13,48 %
Repairs & Maintenance	58 000,00	52 000,00	40 851,93	-21,44 %
Total Operational Expenditure	32 550 500,00	30 462 988,00	27 433 391,11	-9,95 %
Total Operational Revenue	-114 380 236,00	-120 743 761,00	-129 572 774,43	7,31 %
Net Operational Expenditure	-81 829 736,00	-90 280 773,00	-102 139 383,32	13,14 %

Annual Financial Statements 2022/23

TABLE 145: CAPITAL EXPENDITURE: FINANCIAL SERVICES

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
Furniture & Equipment - Finance	50 000,00	52 210,00	52 073,67	-0,26 %
Replacement of computers	100 000,00	105 405,00	105 405,00	
Vehicle	200 000,00	192 385,00	192 384,65	0,00 %
Vesta - Phoenix (CR)	610 000,00	145 123,00	145 123,00	0,00 %
TOTAL	960 000,00	495 123,00	494 986,32	-0,03 %

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3.9.3 HUMAN RESOURCE SERVICES

3.9.3.1 INTRODUCTION

Human Resource Management falls within the Corporate Services Directorate. Human Resource Services are responsible for human resource management, labour relations, training and development and occupational health and safety. The activities of this section are detailed under Organisational Development Performance (Chapter 4).

3.9.3.2 HUMAN RESOURCES

There was no vacancy in this financial year.

TABLE 146: HUMAN RESOURCES: HUMAN RESOURCE SERVICES

NO OF POSITIONS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
6	6	0	0 %

Human Resources had a capital budget of R 37 200.00 for the 2022/2023 financial year of which R 37 170.42 was spent, which results in a 99.92 % spending.

3.9.4 ADMINISTRATION AND LEGAL SUPPORT SERVICES

3.9.4.1 INTRODUCTION

Administration and Legal Support Services is a department within the Directorate Corporate Services which forms an integral part of the daily operations within the municipal context. Our ultimate aim is to reach the strategic objectives of the Municipality.

The department broadly consists of the following sub-divisions:

- Secretariat and Records
- Records and Archives
- Client Services
- Information Communication Technology
- Legal Support Services

Secretariat and Records

This sub-division deals with a wide variety of functions, including but not limited to:

- Ensuring timeous compilation and distribution of agendas of meetings in accordance with a predetermined schedule;
- Ensuring the proper drafting of notices;
- Ensuring proper keeping of minutes of meetings; and
- Ensuring timeous delivery of official documents, agendas and minutes to Management and Councillors.

Records and Archives

The aim of the Records and Archives division is to:

- Ensure that good records keeping, and good records management are maintained;
- To implement the Records Management Policy in order to ensure that information contained in records is managed effectively throughout the municipality;
- Ensure that good records keeping, and good records management practices are adhered and maintained to on a daily basis.

Client Services

The Client Services section focusses on improving clients' service experience, to create an engaged customer by taking ownership of client issues and following-through on it until it is resolved. The section also includes an office cleaning team who provides friendly service while assisting with the tidiness of Municipal buildings.

Information Communication Technology

Information is a key resource for all enterprises, and throughout the whole lifecycle of information there is a

huge dependency on technology. Information and related information technologies are pervasive in enterprises and they need to be governed and managed in a holistic manner, taking in the full end-to-end business and IT functional areas of responsibility.

Today, more than ever, the Municipality need to achieve increased:

- Value creation throughout the Municipality;
- User satisfaction with IT engagement and services;
- Compliance with relevant laws, regulations and policies and
- Building Smart Cities.

The Information Communication Technology (ICT) Department strive to achieve their governance and management objectives, i.e., to create optimal value from information and technology by maintaining a balance amongst realizing benefits, managing risk and balancing resources. Further benefits include but are not limited to:

- Maintain high-quality information to support business decisions;
- Achieve strategic goals and realize business benefits through the effective and innovative use of IT;
- Achieve operational excellence through reliable, efficient application of technology;
- Maintain IT-related risk at an acceptable level;
- Optimize the cost of IT services and technology;
- Maintain an awareness of information technology and related service trends, identify innovation opportunities, and plan how to benefit from innovation in relation to business needs; and
- Support compliance with relevant laws, regulations, contractual agreements and policies

Legal Support Services

The Legal Support Services division was established during January 2023. Several opinions, memorandums and enquiries of a legal nature has been attended to. A quarterly report will be submitted to the committee indicative of the matters attended to and the trends reflected within the Legal Support Services Register.

The purpose of Legal Support Services is to:

- Provide Legal Support Services to the Municipality and safeguard the interest of the Municipality in legally related matters;
- Provide written or verbal legal advice and support to the Director Corporate Services, the Municipal Manager and other co-officials which may have legal implications;
- Provide legal guidance regarding council resolutions, litigations, defence of legal action, contracts and services;

- Keep abreast of current trends, legislative changes and provide guidance thereon;
- Research relevant case law and prepare case reports in preparation of disputes when necessary.

This is not an exhaustive list of the functions of Legal Support Services, but merely an indication of the kind of queries that the sub-division may encounter.

3.9.4.2 HUMAN RESOURCES

There is one vacancy in the Administrative Services Department as at 30 June 2023.

TABLE 147: HUMAN RESOURCES: ADMINISTRATION AND LEGAL SUPPORT SERVICES

SECTION	NO OF POSTS	NO OF EMPLOYEES	NO OF VACANCIES	VACANCIES %
Administration & Legal Support Services	20	19	1	5,00 %

3.9.4.3 FINANCIAL PERFORMANCE

TABLE 148: FINANCIAL PERFORMANCE (OPERATIONAL): ADMINISTRATION AND LEGAL SUPPORT SERVICES

DESCRIPTION	2022/23 BUDGET	2022/23 ADJUSTED BUDGET	2022/23 ACTUAL	VARIANCE			
ADMINISTRATIVE AND CORPORATE SUPPORT							
Employee Related Costs	6 584 000,00	5 234 000,00	4 187 105,98	-20,00 %			
Other Expenditure	2 753 000,00	2 555 700,00	2 289 870,17	-10,40 %			
Repairs & Maintenance	86 000,00	112 000,00	102 643,70	-8,35 %			
Total Operational Expenditure	9 423 000,00	7 901 700,00	6 579 619,85	-16,73 %			
Total Operational Revenue	-736 000,00	-736 000,00	-736 398,05	0,05 %			
Net Operational Expenditure	8 687 000,00	7 165 700,00	5 843 221,80	-18,46 %			
INFORMATION TECHNOLOGY							
Employee Related Costs	2 077 000,00	2 026 000,00	2 034 343,76	0,41 %			
Other Expenditure	2 514 300,00	2 919 200,00	2 971 436,63	1,79 %			
Repairs & Maintenance	22 000,00	25 800,00	11 254,03	-56,38 %			
Total Operational Expenditure	4 613 300,00	4 971 000,00	5 017 034,42	0,93 %			
Total Operational Revenue	-733 000,00	-733 000,00	-733 000,00	0,00 %			
Net Operational Expenditure	3 880 300,00	4 238 000,00	4 284 034,42	1,09 %			
Annual Financial Statements 2022/23							

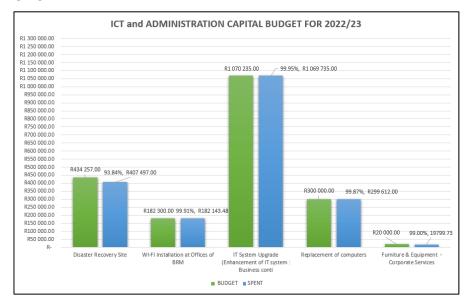
Annual Financial Statements 2022/23

TABLE 149: FINANCIAL PERFORMANCE (CAPITAL): ADMINISTRATION AND LEGAL SUPPORT SERVICES

DESCRIPTION	2022/23 ORIGINAL BUDGET	2022/23 ADJUSTMENT BUDGET	2022/23 ACTUAL	VARIANCE
ADMINISTRATION				
Furniture & Equipment	20 000,00	20 000,00	19 799,73	-1,00 %
TOTAL	20 000,00	20 000,00	19 799,73	-1,00 %
ІСТ				
Disaster Recovery Site	200 000,00	434 257,00	407 497,00	-6,16 %
IT System Upgrade (Enhancement of IT system : Business conti	1 260 000,00	1 070 235,00	1 069 735,00	-0,05 %
Replacement of computers	300 000,00	300 000,00	299 612,00	-0,13 %
WI-FI Installation at Offices of BRM	300 000,00	182 300,00	182 143,48	-0,09 %
TOTAL	2 060 000,00	1 986 792,00	1 958 987,48	-1,40 %

Annual Financial Statements 2021/22

Performance highlights include:





ICT Helpdesk & Disaster Recovery Site



Council Meeting (Porterville): May 2023

The following administrative policies were developed and reviewed by the various departments during the 2022/23 financial year:

TABLE 150: POLICIES ADOPTED DURING 2022/23

POLICY	RESOLUTION	DATE OF ADOPTION
Change Management Strategy	BKN027/09/2022	19 September 2022
Exit Management Policy	BKN027/09/2022	19 September 2022
Induction Policy	BKN027/09/2022	19 September 2022
Acting and Additional Services Rendered Policy	BKN028/09/2022	19 September 2022
Indiensnemingsbeleid	BKN028/09/2022	19 September 2022
Probationary Period Policy	BKN028/09/2022	19 September 2022
Financial Misconduct Disciplinary Board Terms of Reference and Reporting Procedures (Draft)	RVN013/11/2022	29 November 2022
Preferential Procurement Policy (Draft)	RVN013/12/2022	13 December 2022
Tools of trade, cellular phone, allowance, and data allowances to Councillors	RVN010/01/2023	24 January 2023
Bursary and Study Assistance Policy	BKN012/02/2023	16 February 2023
Draft Business Continuity and Disaster Recovery Plan	BKN064/02/2023	28 February 2023

POLICY	RESOLUTION	DATE OF ADOPTION
Cell phone and Data (Mobile Communication Services)-policy	BKN037/03/2023	28 March 2023
Talent Management & Retention Policy	BKN042/05/2023	23 May 2023
Mentoring & Coaching Policy	BKN042/05/2023	23 May 2023
Training & Development Policy	BKN042/05/2023	23 May 2023
Scarce Skills Policy	BKN042/05/2023	23 May 2023
Asset Management Policy	RVN027/05/2023	30 May 2023
Cash Management and Investment Policy	RVN027/05/2023	30 May 2023
Credit control and Debt collection Policy	RVN027/05/2023	30 May 2023
Indigent Policy	RVN027/05/2023	30 May 2023
Property Rates Policy and By-Law	RVN027/05/2023	30 May 2023
Tariff Policy	RVN0274/05/2023	30 May 2023
Virement Policy	RVN027/05/2023	30 May 2023
Supply Chain Management Policy	RVN027/05/2023	30 May 2023
Borrowing Policy	RVN027/05/2023	30 May 2023
Funding, Reserves and Long-Term Financial Planning Policy	RVN027/05/2023	30 May 2023
Budget Implementation and Monitoring Policy	RVN027/05/2023	30 May 2023
Petty Cash Policy	RVN027/05/2023	30 May 2023
Creditors councillors and staff payment policy	RVN027/05/2023	30 May 2023
Cost Containment Policy (Draft)	RVN027/05/2023	30 May 2023
Preferential Procurement Policy	RVN027/05/2023	30 May 2023
Community Upliftment Policy	RVN027/05/2023	30 May 2023
Consultant Reduction Strategy 2023/2024	RVN027/05/2023	30 May 2023
UIFW Policy (Draft)	RVN027/05/2023	30 May 2023
Writing off Irrecoverable Debt Policy	RVN027/05/2023	30 May 2023
Inventory Management Policy (Draft)	RVN027/05/2023	30 May 2023
Anti-fraud and Corruption Policy	RVN020/06/2023	27 June 2023
Risk Committee Charter Policy	RVN020/06/2023	27 June 2023
Risk Management Policy	RVN020/06/2023	27 June 2023

Performance challenges include:

- Shortage of Human resources in ICT Section;
- Cybercrime;
- Data Management;
- Lack of Fibre networks;
- Change Management Software Implementation; and
- Reliance on external infrastructure for purposes of telecommunication.

3.10 DETAILED ANNUAL PERFORMANCE REPORT

3.10.1 INTRODUCTION

This report comprises the Annual Performance Report of Bergrivier Municipality for 2022/23 which has been compiled in accordance with Section 46 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000).

3.10.2 LEGISLATIVE FRAMEWORK

Section 46 of the Municipal Systems Act, 2000 (Act 32 of 2000), provides that:

- "46(1) A municipality must prepare for each financial year, a performance report reflecting -
- a) the performance of the municipality and of each external service provider during that financial year;
- b) a comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year; and
- c) measures taken to improve performance.
- (2) An annual performance report must form part of the municipality's annual report in terms of Chapter
 12 of the Municipal Finance Management Act."

3.10.3 OVERVIEW OF PERFORMANCE MANAGEMENT AND REPORTING SYSTEM

The Performance Management System used by Bergrivier Municipality is an internet-based system that uses the approved Service Delivery Budget Implementation Plan (SDBIP) as its basis. Section 1 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) defines the service delivery and budget implementation plan (SDBIP) as:

"a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

- a) Projections for each month of:
 - *i.* Revenue to be collected, by source; and
 - *ii.* Operational and capital expenditure, by vote;
- b) Service delivery targets and performance indicators for each quarter".

c) Budget processes and related matters"

The SDBIP is a layered plan comprising of a Top Layer SDBIP and Departmental SDBIPs. The Top Layer SDBIP comprises high level service delivery targets. It is a public document which was approved by the Executive Mayor in June 2022 and amended in February 2023 through the Section 72 report. Reporting on the Top Layer SDBIP is done to the Mayoral Committee and Council on a quarterly - (Section 52 Reports), half yearly -(Section 72 Mid-year Budget and Performance Assessment Report) and annual basis (Annual Report). Any amendments to the Top Layer SDBIP must be identified following the submission of the Mid-Year Budget and Performance Assessment Report of the adjustment budget in February 2022.

The Performance Report of the Municipality is presented according to the Strategic Goals of the Municipality as contained in the 5th Generation Integrated Development Plan (IDP).

The strategic goals of the Municipality are:

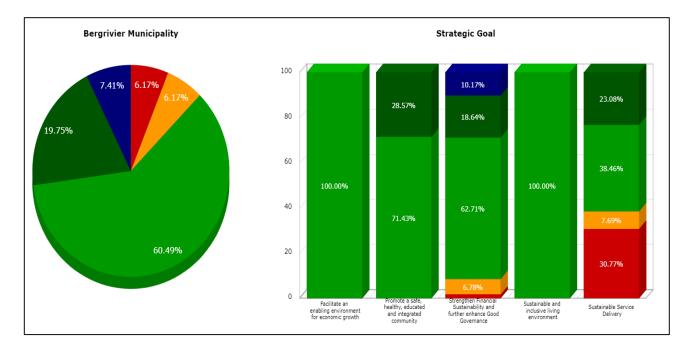
- 1. Strengthen Financial Sustainability;
- 2. Ensure Good Governance;
- 3. Sustainable Service Delivery;
- 4. Facilitate an enabling environment for a diversified economy and growth to alleviate poverty;
- 5. Empowering people through innovation

3.10.4 PERFORMANCE AS MEASURED AGAINST THE MUNICIPALITY'S STRATEGIC GOALS

3.10.4.1 PERFORMANCE OVERVIEW

The following graph provides an overview of the Municipality's overall performance for the 2022/23 financial year.

FIGURE 39: ANNUAL PERFORMANCE REPORT 2022/23



				S	trategic Goal			
	Bergrivier Municipality	Facilitate an enabling environment for economic growth	Promote a safe, healthy, educated and integrated community	Strengthen Financial Sustainability and further enhance Good Governance	Sustainable and inclusive living environment	Sustainable Service Delivery	Unspecified	[Unspecified]
Not Yet Applicable	-	-	-	-	-	-	-	-
Not Met	5 (6.17%)	-	-	1 (1.69%)	-	4 (30.77%)	-	-
Almost Met	5 (6.17%)	-	-	4 (6.78%)	-	1 (7.69%)	-	-
Met	49 (60.49%)	1 (100.00%)	5 (71.43%)	37 (62.71%)	1 (100.00%)	5 (38.46%)	-	-
Well Met	16 (19.75%)	-	2 (28.57%)	11 (18.64%)	-	3 (23.08%)	-	-
Extremely Well Met	6 (7.41%)	-	-	6 (10.17%)	-	-	-	-
Total:	81	1	7	59	1	13	-	-
	100%	1.23%	8.64%	72.84%	1.23%	16.05%	-	-

Performance Report 2022/23

Facilitate an enabling environment for economic growth

Responsible Direct	Strategic	Strategic Ob	KPI Nar	Description of Measurem	Baselir	Source of Ev	Calculation	Target T	Past Year Perf	Quarter ending So	eptember 2022	Quarter ending D	ecember 2022	Quarter endin	g March 2023	Quarter endi	ng June 2023	Quarter	r ending S	nance for September Ending June
lorate	Goal	ojective	те e	f Unit of nent	ē	ridence	ı Туре	уре	ormance	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Original Target	Target	Actual R
Community Services	Facilitate an enabling environment for economic growth	To facilitate an environment for the creation of jobs and small businesses	Monitor the performance of Bergrivier Tourism Organisation in accordance with the SLA by 30 June 2023	Number of reports submitted from BTO to the Economic Portfolio Committee by 30 June 2023	4	Minutes of Economic Developme nt Portfolio Committee	Accumulative	Number	4	[D695] Director Community Services: The BTO report was submitted to the Economic Development Committee on 8 September 2022. (September 2022)	[D695] Director Community Services: No Corrective actions are needed. (September 2022)	[D695] Director Community Services: The BTO report was submitted to the Economic Development Committee on 8 December 2022. (December 2022)	[D695] Director Community Services: No Corrective actions are needed. (December 2022)	[D695] Director Community Services: The BTO report was submitted to the Economic Development Committee on 9 February 2023. (March 2023)	[D695] Director Community Services: No Corrective actions are needed. (March 2023)	[D695] Director Community Services: The BTO report was submitted to the Economic Development Committee on 8 June 2023. (June 2023)	[D695] Director Community Services: No Corrective actions are needed. (June 2023)	4	4	4 G

Summary of Results: Facilitate an enabling environment for economic growth

N/A	KPI Not Yet Applicable	0
R	KPI Not Met	0
0	KPI Almost Met	0
G	KPI Met	1
G2	KPI Well Met	0
В	KPI Extremely Well Met	0
	Total KPIs:	1

Promote a safe, healthy, educated and integrated community

Responsible D	Strategic	Strategic O	KPI Na	Description o Measure	Baseli	Source of E	Calculatio	Target 1	Past Year Per	Quarter ending Se	eptember 2022	Quarter ending D	December 2022	Quarter endin	g March 2023	Quarter endi	ng June 2023	Quarte	r ending S	nance for September Ending June
irectorate	Goal	ojective	Эe	of Unit of ement	ne	vidence	n Type	ype	formance	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Original Target	Target	Actual
Community Services	Promote a safe, healthy, educated and integrated community	To create innovative partnerships with sector departments for improved education outcomes and opportunities for youth	95% spent of library grant by 30 June 2023 i.t.o approved business plan :(Actual amount spent /Total budget received)x100]	% of library grant spent by 30 June 2023	95%	Detailed Excel Capital Report & Trial Balance from VESTA	Last Value	Percentage	87.45 %	[D691] Head:Library Services: budget: R8 174 000 spent: R1 746 670.56 (September 2022)	[D691] Head:Library Services: No Corrective actions are needed. (September 2022)	[D691] Head:Library Services: Total budget R8 782 285,00 Expenditure R3 876 578,00 (December 2022)	[D691] Head:Library Services: No Corrective actions are needed. (December 2022)	[D691] Head:Library Services: TOTAL BUDGET: R8 853 684 spent: R5 740 052.53 (March 2023)	[D691] Head:Library Services: No Corrective actions are needed. (March 2023)	[D691] Head:Library Services: Conditional Grant: R3 169 000 MRF: R4 884 000 rollover amount: R 608 285 = R8 661 285 Spent: R8 666 230,75 (June 2023)	[D691] Head:Library Services: No corrective action needed (June 2023)	95%	95%	100% G 2

Quarter ending Jun	a 2023

										VOLUME I: DRA	T ANNUAL REP	ORT 2022/23		
Community Services	Promote a safe, healthy, educated and integrated community	To budget strategically, grow and diversify our revenue and ensure value for money-services	Collect 95% of budgeted income by 30 June 2023 for speeding fines (Excl budgeted debt pro-vision) : (Actual amount collected/ total amount budgeted) x 100]	% of budgeted income for speeding fines collected by 30 June 2023	95%	Detailed Excel Report	Last Value	Percentage						
Community Services	Promote a safe, healthy, educated and integrated community	To promote a safe environment for all who live in Bergrivier	Facilitate the upgrading of at least 1 community hall in the municipal area and submit report to Community Service Portfolio Committee by 30 June 2023	Number of community halls upgraded in municipal area and report submitted to Community Service Portfolio Committee by 30 June 2023	1	Communit y Services Portfolio Committee	Carry Over	Number	1					
Community Services	Promote a safe, healthy, educated and integrated community	To promote a safe environment for all who live in Bergrivier	Develop 2 Disaster Management Contingency Plans and submit to Portfolio Committee by 30 June 2023	Number of Disaster Management Contingency Plans developed and sub- mitted to Portfolio Committee by 30 June 2023	1	Minutes of Communit y Services Portfolio Committee	Accumulative	Number	1			[D697] Director Community Services: The Summer preparedness plan was submitted to the Community Services Portfolio Committee on 4 October 2022. (Dec2022)	[D697] Director Community Services: No Corrective actions are needed. (December 2022)	

Commu Service Traffic I income	s: The Fines until 023 is R 5 2.35.	[D692] Director Community Services: No Corrective actions are needed. (June 2023)	95%	95%	119.9 6%	G 2
Commu Service: designs technic drawing the spe tions fo installa cupboa done, a request formal quotati adverti: Howeve appoint was not since th were tr ferred t Technic Service: needed the urg upgradi the Vel Wastev Treatm report v include reasons comple project submitt the Cor	s: The s, al gs and cifica- or the tion of rds were and the t for a on was sed. er, the trent t done, he funds ans- co cal s, who l it for ent ing of ddrif vater ent. A which d the s for not ting the was ted to nmunity s io ttee on 6 123.	[D696] Director Community Services: No Corrective actions are needed. (June 2023)	1	1	1	G
[D697] Commu Service Winter prepare plan wa submitt the Cor Service Portfoli	Director unity s: The edness as ted to nmunity s io ttee on 4 023.	[D697] Director Community Services: No Corrective actions are needed. (June 2023)	2	2	2	G

										VOLUME I: DRA	FT ANNUAL REPOR	T 2022/23		
Community Services	Promote a safe, healthy, educated and integrated community	To promote a safe environment for all who live in Bergrivier	Compile a festive season preparedness plan and submit to the Director Community Services for approval before 30 September 2022	Number of festive season preparedness plans submitted to the Director Community Services for approval before 30 Sept 2022	1	Number of approved plan signed of by Director Communit y Services	Carry Over	Number	1	[D698] Director Community Services: The Festive season preparedness plan was submitted to the Director Community Services on 30 September 2022. (Sept 2022)	[D698] Director Community Services: No Corrective actions are needed. (September 2022)			
Community Services	Promote a safe, healthy, educated and integrated community	To promote healthy lifestyles through the provision of sport and other facilities and opportunities	Review the Public Amenities By - Law and submit to Council by 30 June 2023	Number of by-laws reviewed relating to Public Amenities and submitted to Council by 30 June 2023	New KPI	Minutes of Council meeting	Carry Over	Number	1					
Community Services	Promote a safe, healthy, educated and integrated community	To provide a transparent, ethical and corruption free municipality	Develop a maintenance /operational plan for over- grown side- walks and open spaces and submit to Community Services Port- folio Committee by 31 Sept2022	Number of maintenance / opera-tional plans for over-grown sidewalks and open spaces submitted to Community Services Portfolio Committee by 31 Septn2022	New KPI	Minutes of Communit y Services Portfolio Committee	Carry Over	Number	New KPI	[D704] Director Community Services: The Operational plan for overgrown sidewalks and open spaces was summitted to Community Services Committee on 6 September 2022. (September 2022)	[D704] Director Community Services: No Corrective actions are needed. (September 2022)			

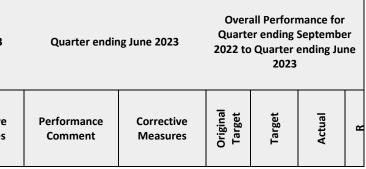
Summary of Results: Promote a safe, healthy, educated and integrated community

N/A	KPI Not Yet Applicable	0
R	KPI Not Met	0
0	KPI Almost Met	0
G	KPI Met	5
G2	KPI Well Met	2
В	KPI Extremely Well Met	0
	Total KPIs:	7

Strengthen Financial Sustainability and further enhance Good Governance

Responsible Di	Strategic	Strategic O	KPI Na	Description c Measure	Baseli	Source of E	Calculatio	Target 1	Past Year Per	Quarter ending So	eptember 2022	Quarter ending D	December 2022	Quarter ending	g March 2023
irectorate	Goal	ojective	me	of Unit of ment	ne	vidence	n Type	уре	formance	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures

		1	1	1	G
[D699] Director Community Services: The proposed amendments to the Public Amenities By- Law was submitted to Council on 30 May 2023. (June 2023)	[D699] Director Community Services: No Corrective actions are needed. (June 2023)	1	1	1	G
		1	1	1	G



				VOLUME I: DRA	FT ANNUAL REPO	RT 2022/23								
To create an efficient, effective, economic and accountable administration Strengthen Financial Sustainability and further enhance Good Governance Municipal Manager	100% % compliance with Selection & with the Recruitment Policy when vacant posts within the 3 highest levels of management are filled subject to suitably qualified candidates	1% Minutes of Council meeting for appointme nt of top 2 levels & appointme nt letter and signed service contract for level 3 Stand-Alone	Percentage		[D625] Municipal Manager: None required, but please note the following information for the sake of completion: A consultant, Mr Roy Steele from Steele & Associates was appointed (through a formal SCM process) to manage the recruitment and selection process of the Director Financial Services / CFO and Director Technical Services. Interviews for the Director Financial Services / CFO	[D625] Municipal Manager: During this quarter, two new senior employees were appointed within the top 3 levels of management, namely, Director Technical Services, Mr Denwin van Turha, and Manager Administration and Legal Support Services, Ms Lizelle Roos. Both of them commenced with their employment on 1 January 2023. The council decision to appoint the Director Technical Services was taken on 25 October 2022 by full Council unanimously. (December 2022)	[D625] Municipal Manager: None required. (December 2022)	[D625] Municipal Manager: No vacant posts had to be filled within the 3 highest levels of management during this quarter. The Director Technical Services, Mr Denwin van Turha, and Manager Administration and Legal Support Services, Ms Lizelle Roos was appointed in the previous quarter, but both of them commenced with their employment on 1 January 2023. (March 2023)	[D625] Municipal Manager: None required. (March 2023)	[D625] Municipal Manager: During this quarter the MM attended to the selection and recruitment of two positions within the three(3) highest levels of management namely: 1. The Manager Electrical Services retired after a long career at Bergrivier Municipality and the position was advertised during February 2023 with closing date 3 March 2023. None of the applications met the minimum requirements and the position was re- advertised with a closing date of 21 April 2023. The short-listing took place on 2 May 2023 and only one candidate could be invited for an interview. The interview took place on 24 May 2023. After the interview the panel decided unanimously to invite the current candidate to a next round of interviews together with head-hunted candidates for the position. 2. The CFO/ Director Financial Services resigned on the 2nd of May 2023 and requested the	[D625] Municipal Manager: None required. (June 2023)	100%	100%	

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MM and			
MAYCO to			
consider his			
personal			
circumstances			
and allow him			
to work out			
only one month			
notice period instead of the			
contractual			
period of two			
months. This			
was considered			
by the MM and			
MAYCO and due			
to the severity			
of his personal			
circumstances			
(including his health) it was			
approved. The			
MAYCO			
considered the			
item to appoint			
a CFO on 23			
May 2023 and			
made recom-			
mendations to			
Council at the			
Council meeting held on 30 May			
2023. The			
recommenda-			
tions were			
approved. The			
implementation			
plan was also			
approved and			
the advertise-			
ment adver- tised in the			
National media			
on the week-			
end of 3/4 June			
2023. The			
advertisement			
closed on 27			
June 2023 at			
12H00 and all			
applications received were			
forwarded to			
the appointed			
consulted for			
the creation of			
the long list.			
The panel will			
meet on the			
17th of July			
2023 at 09H00			
to compile the shortlist and			
submit their			
recommendatio			
n to MAYCO for			
consideration			
on 18 July 2023			

										VOLUME I: DRA	FT ANNUAL REPORT 2022/23		 				
													at 09H00. The rest of the process in the approved implementation plan will be followed as scheduled. (June 2023)				
Municipal Manager	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Develop a framework for the alignment of the IDP and the Budget and submit to Mayco before 31 December 2022	Number of frameworks developed for the alignment between the IDP and Budget and submitted to Mayco before 31 December 2022	New KPI	Minutes of Mayco meeting	Stand-Alone	Number	New KPI		[D626] Strategic Manager: None required. IDP Framework developed and submitted to Mayco (December 2022)	[D626] Strategic Manager: None required. IDP Framework developed and submit- ted to Mayco (December 2022)			1	1	1 G
Municipal Manager	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	100%	System generated evaluation report of evaluation session of each staff member with a performan ce contract	Last Value	Percentage	100%				[D627] Municipal Manager: The performance evaluations for the Manager and relevant Head(s) were done during September 2022 and March 2023 respecti- vely. (Jun 2023)	[D627] Municipal Manager: None required. (June 2023)	100%	100%	100% G
Municipal Manager	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Facilitate the identification of the top 8 strategic risks of the municipality and ensure the development of a Risk Action Plan for each risk by 30 June 2023	Number of Risk Action Plans facilitated by 30 June 2023	New KPI	Minutes of Risk committee	Accumulative	Number	New KPI				[D629] Internal Auditor: Eight action plans have been identified for the key risk areas (June 2023)	[D629] Internal Auditor: None- required. The changes to the target must be read together with the adjusted SDBIP given that the strategic risks have been amended. (June 2023)	10	8	8 G

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23		
Municipal Manager	Strengthen Financial Sustainability and further enhance Good Governance fi	To provide a transparent, ethical and corruption free municipality eff	MFMA Section 131(1): Ensure that any issues raised by the Auditor General in an Audit Report are addressed by 30 June 2023	% of issues raised by the Auditor General in an audit report addressed by 30 June 2023	100%	Report of Auditor- General issued after auditing financial statements & PDO' s for 2021/22 financial year	Carry Over	Percentage	100%					
Municipal Manager	Strengthen Financial Sustainability and further enhance Good	To create an efficient, effective, economic and accountable administration	based audit plan (RBAP) (MFMA - Section 165(2)(a)) & submit to Audit Committee by 30 June 2023	submitted to the Audit Committee by 30 June 2023		Committee minutes	Carry Over	Number						

[D630]	[D630]	100%	100%	100%	G
Municipal	Municipal				
Manager:	Manager:				
Bergrivier	None				
Municipality	required.				
obtained a	(June 2023)				
clean audit status for the					
2021/2022					
financial year.					
Therefore there					
were no					
matters					
reported in the					
Audit Report.					
All aspects					
reported by the					
AG in the					
Management					
Report have					
been captured					
on the OPCAR and finalized					
before 30 June					
2023. It has					
been reported					
to the Audit					
Committee on					
15 June 2023 at					
the Audit					
Committee					
meeting. There					
is one aspect in					
Finance that					
can only be					
updated with the finalization					
of the Annual					
Financial					
Statements					
before the end					
of August 2023.					
(June 2023)					
[D631] Internal	[D631]	1	1	1	G
Auditor: Risk-	Internal				
based Internal	Auditor: None				
Audit plan was	required (June				
submitted to	2023)				
PRAC on 15					
June 2023 and					
was approved.					
(June 2023)					

								VOLUME I: DRA	FT ANNUAL REPORT 2022/23	
Municipal Manager	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Ensure that the outcomes of the strategic sessions during the annual IDP review process are aligned with the IDP and the budget and submitted to the Budget Steering Committee	Number of reports submitted to the Budget Steering Committee on the outcomes of the strategic sessions during the annual IDP review process	New KPI	Minutes of Budget Steering Committee	New KPI Number			[D632] Strategic Manager: Alignment submitted to Council in the framework. During budget steering committee, Directors commenced with making presentations on motivation for projects in capital budget (March 2023)

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									VOLUME I: DRAI	FT ANNUAL REP	ORT 2022/23			
Municipal Manager	Strengthen Financial Sustainability and further enhance Good Governance	To provide a transparent, ethical and corruption free municipality	Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti- Fraud and Corruption Policy	% of transgressions initiated in terms of the Anti-Fraud and Corruption Policy	100%	Minutes of the Performan ce-, Risk and Audit Committee in the quarter following the applicable month	Stand-Alone	Percentage	[D633] Municipal Manager: No cases of fraud and corruption has been reported to the MM during this quarter. (September 2022)	[D633] Municipal Manager: None required. (September 2022)	[D633] Municipal Manager: During this quarter allegations of possible financial misconduct / fraud and corruption were brought to the attention of the Municipal Manager and handed over to the Internal Auditor for investigation. It comprise of 5 different issues. Due to lack of internal capacity, the Internal Auditor obtained permission to appoint an external consultant to investigate the 5 cases. The SCM processes were started during this quarter and will be finalised during January 2023. The Internal Auditor will report to the MM and Audit Committee as soon as the investigations are finalised. (December 2022)	[D633] Municipal Manager: None required (December 2022)	[D633] Municipal Manager: During this quarter full Council decided to institute disciplinary procedures against a Senior Manager and mandated the Municipal Manager to appoint an evidence lead and chairperson for the disciplinary process. The procedures have been completed in full by the end of February 2023. (March 2023)	[D633] Municipal Manager: None required. (March 2023)

	[D633]	[D633]	100%	100%	100%	G
I	Municipal	Municipal				
:	Manager:	Manager:				
	During this	None				
0221	quarter the	required.				
023)	Municipality received the	(June 2023)				
	first concept of					
	the Report by					
	the External					
	Company					
	(Mubesco)					
	appointed to do					
	the five audits.					
	The Internal					
	Auditor distr-					
	ibuted the					
	reports to the relevant					
	Managers for					
	Management					
	comments.					
	During Febr					
	2023 the CFO					
	submitted a					
	report to the					
	MM (7 Feb					
	2023) with					
	possible finan- cial misconduct					
	by a Senior					
	Manager. The					
	Municipal					
	Manager					
	reported it to					
	Council on 10					
	February 2023					
	and Council					
	decided to refer it to the Discip-					
	linary Board.					
	They conducted					
	a preliminary					
	investigation					
	and reported					
	back to Council					
	on 28 February					
	2023. Council					
	considered their					
	report and decided to					
	institute discip-					
	linary action					
	against the					
	Senior Mana-					
	ger. The disci-					
	plinary hearing					
	was scheduled					
	for 21 June					
	2023, but the					
	date was					
	extended on					
	request of his legal repre-					
	sentative. (June					
	2023)					
	,					

				VOLUME I: DRAF	T ANNUAL REPO	DRT 2022/23		
								all capital
								projects
								reviewed to
								monitor
								progress. 6.
								The TLSDBIP
								has been
								improved to
								include more
								KPI's to
								monitor the
								finalization of
								all capital
								projects. 7.
								The matter of
								the under-
								spending has
								been dis-
								cussed at
								length at
								Director's
								meeting and
								at Mayco.
								(June 2023)

Normality Normality <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th>VOLUME I: DRA</th><th>FT ANNUAL REP</th><th>ORT 2022/23</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<>									VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
North North <th< td=""><td></td><td></td><td>% of Capital</td><td>% of Capital</td><td>95%</td><td>Detailed</td><td></td><td>98.21</td><td>[D635] Municipal</td><td>[D635]</td><td>[D635] Municipal</td><td>[D635]</td><td>[D635]</td><td>[D635]</td><td>[D635]</td><td>[D635]</td><td>95%</td><td>95%</td><td>30.64 R</td></th<>			% of Capital	% of Capital	95%	Detailed		98.21	[D635] Municipal	[D635]	[D635] Municipal	[D635]	[D635]	[D635]	[D635]	[D635]	95%	95%	30.64 R
Northold is a process of the second is a process of			budget spent of	budget spent		Excel		%	Manager: The	Municipal	Manager: The	Municipal	Municipal	Municipal	Municipal	Municipal			%
Provint Number of a point Num			the Office of the	of the Office		Capital			following amounts	Manager: The	capital budget in	Manager:	Manager: The	Manager:	Manager: The	Manager: The			
No No<			Municipal	of the		Report &			are shadow costs:	non delivery of	the Office of the	Strategic	capital spending	Constant	construction	work will			
No No Second				Municipal		Trial			Mayor and Council:	capital items by	MM is divided		in the Office of	follow-up by					
No Specific 100 (0000000000000000000000000000000000			30 June 2023 :	Manager as at					R 12 822.50 MM	suppliers are	into 3 sections	the Office of		the MM and	ment of the				
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Note: Note: <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>Executive Mayor</td><td>December</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>											Executive Mayor	December							
Vertication Participation Control 32.35 (speech Municipation Speech Speec		10								supplier and	(Mayor and	2022. The				-			
No No<		stre								ensure that	Council): 13.24%	Municipal	regularly to try						
No No<		ngt								they have stock	(R 15 886 spent of	Manager will	and up the		contractor	measures to			
No No<		hei								available to	R 120 000)	address this	spending in			ensure 95%			
b and equipment of majority of the Youth Centre or the Xiouth Youth Centre or the Youth Centre or th										deliver within	Strategic Services:	matter during	both the Office		quotation on 30	spending is as			
b and equipment of majority of the Youth Centre or the Xiouth Youth Centre or the Youth Centre or th		nar																	
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an additional furniture and inversional new office 000 was ensure that S22 609 has been councilors. It Councilors. At counsence in relations and S22 609 has been councilors. It Councilors. At counsence in relations and seed for the is seed for the is seed none the july 2023 wild opportunity to intervention could offices could offices could offices counsence in relations the youth centre. could offices could offices could offices counsence in relations the youth centre could offices actual offices serventure the supply chain made on the youth centre could offices actual offices actual offices serventure be induced in the supply chain actual offices actual offices actual offices actual offices be induced in the supply chain actual offices actual offices actual offices actual offices actual offices actual offices the actual offices actual offices actual offices actual offices		יha									December 2022		budgeted for			Manager to			
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										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23			
Municipal Ma	Strengthen Financial Sustainability and fu	To budget strat	Ensure regular reporting to the Economic Development Portfolio Committee on progress made regarding the Small-Town Regeneration Programme.	Number of reports submitted to the Economic Development Portfolio Committee	New KPI	Minutes of Economic Developme nt Portfolio Committee	Accu mul ativ e	Number	New KP	VOLUME I: DRA	[D636] Strategic Manager: None required, but for completion sake, the following background information is provided: Background information: A standing item was created on the Economic Development Standing Committee to allow for regular feed- back monthly	000 in the approved budget (May 2022) for furniture and equipment for the youth centre in Piketberg. The Manager Strate- gic Services approached Council during September 2022 for permission to use these funds as bridging finance for the finalisa-tion of phase 2 of the youth centre. This was appro-ved by Council, but later declined by the CFO. (Dec 2022) [D636] Strategic Manager: No business plan could be submitted yet as Cogta has not appointed the service provider yet. It is expected that the service provider will be operational in January 2023. However, monthly reports are given to the Economic Portfolio Committee on the progress made	Economic	Piketberg. The project manager has been appointed and the FQ for the foundations is in final stages. The material will all be procured before end of June 2023. The spending of the R310 000 for youth centre equipment (air- cons and more) is almost done. (March 2023) [D636] Strategic Manager: The item is a standing item on the agenda of the Economic Portfolio Committee (March 2023)	
Municipal Manager	rengthen Financial Sustainability and further enhance Good Governance	To budget strategically	Small-Town Regeneration					Number	New KPI	provided during August 2022 & September 2022 including progress made on all aspects of the STR.	provided: Background information: A standing item was created on the Economic Development Standing Committee to allow for regular feed-	yet. It is expected that the service provider will be operational in January 2023. However, monthly reports are given to the Economic Portfolio Committee on the	the service provider yet. It is expected that the service provider will be operatio- nal in January 2023. A report was submit- ted to the		

	Development Services). 4. That better planning be concluded before the funding is received. (June 2023)				
[D636] Strategic Manager: STR is a standing item on the agenda at the Portfolio Committee meeting (June 2023)		4	4	7	В

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically	The percentage of the Corporate Services capital budget actually spent on capital projects as at 30 June 2023 (Actual amount spent on capital projects/ Total amount budgeted for capital projects) X100	% of Capital budget spent as at 30 June 2023: (Actual amount spent on capital projects/ Total amount budgeted for capital projects) X 100]	Se In- Qu Bu Sta co fro VE Fir Sy ea mo	NFS and ection 71 n-Year Aonthly & Quarterly Budget tatement ompiled rom VESTA inancial ystem tach nonth	Last Value	Percentage	95.66 %	[D637] Director Corporate Services: Total Budget: R 2 265 000,00 Total Expenditure: R 164 823,53 7.28 (September 2022)	[D637] Director Corporate Services: The project Disaster Recovery Site was scheduled to have the SCM processes completed by the first quarter . The following reasons impa- cted the delay in the finaliza- tion of the SCM processes. The compilation of the floor dra- wings, the finalization of the bill of quan- tities and com- pilation of the compliance documents took longer than anticipated due to amount of role player involved. The FQ will be advertised in October and will possibly reflect shadow spending in the 2nd Quarter. (Dec 2022) (Sept 2022)	[D637] Director Corporate Services: Total Budget: R 2 265 000.00 Total Expenditure: R 1 339 944.10 Percentage: 59.15 (December 2022)	[D637] Director Corporate Services: None required (December 2022)	[D637] Director Corporate Services: Total Budget: R 2 301 235.00 Total Expenditure: R 1 761 740.62 Percentage: 76.56 (March 2023)	[D637] Director Corporate Services: None required (March 2023)	[D637] Director Corporate Services: Total Budget: R 2 325 492.00 Total Expenditure: R 2 294 475.93 Percentage spending: 98.67 (June 2023)	[D637] Director Corporate Services: None required (June 2023)	95%	95%	98.67 G
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Finalise the review of the staff establish- ment as to comply with the timeframes of such a review within 12 months after a local govern- ment election	Number of staff establishment reports submitted to Council by 31 October 2022	EN	Лinutes of MC Лeeting	Carry Over	Number	1	[D638] Human Resources Manager: None required (September 2022)	[D638] Human Resources Manager: None required (September 2022)	[D638] Human Resources Manager: Staff establishment was approved on 25 October 2022. (December 2022)	[D638] Human Resources Manager: None required (December 2022)	[D638] Human Resources Manager: None required (March 2023)	[D638] Human Resources Manager: None required (March 2023)	[D638] Human Resources Manager: None required (June 2023)	[D638] Human Resources Manager: None required (June 2023)	1	1	1 G
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To provide a transparent, ethical and corruption free municipality	Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti- Fraud and Corruption Policy	% of transgressions initiated in terms of the Anti-Fraud and Corruption Policy	re Po Co or wł	Quarterly eports to Portfolio Committee or EMC vhen pplicable	Stand-Alone	Percentage	100%	[D639] Human Resources Manager: Monthly reports submitted to Corporate Services Committee. o transgressions relating to Fraud and Corruption occurred for the period July - September 2022. (September 2022)	[D639] Human Resources Manager: None required (September 2022)	[D639] Human Resources Manager: Monthly reports submitted to Corporate Services Committee. No transgressions relating to Fraud and Corruption occurred. (December 2022)	[D639] Human Resources Manager: None required (December 2022)	[D639] Human Resources Manager: Monthly reports submitted to Corporate Services Committee. No transgressions relating to Fraud and Corruption occurred. (March 2023)	[D639] Human Resources Manager: None required (March 2023)	[D639] Human Resources Manager: Monthly reports submitted to Corporate Services Committee. No transgressions relating to Fraud and Corruption occurred. (June 2023)	[D639] Human Resources Manager: None required (June 2023)	100%	100%	100% G

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	95 % of training budget spent by 30 June 2023 to implement the Work Place Skills Plan (Total amount spent on training/Total amount budgeted)x100)	% of the training budget spent by 30 June 2023 to implement the Work Place Skills Plan	95%	Monthly Trial Balance Report & Quarterly Budget Statement	Last Value	Percentage	96%	[D640] Director Corporate Services: Additional funding was allocated to the training budget hence the budget spent was incorrect on the trail balance. Service Providers has been appointed for the second quarter and spending will improve on the second quarter. (September 2022)	[D640] Director Corporate Services: Service Providers has been appointed for the second quarter and spending will improve on the second quarter. (September 2022)	[D640] Director Corporate Services: Total Budget: R 208 000 Total Expenditure: R 106 441.50 51.17% (December 2022)	[D640] Director Corporate Services: None required (December 2022)	[D640] Director Corporate Services: Total Budget: R 178 330 Total Expenditure: R 120 455.50 67.55% (March 2023)	[D640] Director Corporate Services: None required (March 2023)	[D640] Director Corporate Services: Total Budget: R 198 000.00 Total Expenditure: R 197 758.42 Percentage spending: 99.88% (June 2023)	[D640] Director Corporate Services: None required (June 2023)	95%	95%	99.88 G % 2
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Develop an annual departmental strategy for Human Resources and submit to Portfolio Committee by 15 Dec 2022	No of strategies submitted to Portfolio Committee by 15 December 2022	1	Minutes of Corporate Services Portfolio Committee	Carry Over	Number	1	[D641] Human Resources Manager: None required (September 2022)	[D641] Human Resources Manager: None required (September 2022)	[D641] Human Resources Manager: Human resource Strategy and Implemen- tation plan was submitted to the Portfolio Committee on 7 December 2022.	[D641] Human Resources Manager: None required (December 2022)	[D641] Human Resources Manager: None required (March 2023)	[D641] Human Resources Manager: None required (March 2023)	[D641] Human Resources Manager: None required (June 2023)	[D641] Human Resources Manager: None required (June 2023)	1	1	1 G
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Develop an annual departmental strategy for Planning and Development and submit to Portfolio Committee by 15 December 2022	No of strategies submitted to Portfolio Committee by 15 December 2022	1	Minutes of Corporate Services Portfolio Committee	Carry Over	Number	1	[D642] Manager Town Planning and Environmental Management: None required (September 2022)	[D642] Manager Town Planning and Environmental Management: None required (September 2022)	[D642] Manager Town Planning and Environ- mental Manage- ment: depart- mental strategy for Town Planning and Environ- mental Services was submit to Portfolio Commit- tee. (Dec 2022)	[D642] Manager Town Planning and Environmenta I Management: None required (December 2022)	[D642] Manager Town Planning and Environmental Management: None required (March 2023)	[D642] Manager Town Planning and Environmenta I Management: None required (March 2023)	[D642] Manager Town Planning and Environmental Management: None required (June 2023)	[D642] Manager Town Planning and Environmental Management: None required (June 2023)	1	1	1 G
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	100%	Minutes of evaluation session of each staff member with a performan ce contract	Last Value	Percentage	100%	[D643] Director Corporate Services: None required (September 2022)	[D643] Director Corporate Services: None required (September 2022)	[D643] Director Corporate Services: None required (December 2022)	[D643] Director Corporate Services: None required (December 2022)	[D643] Director Corporate Services: None required (March 2023)	[D643] Director Corporate Services: None required (March 2023)	[D643] Director Corporate Services: All T12 - T18 staff members were evaluated on an annual basis. Evaluations took place in 08 September 2022 and 02 March 2023, and captured on the Ignite System. (June 2023)	[D643] Director Corporate Services: None required (June 2023)	100%	100%	100% G

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	100% of all complaints registered on IMIS are being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	% of complaints registered on IMIS being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	100%	Minutes of Corporate Services Portfolio Committee meetings	Stand-Alone	Percentage	100%	[D645] Director Corporate Services: All complaints registered on IMIS were adhered to and reports were submitted to Corporate Portfolio Committee: * 07 September 2022 * 05 October 2022 (September 2022)	[D645] Director Corporate Services: None required (September 2022)	[D645] Director Corporate Services: All complaints registered on IMIS were adhered to and reports were submitted to Corporate Portfolio Committee: * 02 November 2022 * 07 December 2022 (December 2022)	[D645] Director Corporate Services: None required (December 2022)	[D645] Director Corporate Services: All complaints registered on IMIS were adhered to and reports were submitted to Corporate Portfolio Committee: * 08 February 2023 * 08 March 2023 (March 2023)	[D645] Director Corporate Services: None required (March 2023)	[D645] Director Corporate Services: All complaints registered on IMIS were adhered to and reports were submitted to Corporate Portfolio Committees: * 03 May 2023; and * 07 June 2023 (June 2023)		100%	100%	100% G
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Ensure that selection and recruitment interviews are completed for all vacancies within 3 months from date of approval of requisition and report to Corporate Services Portfolio Committee quarterly	Number of reports submitted to the Corporate Services Portfolio Committee	New KPI	Minutes of Corporate Services Portfolio Committee	Accumulative	Number	New KPI	[D646] Director Corporate Services: Reports were submitted to the following Portfolio Committees: * 07 September 2022 * 05 October 2022 (September 2022)	[D646] Director Corporate Services: None required (September 2022)	[D646] Director Corporate Services: Reports were submitted to the following Portfolio Committees: * 02 November 2022 * 07 December 2022 (December 2022)	[D646] Director Corporate Services: None required (December 2022)	[D646] Director Corporate Services: Reports were submitted to the following Portfolio Committees: * 08 March 2023 * 05 April 2023 (March 2023)	[D646] Director Corporate Services: None required (March 2023)	[D646] Director Corporate Services: Recruitment and selection reports were submitted to the following Portfolio Corporate Services Committees: * 03 May 2023; and * 07 June 2023 (June 2023)	[D646] Director Corporate Services: None required. This KPI is not necessarily SMART as a report was submitted (KPI met), but not necessarily on the comple- tion of all vacancies within 3 months. This KPI will be rewritten and/or in future financial years. (June 2023)	4	4	4 G
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Ensure that disciplinary hearings commenced within 3 months from and submit reports to the Corporate Services Portfolio Committee quarterly	Number of reports submitted to the Corporate Services Portfolio Committee	New KPI	Minutes of Corporate Services Portfolio Committee	Accumulative	Number	New KPI	[D647] Director Corporate Services: Reports were submitted to the following Portfolio Committees: * 07 September 2022 * 05 October 2022 (September 2022)	[D647] Director Corporate Services: None required (September 2022)	[D647] Director Corporate Services: Reports were submitted to the following Portfolio Committees: * 02 November 2022 * 07 December 2022 (December 2022)	[D647] Director Corporate Services: None required (December 2022)	[D647] Director Corporate Services: Reports were submitted to the following Portfolio Committees: * 08 March 2023 * 05 April 2023 (March 2023)	[D647] Director Corporate Services: None required (March 2023)	[D647] Director Corporate Services: Disciplinary hearings reports were submitted to the following Corporate Services Portfolio Committees: * 03 May 2023; and * 07 June 2023 (June 2023)	[D647] Director Corporate Services: None required (June 2023)	4	4	4 G
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Develop a Succession Planning Policy to ensure that staff can qualify for senior positions when available and submit to Mayco by 31 March 2023	Number of Succession Planning Policies submitted to Mayco by 31 March 2023	New KPI	Minutes of Mayco	Stand-Alone	Number	New KPI	[D648] Director Corporate Services: None required (September 2022)	[D648] Director Corporate Services: None required (September 2022)	[D648] Director Corporate Services: None required (December 2022)	[D648] Director Corporate Services: None required (December 2022)	[D648] Director Corporate Services: The Succession Planning Policy was approved by the Executive Mayoral Committee on 28 March 2023. (March 2023)	[D648] Director Corporate Services: None required (March 2023)	[D648] Director Corporate Services: None required (June 2023)	[D648] Director Corporate Services: None required (June 2023)	1	1	1 G

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Corporate Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Ensure that the administrative offices of Bergrivier Municipality in Piketberg, Velddrif and Porterville has fibre/wifi available subject to available budget and submit report to Corporate Services Portfolio Committee by 30 June 2023	Number of reports submitted to the Corporate Services Portfolio Committee on availability of fibre/wifi for all municipal offices before 30 June 2023	New KPI	Minutes of Corporate Services Portfolio Committee	Stand-Alone	Number	New KPI	[D649] Director Corporate Services: None required (September 2022)	[D649] Director Corporate Services: None required (September 2022)	[D649] Director Corporate Services: None required (December 2022)	[D649] Director Corporate Services: None required (December 2022)	[D649] Director Corporate Services: None required (March 2023)	[D649] Director Corporate Services: None required (March 2023)	[D649] Director Corporate Services: A report was submitted to the Corporate Services Committee on the 07 June 2023. (June 2023)	[D649] Director Corporate Services: None required (June 2023)	1	1	1 G
Technical Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	100% of all complaints registered on IMIS are being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged based on clients service charter.	% of complaints registered on IMIS being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	100%	Minutes of Technical Portfolio Committee	Stand-Alone	Percentage	86.98 %			[D659] Director: Technical Services: Target achieved (December 2022)		[D659] Director: Technical Services: Target Met - Minutes provided on meeting with IMIS reports (March 2023)		[D659] Director: Technical Services: Target met. Any outstanding complaints are being discussed at the monthly Portfolio Com- mittee meeting as well as the Directors meeting on a monthly basis. Some outstan- ding complaints cannot be addressed within the month of the complaint. (June 2023)	[D659] Director: Technical Services: None (June 2023)	100%	100%	100% G
Technical Services	Strengthen Financial Sustainability and further enhance Good Governance	To communicate effectively with the public	Revision of the technical functions in the Blackout plan and submit to Technical Portfolio Committee by 30 June 2023	Number of revisions of the technical functions in the Blackout Plan and submit to Technical Portfolio Committee by 30 June 2023	1	Minutes of Technical Portfolio Committee	Carry Over	Number	1							[D660] Director: Technical Services: Target met (June 2023)	[D660] Director: Technical Services: None required (June 2023)	1	1	1 G
Technical Services	Strengthen Financial Sustainability and further enhance Good Governance	To provide a transparent, ethical and corruption free municipality	Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti- Fraud and Corruption Policy	% of transgressions initiated in terms of the Anti-Fraud and Corruption Policy	100%	Quarterly reports to Portfolio Committee or EMC when applicable	Stand-Alone	Percentage	100%			[D665] Director: Technical Services: Target achieved - Monthly Report (December 2022)		[D665] Director: Technical Services: Target Met - Minutes provided on Monthly Report discussion of Disciplinary Actions (March 2023)		[D665] Director: Technical Services: Target met (June 2023)	[D665] Director: Technical Services: None required (June 2023)	100%	100%	100% G

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Technical Services	Strengthen Financial Sustainability and further enhance Good Governance	To provide a transparent, ethical and corruption free municipality	Ensure the development of staff in terms of training and development, succession planning and career path development and submit reports to the Technical Portfolio Committee	Number of reports submitted to the Technical Portfolio Committee on the develop- ment of staff in terms of training and develop- ment, successsion planning and career path develop- ment.	New KPI	Minutes of Technical Portfolio Committee	Stand-Alone	Number	New KPI									1	1	1 G
Technical Services	Strengthen Financial Sustainability and further enhance Good Governance	To provide a transparent, ethical and corruption free municipality	Ensure that service delivery standards in terms of the Client Service Charter are adhere to and reports submitted to the Technical Portfolio Committee	Number of reports submitted to the Technical Portfolio Committee on the service delivery standards in terms of the Client Service Charter	New KPI	Minutes of Technical Portfolio Committee	Accumulative	Number	New KPI	[D667] Director: Technical Services: Target met (September 2022)	[D667] Director: Technical Services: Two meetings scheduled for the term (September 2022)	[D667] Director: Technical Services: Target achieved - Monthly report submitted to Portfolio Committee (December 2022)		[D667] Director: Technical Services: Target not Met - Committee meeting not scheduled in January but meetings held in February and March. (March 2023)	[D667] Director: Technical Services: Ensure monthly reports is submitted to Portfolio Committee meetings (March 2023)	[D667] Director: Technical Services: Target not met (June 2023)	[D667] Director: Technical Services: The target is 12 meetings, however only 10 meetings were sche- duled for the 22/23 financial year. 10 meetings were attended and information submitted. (June 2023)	12	12	10 0
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically	Improve the net debt collection period by 30 June 2023	Number of outstanding debtor days by 30 June 2023	120	Annual Financial Statements , supported by figures as per the VESTA financial system	Reverse Last Value	Number	69.34	[D668] Accountant: Credit Control: Not applicable (September 2022)	[D668] Accountant: Credit Control: Not applicable (September 2022)	[D668] Accountant: Credit Control: Not applicable (December 2022)	[D668] Accountant: Credit Control: Not applicable (December 2022)	[D668] Accountant: Credit Control: Not applicable (March 2023)	[D668] Accountant: Credit Control: Not applicable (March 2023)	[D668] Accountant: Credit Control: Debt collection was improved as required (June 2023)	[D668] Accountant: Credit Control: The unit of measurement was changed to reverse last value from value due to a technical error. No corrective measures therefore required. (June 2023)	110	110	86.90 B

									VOLUME I: DRAI	FT ANNUAL REP	ORT 2022/23								
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To grow and diversify our revenue and ensure value for money-services	Monitor virements in the operational budget in accordance with the MFMA to enable efficient and effective service delivery and submit reports to the Finance Portfolio Committee on a quarterly basis	Number of reports submitted to the Finance Portfolio Committee to monitor virements in the operational budget in accordance with the MFMA to enable efficient and effective service delivery	4	Minutes of the following Finance Portfolio Committee	Accumulative	A Number	[D669] Head: Assets & Supply Chain Management: Monitor virements in the operational budget in accordance with the MFMA to enable efficient and effective service delivery and submit reports to the Finance Portfolio Committee on a quarterly basis [TL45] (September 2022)	[D669] Head: Assets & Supply Chain Management: None (September 2022)	[D669] Head: Assets & Supply Chain Management: none required (November 2022) [D669] Head: Assets & Supply Chain Management: Monitor virements in the operational budget in accordance with the MFMA to enable efficient and effective service delivery and submit reports to the Finance Portfolio Committee on a quarterly basis [TL45] (December 2022)	[D669] Head: Assets & Supply Chain Management: none required (November 2022) [D669] Head: Assets & Supply Chain Management: none required (December 2022)	[D669] Head: Assets & Supply Chain Management: none required (February 2023) [D669] Head: Assets & Supply Chain Management: Monitor virements in the operational budget in accordance with the MFMA to enable efficient and effective service delivery and submit reports to the Finance Portfolio Committee on a quarterly basis [TL45] (March 2023)	[D669] Head: Assets & Supply Chain Management: none required (February 2023) [D669] Head: Assets & Supply Chain Management: none required (March 2023)	[D669] Head: Assets & Supply Chain Manage- ment: none required (April 2023) [D669] Head: Assets & Supply Chain Manage- ment: none required (May 2023) [D669] Head: Assets & Supply Chain Management: Monitor vire- ments in the operational budget in accordance with the MFMA to enable efficient and effective service delivery and submit reports to the Finance Port- folio Committee on a quarterly basis [TL45] (June 2023)	[D669] Head: Assets & Supply Chain Management: none required (April 2023) [D669] Head: Assets & Supply Chain Management: none required (May 2023) [D669] Head: Assets & Supply Chain Management: none required (June 2023)	4	4	4 G
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To grow and diversify our revenue and ensure value for money-services	Conduct 1 series of workshops in the 3 major towns to business on compliance with municipal SCM regulation requirements to promote business opportunities in Bergrivier Municipal Area through the municipal budget by 31 December 2022	Number of series of workshops conducted to businesses on compliance with SCM regulation requirements by 31 December 2022	1	Attendanc e register of workshops conducted	Carry Over	Number			[D670] Head: Assets & Supply Chain Manage- ment: none required (Nov 2022)[D670] Head: Assets & Supply Chain Management: Conduct 1 series of workshops in the 3 major towns to business on compliance with municipal SCM regulation requirements to promote business opportunities in Bergrivier Munici- pal Area through the municipal budget by 31 Dec 2022 [TL46] (Dec 2022)	[D670] Head: Assets & Supply Chain Management: none required (November 2022)[D670] Head: Assets & Supply Chain Management: none required (December 2022)	[D670] Head: Assets & Supply Chain Management: none required (February 2023)[D670] Head: Assets & Supply Chain Management: none required (March 2023)	[D670] Head: Assets & Supply Chain Management: none required (February 2023)[D670] Head: Assets & Supply Chain Management: none required (March 2023)	[D670] Head: Assets & Supply Chain Management: none required (May 2023)[D670] Head: Assets & Supply Chain Management: none required (June 2023)	[D670] Head: Assets & Supply Chain Management: none required (May 2023)[D670] Head: Assets & Supply Chain Management: none required (June 2023)	1	1	1 G

									VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To grow and diversify our revenue and ensure value for money-services	Draft and submit a write- off of irrecoverable debt policy and submit to Mayoral Committee and Council- for consideration before end of March 2023	Number of policies drafted and submitted for the writing off of irrecoverable debt to Mayco and Council before end of March 2023	2 Minutes of Mayco and Council Meeting	Accumulative	Number	2			[D671] Manager: Income: The Finance Portfolio Committee resolved that no further write-offs will be considered before the Bad Debt write-off policy is approved. The write-off policy was workshopped with the Finance Portfolio Committee and will be tabled for approval in February 2023 after which the report for the writing off of irrecoverable debt will be tabled. It should be noted that a report was tabled to the Portfolio Committee during October 2022. (December 2022)	policy is approved. The write-off policy was workshopped with the Finance Portfolio Committee and will be tabled for approval in February 2023 after which the report for the writing off of irrecovera- ble debt will be tabled. It should be noted that a report was tabled to the Portfolio Committee during Oct 2022. (Dec 2022)	[D671] Manager: Income: Policies drafted and submitted for the writing off of irrecoverable debt to Mayoral Committee and Council (March 2023)	[D671] Manager: Income: Not necessary (March 2023)	[D671] Manager: Income: Target was changed during adjustment due to policy to be developed first. (June 2023)		2		
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To grow and diversify our revenue and ensure value for money-services	Achieve a payment percentage of 96 % as at 30 June 2023 ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue) x 100)	Payment % as at 30 June 2023 ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off) /Billed Revenue) x 100)	96% Minutes of the following Finance Portfolio Committee	Last Value	Percentage	100.0 8%	[D672] Accountant: Credit Control: Achieved (September 2022)	[D672] Accountant: Credit Control: Not necessary (September 2022)	[D672] Accountant: Credit Control: Payment rate report (December 2022)	[D672] Accountant: Credit Control: Not necessary (December 2022)	[D672] Accountant: Credit Control: Payment rate report (March 2023)	[D672] Accountant: Credit Control: Not necessary (March 2023)	[D672] Accountant: Credit Control: Payment rate report (May 2023) [D672] Accountant: Credit Control: Target almost achieved, but due to econo- mic circum- stances, customers have less income to pay all obligations. (June 2023)	[D672] Accountant: Credit Control: Target almost achieved. Revenue enhancement strategy to be implemented further in 2023/24 to achieve a higher payment rate. (June 2023)	96%	96%	95.64 0

										VOLUME I: DRAI	FT AN <mark>NUAL REP</mark>	ORT 2022/23								
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To provide a transparent, ethical and corruption free municipality	Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti Fraud and Corruption Policy .	% of identified transgressions initiated in terms of the Anti-Fraud and Corruption Policy	100%	Quarterly reports to Portfolio Committee or EMC when applicable	Stand-Alone	Percentage	100%	[D673] Director: Financial Services: None required (July 2022)[D673] Director: Financial Services: None required (August 2022)[D673] Director: Financial Services: Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti Fraud and Corruption Policy . (September 2022)	[D673] Director: Financial Services: None required (July 2022)[D673] Director: Financial Services: None required (August 2022)[D673] Director: Financial Services: None required (September 2022)	[D673] Director: Financial Services: Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti-Fraud and Corruption Policy . (December 2022)	[D673] Director: Financial Services: None required (December 2022)	[D673] Director: Financial Services: Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti Fraud and Corruption Policy . [TL49] (March 2023)	[D673] Director: Financial Services: None required (March 2023)	[D673] Director: Financial Services: None required (May 2023)[D673] Director: Financial Services: Develop a culture of zero tolerance to corruption and dishonesty by the efficient completion of disciplinary steps in terms of the Anti Fraud and Corruption Policy . [TL49] (June 2023)	[D673] Director: Financial Services: None required (May 2023)[D673] Director: Financial Services: None required (June 2023)	100%	100%	100% G
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	100%	System generated evaluation report of evaluation session of each staff member with a performan ce contract	Last Value	Percentage	100%	[D674] Director: Financial Services: None required (September 2022)	[D674] Director: Financial Services: None required (September 2022)			[D674] Director: Financial Services: None required (March 2023)	[D674] Director: Financial Services: None required (March 2023)	[D674] Director: Financial Services: None required (April 2023) [D674] Director: Financial Services: None required (May 2023) [D674] Director: Financial Services: Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023 [TL50] (June 2023)	[D674] Director: Financial Services: None required (April 2023) [D674] Director: Financial Services: None required (May 2023) [D674] Director: Financial Services: None required (June 2023)	100%	100%	100% G
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To grow and diversify our revenue and ensure value for money-services	Implement the approved Revenue Enhancement strategy to improve revenue generation and collection and submit quarterly reports to the Finance Portfolio Committee	Number of reports submitted to Finance Portfolio committee on the implementati on of the approved Revenue Enhancement strategy	4	Minutes of the following Finance Portfolio Committee Meeting	Accumulative	Number	4	[D675] Manager: Income: Report (September 2022)	[D675] Manager: Income: Not necessary (September 2022)	[D675] Manager: Income: Report submitted (December 2022)	[D675] Manager: Income: Not necessary (December 2022)	[D675] Manager: Income: Report submitted (March 2023)	[D675] Manager: Income: Not necessary (March 2023)	[D675] Manager: Income: Report submitted (June 2023)	[D675] Manager: Income: Not necessary (June 2023)	4	4	4 G

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	100% of all complaints registered are being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	% of complaints registered being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged	100%	Minutes of following Financial Portfolio Committee	Stand-Alone	Percentage	100%	[D676] Director: Financial Services: None required (August 2022)[D676] Director: Financial Services: % of complaints registered being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged (September 2022)	[D676] Director: Financial Services: None required (August 2022)[D676] Director: Financial Services: None required (September 2022)	[D676] Director: Financial Services: % of complaints registered being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged (December 2022)	[D676] Director: Financial Services: None required (December 2022)	[D676] Director: Financial Services: 100% of all complaints registered are being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged [TL52] (March 2023)	[D676] Director: Financial Services: None required (March 2023)	[D676] Director: Financial Services: None required (May 2023)[D676] Director: Financial Services: 100% of all complaints registered are being attended to within the Directorate and completed before the end of the month following the date on which the complaint was lodged [TL52] (June 2023)	[D676] Director: Financial Services: None required (May 2023)[D676] Director: Financial Services: None required (June 2023)	100%	100%	100% G
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Ensure that all complaints about municipal accounts and related services are submitted through the IMIS system and report to the Finance Portfolio Committee on a quarterly basis	Number of reports submitted to Finance Portfolio Committee on complaints about municipal accounts and related services submitted through IMIS	New KPI	Minutes of Finance Portfolio Committee	Accumulative	Number	New KPI	[D677] Director: Financial Services: None required (August 2022) [D677] Director: Financial Services: IMIS report (September 2022)	[D677] Director: Financial Services: None required (August 2022) [D677] Director: Financial Services: None required (September 2022)	[D677] Director: Financial Services: Number of reports submitted to Finance Portfolio Committee on complaints about municipal accounts and related services submitted through IMIS (December 2022)	[D677] Director: Financial Services: None required (December 2022)	[D677] Director: Financial Services: Ensure that all complaints about municipal accounts and related services are submitted through the IMIS system and report to the Finance Portfolio Committee on a quarterly basis [TL53] (March 2023)		[D677] Director: Financial Services: None required (May 2023) [D677] Director: Financial Services: Ensure that all com- plaints about municipal accounts and related services are submitted through the IMIS system and report to the Finance Port- folio Committee on a quarterly basis [TL53] (June 2023)	[D677] Director: Financial Services: None required (May 2023) [D677] Director: Financial Services: None required (June 2023)	4	4	4 G
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Facilitate quarterly feedback on the Procurement Plan for the 2022/2023 financial year by all Directorates and submit a quarterly report to the Finance Portfolio Committee	Number of feedback reports on the Procurement Plan submitted to the Finance Portfolio Committee	New KPI	Minutes of Finance Portfolio Committee	Accumulative	Number	New KPI	[D678] Director: Financial Services: Number of feedback reports on the Procurement Plan submitted to the Finance Portfolio Committee (September 2022)	[D678] Director: Financial Services: None required (September 2022)	[D678] Director: Financial Services: Number of feedback reports on the Procurement Plan submitted to the Finance Portfolio Committee (December 2022)	[D678] Director: Financial Services: None required (December 2022)	[D678] Director: Financial Services: Facilitate quarterly feedback on the Procurement Plan for the 2022/2023 financial year by all Directorates and submit a quarterly report to the Finance Portfolio Committee [TL54] (March 2023)		[June 2023] [D678] Director: Financial Services: None required (May 2023) [D678] Director: Financial Services: Facilitate quarterly feed- back on the Procurement Plan for the 2022/2023 financial year by all Directorates and submit a quarterly report to the Finance Portfolio Committee [TL54] (June 2023)	[D678] Director: Financial Services: None required (May 2023) [D678] Director: Financial Services: None required (June 2023)	4	4	4 G

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Financial Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Conduct an annual roadshow by May 2023 in each town for indigents, with specific attention to the pensioners and submit report to Finance Portfolio Committee	Number of annual roadshows conducted by May 2023	New KPI	Minutes of Finance Portfolio Committee	Stand-Alone	Number	New KPI	[D679] Director: Financial Services: None required (September 2022)	[D679] Director: Financial Services: None required (September 2022)	[D679] Director: Financial Services: None required (December 2022)	[D679] Director: Financial Services: None required (December 2022)	[D679] Director: Financial Services: None required (March 2023)	[D679] Director: Financial Services: None required (March 2023)	[D679] Director: Financial Services: None required (April 2023) [D679] Director: Financial Services: None required (May 2023) [D679] Director: Financial Services: Con- duct an annual roadshow by May 2023 in each town for indigents, with specific atten- tion to the pensioners and submit report to Finance Portfolio Com- mittee [TL55] (June 2023)	[D679] Director: Financial Services: None required (April 2023) [D679] Director: Financial Services: None required (May 2023) [D679] Director: Financial Services: None required (June 2023)	1	1	1 G
Council	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically	Number of formal households that receive piped water (credit & pre-paid water) that is connec- ted to the municipal water infrastructure network as at 30 June 2023	Number of households which are billed for water or have prepaid meters as at 30 June 2023	9 117	Debtors Accrual Report extracted from VESTA Financial System	Last Value	Number	9763	[D680] Manager: Income: Not applicable (September 2022)	[D680] Manager: Income: Not applicable (September 2022)	[D680] Manager: Income: Not applicable (December 2022)	[D680] Manager: Income: Not applicable (December 2022)	[D680] Manager: Income: Not applicable (March 2023)	[D680] Manager: Income: Not applicable (March 2023)	[D680] Manager: Income: Phoenix Billing report (June 2023)	[D680] Manager: Income: Number of households exceed the target (June 2023)	9 117	9 117	9 979 G 2
Council	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically	Number of formal households connected to the municipal electrical infrastructure network (credit & prepaid electrical metering) (Excl Eskom areas) at 30 June 2023	Number of households billed for electricity or have prepaid meters (Excl Eskom areas) at 30 June 2023 (Contour + Active meters)	9 484	Debtors Accrual Report from VESTA Financial System & CONTOUR pre-paid monthly electricity report (Contour + Active meters)	Last Value	Number	9697	[D681] Manager: Income: Not applicable (September 2022)	[D681] Manager: Income: Not applicable (September 2022)	[D681] Manager: Income: Not applicable (December 2022)	[D681] Manager: Income: Not applicable (December 2022)	[D681] Manager: Income: Not applicable (March 2023)	[D681] Manager: Income: Not applicable (March 2023)	[D681] Manager: Income: Phoenix Billing report + Contour Active meter report (June 2023)	[D681] Manager: Income: Number of households exceed the target (June 2023)	9 484	9 484	10 G 726 2

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Council	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically	Number of formal households connected to the municipal wastewater sanitation/ sewerage network for sewerage service, irrespective of number of water closets (toilets) at 30 June 2023	Number of households which are billed for sewerage at 30 June 2023	7 423	Debtors Accrual Report extracted from VESTA Financial System	Last Value	Number	7751	[D682] Manager: Income: Not applicable (September 2022)	[D682] Manager: Income: Not applicable (September 2022)	[D682] Manager: Income: Not applicable (December 2022)	[D682] Manager: Income: Not applicable (December 2022)	[D682] Manager: Income: Not applicable (March 2023)	[D682] Manager: Income: Not applicable (March 2023)	[D682] Manager: Income: Phoenix Billing report (June 2023)	[D682] Manager: Income: Number of households exceed the target (June 2023)	7 423	7 423	8 009 G 2
Council	Strengthen Financial Sustainability and further enhance Good	To budget strategically	Number of formal households for which refuse is removed once per week at 30 June 2023	Number of households which are billed for refuse removal at 30 June 2023	9 573	Debtors Accrual Report extracted from VESTA Financial System	Last Value	Number	9876	[D683] Manager: Income: Not applicable (September 2022)	[D683] Manager: Income: Not applicable (September 2022)	[D683] Manager: Income: Not applicable (December 2022)	[D683] Manager: Income: Not applicable (December 2022)	[D683] Manager: Income: Not applicable (March 2023)	[D683] Manager: Income: Not applicable (March 2023)	[D683] Manager: Income: Phoenix Billing report (June 2023)	[D683] Manager: Income: Number of households exceed the target (June 2023)	9 573	9 573	10 G 097 2
Council	Strengthen Financial Sustainability and further enhance	To alleviate poverty	Provide free basic water to indigent households	Number of households receiving free basic water	1 702	Indigent Report extracted from Vesta Financial System	Last Value	Number	1916	[D684] Manager: Income: Not applicable (September 2022)	[D684] Manager: Income: Not applicable (September 2022)	[D684] Manager: Income: Not applicable (December 2022)	[D684] Manager: Income: Not applicable (December 2022)	[D684] Manager: Income: Not applicable (March 2023)	[D684] Manager: Income: Not applicable (March 2023)	[D684] Manager: Income: Phoenix Billing report (June 2023)	[D684] Manager: Income: Number of households exceed the target (June 2023)	1 702	1 702	1898 G 2
Council	Strengthen Financial Sustainability and further enhance Good Governance	To alleviate poverty	Provide free basic electricity to indigent households	Number of households receiving free basic electricity	1 800	Indigent Report extracted from Vesta Financial System & CONTOUR pre-paid monthly electricity report	Last Value	Number	1891	[D685] Manager: Income: Not applicable (September 2022)	[D685] Manager: Income: Not applicable (September 2022)	[D685] Manager: Income: Not applicable (December 2022)	[D685] Manager: Income: Not applicable (December 2022)	[D685] Manager: Income: Not applicable (March 2023)	[D685] Manager: Income: Not applicable (March 2023)	[D685] Manager: Income: Phoenix Billing report (June 2023)	[D685] Manager: Income: Number of households exceed the target (June 2023)	1 800	1 800	1983 G 2
Council	Strengthen Financial Sustainability and further enhance	To alleviate poverty	Provide free basic sanitation to indigent households	Number of households receiving free basic sanitation	1 502	Indigent Report extracted from Vesta Financial System	Last Value	Number	1709	[D686] Manager: Income: Not applicable (September 2022)	[D686] Manager: Income: Not applicable (September 2022)	[D686] Manager: Income: Not applicable (December 2022)	[D686] Manager: Income: Not applicable (December 2022)	[D686] Manager: Income: Not applicable (March 2023)	[D686] Manager: Income: Not applicable (March 2023)	[D686] Manager: Income: Phoenix Billing report (June 2023)	[D686] Manager: Income: Number of households exceed the target (June 2023)	1 502	1 502	1 695 G 2
Council	Strengthen Financial Sustainability and further enhance	To alleviate poverty	Provide free basic refuse removal to indigent households	Number of households receiving free basic refuse removal	1 706	Indigent Report extracted from Vesta Financial System	Last Value	Number	1920	[D687] Manager: Income: Not applicable (September 2022)	[D687] Manager: Income: Not applicable (September 2022)	[D687] Manager: Income: Not applicable (December 2022)	[D687] Manager: Income: Not applicable (December 2022)	[D687] Manager: Income: Not applicable (March 2023)	[D687] Manager: Income: Not applicable (March 2023)	[D687] Manager: Income: Phoenix Billing report (June 2023)	[D687] Manager: Income: Number of households exceed the target (June 2023)	1 706	1 706	1902 G 2

										VOLUME I: DRA	FT ANNUAL REI	PORT 2022/23		
Council	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically	Financial viability measured into municipality's ability to meet its service debt obligations as at 30 June 2023 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	Debt to Revenue as at 30 June 2023 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	26%	Annual Financial Statements , supported by figures as per the VESTA financial system	Reverse Last Value	Percentage	18.30 %					
Council	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically	Financial viability measured in terms of out- standing service debtors as at 30 June 2023 (Total out- standing service debtors/ revenue received for services)	Service debtors to revenue as at 30 June 2023 - (Total outstanding service debtors/ revenue received for services)	36%	Annual Financial Statements , supported by figures as per the VESTA financial system	Reverse Last Value	Percentage	25.82 %					
Council	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically	Financial viability measured in terms of available cash to cover fixed operating expenditure as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants – Over- draft) + Short Term Invest- ment) /Monthly Fixed Operational Expenditure excl (Deprecia- tion, Amortisa- tion, & Provi- sion for Bad Debts, Impai- rment & Loss on Disposal of Assets))	Cost coverage as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl (Depreciation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	2,6	Annual Financial Statements , supported by figures as per the VESTA financial system	Last Value	Number	4.44					

[D688] Manager: Budget and Treasury Office: Debt to Revenue as at 30 June 2023 (June 2023)	[D688] Manager: Budget and Treasury Office: preli- minary figures are used and can only be updated after the financial statements are prepared. This target must change to September each year. The unit of measurement was changed due to a technical error from last value to reverse last value (June 2023)	26%	26%	23.20 %	B
[D689] Manager: Budget and Treasury Office: preliminary figures (June 2023)	[D689] Manager: Budget and Treasury Office: none required (June 2023)	36%	36%	28.66 %	В
[D690] Manager: Budget and Treasury Office: Cost coverage as at 30 June 2023 (June 2023)	[D690] Manager: Budget and Treasury Office: none required (June 2023)	2.60	2.60	5.46	В

										VOLUME I: DRAI	FT ANNUAL REP	ORT 2022/23								
Community Services	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically, grow and diversify our revenue and ensure value for money- services	Collect 95% of budgeted income by 30 June 2023 for resorts (Excl budgeted debt provision): (Actual amount collected /total amount budgeted)x100]	% of budgeted income for resorts collected by 30 June 2023	95%	Detailed Excel Capital Report & Trial Balance from VESTA	Last Value	Percentage	95.47 %	[D693] Director Community Services: Budget - R 5 420 000.00 Income - R 1 606 174.79 The target was 10% but we achieved 29.63%. (September 2022)	[D693] Director Community Services: No Corrective actions are needed. (September 2022)	[D693] Director Community Services: Budget - R 5 420 000.00 Income - R 3 444 294.23 The target was 35% but we achieved 63.55%. (December 2022)	[D693] Director Community Services: No Corrective actions are needed. (December 2022)	[D693] Director Community Services: Budget - R 5 084 000.00 Income - R 4 743 824.75 The target was 55% but we achieved 93.31%. (March 2023)	[D693] Director Community Services: No Corrective actions are needed. (March 2023)	[D693] Director Community Services: Budget - R 5 084 000.00 Income - R 5 604 147.00 The target was 95% but we achieved 110.23%. (June 2023)	[D693] Director Community Services: No Corrective actions are needed. (June 2023)	95%	95%	110.2 G 3% 2
Community Services	Strengthen Financial Sustainability and further enhance Good Governance	To provide a transparent, ethical and corruption free municipality	Develop a culture of zero tole-rance to corruption and dis-honesty by the efficient completion of disciplinary steps in terms of the Anti Fraud and Corruption Policy.	% of transgressions initiated in terms of the Anti-Fraud and Corruption Policy	100%	Quarterly reports to Portfolio Committee or EMC when applicable	Stand-Alone	Percentage	100%	[D694] Director Community Services: No incidents happened in the Directorate Community Services. (September 2022)	[D694] Director Community Services: No Corrective actions are needed. (September 2022)	[D694] Director Community Services: No incidents happened in the Directorate Community Services. (December 2022)	[D694] Director Community Services: No Corrective actions are needed. (December 2022)	[D694] Director Community Services: No incidents happened in the Directorate Community Services. (March 2023)	[D694] Director Community Services: No Corrective actions are needed. (March 2023)	[D694] Director Community Services: No incidents happened in the Directorate Community Services. (June 2023)	[D694] Director Community Services: No Corrective actions are needed. (June 2023)	100%	100%	100% G

			VOLUME I: DRAFT ANNUA	REPORT 2022/23								
To budget strategically Strengthen Financial Sustainability and further enhance Good Governance Community Services	% of Capital budget spent as at 30 June 2023 : (Actual amount spent on capital projects/Total amount budgeted for capital projects) X100] % of Capital budget spent as at 30 June 2023 : (Actual amount spent on capital projects/Total amount budgeted for capital projects) X100] 95% Detailed Excel Capital Report & Trial Balance from VESTA	Carry Over		tor [D700] Director Community	Director Community Services: Although actual spending is	[D700] Director Community Services: Budget R 9 146 400,00 Expenditure R 2 794 517,46 (March 2023)	[D700] Director Community Services: The actual spending is only 30.55%, and the committed expenditure (including shadow cost) amounts to 76.72%. All vehicles purchased are on order and will be delivered by the suppliers by end of May 2023. Engineers was appointed to do the project management of a few infrastructure projects and those projects will be completed by the end of June 2023. Smaller projects will be completed by the end of April 2023 (example, the Piketberg Cemetery Fencing, Ride- on Lawnmowers etc) (March 2023)	[D700] Director Community Services: Budget R8 978 143.00 Expenditure R8 501 930.07 (June 2023)	[D700] Director Community Services: At least 3 pro- jects could not be done in the financial year, since the tender amounts were higher than the available funding. In addition some projects started late, since a consultant first had to be appointed. The imple- mentation of another project was delayed, since the heritage approval firs had to be secured, and the buildings plans had to be approved. Finally, the capacity to implement capital projects in the Directorate is severely com- promised, due to resource constraints. A serious reconsideratio n about this is needed, since construction projects are forced upon us, whilst it properly belongs to the Project Management Unit in the Directorate Technical Services. Discussions will be held at Directors meeting in order to determine the responsibility with regards to projects	95%	95%	94.70 %

								_		VOLUME I: DRAFT A	ANNUAL REPO	ORT 2022/23							-	
																	management (June 2023)			
Community Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	100%	Minutes of evaluation session of each staff member with a performan ce contract	Last Value	Percentage	100%							[D701] Director Community Services: All staff has been evaluated except for the following persons who left the service of Bergrivier Municipality during the financial year: 1. Johan van Lill (Superintendent Traffic Services: Piketberg) (June 2023)	[D701] Director Community Services: No Corrective actions are needed. (June 2023)	100%	100%	100% G
Community Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Ensure that selection and recruitment interviews are completed for all vacancies within 3 months from date of approval of requisition and report to Community Services Portfolio Committee quarterly.	Number of reports submitted to the Community Services Portfolio Committee	New KPI	Minutes of Communit y Services Portfolio Committee	Accumulative	Number	New KPI	Community Co Services: We Set though it was wi sufficient when HR Set submitted their Re report at the re Corporate Services No Committee. Po (September 2022) Co th tir qu	D703] Director ommunity ervices: We vill submit the election and ecruitment eport to the lovember 2022 ortfolio committee and hereafter on time every uarter. September 022)	[D703] Director Community Services: The Recruitment & Selection report was submitted to the Community Services committee meeting on 1 Nov2022. (Nov2022) [D703] Director Community Services: The Recruitment & Selection report was submitted to the Community Services committee meeting on 6 December 2022. (Dec2022)	[D703] Director Community Services: No Corrective actions are needed. (November 2022) [D703] Director Community Services: No Corrective actions are needed. (December 2022)	[D703] Director Community Services: The Recruitment & Selection report was submitted to the Community Services committee meeting on 7 March 2023. (March 2023)	[D703] Director Community Services: No Corrective actions are needed. (March 2023)	[D703] Director Community Services: The Recruitment & Selection report was submitted to the Community Services committee meeting on 6 June 2023. (June 2023)	[D703] Director Community Services: No Corrective actions are needed. This KPI is not necessarily SMART as a report was submitted (KPI met), but not necessarily on the completion of all vacancies within 3 months. This KPI will be rewritten and/or in future financial years. (June 2023)	4	4	4 G
Community Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Develop 5-year plan for play parks and submit to Community Services Portfolio Committee by 31 December 2022	Number of plans for play parks submitted to Community Services Portfolio Committee by 31 December 2022	100	Minutes of Communit y Services Portfolio Committee	Stand-Alone	Number	New KPI			[D705] Director Community Services: The 5 year plan for play parks was sub- mitted to the Community Services Portfolio Committee on 6 December 2022. (Dec2022)	[D705] Director Community Services: No Corrective actions are needed. (December 2022)					1	1	1 G

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
Community Services	Strengthen Financial Sustainability and further enhance Good Governance	To create an efficient, effective, economic and accountable administration	Conduct a backyarders survey in all towns and submit to Community Services Portfolio Committee by 31 December 2022	Number of surveys conducted and report submitted to Community Services Portfolio Committee by 31 December 2022	New KPI	Minutes of Communit y Services Portfolio Committee	Stand-Alone	Number	New KPI			[D706] Director Community Services: The backyarders survey was submitted to the Community Services Portfolio committee on 6 December 2022. (December 2022)	[D706] Director Community Services: No Corrective actions are needed. (December 2022)					1	1	1 G
Community Services	Strengthen Financial Sustainability and further enhance Good Governance	To budget strategically	Submit four (4) business plans to external stakeholders to obtain external funding by 30 June 2023	Number of business plans submitted to external stakeholders to obtain external funding by 30 June 2023	New KPI	Copy of application s submitted	Accumulative	Number	New KPI			[D707] Director Community Services: Three PID applications were submitted to the Department of Human Settlements in October 2022: St Christopher Street; Sand Street; The Haven. (October 2022) [D707] Director Community Services: Two applications were submitted as follows; One to the Department of Cultural Affairs and Sport for sport infra- structure funding. One to the Western Cape Department of Commu-nity Safety for a Fire Services Capacity Building Grant. (Dec2022)	[D707] Director Community Services: No Corrective actions are needed. (October 2022) [D707] Director Community Services: No Corrective actions are needed. (December 2022)	[D707] Director Community Services: Two applications were submitted to the Department of Community Safety on 17 January 2023: Control Room Operators; Patrol Vehicles. (January 2023) [D707] Director Community Services: One PID application regarding land purchase (Deezehoek Piketberg) were submitted to the Department of Human Settlements in February 2023) (February 2023)	[D707] Director Community Services: No Corrective actions are needed. (January 2023) [D707] Director Community Services: No Corrective actions are needed. (February 2023)	[D707] Director Community Services: No business plan was submitted. (June 2023)	[D707] Director Community Services: Was not required to submit any business plans because all the required business plans was submitted on the following dates: 1. 21 October 2022 2. 17 January 2023 3. 28 February 2023 (June 2023)	4	4	8 B

Summary of Results: Strengthen Financial Sustainability and further enhance Good Governance

	Total KPIs	59
В	KPI Extremely Well Met	6
G2	KPI Well Met	11
G	KPI Met	37
0	KPI Almost Met	4
R	KPI Not Met	1
N/A	KPI Not Yet Applicable	0

Sustainable and inclusive living environment

Responsible Directorate	Strategic Goal	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Source of Evidence	Calculation Type	Target Type	Past Year Performance	Quarter ending September 2022	Quarter ending December 2022	Quarter ending March 2023
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Quarter ending June 2023

Overall Performance for Quarter ending September 2022 to Quarter ending June 2023

										VOLUME I: DRA	FT ANNUAL REP	ORT 2022/23								
										Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Original Target	Target	Actual R
Corporate Services	Sustainable and inclusive living environment	To conserve and manage the natural environment and mitigate the impacts of climate change	Ensure public environmental awareness and education	Number of reports submitted to the Portfolio Committee regarding environmenta I education conducted with the public	New KPI	Minutes of Corporate Services Portfolio Committee	Carry Over	Number	1	[D644] Manager Town Planning and Environmental Management: None required (September 2022)	[D644] Manager Town Planning and Environmental Management: None required (September 2022)	[D644] Manager Town Planning and Environmen- tal Management: Public environ- mental awareness and education was reported to the Portfolio Committee as part of the Departmental monthly report. (December 2022)	[D644] Manager Town Planning and Environmenta I Management: None required (December 2022)	[D644] Manager Town Planning and Environmental Management: None required (March 2023)	[D644] Manager Town Planning and Environmenta I Management: None required (March 2023)	[D644] Manager Town Planning and Environ- mental Management: Public environ- mental aware- ness and education was reported to the Portfolio Committee as part of the Departmental monthly report. (June 2023)	[D644] Manager Town Planning and Environmental Management: None required (June 2023)	1	1	1 G

Summary of Results: Sustainable and inclusive living environment

В	KPI Extremely Well Met Total KPI	0
G2	KPI Well Met	0
G	KPI Met	1
0	KPI Almost Met	0
R	KPI Not Met	0
N/A	KPI Not Yet Applicable	0

Sustainable Service Delivery

Responsible D	Strategic	Strategic Ol	KPI Na	Description o Measurer	Baseli	Source of E	Calculatio	Target	Past Year Pe	Quarter ending September 2022		Quarter ending December 2022		Quarter ending March 2023		Quarter ending June 2023		Overall Performance for Quarter ending September 2022 to Quarter ending June 2023		
irectorate	Goal	ojective	ne	rf Unit of ment	Ъ	vidence	туре	ype	formance	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Performance Comment	Corrective Measures	Original Target	Target	Actual R

									VOLUME	I: DRAFT ANNUAL I	REPORT 2022/23		
Technical Services	Sustainable Service Delivery	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Limit water losses to 12 % by 30 June 2023 {(Number of Kilolitres Water Purchased or Purified minus Number of Kilolitres Water Sold (including Free basic water) / Number of Kilolitres Water Purchased or Purified × 100}	% of water losses 12 % or less by 30 June 2023 {(Number of Kilolitres Water Purchased or Purified minus Number of Kilolitres Water Sold (including Free basic water) / Number of Kilolitres Water Purchased or Purified × 100}	10%	Relevant note in Annual Financial Statements for the year ended 30 June 2022	Reverse Last Value	Percentage	15.12 %				
Technical Services	Sustainable Service Delivery	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Limit unaccounted for electricity to 10 % by 30 June 2023 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) × 100}	% unaccounted electricity by 30 June 2023 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl. Free basic electricity))/ Number of Electricity Units Purchased and/or Generated) × 100}	10%	note in Annual Financial Statements for the year ended 30 June 2022	Reverse Last Value	Percentage	12.58 %				
Technical Services	Sustainable Service Delivery	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	95 % of MIG conditional grant spent by 30 June 2023 to upgrade infrastructure : (Total amount spent/ Total amount allocated)x100]	% of MIG conditional grant spent by 30 June 2023	95%	MIG report as signed by CFP and MM and send off to Provincial MIG office and COGTA	Last Value	Percentage	94.04 %		[D652] Director: Technical Services: Target achieved as per PMU (December 2022)	[D652] Director: Technical Services: Target achieved (March 2023)	

[D650] Director: Technical Services: Technical and non-technical losses not separated hence target deemed met. (June 2023)	[D650] Director: Technical Services: Installation process of both bulk and household smart meters in process. Installation and replace- ment of meters will remain a continuous process. and this will ensure that water losses to be minimi- sed at accep- table levels. (June 2023)	12%	12%	14.59 %	R
[D651] Director: Technical Services: Target met due to technical and non-technical losses not split. Technical losses deemed achieved. Losses as determined and provided by Finance (June 2023)	[D651] Director: Technical Services: Continuous update and management of meters and systems losses (June 2023)	10%	10%	10.72 %	R
[D652] Director: Technical Services: Target met fully (June 2023)	[D652] Director: Technical Services: None required (June 2023)	95%	95%	100%	G 2

										VOLUME I: DRAFT ANNUAL REP	ORT 2022/23								
Technical Services	Sustainable Service Delivery	To improve transport systems and enhance mobility of poor isolated communities in partner-hip with sector departments	95 % of conditional road maintenance operational grant spent by 30 June 2023 : (Total amount spent/ Total allocation received)x100] as budgeted in the Bergrivier Municipality Operational Budget	% of conditional road maintenance operational grant spent by 30 June 2023	95%	Annual submission s of claims to Departmen t of Public Works before 30 June 2022	Last Value	Percentage	90.42 %				[D653] Director: Technical Services: Target Achieved (March 2023)		[D653] Director: Technical Services: Target met (June 2023)	[D653] Director: Technical Services: None (June 2023)	95%	95%	100% G 2
Technical Services	Sustainable Service Delivery	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	95% of the capital budget of Directorate: Technical Services spent by 30 June 2023 ((Total amount spent/Total allocation received)x100)	% of capital budget of Directorate: Technical Services spent by 30 June 2023	95%	Monthly Budget Statement- transfers expenditur e (Table C7) of Section 71 In-Year Monthly & Quarterly Budget Statement	Last Value	Percentage	94.65 %		[D654] Director: Technical Services: Target achieved as per Capital Report (December 2022)		[D654] Director: Technical Services: Target not Met - due to not all invoices submitted for payment on various Projects. (March 2023)	[D654] Director: Technical Services: Ensure all invoices is submitted to finance for payment and confirm payments processed. (March 2023)	[D654] Director: Technical Services: Target not achieved. During the month of June 2023 twice the volume of rain fell that is more that the seasonal rain that stopped all progress on the sites. No work could be executed during June 2023 because of the rain and very wet soil conditions. This was a 1:20 storm that could not be foreseen during planning stages. Weather warnings will be monitored for planning purposes. (June 2023)	[D654] Director: Technical Services: Weather warnings will be taken into account during the planning phase of capital projects. However, with climate change, the weather patterns remain largely unpredictable. (June 2023)	95%	95%	88.01 %
Technical Services	Sustainable Service Delivery	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Ensure the implementation of the annual Procurement Plan and submit reports to the Technical Portfolio Committee	Number of reports submitted to the Technical Portfolio Committee on the implementati on of the Procurement Plan	0	Minutes of Technical Portfolio Committee	Accumulative	Number	New KPI		[D655] Director: Technical Services: The Procurement Plan was not discussed during the November meeting (Nov 2022) [D655] Director: Technical Services: The Procurement Plan was not discussed during the Dec 2022 meeting (Dec 2022)	[D655] Director: Technical Services: Will be corrected for the next reporting (November 2022) [D655] Director: Technical Services: Will be corrected for the next reporting (December 2022)	[D655] Director: Technical Services: Target not Met - Committee meeting not scheduled in January but February and March thus only 2 reports submitted (March 2023)	[D655] Director: Technical Services: Ensure reports is submitted on a monthly basis (March 2023)	[D655] Director: Technical Services: Target not met. (June 2023)	[D655] Director: Technical Services: Director Technical Services will ensure that the procure- ment plan is discussed at monthly meetings and will ensure that all minutes form part of the POE. (June 2023)	11	11	7 R

										VOLUME I: DRAFT ANNUAL REF	PORT 2022/23						
Technical Services	Sustainable Service Delivery	To conserve and manage the natural environment and mitigate the impacts of climate change	Conduct 2 public awareness initiatives on recycling to reduce households waste	Number of awareness initiatives	2	Pamphlets & notices distributed	Accumulative	Number	3		[D656] Director: Technical Services: Flyer distributed (December 2022)		[D656] Director: Technical Services: Target met (June 2023)	[D656] Director: Technical Services: None required (June 2023)	2	2	2 G
Technical Services	Sustainable Service Delivery	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	95% water quality level obtained as per SANS 241 physical & micro parameters as at 31 December 2022 and 30 June 2023	% water quality level as at 31 December 2022 and 30 June 2023	95%	Monthly Supply System Drinking Water Quality Performan ce Report & Excel Summary of Drinking Water Quality	Last Value	Percentage	96.93 %		[D657] Director: Technical Services: Target achieved as per report (December 2022)		[D657] Director: Technical Services: Target met (June 2023)	[D657] Director: Technical Services: None required (June 2023)	95%	95%	99% G 2
Technical Services	Sustainable Service Delivery	To create innovative partnerships with sector departments for improved education outcomes and opportunities for youth development	Sign SLAÂ's for each development to facilitate an environment conducive to infrastructure development in partnership with the developer and/or investors. Signed SLAÂ's/ total number of developments where SLA's are required)	% of developments with Signed SLAÂ's with developers and/or investors	100%	Signed SLAÂ's	Stand-Alone	Percentage	100%		[D658] Director: Technical Services: 0 SLA's for 2nd Quarter Dec 2022. (December 2022)	[D658] Director: Technical Services: Target Met (March 2023)	[D658] Director: Technical Services: Target met (June 2023)	[D658] Director: Technical Services: None required (June 2023)	100%	100%	100% G
Technical Services	Sustainable Service Delivery	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Revision of the following maintenance SOP's, namely storm water SOP, refuse removal SOP, pipe repair works SOP, street cleaning SOP, pavements SOP, slurry, chip and spray SOP and Potholes SOP and submit report to Technical Portfolio Committee by 30 June 2023	Number of maintenance SOP's revised for storm water, refuse removal, pipe repair works, street cleaning, pavements, slurry, chip and spray and potholes and submitted to Technical Services Portfolio Committee by 30 June 2023	1	Minutes of Technical Portfolio Committee	Carry Over	Number					[D661] Director: Technical Services: Target met (June 2023)	[D661] Director: Technical Services: None required. All SOP's submitted (June 2023)	7	7	7 G

									VOLUME I: DRAI	FT ANNUAL REP	ORT 2022/23		
Technical Services	Sustainable Service Delivery	To develop and provide sustainable bulk and community infrastructure in support of the spatial development framework	Establish an approved maintenance plan for all assets by 30 June 2023 and submit report to Technical Portfolio Committee	Number of reports submitted to the Technical Portfolio Committee.	0	Minutes of Technical Portfolio Committee	Stand-Alone	Number	New KPI				
Technical Services	Sustainable Service Delivery	To create an efficient, effective, economic and accountable administration	Evaluate the performance of all staff with performance contracts on an annual basis according to the agreed upon performance contracts before 30 June 2023	% of performance evaluations of all staff with performance contracts according to the agreed upon performance contracts before 30 June 2023	100%	Minutes of evaluation session of each staff member with a performan ce contract	Last Value	Percentage	100%				
Technical Services	Sustainable Service Delivery	To create an efficient, effective, economic and accountable administration	Ensure that selection and recruitment interviews are completed for all vacancies within 3 months from date of approval of requisition and report to Technical Services Portfolio Committee quarterly	Number of reports submitted to the Technical Services Portfolio Committee	0	Minutes of Technical Services Portfolio Committee	Accumulative	Number			[D664] Director: Technical Services: Target achieved - monthly report (December 2022)	[D664] Director: Technical Services: Target Met - Minutes provide on Monthly Report discussion of Selection and Recruitment (March 2023)	

Summary of Results: Sustainable Service Delivery

N/A	KPI Not Yet Applicable	0
R	KPI Not Met	4
0	KPI Almost Met	1
G	KPI Met	5
G2	KPI Well Met	3
В	KPI Extremely Well Met	0

[D662] Director: Technical Services: Target not met. (June 2023)	[D662] Director: Technical Services: Attention will be given to ensure that all assets are included in the maintenance plan and it will be an annual process to update the plan. Furthermore, the KPI will be revised in the next financial year. (June 2023)	1	1	0	R
[D663] Director: Technical Services: Target met (June 2023)	[D663] Director: Technical Services: None required (June 2023)	100%	100%	100%	G
[D664] Director: Technical Services: Target met (June 2023)	[D664] Director: Technical Services: None required. This KPI is not necessarily SMART as a report was submitted (KPI met), but not necessarily on the completion of all vacancies within 3 months. This KPI will be rewritten and/or in future financial years. (June 2023)	4	4	4	G

	Total KPIs	13
Overall	Summary of Results	•
N/A	KPI Not Yet Applicable	0
R	KPI Not Met	5
0	KPI Almost Met	5
G	KPI Met	49
G2	KPI Well Met	16
В	KPI Extremely Well Met	6

PERFORMANCE OF EXTERNAL SERVICE PROVIDERS

Section 46(1)(a) of the Municipal Systems Act, 2000 (Act 32 of 2000), provides that "A Municipality must prepare for each financial year a performance report reflecting.

(a) the performance of the municipality and of each external service provider during that financial year".

For purposes of this report, we have regarded external service providers as being all service providers with a contract of 12 months or longer and all organisations receiving a grant in aid to perform a service on behalf of the Municipality.

The performance of external service providers was measured and rated as follows:

- 1 : Very Poor
- 2 : Poor
- 3 : Acceptable
- 4 : Very Good
- 5 : Excellent

No corrective measures were indicated where service is regarded as acceptable, very good and excellent, but for poor or very poor performance, corrected measures should be implemented.

			VOLU	ME I: DRAFT ANNUAL REPORT	2022/23							
OFFICE OF THE MUNICI	PAL MANAGER											
DEPARTMENT	SERVICE PROVIDER	TERM OF CONTRACT	CONTRACT VALUE PER ANNUM	DESCRIPTION OF SERVICE / KEY PERFORMANCE AREAS	TARGETS	PERFORMAN CE RATING Average	Q1	Q2	Q3	Q4	PERFORMANCE COMMENT	CORRECTIVE MEASURE
Office of Municipal Manager	Ignite Advisory	3 Years	R 305 427.38	Performance Management System	100% compliance with service level agreement	4	4	4	4	4	Service is very good	Non-Required
CORPORATE SERVICES												
DEPARTMENT	SERVICE PROVIDER	TERM OF CONTRACT	CONTRACT VALUE PER ANNUM	DESCRIPTION OF SERVICE / KEY PERFORMANCE AREAS	TARGETS	PERFORMAN CE RATING Average	Q1	Q2	Q3	Q4	PERFORMANCE COMMENT	CORRECTIVE MEASURE
	Telkom	July 2020 – June 2023	R 1 729 318.20	New Telephone system	100% compliance with service level agreement	3.75	3	3	3	3	Service is acceptable	None Required
	Municipal Network Services	01 July 2021 – 30 June 2024	R 518.00	Radio Computer Network	100% compliance with service level agreement	3.75	3	3	3	3	Very good service rendered	None Required
Administrative Services	Vodacom	01 October 2021 - 30 September 2023	R 745 550.39	Cell phones	N/A	2.5	3	3	2	2	The quality of Vodacom service experience declined, and this was raised as a concern and risk with Vodacom's Regional Manager.	None required
	TGIS	01 July 2022 – 30 June 2024	R 606 441.00	Electronic Records and Document Management System	100% compliance with service level agreement	3.5	4	3	3	4	Very good service rendered	Non-Required
	Tunimart Travel	01 July 2021 - 30 June 2024	R 222 127.00	Travel Agency	Bookings of accommodation, flights etc.	2	2	2	2	2	Service is poor	Service provider was informed of the poor service the municipality is receiving and SCM was also informed. To source another service provider that can render this service when the contract expires.
Town Planning and Environmental Management	CapeNature	01 July 2022 – 30 June 2023	R 591 000.00 2022/23 grant, additional grant of R 209 000.00 for Marker Buoys	Management of functions related to the Berg River Estuary.	Compliance with the MOU agreement	3	3	3	3	3	Services and executions of functions as per the MOA has improved	To ensure service delivery by the beneficiary CapeNature is maintained at an acceptable level of performance
Human Resource	Payday	1 July 2020 – 30 June 2023	R 286 501.77	Payroll System	100% compliance with service level agreement	4	4	4	4	4	Good service rendered	Non-Required
Human Resource	LRMG (OrgPlus)	Feb 2020-January 2023	R 18 667.65	Organogram system - updates & maintenance	100% compliance with service level agreement	4	4	4	4	4	Good service rendered	Non-Required
Human Resource	Human Capital Life Coaching & Consulting	March 2022 – June 2023	R 450 000.00	Review of the Organisational Structure of Bregrivier Municipality	100 % compliance with service level agreement	4	4	4	4	4	Good service rendered	Non-required
ІСТ	SA Fire Watch	24/02/2022- 30/06/2024	R 224 789.93	Supply and installation of Fire detection.	Maintenance Agreement	3.25	3	3	3	4	Good service rendered	Non-Required

	VOLUME I: DRAFT ANNUAL REPORT 2022/23												
ІСТ	Sky Metro Equipment	24/02/2022 – 30/06/2024	R 490 469.06	Supply, delivery of IT equipment	Maintenance Agreement	3.5	3	3	4	4	Good service rendered	Non-Required	
ІСТ	TRUSC	01/07/2021 – 30/06/2024	R 5 186.00	Renting of computer network	Network	4	4	4	4	4	Good service rendered	Non-Required	

FINANCIAL SERVICES

DEPARTMENT	SERVICE PROVIDER	TERM OF CONTRACT	CONTRACT VALUE PER ANNUM	DESCRIPTION OF SERVICE / KEY PERFORMANCE AREAS	TARGETS	PERFORMAN CE RATING Average	Q1	Q2	Q3	Q4	PERFORMANCE COMMENT	CORRECTIVE MEASURE
Finance	Phoenix ERP	9 years 11 months	R 2 664 207.81	Support and License for Financial Services	Deliver assistance on time	3	3	3	3	3	Satisfied	N/A
Finance	Siyanda Consultants	36 months	R 1 159 978.40	Accounting	Always on time	4	4	4	4	4	Satisfied	N/A
Finance	Contour	Tender	R 2 914 447.18	Vending system of prepaid	Reliable vending on time	3	3	2	3	3	Satisfied	N/A
Finance	Mubesko	Tender	R 2 444 385.21	Valuation system	Billing	3	3	3	3	3	Satisfied	N/A
Finance	Cab Holdings	Tender	R 986 682.48	Printing of accounts	Billing	3	3	3	3	3	Satisfied	N/A
Finance	HCB Waardeerders	2018 - 2022	R 984 009.00	Municipal Valuer	Billing	3	3	3	3	3	Satisfied	N/A
Finance	INCA Portfolio Managers	01/03/2022 – 30/06/2024	R 103 500.00	Drafting of long term financial plan	Financial plan	4	4	4	4	4	Very good	N/A
Finance	Ducharme	01/10/2021 - 30/06/2024	R 1 596 407.05	Revenue Enhancement project	Revenue/billing rectification	3	3	3	3	3	Satisfied	N/A

TECHNICAL SERVICES

DEPARTMENT	SERVICE PROVIDER	TERM OF CONTRACT	CONTRACT VALUE PER ANNUM	DESCRIPTION OF SERVICE / KEY PERFORMANCE AREAS	TARGETS	PERFORMAN CE RATING Average	Q1 Q2	Q3	Q4	PERFORMANCE COMMENT	CORRECTIVE MEASURE
			PERANNOM		l						
Technical	Colas	3 Years	R ±200 000.00	Supply and delivery of Slurry	Deliver products on time	5 -	4	5	5	Recommended	N/A
Technical	Makaza Concrete	3 Years	R ±500 000.00	Supply and delivery of bags of Premix	Deliver products on time	4 -	4	4	4	Recommended	N/A
Technical	Improchem	3 Years	R ±0	Supply and delivery of Water treatment (Sudfloc)	Deliver products on time	4 -	· 4	4	-	Recommended	N/A
Technical	Chemtol	3 Years	R ±70 000.00	Supply and delivery of pavers to Velddrif	Delivery on time	4 4	4 4	4	4	Recommended	N/A
Technical	SAF Water	3 Years	R ± 230 000.00	Supply and delivery of Water Treatment (Hydrated Lime)	Deliver products on time	4 -	-	4	4	Recommended	N/A
Technical	West Coast Skies	3 Years	R± 20 000.00	Supply and delivery of Road Materials (Ralumac & Concrete Stone)	Deliver products on time	4 4	4	4	4	Recommended	N/A
Technical	TipTrans	3 Years	R± 1 800 000.00	Supply and delivery of Road Materials (Crusher Dust)	Delivery on time	4 -	4	-	4	Recommended	N/A
Technical	Afrimat	3 Years	R± 1 110 000.00	Supply and delivery of Road Materials (G4 & G5)	Delivery on time	4	4 4	4	4	Recommended	N/A
Technical	AWV Products	3 Years	R± 450 000.00	Supply of Refuse Bags	Deliver products on time	4 4	1 4	4	4	Recommended	N/A

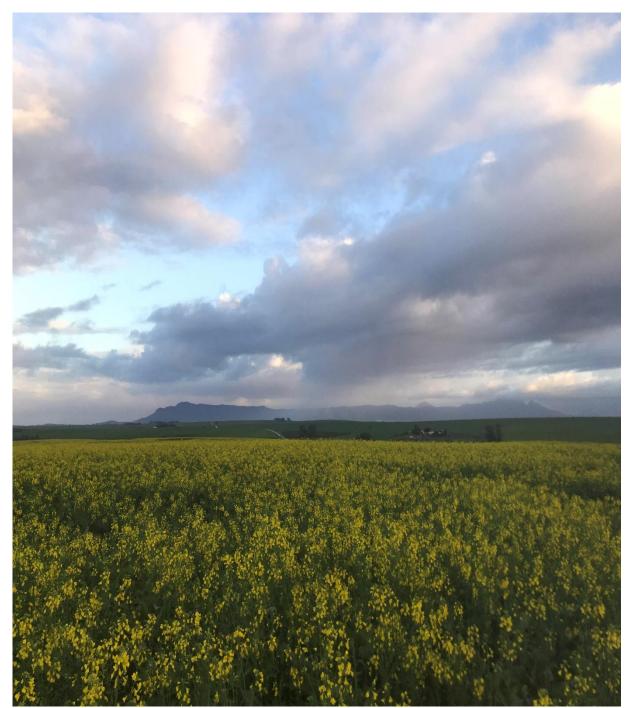
			VOLUI	ME I: DRAFT ANNUAL REPORT	2022/23							
Technical	A L ABBOTT	3 Years	R± 400 000.00	Monitor and test WTW and WWTW to comply with SANS 241:2006	Monitoring programme and report failure	4	4	4	4	4	Recommended	N/A
Technical	West Coast Skies	3 Years	R± 90 000.00	Supply and delivery of Concrete Products	Deliver products on time	4	-	4	-	-	Recommended	N/A
Technical	AWV Projects	3 Years	R± 870 000.00	Supply and delivery of Concrete Products	Deliver products on time	4	-	4	4	4	Recommended	N/A
Technical	Ontech	3 Years	R± 2 000 000.00	Supply Domestic water meters and boxes	Deliver products on time	4	-	4	-	-	Recommended	N/A
Technical	Rocket Trading	3 Years	R± 5 000 000.00	Transport of refuse	Deliver good services	4	4	4	4	4	Recommended	N/A
Technical	Pison Hawila Construction	1 Year	R ±200 000.00	Collection and Transport of Recyclables from Porterville to Piketberg MRF	Deliver good service	4	4	4	4	4	Recommended	N/A
Technical	Barack Projects	3 Years	R± 15 000.00	Collection and Transport of Recyclables from Porterville	Deliver good service	4	4	4	4	4	Recommended	N/A
Technical	Zeevas Trading	3 Years	R ±15 000.00	Collection and Transport of Recyclables in Piketberg to MRF	Deliver good service	4	4	4	4	4	Recommended	N/A
Technical	Rocket Trading	3 Years	R ± 40 000.00	Operation of MRF in Velddrif	Deliver good service	4	5	4	4	4	Recommended	N/A
Technical	Piketberg Civils	3 Years	R± 520 000.00	Operation of MRF in Piketberg	Deliver good service	4	4	4	4	4	Recommended	N/A
Technical	IMQS	Sole supplier	R± 35 000.00	Infrastructure Management Program	Deliver good service	4	4	4	4	4	Recommended	N/A
Technical	Caddie	Sole supplier	R± 20 000.00	Infrastructure Management Program	Deliver good service	4	4	4	4	4	Recommended	N/A
Technical	Spectrum	Sole supplier	R± 1 600 000.00	Telemetry	Deliver good service	4	4	4	3	4	Recommended	N/A
Technical	Intech	Sole supplier	R ±200 000.00	Telemetry (VD)	Deliver good service	3	3	3	3	3	Recommended	N/A
Technical	West Coast District Municipality	Multi Years	R± 8 000 000.00	WSP - Velddrif Water	Supply of potable water to Velddrif	4	4	4	4	4	Recommended	None required

COMMUNITY SERVICES

DEPARTMENT	SERVICE PROVIDER	TERM OF CONTRACT	CONTRACT VALUE PER ANNUM	DESCRIPTION OF SERVICE / KEY PERFORMANCE AREAS	TARGETS	PERFORMAN CE RATING Average	Q1	Q2	Q3	Q4	PERFORMANCE COMMENT	CORRECTIVE MEASURE
Community services	Traffic Management Technologies Services & Supplies (Pty)Ltd	01 July 2021 – 30 June 2024	R 2 238 541.98for the financial year	Provision of traffic law enforcement, back-office systems and related services	Compliance with SLA	4	4	4	4	4	Good service delivery	Regular interventions to improve service delivery
Community Services	Multi Choice	05 December 2013 - Indefinite	R 140 850.00 for the financial year	DSTV subscription for Stywelyne and Dwarskersbos Beach Resorts	Compliance with contract	4	4	4	4	4	Good service delivery	None required
Community Services	Siyanda Business Solutions (Pty) Ltd	01 July 2022 - 30 June 2025	R 206 420.60 for the financial year	Revision of reconciliations of the Directorate	Compliance with contract	4	4	4	4	4	Good service delivery	None required

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Community Services	Avalon Works	01 July 2021 – 30 June 2024	R 180 792.75 for the financial year	Monitoring of existing alarms at various sites and installation of a new alarm system at Bergrivier Municipality	Compliance with contract	4	4	4	4	4 Good service delivery	None required
Community Services	Swartland SPCA	01 July 2022 - 30 June 2023	R 208 000.00 for the financial year	Prevention of cruelty to animals	Compliance with SLA	4	4	4	4	4 Good service delivery	None required
Community Services	BookMark	01 July 2022 – 30 June 2025	R 13 200,00 for the financial year	Licence and support agreement at Resorts	Compliance with SLA	4	4	4	4	4 Good service delivery	None required
Community Services	Bergrivier Toerisme Organisasie	01 July 2022 - 30 June 2023	R 2 407 000.00 for the financial year	Promote and develop tourism	Compliance with SLA	4	4	4	4	4 Good service delivery	None required
Community Services	Piketberg Dierehospitaal	01 July 2021 - 30 June 2022	R 60 124.85 for the financial year	Administering euthanasia to dogs and cats	Compliance with contract	4	4	4	4	4 Good service delivery	None required
Community Services	CK Rumboll & Partners	01 July 2020 – 30 June 2023	R 114 770.00 for the financial year	Appointment of a disciplinary team to do feasibility study & project packaging for BM	Compliance with contract	4	4	4	4	4 Good service delivery	None required
Community Services	Rhode Bros Steel Projects	01 March 2022 – 30 June 2024	R 20 010.00 for the financial year	Supply, delivery and installation of play park equipment in Bergrivier Municipal Area	Compliance with contract	4	4	4	4	4 Good service delivery	None required
Community Services	D2SL Steel Projects	01 March 2022 – 30 June 2024	R 65 090.00 for the financial year	Supply , delivery and install play park equipment in Bergrivier Municipal Area	Compliance with contract	4	4	4	4	4 Good service delivery	None required
Community Services	Grandma Constructions	01 March 2022 – 30 June 2024	R16 823.63 for the financial year	Supply , delivery and install play park equipment in Bergrivier Municipal Area	Compliance with contract	4	4	4	4	4 Good service delivery	None required
Community Services	Redelinghuys Neighbourhood and Farm Watch	01 July 2022 – 30 June 2023	R 250 000.00 for the financial year	Promote the objective of community safety measures and strategies in the Bergrivier area	Compliance with SLA	4	4	4	4	4 Good service delivery	None required
Community Services	Byers Security Solutions	01 December 2021 – 30 June 2024	R 1 164 155.35 for the financial year	Rendering of Security Services for Bergrivier Municipality and Beach Resorts	Compliance with contract	3	3	3	3	3 Average service delivery	None required
Community Services	Jonty Engineering	01 December 2021 – 30 June 2024	R 2 729 047.82 for the financial year	Supply, delivery and installation of fencing at various sites in Bergrivier Municipality	Compliance with contract	4	4	4	4	4 Good service delivery	None required
Community Services	Alumanye PTY LTD	23 November 2021 – 30 June 2024	R 5 400.00 for the financial year	Cleaning and cutting of properties	Compliance with contract	3	3	3	3	3 Average service delivery	None required
Community Services	Dinah Traders	19 October 2021 – 30 June 2024	R 72 311.39 for the financial year	Cleaning and cutting of properties & cleaning and cutting of sidewalks: Porterville, Piketberg and Velddrif (including Port Owen, Laaiplek and Dwarskersbos)	Compliance with contract	3	3	3	3	3 Average service delivery	None required
Community Services	Jayaith Constructions	23 November 2021 – 30 June 2024	R 26 500.00 for the financial year	Cleaning and cutting of properties	Compliance with contract	3	3	3	3	3 Average service delivery	None required
Community Services	Baron en Seun Konstruksie	23 November 2021 – 30 June 2024	R 50 800.00 for the financial year	Cleaning and cutting of properties	Compliance with contract	3	3	3	3	3 Average service delivery	None required

			VOLU	JME I: DRAFT ANNUAL REPORT	2022/23						
Community Services	Adonis Wes General	23 November 2021 – 30 June 2024	R21 600.00 for the financial year	Cleaning and cutting of properties	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	Eden FJ Tuindienste	23 November 2021 – 30 June 2024	R 33 600.00 for the financial year	Cleaning and cutting od properties	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	Da Salva Projects	01 July 2022 – 30 June 2025	R 166 703.30 for the financial year	Supply and installation of air conditioning units for Bergrivier Municipality	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	DT Sibenza Security Services	01 July 2022 – 30 June 2026	R 17 000.00 for the financial year	Supply, delivery and set-up of Wendy Houses in Bergrivier Municipal Area	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	Batsini	01 June 2023 – 31 October 2023	R307 223.59 for the financial year	Maintenance and Repair Works at Velddrif Library	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	Boulo Electrical	02 June 2023 – 15 December 2023	R 245 613.55 for the financial year	Demolition of existing houses and construction of new houses in Velddrif and Piketberg	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	Zabs Enterprises	17 February 2023 – 30 June 2023	R 266 483.36 for the financial year	Supply, delivery and construction of fencing at the old cemetery in Porterville	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	AR Jones	14 March 2023 – 30 June 2025	R 580 509.09 for the financial year	Supply and delivery of movable grandstands for Bergrivier Municipality	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	Landela CC T/A Evergreen Global Structures	16 January 2023 – 30 June 2025	R 54 729.96 for the financial year	Supply and delivery of seating benches for Bergrivier Municipality	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	Vanguard Fire and Safety	11 January 2023 – 30 June 2025	R 29 382.50 for the financial year	Supply and delivery of Human Protective Clothing for Bergrivier Municipality	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	Invuyani Safety	11 January 2023 – 30 June 2025	R 241 494.25 for the financial year	Supply and delivery of Human Protective Clothing for Bergrivier Municipality	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	At Work Health and Safety	11 January 2023 – 30 June 2025	R 49 195.62 for the financial year	Supply and delivery of Human Protective Clothing for Bergrivier Municipality	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required
Community Services	Leafix (Pty) Ltd	14 September 2023 – 30 June 2025	R 323 388.86 for the financial year	Appointment of a Service Provider for Pest and Weed Control Services as well as Herbicides	Compliance with contract	3	3	3	3	3 Average service delivery	lone required
Community Services	IX Engineers	16 February 2022 – 30 June 2023	R 370 273.55 for the financial year	Appointment of a consulting engineers for various projects in Bergrivier Area	Compliance with contract	3	3	3	3	3 Average service delivery N	lone required



CHAPTER 4: ORGANISATIONAL DEVELOPMENT PERFORMANCE

Famous canola fields of Bergrivier Municipal Area

Photographer: Adv. Hanlie Linde

4.1 INTRODUCTION TO THE MUNICIPAL WORKFORCE

Section 67 of the Municipal Systems Act, 2000 (Act 32 of 2000) requires municipalities to develop and adopt appropriate systems and procedures to ensure fair, efficient, effective and transparent personnel administration in accordance with the Employment Equity Act, 1998 (Act 55 of 1998).

4.1.1 STAFF ESTABLISHMENT

The total number of approved positions on the organogram consists of 425 funded positions and no unfunded positions. The figure below depicts the approved macro structure.

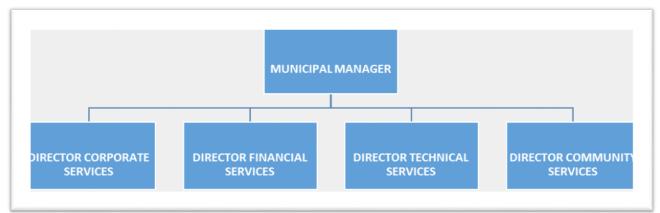


FIGURE 40: APPROVED MACRO STRUCTURE

4.1.1.1 MANAGEMENT

The Municipal Manager is appointed on a fixed term contract in terms of Section 57 of the Municipal Systems Act and the Directors reporting to the Municipal Manager are appointed on permanent contracts. Employment contracts and performance agreements are in place for the Municipal Manager and all Directors reporting to the Municipal Manager.

The following table indicates the filled/vacant positions of the Municipal Manager and Directors reporting to the Municipal Manager.

POSITIONS	FILLED AS AT 30 JUNE 2023	EMPLOYMENT CONTRACTS IN PLACE	PERFORMANCE AGREEMENTS IN PLACE
Municipal Manager	YES	YES	YES
Chief Financial Officer	NO	NO	NO
Director Community Services	YES	YES	YES
Director Corporate Services	YES	YES	YES
Director Technical Services	YES	YES	YES

TABLE 151: SENIOR MANAGEMENT TEAM

4.1.1.2 WORKFORCE, VACANCIES AND TURNOVER

The municipality employed 381 employees at the end of June 2023 and the total vacancy rate as on 30 June

2023, based on funded positions, was 10.35 % comprising forty-four (44) funded positions. The vacancy rate for funded positions of 10.35 % is higher than the 7.33 % during the previous financial year, 2021/2022. The number of approved positions and the vacancy rate in the Municipality are reflected below.

DESCRIPTION	10L '22	AUG '22	SEPT '22	OCT '22	NOV '22	DEC '22	JAN '23	FEB '23	MAR '23	APR '23	MAY '23	52' NUL
Total no. of approved permanent positions	569	569	569	425	425	425	425	425	425	425	425	425
No. of permanent positions filled	376	374	372	373	374	375	378	378	377	374	372	376
No. of funded vacant positions	30	32	48	47	46	45	42	42	43	46	48	44
Fixed term contract positions	5	5	5	5	5	5	5	5	5	5	5	5
No. of unfunded vacant positions	158	158	144	0	0	0	0	0	0	0	0	0
Vacancy rate	7.30%	7.79%	11.29%	11.06%	10.82%	10.59%	9.88%	9.88%	10.12%	10.82%	11.29%	10.35%

TABLE 152: MONTHLY WORKFORCE AND VACANCY RATE

4.1.1.3 TURNOVER RATE

TABLE 153: TURNOVER RATE

FINANCIAL YEAR	TOTAL EMPLOYEES AS AT 30 JUNE 2023	TERMINATIONS DURING THE FINANCIAL YEAR	TURNOVER RATE
2020/2021	384	11	2.74 %

FINANCIAL YEAR	TOTAL EMPLOYEES AS AT 30 JUNE 2023	TERMINATIONS DURING THE FINANCIAL YEAR	TURNOVER RATE
2021/2022	379	21	5.13 %
2022/2023	381	28	6.59 %

The total staff turnover rate for the financial year 2022/2023 is 6.59 %, compared to the turnover rate of the financial year 2021/2022 is 5.13 %. The staff turnover rate is 1.46 % higher than the previous financial year. This can be attributed to the fact that 28 employees were terminated in comparison to the 21 employees in the previous year. The following table indicates the number of approved (funded) positions, number of employees, number of vacancies and vacancy rate per Directorate and function:

TABLE 154: STAFF COMPLEMENT

DEPARTMENT	APPROVED POSITIONS (FUNDED) JUNE 2022	EMPLOYEES JUNE 2022	VACANCIES (FUNDED) JUNE 2022	% VACANCIES JUNE 2022	DEPARTMENT	APPROVED POSITIONS (FUNDED) JUNE 2023	EMPLOYEES JUNE 2023	VACANCIES (FUNDED) JUNE 2023	% VACANCIES JUNE 2023
OFFICE OF THE MUN		R			OFFICE OF THE MUNICI	PAL MANAGER			
Office of the Municipal Manager	3	3	0	0.00%	Office of the Municipal Manager	3	3	0	0.00%
Office of the Executive Mayor	2	2	0	0.00%	Office of the Executive Mayor	3	3	0	0.00%
Strategic Services	4	4	0	0.00%	Strategic Services	4	4	0	0.00%
Internal Audit	2	1	1	0.00%	Internal Audit	2	2	0	0.00%
SUB-TOTAL	11	10	1	9.09%	SUB-TOTAL	12	12	0	0.00%
FINANCIAL SERVICE	S	<u>.</u>		<u>.</u>	FINANCIAL SERVICES	<u> </u>			
Office of Director Financial Services	2	2	0	0.00%	Office of Director Financial Services	2	1	1	50.00%
Expenditure & SCM Services	12	12	0	0.00%	Expenditure & SCM Services	13	13	0	0.00%
Revenue Management	29	27	2	6.89%	Revenue Management	30	25	5	16.67%
Financial Management & Reporting	2	2	0	0.00 %	Financial Management & Reporting	2	2	0	0.00 %
SUB-TOTAL	45	43	2	4.44 %	SUB-TOTAL	47	41	6	12.77 %
CORPORATE SERVIC	ES				CORPORATE SERVICES				

			VO	UME I: DRAF	T ANNUAL REPORT 202	2/23			
DEPARTMENT	APPROVED POSITIONS (FUNDED) JUNE 2022	EMPLOYEES JUNE 2022	VACANCIES (FUNDED) JUNE 2022	% VACANCIES JUNE 2022	DEPARTMENT	APPROVED POSITIONS (FUNDED) JUNE 2023	EMPLOYEES JUNE 2023	VACANCIES (FUNDED) JUNE 2023	% VACANCIES JUNE 2023
Office of Director Corporate Services	2	2	0	0.00 %	Office of Director Corporate Services	2	2	0	0.00 %
Planning and Development	5	5	0	0.00 %	Planning and Development	5	5	0	0.00 %
Human Resources	6	6	0	0.00 %	Human Resources	6	6	0	0.00 %
Administration & IT Services	19	14	5	26.31 %	Administration & IT Services	20	19	1	5.00 %
SUB-TOTAL	32	27	5	15.62 %	SUB-TOTAL	33	32	1	3.03 %
COMMUNITY SERVI	CES				COMMUNITY SERVICES				
Office of Director Community Services	2	2	0	0.00 %	Office of Director Community Services	2	2	0	0.00 %
Libraries	30	27	3	10.00 %	Libraries	30	30	0	0.00 %
Traffic and Law Enforcement (Including Disaster Management & Fire Services)	21	20	1	4.76 %	Traffic and Law Enforcement (Including Disaster Management & Fire Services)	23	19	4	17.39 %
Recreational Facilities & Resorts	23	20	3	13.04 %	Recreational Facilities & Resorts	23	21	2	8.70 %
Community Services	4	2	2	50.00 %	Community Services	5	2	3	60.00 %

			VC	LUME I: DRAF	T ANNUAL REPORT 202	2/23			
DEPARTMENT	APPROVED POSITIONS (FUNDED) JUNE 2022	EMPLOYEES JUNE 2022	VACANCIES (FUNDED) JUNE 2022	% VACANCIES JUNE 2022	DEPARTMENT	APPROVED POSITIONS (FUNDED) JUNE 2023	EMPLOYEES JUNE 2023	VACANCIES (FUNDED) JUNE 2023	% VACANCIES JUNE 2023
Motor License and Testing	6	6	0	0.00 %	Motor License and Testing	7	5	2	28.57 %
Parks and Open Spaces	27	25	2	7.40 %	Parks and Open Spaces	27	24	3	11.11 %
Cemeteries	3	3	0	0.00 %	Cemeteries	3	3	0	0.00 %
Sport Grounds	7	6	1	14.28 %	Sport Grounds	7	5	2	28.57 %
Housing	3	3	0	0.00 %	Housing	3	3	0	0.00 %
SUB-TOTAL	126	114	12	9.52 %	SUB-TOTAL	130	114	16	12.31%
TECHNICAL SERVICE	S	I			TECHNICAL SERVICES		L	1	
Office of Director Technical Services	2	2	0	0.00 %	Office of Director Technical Services	2	2	0	0.00 %
Building Control (Including Project Management)	7	7	0	0.00 %	Building Control (Including Project Management)	9	9	0	0.00 %
Municipal Buildings	9	9	0	0.00 %	Municipal Buildings	9	8	1	11.11 %
Waste Management	53	51	2	3.77 %	Waste Management	56	50	6	10.71 %
Sanitation	8	8	0	0.00 %	Sanitation	8	5	3	62.50 %
Roads & Storm Water Management	66	64	2	3.03 %	Roads & Storm Water Management	69	65	4	5.80 %

	VOLUME I: DRAFT ANNUAL REPORT 2022/23											
DEPARTMENT	APPROVED POSITIONS (FUNDED) JUNE 2022	EMPLOYEES JUNE 2022	VACANCIES (FUNDED) JUNE 2022	% VACANCIES JUNE 2022	DEPARTMENT	APPROVED POSITIONS (FUNDED) JUNE 2023	EMPLOYEES JUNE 2023	VACANCIES (FUNDED) JUNE 2023	% VACANCIES JUNE 2023			
Water	28	25	3	0.00 %	Water	28	24	4	14.29%			
Electricity	22	19	3	13.63 %	Electricity	22	19	3	13.63 %			
SUB-TOTAL	195	185	10	5.12 %	SUB-TOTAL	203	182	21	10.34 %			
TOTAL	409	379	30	7.33 %	TOTAL	425	381	44	10.35%			

4.1.2 EMPLOYMENT EQUITY

The Employment Equity Act (EEA) requires that the Municipality must prepare an Employment Equity Plan. The plan must comply with the requirements set out in Section 20 (1) of the Act. The EEA makes it compulsory for designated employers to implement affirmative action (AA). This means that most employers are required to employ, train and retain the services of employees belonging to designated previously disadvantaged population groups, these being "black" (African, Coloured and Indian), female and disabled people.

The new Employment Equity Plan for the next five (5) years was approved on 12 September 2019. The table below sets out the demographics of the Western Cape, West Coast and Bergrivier Municipality compared to the National demographics and is based on information of the "economically active population" (Refers to people between the ages of 15 and 65) as provided by Statistics South Africa in March 2019.

	SOUTH AFRICA	WESTERN CAPE	WEST COAST	BERGRIVIER MUNICIPALITY
AFRICAN	78.80 %	30.23 %	15.37 %	10.96 %
COLOURED	9.60 %	47.33 %	65.92 %	72.83 %
INDIAN	2.60 %	1.24 %	0.50 %	0.39 %
WHITE	9.00 %	21.20 %	18.21 %	15.82 %

TABLE 155: DEMOGRAPHIC PROFILE FOR PURPOSES OF EMPLOYMENT EQUITY

4.2 MANAGING THE MUNICIPAL WORKFORCE

4.2.1 HUMAN RESOURCE POLICIES AND PLANS

The Human Resource Department has several policies and plans in place that are regulated by South African Bargaining Council Collective Agreements and South African Legislation. Policies are not static documents and therefore have to be revised regularly. During the 2022/2023 period a process involving all stakeholders, namely employees, councillors and unions, was followed where eight (8) new policies were adopted by Council and four (4) policies were revised. One standard operating procedure (SOP) was also approved.

TABLE 156: APPROVED AND REVISED HUMAN RESOURCE POLICIES AND SOP's

APPROVED POLICIES / STRATEGIES 2022/2023	REVISED POLICIES / STRATEGIES 2022/2023	APPROVED SOP's 2022/2023	REVISED SOP's 2022/2023
Human Resource Strategy & Implementation Plan	Employment Policy	Recruitment & Selection	Acting Appointments
Induction Policy	Acting appointment and Additional Services Rendered Policy	Induction	Implementation of Bursary Scheme
Succession Planning Policy	Scarce Skills Policy	Exit Management	Incidents & Injuries on duty reporting procedure

APPROVED POLICIES / STRATEGIES 2022/2023	REVISED POLICIES / STRATEGIES 2022/2023	APPROVED SOP's 2022/2023	REVISED SOP's 2022/2023
Exit Management Policy	Training & Development Policy	TASK Job Evaluation Process	
Probation Policy			
Change Management Strategy			
Talent Management Policy			
Mentoring & Coaching Policy			

4.2.2 TERMINATIONS AND OCCUPATIONAL HEALTH AND SAFETY

4.2.2.1 TERMINATIONS

There were 28 terminations during the financial year and consisted of the following: Thirteen (13) resignations, nine (9) retirements, two (2) deceased, three (3) ill health / incapacity and one (1) misconduct. The table below depicts the terminations as recorded:

	JULY '22	AUG '22	SEPT '22	ОСТ '22	NOV '22	DEC '22	JAN '23	FEB '23	MAR '23	APR '23	MAY '23	JUN '23
Resignations	2	0	1	1	2	0	0	1	3	1	1	1
Retirement	0	2	0	0	1	0	1	0	1	3	1	0
Ill Health/Incapacity	0	0	0	0	1	0	0	1	0	0	1	0
Deceased	0	1	0	0	0	0	0	0	0	0	0	1
Misconduct	0	0	0	0	0	1	0	0	0	0	0	0
TOTAL	2	3	1	1	4	1	1	2	4	4	3	2

TABLE 157: TERMINATIONS OF PERMANENT EMPLOYEES

4.2.2.2 OCCUPATIONAL HEALTH AND SAFETY

4.2.2.2.1 THE FUNCTIONING OF THE CENTRAL OCCUPATIONAL HEALTH AND SAFETY COMMITTEE

As of 30 June 2023, 99 % of the Health and Safety Representatives were appointed for each workplace (1 % not filled due to vacancies). There is a well-functioning Health and Safety Committees in each town with central quarterly meetings. The term of appointment for Health and Safety Representatives is three (3) years and new Health and Safety Representatives were elected in December 2023.

4.2.2.2.2 REPORTABLE INCIDENTS

A total of fifteen (15) incidents occurred in the 2022/2023 financial year which is an increase from the 2021/2022 financial year (10 incidents).

The graph below shows the injuries on duty reported:

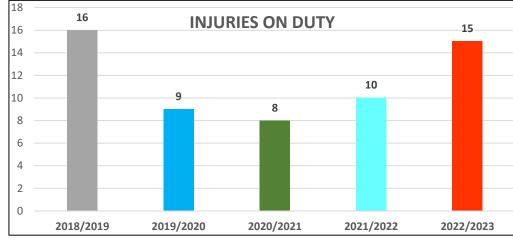


FIGURE 41: INJURIES ON DUTY

4.2.2.3 REPORTABLE INJURIES PER TOWN

Of the fifteen (15) injuries reported nine (9) occurred in Piketberg, five (5) in Velddrif and one (1) in Porterville. The fifteen (15) injuries were not so severe leading to a loss of life and injured employees were not booked off for more than thirteen days. For periods more than 13 days, employees become the responsibility of Department of Employment and Labour to pay their salaries. Investigations were conducted to prevent the re-occurrence of the incidents. During the investigations it was identified that the injuries on duty (IOD) is due to the absence of standard operating procedures (SOP) regarding IOD's. The Occupational Health & Safety Officer is now in the process to assist departments with risk assessments and drafting of SOP's regarding IOD's. None of the incidents were referred to the hospital. The injuries were arm, hand, shoulder, ankle, back, breast, eye, and finger injuries.

4.2.2.2.4 TYPES OF REPORTABLE INJURIES

The types of injuries that occurred are shown in the graph below:

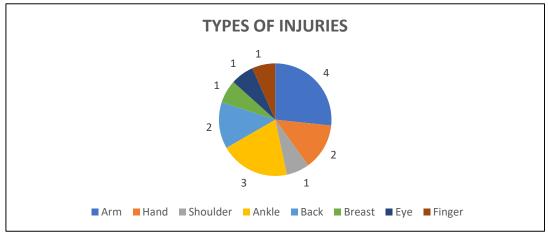


FIGURE 42: TYPE OF INJURIES

4.2.3 ABSENTEEISM

The combined absenteeism rate for sick leave for the Municipal Workforce for the financial year 2022/2023 is shown in the table below:

MONTH	NO. OF LOST WORKDAYS DUE TO SICK LEAVE	AVERAGE NO. OF EMPLOYEES	AVERAGE NO. OF WORKDAYS	AVERAGE NO. OF EMPLOYEES X AVERAGE NO OF WORKDAYS	ABSENTEEISM RATE
July 2022	66	381	20.75	7 905.75	0.83 %
August 2022	237.62	379	20.75	7 864.25	3.02 %
September 2022	324.85	377	20.75	7 822.75	4.15 %
October 2022	71.56	378	20.75	7 843.5	0.91 %
November 2022	131.16	379	20.75	7 864.25	1.67 %
December 2022	81	380	20.75	7 885	1.03 %
January 2023	163.66	383	20.75	7 947.25	2.06 %
February 2023	94	383	20.75	7 947.25	1.18 %
March 2023	97	382	21.75	8 308.5	1.17 %
April 2023	147	379	22.75	8 622.25	1.70 %
May 2023	192	377	20.75	7 822.75	2.45 %
June 2023	242	381	20.75	7 905.75	3.06 %
TOTAL	1 847.85	379.91667	20.75	N/A	1.96 %

TABLE 158: ABSENTEEISM

The absenteeism rate decreased from 2.55 % in the previous financial to 1.96 % for the period under review.

4.2.4 PERFORMANCE MANAGEMENT

Performance of workers is evaluated in terms of relevant legislation and Bergrivier Municipality's Performance Management Policy.

4.2.5 DISCLOSURE OF FINANCIAL INTERESTS

The Performance Management Regulations (Regulation 805 of 2006) require that Municipal officials and Councillors disclose their financial interests. The interests of Councillors, the Municipal Manager and Directors are available on request.

4.2.5 EMPLOYEE WELLNESS

Bergrivier Municipality cares about the health and social well-being of its employees and recognizes that there are a number of problems which impact negatively to the employees' personal and work lives. Personal problems can have a detrimental effect on performance, productivity and behaviour in the workplace.

During the financial year the following wellness programs were held:



AWARENESS: THE IMPORTANCE OF A WILL



WORKSHOP: DISCIPLINARY CODE & CODE OF CONDUCT



WELLNESS DAY: EENDEKUIL MUNICIPAL EMPLOYEES

4.3 CAPACITATING THE MUNICIPAL WORKFORCE 4.3.1 SKILLS DEVELOPMENT AND TRAINING

Section 68(1) of the Municipal Systems Act, 2000 (Act 32 of 2000) requires municipalities to develop their human resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way. The Municipality has a Training Committee in place, which deals with matters concerning the training of Municipal Staff.

To empower its employees and enhance its human capital, the Municipality provides various learning and development opportunities for employees and councillors. The Workplace Skills Plan of the Municipality has

been submitted to the Local Government SETA and annual implementation reports are submitted. The spending on training and development is shown in the graph below.

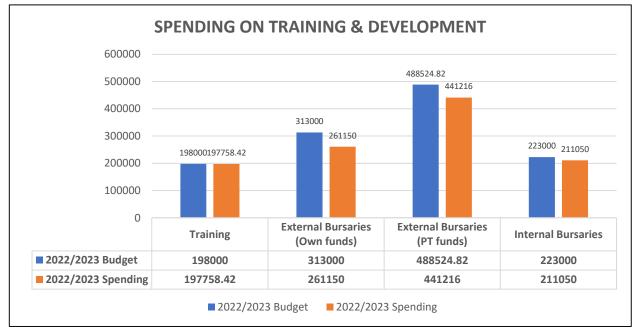


FIGURE 43: SPENDING ON TRAINING BUDGET

During the financial year 2022/2023 R 197 758.42 was spent on training and development of employees (99.88% of the training budget was spent).

A total of 199 employees received training during this financial year. The municipality spent R 211 050.00 on bursaries for employees (15 employees of Bergrivier Municipality) and R 702 366.00 on external bursaries (Own funds = R 261 150.00 and Provincial Treasury Grant = R 441 216.00) for non-employees (79 beneficiaries).



Code C1 Driver's License Training



Digger Loader Training



Electrical Training



Grader Training



Motorbike Training



Snake Catching & Handling Training

The following training interventions took place during the financial year 2022/2023:

TABLE 159: TRAINING INTERVENTIONS

No.	Directorate	Training	Total number of employees who attended training	F	М
1.	Technical Services	Road Construction NQF 2	5	0	5
2.	Financial Services	FET: LGAAC	5	4	1

No.	Directorate	Training	Total number of employees who attended training	F	М
3.	Community Services	Motorbike	4	1	3
4.	Technical Services Community Services Corporate Services	Investigating Incidents in the workplace 31		7	24
5.	Community Services	Horticulture Learnership 5		1	4
6.	Community Services	First Aid level 1 & 2	8	4	4
7.	Community Services	Grade C,D, E Training	8	1	7
8.	Financial Services Corporate Services Technical Services Community Services Office of the MM	ММС	14	8	6
9.	Financial Services Corporate Services Community Services	Report Writing 10		8	2
10.	Technical Services	Grader	2	0	2
11.	Technical Services	Diggerloader	5	0	5
12.	Financial Services Technical Services Community Services	Snake Handeling	11	0	11
13.	Corporate Services Technical Services Community Services	Legal Liability	51	13	38
14.	Corporate Services Technical Services Community Services	Learner and Driving license Code, C,C1, EC	23	6	17
15.	Corporate Services	VMware	1	0	1
16.	Corporate Services Technical Services Community Services	MS Word and Excel Intermediate and Advance	15	12	3
17.	Corporate Services	Veeam	1	0	1
		TOTAL	199	65	134

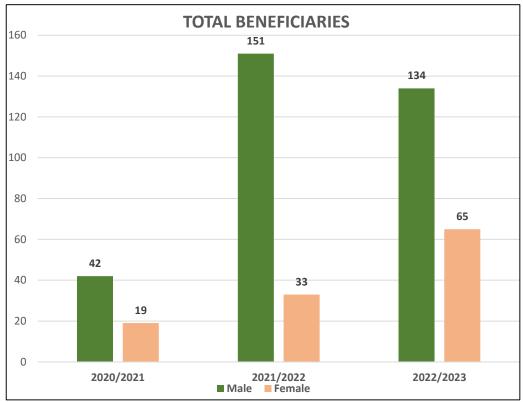


FIGURE 44: BENEFICIARIES OF TRAINING IN TERMS OF GENDER

4.3.2 REPORTING ON AND MONITORING MUNICIPAL MINIMUM COMPETENCY LEVELS

In terms of Section 14 (2) (b) of the Local Government: Municipal Finance Management Act and the Municipal Regulations on Minimum Competency (Nr. 29967), the municipality must record in its Annual Report the information on minimum competencies as at the end of 30 June 2023.

In terms of Section 83 (1) of the Municipal Finance Management Act, the Accounting Officer, Senior Managers, the Chief Financial Officer, Non-Financial Managers and other Financial Officials of a Municipality must meet the prescribed financial management competency levels that are key to the successful implementation of the Municipal Finance Management Act. As prescribed by National Treasury, such financial management competencies were promulgated in Government Notice 493 dated 15 June 2007 and amended by Government Notice 1146 dated 26 October 2018.

The following is a summary of the officials who are competent as of 30 June 2023 in the minimum competency levels:

NO	NAME OF EMPLOYEE	OCCUPATION	DATE OF COMPLETION
1	H Linde	Municipal Manager	October 2012
2	VW Felton	Director Technical Services (Resigned 30/09/2022)	September 2014
3	FM Lötter	Director Financial Services (Resigned 31/07/2022)	November 2016
4	D Louw	Director Financial Services (Employment date: 01/09/2022 -	16 April 2012

TABLE 160: MINIMUM COMPETENCY LEVELS

NO	NAME OF EMPLOYEE	OCCUPATION	DATE OF COMPLETION
		Resigned: 31/05/2023)	
5	JWA Kotzee	Director Corporate Services	September 2013
6	D Josephus	Director: Community Services	November 2016
7	AW Rheeder	Manager: Human Resource Services	October 2013
8	W Wagener	Manager: Planning & Development	October 2013
9	M Crous	Manager: Income	May 2011
10	JP Sass	Manager: Budget & Treasury Office	August 2012
11	JJ Breunissen	Manager: Civil Services	October 2013
12	C Ranna	Internal Auditor (Appointed 01/03/2022)	October 2017
13	L Louw	Accountant: Budget and Treasury Office	August 2012
14	IBJ Saunders	Head: Supply Chain Management	February 2014
15	N Bothma	Manager: Supply Chain Management	July 2011
16	A van Sittert	Manager: Strategic Services	November 2016
17	D Carolissen	Manager: Community Facilities	August 2019

4.4 WORKFORCE EXPENDITURE

Section 66 of the Local Government: Municipal Finance Management Act (MFMA) states that the Accounting Officer of a Municipality must, in a format and for periods as may be prescribed, report to Council on all expenditure incurred by the municipality on staff salaries, wages, allowances and benefits, as per type of expenditure.

The Municipality's employee costs for 2022/2023 totaled an amount of R 154 328 161.75 (excluding remuneration of councilors). This constitutes 33.53 % of the total operational expenditure and is a decrease from the previous year's 35.19 %. No appointments are made unless the positions are funded and vacant on the staff establishment. To obtain value for money from workforce expenditure, the mandate for appointment is to appoint the candidate on the minimum notch of the scale, unless motivation exists for appointment on a higher notch.

CHAPTER 5 FINANCIAL PERFORMANCE



Velddrif/Laaiplek: A Beautiful Small Active Harbour

Photographer Unknown: Photo provided

5.1 STATEMENTS OF FINANCIAL PERFORMANCE AND POSITION

5.1.1 STATEMENTS OF FINANCIAL PERFORMANCE

The following table provides a summary of the Municipality's financial performance as of 30 June 2023:

NATIONAL TRE	ASURY APPROP	RIATION STAT	TEMENTS FOR T	HE YEAR ENDED) 30 JUNE 202	3
	ORIGINAL BUDGET	BUDGET ADJUST- MENTS	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE	RESTATED OUTCOME
	2023	2023	2023	2023	2023	2022
Financial Performance						
Property rates	94 702 236	-	94 702 236	95 278 092	575 856	84 410 540
Service charges	247 704 166	(9 308 000)	238 396 166	225 992 346	(12 403 820)	223 181 312
Investment revenue	7 981 000	2 344 000	10 325 000	12 455 184	2 130 184	7 447 059
Transfers and subsidies - operational	73 909 434	1 974 664	75 884 098	75 193 332	(690 766)	68 724 780
Other own revenue	47 850 000	4 319 000	52 169 000	56 666 162	4 497 162	43 200 711
Total Operating Revenue (excluding capital transfers)	472 146 836	(670 336)	471 476 500	465 585 116	(5 891 384)	426 964 401
Employee costs	(166 889 715)	6 463 786	(160 425 929)	(153 510 124)	6 915 805	(146 167 167)
Remuneration of councillors	(6 993 000)	8 000	(6 985 000)	(6 791 323)	193 677	(6 800 868)
Debt impairment	(30 490 142)	(1 183 058)	(31 673 200)	(31 488 315)	184 885	(14 650 501)
Depreciation and asset impairment	(28 668 000)	(1 602 000)	(30 270 000)	(30 869 526)	(599 526)	(26 583 723)
Finance charges	(19 514 400)	(2 333 200)	(21 847 600)	(21 856 976)	(9 376)	(17 970 731)
Bulk purchases	(128 498 000)	6 275 000	(122 223 000)	(118 609 439)	3 613 561	(118 995 098)
Inventory consumed	(17 780 200)	(5 495 391)	(23 275 591)	(17 673 355)	5 602 236	(15 361 683)
Contracted Services	(38 447 400)	1 101 265	(37 346 135)	(33 616 806)	3 729 329	(32 895 292)
Transfers and grants	(7 797 000)	(769 025)	(8 566 025)	(8 389 039)	176 986	(6 736 094)
Other expenditure	(40 286 580)	(4 760 684)	(45 047 264)	(37 531 085)	7 516 179	(30 995 144)
Losses	(2 705 000)	-	(2 705 000)	-	2 705 000	-
Total Expenditure	(488 069 437)	(2 295 307)	(490 364 744)	(460 335 987)	30 028 757	(417 156 301)

TABLE 161: SUMMARY OF FINANCIAL PERFORMANCE

Surplus/(Deficit)	(15 922 601)	(2 965 643)	(18 888 244)	5 249 128	24 137 372	9 808 100
Transfers and subsidies - capital (monetary) - Government	23 610 566	(875 098)	22 735 468	20 244 717	(2 490 751)	19 804 396
Transfers and subsidies - capital (monetary) - Other	528 000	120 299	648 299	532 641	(115 658)	233 619
Transfers and subsidies - capital (in-kind)	-	2 250 000	2 250 000	2 250 000	-	-
Surplus/(Deficit) for the year	8 215 965	(1 470 442)	6 745 523	28 276 487	21 530 964	29 846 114

Annual Financial Statements 2022/23

TABLE 162: FINANCIAL PERFORMANCE OF OPERATIONAL SERVICE

		OPERATING R	REVENUE			OPERATING EXI	PENDITURE	
FINANCIAL PERFORMANCE PER FUNCTIONALITY	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE
	R	R	R	%	R	R	R	%
Municipal Manager	57 657 000	58 043 951	41 401 904	-29%	32 593 480	33 722 260	32 843 164	-3%
Mayor and Council	-	-	-	0%	10 602 000	11 492 800	11 344 577	-1%
Municipal Manager	57 657 000	57 600 000	40 987 407	-29%	15 608 900	15 510 800	15 380 279	-1%
Economic Development Planning	-	443 951	414 497	-7%	4 882 300	5 558 260	4 913 809	-12%
Internal Audit	-	-	-	0%	1 500 280	1 160 400	1 204 498	4%
Finance	109 990 236	116 398 761	124 772 037	7%	46 097 500	43 535 988	39 806 242	-9%
Budget and Treasury Office	109 985 236	116 348 761	124 706 124	7%	32 550 500	30 462 988	27 533 958	-10%
Supply Chain Management	-	-	-	0%	2 432 000	2 462 000	2 464 307	0%
Director Finance Services	5 000	50 000	65 913	2%	8 684 000	8 525 000	8 030 909	-6%
Corporate Services	3 128 000	3 093 000	6 544 371	112%	38 156 451	37 161 900	32 858 709	-12%
Planning and Development	225 000	190 000	235 798	24%	5 797 151	5 796 000	5 614 268	-3%

		OPERATING R	REVENUE			OPERATING EXI	PENDITURE	
FINANCIAL PERFORMANCE PER FUNCTIONALITY	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE
	R	R	R	%	R	R	R	%
Human Resources	2 900 000	2 900 000	6 305 175	117%	16 075 000	16 216 000	13 804 024	-15%
Information Technology	-	-	-	0%	4 613 300	4 971 000	5 017 034	1%
Administrative and Corporate Support	3 000	3 000	3 398	13%	9 423 000	7 901 700	6 267 771	-21%
Director Corporate Services	-	-	-	0%	2 248 000	2 277 200	2 155 612	-5%
Technical Services	258 169 600	252 208 399	249 594 489	-1%	289 667 350	295 373 039	278 600 297	-6%
Building Control	1 551 000	2 101 000	2 340 792	11%	2 888 500	2 605 370	2 524 591	-3%
Project Management Unit-	2 785 564	2 881 698	2 881 700	0%	3 842 850	4 301 480	4 387 230	2%
Property Services	2 595 000	4 695 000	951 607	-80%	7 444 900	7 865 975	7 545 466	-4%
Director Technical Services	-	-	-	0%	2 139 000	1 609 000	1 483 898	-8%
Solid Waste Removal	32 837 000	32 871 665	39 807 619	21%	45 579 100	47 977 549	47 400 977	-1%
Street Cleaning	-	-	-	0%	4 971 650	4 901 000	4 597 535	-6%
Sewerage	17 786 000	17 936 000	21 717 537	21%	12 352 600	12 014 441	10 077 844	-16%
Wastewater Treatment	-	-	-	0%	2 064 000	2 489 000	2 035 470	-18%
Storm Water Management	-	-	-	0%	802 600	822 964	1 047 116	27%
Water Distribution	38 004 036	39 923 036	42 812 196	7%	21 713 250	27 482 981	24 647 370	-10%
Water Treatment	-	-	-	0%	1 795 500	1 924 000	1 994 714	4%
Roads	1 858 000	1 877 000	1 802 750	-4%	33 734 200	33 814 744	32 971 853	-2%

		OPERATING F	REVENUE			OPERATING EX	PENDITURE	
FINANCIAL PERFORMANCE PER FUNCTIONALITY	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE
	R	R	R	%	R	R	R	%
Electricity	160 753 000	149 923 000	137 280 289	-8%	149 039 550	146 156 535	136 558 281	-7%
Street Lighting	-	-	-	0%	1 299 650	1 408 000	1 327 952	-6%
Community Services	43 202 000	41 732 389	43 272 314	4%	81 554 656	80 571 557	76 227 575	-5%
Director Community Services	-	-	-	0%	3 210 000	3 950 954	3 796 388	-4%
Libraries and Archives	8 074 000	8 426 885	8 452 769	0%	8 616 000	8 956 285	8 215 127	-8%
Community Halls & Facilities	183 000	233 000	299 904	29%	4 020 800	3 760 522	3 623 143	-4%
Cemeteries	600 000	550 000	513 696	-7%	1 235 700	1 001 448	930 195	-7%
Housing Core	22 000	-	-	0%	1 912 000	1 923 197	1 857 854	-3%
Housing Non- Core	1 650 000	-	40 413	0%	1 745 000	41 000	37 755	-8%
Traffic Control	21 262 000	22 512 635	23 064 602	2%	33 317 042	36 051 680	35 849 553	-1%
Fire Fighting and Protection	5 000	5 000	5 794	16%	3 535 150	2 866 594	2 694 368	-6%
Community Parks	186 000	100 000	115 261	15%	10 038 914	8 498 919	7 757 822	-9%
Sports Grounds and Stadiums	-	-	172 682	0%	4 087 750	4 087 836	3 432 216	-16%
Swimming Pools	12 000	20 000	18 816	-6%	1 173 000	1 109 938	958 652	-14%
Holiday Resorts	5 420 000	5 193 869	5 717 248	10%	6 868 300	6 760 271	5 768 374	-15%
Road and Traffic Regulation	5 788 000	4 691 000	4 871 128	4%	1 795 000	1 562 913	1 306 128	-16%
TOTAL	472 146 836	471 476 500	465 585 116	-1%	488 069 437	490 364 744	460 335 987	-6%

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5.1.2 FINANCIAL GRANTS

The Municipality received the following operating transfers and grants during the 2022/23 financial year:

TABLE 163: OPERATING GRANTS AND TRAI	NSFERS
--------------------------------------	--------

DESCRIPTION	BUDGET YEAR 2022/23		
	ORIGINAL BUDGET	ADJUSTED BUDGET	YEAR TD ACTUAL
R THOUSANDS			
RECEIPTS:			
Operating Transfers and Grants			
National Government:	63 914	64 011	64 011
Local Government Equitable Share	57 506	57 506	57 506
Municipal Infrastructure Grant	2 786	2 882	2 882
Expanded Public Works Programme	1 662	1 662	1 662
Financial Management Grant	1 550	1 550	1 550
Integrated National Electrification Programme (Municipal) Grant	-	-	-
Water Services Infrastructure Grant	411	411	411
Other transfers and grants – Municipal Disaster Relief Grant (COGTA)	-	-	-
Provincial Government:	9 823	11 464	11 045
Libraries	8 033	8 366	8 366
Human Settlements	1 650	-	40
Maintenance of Roads	140	140	121
Municipal Capacity Building Grant	-	2 514	2 073
Public Employment Support Grant	_	445	445
Other transfers and grants – Local Government Support Grant	-	-	_
District Municipality:	_	237	34
Joint District and Metro Approach Grant	_	237	34
Other grant providers:	172	172	514
Heist op den Berg	172	172	103
Chieta Training Grant	-	-	411
Total Operating Transfers and Grants	73 909	75 884	75 604
Capital Transfers and Grants			
National Government:	15 971	16 611	16 611

DESCRIPTION	BUDGET YEAR 2022/23		
	ORIGINAL BUDGET	ADJUSTED BUDGET	YEAR TD ACTUAL
R THOUSANDS			
Municipal Infrastructure Grant	13 231	13 872	13 872
Financial Management Grant	-	-	-
Integrated National Electrification Programme (Municipal) Grant	-	-	-
Water Services Infrastructure Grant	2 739	2 739	2 739
Other capital transfers			-
Provincial Government:	140	4 541	3 404
Regional Socio - Economic Project	120	120	120
Libraries	20	295	295
Fire Service Capacity Building Grant	-	-	-
Development of Sport and Recreation Facilities	-	-	-
Department of Human Settlements	7 500	526	269
Loadshedding Emergency Relief Grant	-	3 600	2 719
District Municipality:	_	1 583	230
Joint District and Metro Approach Grant	-	1 583	230
Other grant providers:	528	648	533
Heist op den Berg	528	648	533
Total Capital Transfers and Grants	16 639	23 384	20 777
TOTAL RECEIPTS OF TRANSFERS & GRANTS	90 548	99 268	96 382

Annual Financial Statements 2022/23

The following transfers and grants that the Municipality received during the 2022/23 financial year were utilized as follows:

MUNICIPAL INFRASTRUCTURE GRANT (MIG)

The amount of R 1 063 317,00 was unspent on 30 June 2022. An amount of R 326 290,00 was repaid to National Treasury. The grant for 2022/23 financial year for Bergrivier Municipality was R 16 017 000,00. During the year R 2 881 700,00 was spent on operational expenses and R 13 872 327,00 was spent on capital expenditure relating to the upgrade of roads and storm water, upgrade of sidewalks, Porterville

upgrading of roads and Velddrif pump line and pump station. Bergrivier Municipality had no unspent amount at the end of the financial year .

➢ FINANCIAL MANAGEMENT CAPACITY BUILDING GRANT (PROVINCIAL GOVERNMENT)

The amount of R 188 525,00 was unspent on 30 June 2022. An allocation of R 2 325 000,00 for the 2022/23 financial year was received and spent on external bursaries for 15 students to the amount of R 441 216,00. The grant was also spent on Revenue Enhancement (R 843 858.98), GIS (R 120 000,00), Asset Management/Unbundling (R 497 790,03) and Electronic Stores Application R 170 000,00). The amount of R 440 660,00 was unspent on 30 June 2023. An application to roll-over the unspent mount was submitted to Provincial Treasury.

> EXTENDED PUBLIC WORKS PROGRAMME (EPWP)

R 1 662 000,00 was received, and the funds were utilised to create temporary job opportunities for unemployed persons. The Grant funds were mainly implemented for the following focus areas:

- to enhance the living conditions of the community;
- Solid Waste Collection and Awareness Campaign;
- Chipping of green waste and recycling;
- Water conservation and demand management;
- Storm water channel and retention walls Porterville;
- Data Capturer;
- Law Enforcement;
- Fire Fighting Services;
- Construction of pavements;
- Testing and cleaning Covid-19;
- Pre-paid metering;
- Replacement of mid-block water pipelines;
- Mosaic Tourism Porterville; and
- Maintenance and Beautification of Parks.

LIBRARY SERVICES GRANT

The amount of R 608 285,00 was unspent on 30 June 2022. R 8 053 000,00 was received from Provincial Government and the funds were used to deliver library services for 14 libraries in our area and included the salaries of temporary workers. R 8 366 007,00 of this grant was used for operational expenditure and R 295 278,00 for capital projects which included a new vehicle, air conditioners and computer equipment.

> REGIONAL SOCIO-ECONOMIC PROJECT/VIOLENCE PREVENTION THROUGH URBAN UPGRADING

An allocation of R 120 000,00 was received in the 2022/23 financial year and was used for the Laaiplek RSEP project (pedestrian walkway upgrade between CBD and Noordhoek residential neighbourhood). The project was completed and on 30 June 2023 there was a balance of R 185,00 available of the RSEP grant. This balance will be paid back to Provincial Government as per Treasury Circular Mun No. 9/2021.

> PUBLIC EMPLOYMENT SUPPORT GRANT

The amount of R 444 729,00 was unspent on 30 June 2022. The unspent was used for Operation clean up in Velddrif, Noordhoek, Laaiplek and Dwarskersbos, Safety Ambassadors, Pelican Beach Resort and Mosaic project and Refuse bins.

> DEVELOPMENT OF SPORT AND RECREATION FACILITIES

The amount of R 300 000 was unspent on 30 June 2022. The amount was repaid to Provincial Treasury.

LOADSHEDDING EMERGENCY RELIEF GRANT

An allocation of R 3 600 000 was received in the 2022/23 financial year and was used for the purchasing of generators for water treatment and booster pump station.

> JOINT DISTRICT AND METRO APPROACH GRANT

An allocation of R 1 820 000,00 was received in the 2022/23 financial year and was used for the construction of Phase 2 of the Pietie Fredericks Youth Centre in Piketberg. During the year R 229 542,00 was spent and an amount of R 1 556 027,00 was unspent at the end of the financial year.

5.1.3 ASSET MANAGEMENT

The asset base of the Municipality is integral to the municipality's ability to provide services to the community in terms of its constitutional mandate such as provision of water, electricity, sanitation and maintenance of roads. It is the duty of the Municipality in terms of its asset management policy to ensure that assets are safeguarded and maintained so that they are operating in the manner intended for its use and are not unproductive or idle.

Assets that are unproductive, idle or not operating in the manner intended or to sufficient capacity are assessed on an ongoing basis for impairment and written off and replaced where applicable. Assets are managed and maintained by the Directorate under which they resort, and provision is made under their respective operational budgets for maintenance over the life cycle of the asset. The Asset Unit within Financial Services is responsible for maintaining the asset register, annual asset counts, capturing of newly acquired assets on the asset register and the removal of obsolete or written off assets from the asset register. During the 2022/23 financial year no auction took place.

The following table indicates the five largest assets acquired during 2022/23:

DESCRIPTION	ORIGINAL BUDGET	ADJUSTMENT BUDGET	ACTUAL	VARIANCE
Piketberg Reservoir	7 391 305,00	7 391 304,34	7 391 304,34	-0,66
Water renewals (Eendekuil)	8 775 000,00	6 425 000,00	5 981 893,13	-443 106,87
Repair existing combi-courts (EE, PV, VD)	4 500 000,00	4 500 000,00	2 717 772,98	-1 782 227,02
Prepaid smart metering (EL)	1 525 000,00	3 875 000,00	3 816 698,08	-58 301,92
Blackout projects		3 600 000,00	2 719 206,71	-880 793,29
TOTAL	22 191 305,00	25 791 305,00	22 626 875,24	-3 164 429,76

TABLE 164: TREATMENT OF THE 5 LARGEST ASSETS ACQUIRED DURING THE FINANCIAL YEAR

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5.2 FINANCIAL RATIOS AND INDICATORS

Municipalities make use of several operating ratios and indicators to enable them to benchmark their financial performance. The following are of particular importance:

5.2.1 CURRENT RATIO

The current ratio is calculated based on current assets divided by current liabilities. The current ratio is a measure of the ability of the Municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the Municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a current ratio of 1:1. Anything below 1:1 indicates a shortage in cash to meet creditor obligations. During 2015/16, Bergrivier Municipality had the third best current ratio in the Western Cape at 3,12:1. This ratio further increased to 3,22:1 at the end of 2016/17 and 3,78:1 at the end of the 2017/18 financial years. The restated figures for 2017/2018 shows a slightly decrease in the ratio to 3,61:1. The ratio increased in 2018/2019 to 4,19:1. The ratio decreased in 2019/2020 to 3,27:1. The ratio decreased in 2020/2021 from 3,27: 1 to 3,17: 1. The decrease can be attributed to the slight increase in the unspent grants. The ratio increased in 2022/2023 to 3,40:1.

The national norm is 1,5 – 2:1.

TABLE 165: CURRENT RATIO

YEAR	CURRENT ASSETS	CURRENT LIABILITIES	RATIO
2018/2019	156 800 812	38 073 278	4.12:1
2018/2019 (Restated)	160 412 079	38 328 847	4.19:1
2019/2020	193 860 293	59 339 687	3.27:1
2019/2020 (Restated)	193 842 516	59 332 788	3.27:1

YEAR	CURRENT ASSETS	CURRENT LIABILITIES	RATIO
2020/2021	222 256 087	70 043 204	3.17:2
2020/2021 Restated	221 548 570	70 424 475	3.15:2
2021/2022	236 059 345	68 055 142	3.47:2
2021/2022 Restated	236 161 195	69 098 721	3.42:2
2022/2023	268 061 871	78 466 839	3.42:2

5.2.2 COST COVERAGE

The cost coverage is the multiple of the available cash plus investments divided by monthly fixed operational expenditure. The multiple indicates the municipality's ability to meet at least its monthly fixed operational commitments from cash and short-term investments without collecting any additional revenue during that month. The norm ranges between 1 to 3 months. It implies that the more cash reserves the municipality has available, the lower the risk of it being unable to fund monthly fixed operational expenditure and to continue rendering services. The Municipality's cost coverage showed an improvement from the previous financial years from 2.77 in 2015/16 to 4.00 months in the 2016/17 and eventually to 3.61 months in the 2017/18 financial year. The Municipality's cost coverage decreased to 2.89 months in the 2018/2019 financial year.

The cost coverage increased from 3.73 months in 2021/2020 to 4.88 months in 2020/2021. The increase is due to the higher cash balance being available because of an improved collection rate coupled to austerity measures and cost saving initiatives across the board.

The Municipality's cost coverage increased to 5.27 months in the 2022/2023 financial year. The national norm is 1 - 3 months.

YEAR	AVAILABLE CASH & INVESTMENT	MONTHLY FIXED OPERATIONAL EXPENDITURE	RATIO
2018/2019	70 784 143	23 780 060	2,98
2018/2019 (Restated)	70 316 683	24 317 486	2,89
2019/2020	96 779 527	25 962 591	3,73
2019/2020 (Restated)	96 779 527	25 967 219	3,73
2020/2021	132 892 834	27 250 448	4,88
2020/2021 Restated	141 645 797	27 305 541	5,19
2021/2022	143 588 264	31 315 819	4,59
2021/2022 Restated	143 588 264	31 326 840	4,58

TABLE 166: COST COVERAGE PERCENTAGE

YEAR	AVAILABLE CASH & INVESTMENT	MONTHLY FIXED OPERATIONAL EXPENDITURE	RATIO
2022/2023	174 710 842	33 164 846	5,27

5.2.3 SERVICE DEBTORS TO REVENUE

The service debtor to revenue ratio is the percentage outstanding debtors to annual revenue. The Municipality's outstanding service debtors to revenue showed an improvement from the previous year. The national norm is 45 %.

TABLE 167: OUTSTANDING SERVICE DEBTORS TO REVENUE RATIO

YEAR	TOTAL OUTSTANDING SERVICE DEBTORS	ANNUAL REVENUE RECEIVED FOR SERVICES	RATIO
2018/2019	87 444 556	160 631 071	54,44 %
2018/2019 (Restated)	89 192 398	162 921 664	54,75 %
2019/2020	101 522 607	181 434 786	55,96 %
2019/2020 (Restated)	101 004 750	181 434 786	55,67 %
2020/2021	85 252 207	195 726 102	43,56 %
2020/2021 Restated	61 158 092	185 136 297	33,03 %
2021/2022	70 118 019	212 962 297	32,93 %
2021/2022 Restated	70 118 019	212 962 297	32,93 %
2022/2023	82 495 932	215 862 307	38,22 %

5.2.4 DEBT COVERAGE

Debt coverage is basically operating revenue excluding grants, divided by debt service payments.

TABLE 168: DEBT COVERAGE RATIO

YEAR	TOTAL OPERATING REVENUE - OPERATING GRANTS	DEBT SERVICE PAYMENTS WITHIN FINANCIAL YEAR	RATIO
2018/2019	313 050 079	11 673 958	26,82
2018/2019 (Restated)	300 985 302	11 673 958	25,78
2019/2020	337 785 956	12 641 177	26,72
2019/2020 (Restated)	337 443 241	12 641 177	26,69
2020/2021	354 962 030	15 085 547	23,53
2020/2021 Restated	354 459 919	15 085 547	23,50
2021/2022	377 188 545	17 593 939	21,44

YEAR	TOTAL OPERATING REVENUE - OPERATING GRANTS	DEBT SERVICE PAYMENTS WITHIN FINANCIAL YEAR	RATIO
2021/2022 Restated	378 277 636	17 593 939	21,50
2022/2023	413 007 986	23 168 058	17,83

5.2.5 CREDITOR SYSTEM EFFICIENCY

Creditor's systems efficiency is based on the percentage of creditors paid within 30 days as required by Section 65 (e) of the Municipal Finance Management Act,2003 (Act 56 of 2003). The Municipality's creditor efficiency rate is 100 % meaning that all creditors are paid strictly in accordance with the legislative requirements.

5.2.6 CAPITAL CHARGES TO OPERATING EXPENDITURE

The Capital Charges to Operating Expenditure ratio is a percentage of interest and principal debt paid divided by operating expenditure. The Municipality's capital charges to expenditure has slightly increased from the previous year.

YEAR	INTEREST + PRINCIPLE PAID	OPERATING EXPENDITURE	RATIO
2018/2019	11 523 685	321 654 267	3,58 %
2018/2019 (Restated)	11 523 685	328 644 397	3,51 %
2019/2020	11 678 606	367 923 120	3,17 %
2019/2020 (Restated)	11 678 606	365 370 147	3,20 %
2020/2021	12 689 335	386 792 222	3,28 %
2020/2021 Restated	12 689 337	386 911 099	3,28 %
2021/2022	15 072 241	417 020 794	3,61 %
2021/2022 Restated	25 850 245	417 156 301	6,20 %
2022/2023	31 514 147	460 335 988	6,85 %

TABLE 169: CAPITAL CHARGES TO OPERATING EXPENDITURE RATIO

5.2.7 EMPLOYEE COSTS

Employee costs are calculated as a percentage of total operating expenditure. The Municipality's employee cost ratio showed a slight decrease from the 2019/20 financial year from 37.65 % in 2017/18 to 37.55 % in the 2018/19 financial year. The employee cost ratio decreased to 35.84 % in the 2019/2020 financial year. The 2020/2021 employee cost ratio shows a slight decrease from the previous year. The 2022/2023 employee cost ratio showed a further slight decrease from the previous year.

YEAR	EMPLOYEE COSTS	OPERATING EXPENDITURE	RATIO
2018/2019	123 486 307	321 654 267	38,39 %
2018/2019 (Restated)	123 397 594	328 644 397	37,55 %
2019/2020	130 947 771	367 923 120	35,59 %
2019/2020 (Restated)	130 947 771	365 370 147	35,84 %
2020/2021	134 976 575	386 792 222	34,90 %
2020/2021 Restated	135 119 215	386 911 099	34,92 %
2021/2022	146 665 018	417 020 794	35,17 %
2021/2022 Restated	146 797 263	417 156 301	35,19 %
2022/2023	154 328 162	460 335 988	33,53 %

TABLE 170: EMPLOYEE COST RATIO

5.2.8 REPAIRS AND MAINTENANCE

Repairs and Maintenance costs are calculated as a percentage of the Municipality's total operating expenditure. It must be noted that employee and transport costs are not included in expenditure as the Municipality does not have a costing system. This ratio indicates whether sufficient provision is made, in respect of repairs and maintenance for property, plant and equipment. One of the Municipality's development priorities is to maintain our existing infrastructure in a good state of repair to prevent unnecessary capital outlay in the future. The Municipality's repairs and maintenance ratio showed a decrease from the previous year. The national norm is 8 %.

YEAR	REPAIRS AND MAINTENANCE	OPERATING EXPENDITURE	RATIO
2018/2019	8 483 267	321 654 267	2,64 %
2018/2019 (Restated)	8 593 315	328 644 397	2,61 %
2019/2020	8 179 030	367 923 120	2,22 %
2019/2020 (Restated)	8 179 030	365 370 147	2,24 %
2020/2021	8 870 137	386 792 222	2,29 %
2020/2021 Restated	8 884 596	386 911 099	2,30 %
2021/2022	11 096 196	417 020 794	2,66 %
2021/2022 Restated	11 096 196	417 156 301	2,66 %
2022/2023	10 745 766	460 335 988	2,33 %

TABLE 171: REPAIRS AND MAINTENANCE RATIO

5.2.9 DEBT RECOVERY RATE

The Municipality's debt recovery rate for 2022/23 is 95,77 % which is an increase from the previous year's 95.01 %. The debt recovery rate is based on the last 12 months receipts divided by the last 12 months billing. Debt recovery is deemed a priority, and the Municipality will be investigating alternative debt collection methods and implemented a strategic revenue enhancement action plan during 2022/23. The increase in the rate could be attributed to the better understanding of the new financial system, more effective credit control procedures, and the in-house follow up of outstanding accounts with no services.

Alternative methods to pay municipal accounts was investigated and implemented during the 2022/23 financial year. This will ensure that accounts can be paid outside normal office hours. Handover of accounts with only rates and availability charges has also started and will continue during the 2023/24 financial year. Alternatives steps to blacklist consumers will also be investigated. The national norm is 95 %.

YEAR	RECEIPTS	BILLING	RATIO
2018/2019 (Restated)	213 989 147	238 111 634	89,87%
2019/2020	241 132 561	263 354 762	91,56%
2019/2020 (Restated)	241 496 353	263 338 023	91,71%
2020/2021	270 819 033	279 981 127	96,73%
2020/2021 Restated	270 084 748	279 479 016	96,64%
2021/2022	297 159 810	312 758 101	95,01%
2021/2022 Restated	297 159 810	312 758 101	95,01%
2022/2023	314 459 559	328 347 580	95,77%

TABLE 172: DEBT RECOVERY RATE

5.3 SPENDING AGAINST CAPITAL BUDGET

5.3.1 CAPITAL EXPENDITURE

The original capital budget for 2022/23 was R 83 154 566,00. The final budget for 2022/2023 after adjustments and virements amounts to R 85 001 344,00. The total capital expenditure for the year was R 74 713 623,00.

5.3.2 SOURCES OF FINANCE

The Municipality's major sources of capital finance are:

- ▲ Internally generated funds (Capital Replacement Reserve fund) (CRR);
- ▲ Loans, which will be elaborated on under paragraph 5.8;
- Municipal Infrastructure Grant Funding (MIG) which is used for infrastructure development projects, and
- ▲ Department of Mineral and Energy (DME) funding.

5.4 CASH FLOW MANAGEMENT AND INVESTMENTS

5.4.1 CASH FLOW

The Municipality's cash flow for the 2022/23 financial year was as follows:

	ORIGINAL BUDGET	BUDGET ADJUSTME NT	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE	RESTATED OUTCOME
	2023	2023	2023	2023	2023	2022
	R	R	R	R	R	R
CASH FLOWS						
CASH FLOW FROM OPERATI	ING ACTIVITIES					
Receipts						
Property rates, penalties & collection charges	89 142 951	(0)	89 142 951	92 386 529	3 243 578	83 107 956
Service charges	241 842 037	(9 360 374)	232 481 663	223 512 426	(8 969 237)	214 279 354
Other revenue	22 931 858	(760 058)	22 171 800	22 178 926	7 126	22 229 098
Government - operating	73 909 434	910 391	74 819 825	74 701 690	(118 135)	64 534 939
Government - capital	24 138 566	(3 755 386)	20 383 180	20 777 358	394 178	20 038 015
Interest	10 432 743	2 846 549	13 279 292	12 430 129	(849 163)	7 429 272
Payments						
Suppliers and employees	(396 865 895)	3 322 976	(393 542 919)	(362 908 891)	30 634 028	(349 254 713)
Finance charges	(7 802 400)	(135 200)	(7 937 600)	(7 936 992)	608	(7 206 042)
Transfers and grants	(7 797 000)	(739 025)	(8 536 025)	(8 389 039)	146 986	(6 736 094)
NET CASH FROM OPERATING ACTIVITIES	49 932 294	(7 670 127)	42 262 167	66 752 137	24 489 970	48 421 785
CASH FLOWS FROM INVESTING ACTIVITIES						
Receipts						
Proceeds on disposal of PPE	-	3 400 000	3 400 000	3 574 759	174 759	616 852
Payments		-				
Capital assets	(83 154 566)	403 222	(82 751 344)	(69 681 094)	13 070 250	(54 333 310)
NET CASH USED IN INVESTING ACTIVITIES	(83 154 566)	3 803 222	(79 351 344)	(66 106 334)	13 245 010	(53 716 458)

TABLE 173: CASH FLOW OUTCOMES

	ORIGINAL BUDGET	BUDGET ADJUSTME NT	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE	RESTATED OUTCOME
	2023	2023	2023	2023	2023	2022
	R	R	R	R	R	R
CASH FLOWS FROM FINANC		;				
Receipts						
Borrowing long term/refinancing	40 000 000	(369 865)	39 630 135	39 630 135	-	14 650 000
Increase (decrease) in consumer deposits	394 572	428	395 000	503 812	108 812	466 654
Payments						
Repayment of borrowing	(10 081 955)	(2 217 021)	(12 298 976)	(9 657 171)	2 641 805	(7 879 514)
NET CASH FROM FINANCING ACTIVITIES	30 312 617	(2 586 458)	27 726 159	30 476 776	2 750 617	7 237 140
NET INCREASE/ (DECREASE) IN CASH HELD	(2 909 655)	(6 453 363)	(9 363 018)	31 122 578	40 485 596	1 942 467
Cash/cash equivalents at the year begin:	126 446 973	17 141 291	143 588 264	143 588 264	-	141 645 797
Cash/cash equivalents at the year-end:	123 537 318	10 687 928	134 225 246	174 710 842	40 485 596	143 588 264

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5.4.2 BORROWING AND INVESTMENTS

The Municipality raised a new external loan to the value of R 39 630 135,00 during the 2022/23 financial year to finance long-term capital expenditure projects aimed at improving service delivery.

TABLE 174: EXTERNAL DEBT CREATED, REPAID OR REDEEMED AND EXPECTED BORROWING

INSTITUTION	LOAN		MATURITY	OPENING BALANCE	RECEIVED	REDEEMED	CLOSING BALANCE
INSTIT	NUMBER	RATE	DATE	1 JULY 2022	DURING YEAR	DURING YEAR	30 JUNE 2023
	<u>.OANS</u>						
Nedbank	05/7831032282	11,27%	2023/06/12	591 472	-	(591 472)	-
DBSA	61001029	12,41%	2030/06/30	11 859 227	-	(936 687)	10 922 541
DBSA	61006811	11,53%	2031/06/30	2 872 968	-	(195 605)	2 677 364
DBSA	61006837	11,59%	2036/06/30	7 597 601	-	(236 024)	7 361 576

NOITU	LOAN		MATURITY	OPENING BALANCE	RECEIVED	REDEEMED	CLOSING BALANCE
INSTITUTION	NUMBER	RATE	DATE	1 JULY 2022	DURING YEAR	DURING YEAR	30 JUNE 2023
DBSA	61006975	11,33%	2032/06/30	3 013 501	-	(174 809)	2 838 692
Standard Bank	537707	8,90%	2024/06/30	2 059 068	-	(969 676)	1 089 392
Standard Bank	536748	10,07%	2023/06/30	1 464 793	-	(1 464 793)	-
ABSA	3044701437	10,57%	2026/06/01	2 995 562	-	(637 083)	2 358 479
ABSA	3046456438	10,12%	2027/06/30	3 729 384	-	(603 872)	3 125 512
DBSA	61007572	9,28%	2029/06/29	4 599 801	-	(496 152)	4 103 649
DBSA	61007573	8,90%	2024/06/30	496 524	-	(237 715)	258 809
DBSA	61007642	10,07%	2030/06/30	5 699 623	-	(492 272)	5 207 351
Standard Bank	654527	9,02%	2031/06/30	11 047 024	-	(840 928)	10 206 096
ABSA	3054195743	7,22%	2026/06/30	2 814 695	-	(629 709)	2 184 985
Standard Bank	729304	11,05%	2032/06/30	11 750 000	-	(685 024)	11 064 976
Standard Bank	729271	10,62%	2027/06/30	2 900 000	-	(465 346)	2 434 654
Standard Bank	797102	10,22%	2028/06/30	-	14 846 835	-	14 846 835
Standard Bank	797125	12,08%	2038/06/30	-	10 925 000	-	10 925 000
Nedbank	19/11396464000 01	11,70%	2033/06/30	-	13 858 300	-	13 858 300
Total Annuity Loans				75 491 244	39 630 135	(9 657 170)	105 464 209

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5.5 SUPPLY CHAIN MANAGEMENT

The Supply Chain Unit has capacity constraints, due to new legislation and more compliance adherence enforced onto Municipalities by National Treasury. Currently the Unit manages the responsibilities and requirements to the best of their abilities.

5.6 GRAP COMPLIANCE

GRAP is the acronym for Generally Recognized Accounting Practice, and it provides the rules by which

municipalities are required to disclose financial transactions. The National Treasury, in association with other key stakeholders, has led the process of the development of accounting reforms in the South African Public Sector since 1998. There are also clear roles of responsibilities for the ASB (Accounting Standards Board), the National Treasury and the Auditor-General, which can be summarised as follows:

- ▲ The ASB sets the accounting standards;
- National Treasury assists in the implementation of the standards by, for example, developing the appropriate formats, making recommendations and regulating the approach to implementation, providing guidance and rendering support for implementation, including training; and
- ★ The Auditor-General audits annual financial statements in line with the standards.

The accounting principles, concepts and disclosure requirements are included in the standards of Generally Recognised Accounting Practice (GRAP), also referred to as the accounting standards. The accounting standards give the following guidance to the preparers of Annual Financial Statements when dealing with specific topics. They explain:

- ★ the accounting treatment of transactions, including when to recognise these entries;
- ★ the accounting measurement of transactions; and
- the presentation and disclosure requirements of transactions in the entity's Annual Financial Statements.

In terms of paragraph 63 of the Framework for the Preparation and Presentation of Annual Financial Statements the application of GRAP normally results in financial statements that convey what is generally understood as a fair presentation of such information.

B-BBEE Compliance

Section 13F(1)(g) of the Broad-Based Black Economic Empowerment Act, 2003 (Act 53 Of 2003) (as amended) requires the B-BBEE Commission to receive and analyse reports prescribed in Section 13G. Section 13G addresses the BEE compliance by organs of state, public entities and private sector enterprises. Bergrivier Municipality is compliant.

5.7 MUNICIPAL STANDARD CHART OF ACCOUNTS (mSCOA) COMPLIANCE

The National Treasury published the Municipal Regulations on Standard Chart of Accounts (mSCOA) in Government Gazette 37577 dated 22 April 2014 with the aim of implementing a uniform system of reporting amongst the then 278 municipalities. This system was to be implemented by 01 July 2017 by all municipalities and immediately start reporting to National Treasury using the new system. Bergrivier Municipality's financial system was not mSCOA compatible and /or compliant and we had to procure and implement a new financial system, namely Phoenix that is developed by VESTA Technical Services.

5.8 2022/23 ANNUAL FINANCIAL STATEMENTS

The Annual Financial Statements of the Bergrivier Municipality for 2021/22 have been prepared in accordance with Municipal Finance Management Act, 2003 (Act No 56 of 2003) (MFMA) and the Standards of Generally

Recognised Accounting Practice (GRAP), including any interpretations and directives issued by the Accounting Standards Board in Accordance with Section 122(3) of the said Act. The Annual Financial Statements which contain the report of the Auditor General are appended as Volume II.

ACRONYMS AND ABBREVIATIONS

ACDI	African Climate Change Development Initiative
AFS	Annual Financial Statements
AG	Auditor General
ANC	African National Congress
ASB	Accounting Standards Board
BBBEE	Broad-based Black Economic Empowerment
BEAF	Bergriver- Estuary Advisory Forum
BEMF	Berg Estuary Management Forum
BEMP	Bergriver Estuarine Management Plan
вто	Bergrivier Tourism Organisation
CBD	Central Business District
CDW's	Community Development Workers
CFO	Chief Finance Officer
COGTA	Cooperative of Governance Traditional Affairs
CWP	Community Workers Programme
DA	Democratic Alliance
DBDSA	Development Bank of South Africa
DCAS	Department of Culture, Art and Sport
DDM	District Development Model
DCoG	Department of Co-operative Government
DEADP	Department of Environmental Affairs and Development Planning
DORA	Division of Revenue Act
DWS	Department of Water and Sanitation
ECD	Early Childhood Development
EDP	Economic Development Partnership
EEA	Employment Equity Act
EMS	Emergency Medical Services

EE	Employment Equity
EPWP	Expanded Public Works Programme
FET	Further Education and Training
FLOW	Fostering Local Wellbeing
FMG	Financial Management Grant
FTE	Full time Equivalent
GDPR	Gross Domestic Product for the Region
GIS	Geographical Information System
GRAP	Generally Recognized Accounting Practice
HDI	Human Development Index
ICMP	Integrated Coastal Management Plan
ICMA	Integrated Coastal Management Act
ICT	Information Communication Technology
IDP	Integrated Development Plan
IDZ	Industrial Development Zone
INE	Integrated National Electrification
IOD	Injury on Duty
IWMP	Integrated Waste Management Plan
JDA	Joint District Approach
JDMA	Joint District Management Approach
JMAQWG	Joint Municipal Air Quality Working Group
КРА	Key Performance Areas
KPI	Key Performance Indicators
LAB	Local Action for Biodiversity
LBSAP	Local Biodiversity Strategic Action Plan
LED	Local Economic Development
LDAC	Local Drug Action Committee
LLF	Local Labour Forum

LRC	Local Reference Committee
МСС	Municipal Coastal Committee
MDB	The Municipal Demarcation Board
MEC	Member of Executive Council
MERO	Municipal Economic Review and Outlook
MFMA	Local Government Municipal Financial Management Act 56 of 2003
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPAC	Municipal Public Accounts Committee
MRF	Material Recovery Facilities
MSA	Local Government Municipal Systems Act 32 of 2000
mSCOA	Municipal Standard Chart of Accounts
NBR	National Building Regulations
NGO	Non-Governmental Organisation
NRW	Non-revenue water
OHS	Occupational Health and Safety
PA	Patriotic Alliance
PACA	Participatory Appraisal of Competitive Advantage
PDO	Predetermined Objective
PGWC	Provincial Government of the Western Cape
PMS	Performance Management System
POP Centre	Path Onto Prosperity Centre
PR	Proportional Representation Councillors
PRAC	Performance-, Risk- and Audit Committee
RSEP	Regional Socio-Economic Project
RTO	Regional Tourism Organisation
SALGA	South African Local Government Association
SCM	Supply Chain Management

SDBIP	Service Delivery and Budget Implementation Plan
SEDA	Small Enterprise Development Agency
SEP	Social Economic Profile
SMME	Small-, Medium- and Micro Enterprises
SOP	Standard Operating Procedure
TMF	Table Mountain Fund
UAW	Unaccounted for water
UCT	University of Cape Town
UISP	Upgrading of Informal Settlement Programme
VIP	Ventilated Pit Latrine
VVSG	Vereniging van Vlaamse Steden en Gemeentes
WCAQWG	West Coast Air Quality Working Group
WC/WDM	Water Conservation / Water Demand Management
WCBDC	West Coast Business Development Centre
WCDM	West Coast District Municipality
WHO	World Health Organisation
WSDP	Water Services Development Plan
WSIG	Water Services Infrastructure Grant
WWTW	Wastewater Treatment Works

ANNEXURES

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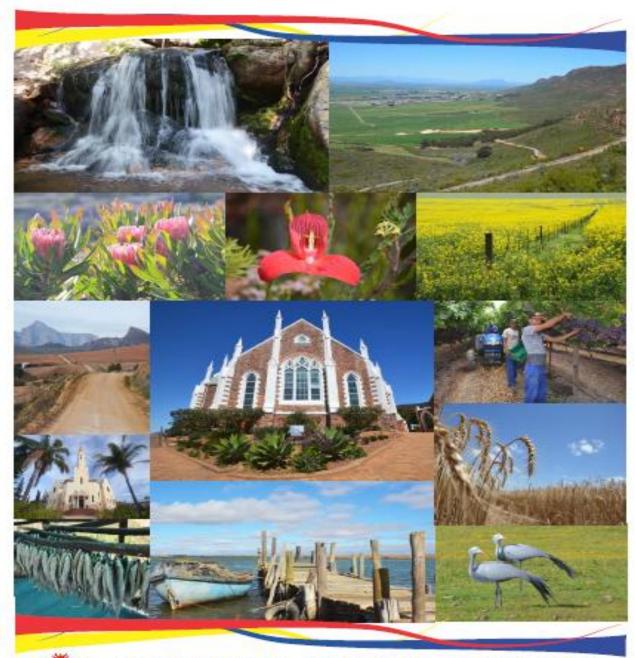
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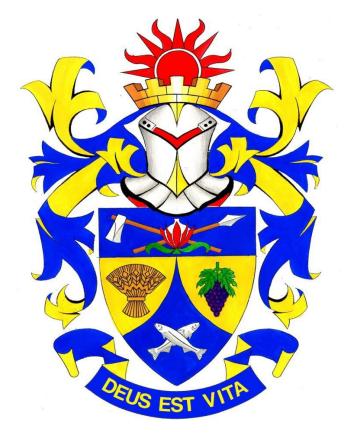
1 JULY 2022 – 30 JUNE 2023

VOLUME II: ANNUAL REPORT: 2022/23





MUNISIPALITEIT - BERGRIVIER - MUNICIPALITY ONS DIEN MET TROTS / WE SERVE WITH PRIDE



AUDIT REPORT OF AUDITOR GENERAL

Report of the auditor-general to the Western Cape Provincial Parliament

and the council on the Bergrivier Municipality

Report on the audit of the financial statements

Opinion

I have audited the financial statements of the Bergrivier Municipality set out on pages 4 to 90, which comprise the statement of financial position as at 30 June 2023, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Bergrivier Municipality as at 30 June 2023 and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 5 of 2022 (Dora).

Context for opinion

I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

I draw attention to the matters below. My opinion is not modified in respect of these matters.

Material impairments

As disclosed in note 3 to the financial statements, the municipality has provided for impairment of receivables from exchange transactions of R38,8 million (2021-22: R28,9 million).

As disclosed in note 4 to the financial statements, the municipality has provided for impairment of receivables from non-exchange transactions of R41 million (2021-22: R39,2 million).

As disclosed in note 6 to the financial statements, the municipality has provided for impairment of long-term receivables from non-exchange transactions of R5,8 million (2021-22: R5 million).

As disclosed in note 36 to the financial statements, the municipality has impaired receivables by R32,6 million (2021-22: R14,4 million).

Other matter

I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited supplementary schedules

The supplementary information set out on pages 91 to 101 does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

Unaudited disclosure notes (MFMA) 125

In terms of section 125(2)(e) of the MFMA, the particulars of non-compliance with the MFMA should be disclosed in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the GRAP and the requirements of the MFMA and Dora; and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected objective presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

I selected the following objective presented in the annual performance report for the year ended 30 June 2023 for auditing. I selected an objective that measures the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

Objective	Page numbers	Purpose
Strengthen financial sustainability and further enhance good governance	7 - 31	The strategic objective relates to the core function of the municipality, which is the delivery of basic services to the community.

I evaluated the reported performance information for the selected objective against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an

annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives;
- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements;
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated;
- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents;
- the reported performance information is presented in the annual performance report in the prescribed manner; and
- there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

I did not identify any material findings on the reported performance information for the selected objective.

Other matter

I draw attention to the matter below.

Achievement of planned targets

The annual performance report includes information on reported achievements against planned targets.

Report on compliance with legislation

In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

I did not identify any material non-compliance with the selected legislative requirements.

Other information in the annual report

The accounting officer is responsible for the other information included in the annual report, which includes the audit committee's report. The other information referred to does not include the financial statements,

the auditor's report and the selected objective presented in the annual performance report that have been specifically reported on in this auditor's report.

My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected objective presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected, this will not be necessary.

Internal control deficiencies

I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

I did not identify any significant deficiencies in internal control.

Auditor - General

Cape Town 30 November 2023 Annexure to the auditor's report

The annexure includes the following:

The auditor-general's responsibility for the audit

The selected legislative requirements for compliance testing

Auditor-general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected objective and on the municipality's compliance with selected requirements in key legislation.

Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

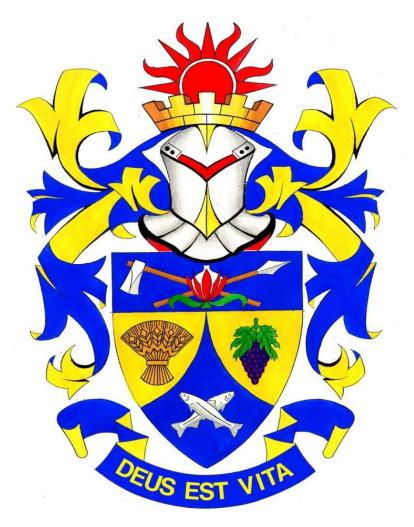
I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Compliance with legislation – selected legislative requirements

The selected legislative requirements are as follows:

Legislation	Sections or regulations		
Municipal Finance Management Act 56 of 2003	Section 1 – paragraph (a), (b) & (d) of the definition: irregular expenditures Section 1 – definition: service delivery and budget implementation plan, Sections 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 29(1), Sections 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii), 32(2)(b), Sections 32(6)(a), 32(7), 53(1)(c)(ii), 54(1)(c), 62(1)(d), 62(1)(f)(i), Sections 62(1)(f)(ii), 62(1)(f)(iii), 63(1)(a), 63(2)(a), 63(2)(c), 64(2)(b), Sections 64(2)(c), 64(2)(e), 64(2)(f), 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), Sections 72(1)(a)(ii), 112(1)(j), 116(2)(b), 116(2)(c)(ii), 117, 122(1), Sections 122(2), 126(1)(a), 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), Sections 129(1), 129(3), 133(1)(a), 133(1)(c)(ii), 133(1)(c)(ii), 170, Sections 171(4)(a), 171(4)(b)		
MFMA: Municipal Budget and Reporting Regulations, 2009	Regulations 71(1), 71(2), 72		
MFMA: Municipal Investment Regulations, 2005	Regulations 3(1)(a), 3(3), 6, 7, 12(2), 12(3)		
MFMA: Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations 5(4), 6(8)(a), 6(8)(b), 10(1)		
MFMA: Municipal Supply Chain Management Regulations, 2005	Regulations 5, 12(1)(c), 12(3), 13(b), 13(c), 13(c)(i), 16(a), 17(1)(a) Regulations 17(1)(b), 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a) Regulations 27(2)(e), 28(1)(a)(i), 28(1)(a)(ii), 29(1)(a), 29(1)(b) Regulations 29(5)(a)(ii), 29(5)(b)(ii), 32, 36(1), 36(1)(a), 38(1)(c) Regulations 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i), 38(1)(g)(ii), 38(1)(g)(iii), 43 Regulations 44, 46(2)(e), 46(2)(f)		
Municipal Systems Act 32 of 2000	Sections 25(1), 26(a), 26(c), 26(h), 26(i), 29(1)(b)(ii), 29(3)(b), 34(a), 34(b) Sections 38(a), 41(1)(a), 41(1)(b), 41(1)(c)(ii), 42, 43(2), 56(a), 57(2)(a) Sections 57(4B), 57(6)(a), 66(1)(a), 66(1)(b), 67(1)(d), 74(1), 93J(1), 96(b)		
MSA: Municipal Planning and performance Management Regulations, 2001	Regulations 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 3(6)(a), 7(1), 8, 9(1)(a), 10(a), Regulations 12(1), 15(1)(a)(i), 15(1)(a)(ii)		
MSA: Municipal Performance Regulations for Municipal Managers and Managers directly Accountable to Municipal Managers, 2006	Regulations 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3)		
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations 17(2), 36(1)(a)		
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations 5(2), 5(3), 5(6), 8(4)		
Annual Division of Revenue Act	Section 11(6)(b), 12(5), 16(1); 16(3)		
Construction Industry Development Board Act 38 of 2000	Section 18(1)		
Construction Industry Development Board Regulations	Regulations 17, 25(7A)		
Municipal Property Rates Act 6 of 2004	Section 3(1)		
Preferential Procurement Policy Framework Act 5 of 2000	Sections 2(1)(a), 2(1)(f)		
Preferential Procurement Regulations, 2017	Regulations 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8) Regulations 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5) 9(1), 10(1), 10(2) Regulations 11(1), 11(2)		

Legislation	Sections or regulations
Preferential Procurement Regulations, 2022	Regulations 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section 34(1)



REPORT OF AUDIT COMMITTEE

2022/2023

Performance, Risk Audit Committee Annual Performance Report

1. Introduction

Section 166 of the Municipal Finance Management Act No. 56 of 2003, requires every Municipality to establish and maintain an audit committee. The independent audit committee which must advise the municipal council, the political office-bearers, the accounting officer and the management staff of municipality relating to matters stipulated under MFMA section 166.

The Performance, Risk and Audit Committee ("PRAC") of Bergrivier Municipality is well established and functioning as required. An updated Committee Charter has also been developed and reviewed by the Committee during the period under review and was approved by the Council. All the members of the Audit Committee are also members of the Performance Audit Committee, as reflected in its name.

2. PRAC Members and Attendance:

During the period from 01 July 2022 to 30 June 2023, the Committee consisted of five members none of whom are councilors or officials of the Municipality. The committee met four (4) times during the 2022/2023 financial year and a summary is highlighted below:

	Capacity	Dates of Meetings attended			
Members		26-Aug-22	28-Nov-22	17-Mar-23	15-Jun-23
Mr. Chris De Jager	PRAC Chairperson	~	~	\checkmark	-
Ms. R Gani	PRAC member	✓	~	\checkmark	\checkmark
Ms. G Bolton	PRAC member	~	~	\checkmark	\checkmark
Mr. D Smit	PRAC member	\checkmark	✓	\checkmark	\checkmark
Ms. M Kinnes	PRAC member	\checkmark	-	\checkmark	-

The abovementioned meetings were well attended by the Municipal Manager, Executive Management Team members and the Internal Audit Department.

3. Executive Summary

Based on the reports that were submitted and reviewed by the PRAC, the PRAC made the following observations in terms of MFMA Section 166 requirements:



Legend

5		
	Provides Assurance	
	Provides Limited/ Some Assurance	
	Provides No Assurance	
(a) Governance		

Based on the assurance reports that we tabled to the PRAC, the Committee is pleased that the governance structures within the Municipality are in place and is functional. Internal Audit also provided ethics training to the staff during the financial year.

(b) Internal Controls

Internal control is the system of controls and directives that are designed to provide effective assurance that assets are safeguarded, that liabilities and capital are efficiently managed and that the municipality fulfils its mandate, in compliance with relevant statutory and governance duties and requirements.

Based on the audit actions plans and internal audit reports the Committee believes that the significant internal controls are in place, however certain control deficiencies have been identified and should be addressed.

The Committee will monitor the progress made by Management towards the improvement of their internal control environment.

(c) Finance/ Financial Information

The committee reviewed the S71, S52 Financial Reports, Income Management and Supply Chain Management (SCM) Reports for the 2022/2023 financial year.

The PRAC also reviewed the draft AFS of the Municipality for the period 1 July 2022 to 30 June 2023 and is overall satisfied with the compilation process and of the Municipality.

The Committee's view is that in general the financial position of the municipality is relatively positive and that the municipality has also complied with the required audit procedures and applicable legislation. The municipality is commended for once again achieving a clean audit report from the Auditor-General.

(d) Information and Communication Technology (ICT)

ICT is a rapidly advancing discipline within the public sector, and management should allocate sufficient resources to the effective functioning of the ICT environment.

Based on the assurance reports (ICT quarterly report and Management Report issued by the AGSA) that were tabled to the PRAC, the Committee believes that the significant internal controls are in place, however certain control deficiencies have been identified. The Committee will monitor the progress made by Management towards the improvement of the ICT governance, risk environment and control processes.

(e) Performance Management

In terms of Section 14(4) (a) of the Regulations the Performance Audit Committee/ PRAC has the responsibility to –

- i) review the quarterly reports produced and submitted by the internal audit process;
- *ii)* review the municipality's performance management system and make recommendations in this regard to the council of the municipality; and

iii) at least twice during each financial year submit a performance audit report to the council of the municipality.

The Committee is satisfied that the Municipality utilizes mechanisms, systems and processes for auditing the results of performance measurement as part of its internal and external audit processes, including assessments of the functionality of the performance management system whether the system complied with the requirements of the MSA, and include assessments of the extent to which the performance measurements were reliable in measuring the performance of the municipality on key as well as general performance indicators.

During the 2022/2023 financial year the committee reviewed all the quarterly performance reports. Ms R Gani attended the formal performance evaluations of the Municipal Manager and Directors.

(f) Compliance requirements

The Internal Audit function monitors the Eunomia Compliance on a regular basis and submit the compliance report quarterly to the PRAC.

Based on the Eunomia Compliance Report and AGSA's opinion on compliance within the Municipality, the PRAC is overall satisfied with the compliance processes within the Municipality.

(g) Risk Management

The Committee has reviewed the risk management processes implemented by management during the financial year, and is satisfied with the progress made with the implementation of risk management within the municipality. The Risk Registers as well as the quarterly Risk Reports were submitted to the Committee during the period under review.

Based on the discussions and assurances obtained, the Committee is satisfied with the progress towards the implementation of the Risk Management Policy and Plan of the Municipality. The Committee is further of the opinion that the high-risk areas of the Municipality are covered during its risk management processes.

(h) External Audit (Auditor-General of South Africa)

The PRAC reviewed the 2022/2023 Audit and Management Report and is satisfied with the audit that was conducted by the Auditor-General of South Africa (AGSA). It is recommended that the municipal administration ensure that all internal controls deficiencies are addressed as soon as possible.

(i) Internal Audit

Bergrivier Municipality has an in-house Internal Audit function. The structure of the IAA makes provision for the following posts, namely: Internal Auditor (1 post: Filled) and Assistant Internal Auditor (1 post: Filled).

A number of audits have been completed during the year under review and these reports have been presented to the Committee for discussion. The Committee will monitor the progress on the implementation of the deficiencies identified by Internal Audit. The Internal Audit Department also managed to complete 100% of the 2022/2023 Risk-Based Internal Audit Plan (RBIAP). In addition to completing the RBIAP, a number of ad hoc activities were also performed by the Internal Audit function.

The following internal audit reports were reviewed and approved by the PRAC during the year under review:

Internal Audit Reports:

- Bi-Annual Stock count
- Division of Revenue Act (DORA)
- Eunomia Compliance Report
- Maintenance on Proclaimed Main roads
- Performance Management Review (PDO) Quarter 1
- Performance Management Review (PDO) Quarter 2
- Performance Management Review (PDO) Quarter 3
- Performance Management Review (PDO) Quarter 4
- Review of Building Control Processes
- Risk Management Audit 2023 (Swartland)
- Stock count June 2023
- Traffic Fines

Ad Hoc Reports:

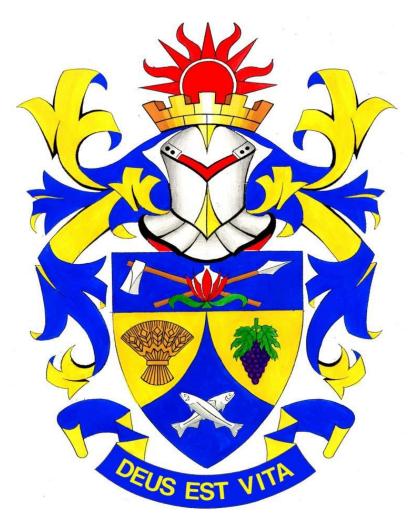
- Upperlimits of Councillors
- ICT Infrastructure
- Material Purchased
- Salaries verification
- Sewer truck (Roadworthy, Service and Repair)
- Akasia Swimming Pool (Mubesko)
- Porterville Graveyard Fencing (Mubesko)
- Eric Goldsmith Sportgrounds (Mubesko)
- Smithspark Sportgrounds (Mubesko)

4. <u>Conclusion</u>

Overall and subjected to the issues raised in the report, the Committee is pleased with the continuous progress made by the Bergrivier Municipality in improving the overall governance, risk management and control environment.

On behalf of the Performance, Risk & Audit Committee (PRAC).

Mr C De Jager PRAC Chairperson Date: 30 November 2023



AUDITED ANNUAL FINANCIAL STATEMENTS 30 JUNE 2023



AUDITED ANNUAL FINANCIAL STATEMENTS

30 JUNE 2023



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GENERAL INFORMATION

NATURE OF BUSINESS

Bergrivier Local Municipality performs the functions as set out in the Constitution of South Africa, 1996

LEGAL FORM

South African Category B Municipality (Local Municipality) as defined by the Municipal Structures Act, 1998 (Act 117 of 1998) as amended.

JURISDICTION

The Bergrivier Local Municipality includes the following areas:

Piketberg	Eendekuil	Aurora
Porterville	Redelinghuys	Wittewater
Velddrif	Dwarskersbos	Goedverwacht

MEMBERS OF THE COUNCIL

Ward 1	Cllr J Daniels
Ward 2	Cllr AJ du Plooy
Ward 3	Ald A de Vries
Ward 4	Ald RM van Rooy
Ward 5	Ald MA Wessels
Ward 6	Cllr A Small
Ward 7	Cllr JJ Moolman
Proportional	Ald R Swarts
Proportional	Cllr SS Lesch
Proportional	Cllr R Laubscher (Resigned 7 July 2023)
Proportional	Ald EB Manuel
Proportional	Cllr IS Adams
Proportional	Cllr BU Maarman
Proportional	Cllr A Isaacs (Declared elected 17 July 2023; Inaugurated 25 July 2023)

MEMBERS OF THE MAYORAL COMMITTEE

Executive Mayor	Ald RM van Rooy
Deputy Executive Mayor	Ald MA Wessels
Executive Councillor	Cllr J Daniels
Executive Councillor	Ald A de Vries

MUNICIPAL MANAGER

Adv. H Linde

CHIEF FINANCIAL OFFICER

Mrs N Bothma (Acting from 1 August 2022 - 31 Augustus 2022 and from 1 June 2023 - 31 August 2023) Mr D Louw (Appointed 1 September 2022 - resigned 31 May 2023) Mr FM Lötter (Resigned 31 July 2022)

PERFORMANCE, RISK AND AUDIT COMMITTEE (PRAC)

Mr CB de Jager (Chairperson) Ms R Gani Ms G Bolton Ms M Kinnes Mr D Smith

REGISTERED OFFICE

13 Church Street Piketberg



GENERAL INFORMATION

POSTAL ADDRESS

PO Box 60 Piketberg 7320

AUDITORS

Office of the Auditor General (WC)

PRINCIPAL BANKERS

Nedbank Limited

ATTORNEYS

MH Sethosa Inc. Marais Muller Hendricks Inc. Van der Spuy and Associates De Villiers van Zyl Inc. Sune van der Merwe Attorneys Brand and Partners

RELEVANT LEGISLATION

Basic Conditions of Employment Act, 1997 (Act 75 of 1997) **Collective Agreements** Compensation for Occupational Injuries and Diseases Act, 1993 (Act 130 of 1993) **Division of Revenue Act** Electricity Act, 1987 (Act 41 of 1987) Employment Equity Act, 1998 (Act 55 of 1998) Employment Services, 2014 (Act 4 of 2014) Housing Act, 1997 (Act 107 of 1997) Labour Relations Act, 1995 (Act 66 of 1995) Municipal Budget and Reporting Regulations Municipal Finance Management Act, 2003 (Act 56 of 2003) Municipal Planning and Performance Management Regulations Municipal Property Rates Act, 2004 (Act 6 of 2004) Municipal Regulations on a Standard Chart of Accounts, 2014 Municipal Structures Act, 1998 (Act 117 of 1998) as amended Municipal Systems Act, 2000 (Act 32 of 2000) as amended National Environmental Management Act, 2008 (Act 62 of 2008) National Minimum Wage Act 9 of 2018 Occupational Health and Safety Act, 1993 (Act 85 of 1993) Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000) Protection of Personal Information Act, 2013 Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998) SALGBC Leave Regulations Skills Development Levies Act, 1999 (Act 9 of 1999) Supply Chain Management Regulations, 2005 The Income Tax Act Unemployment Insurance Act, 1966 (Act 30 of 1966) Unemployment Insurance Contributions Act 4 of 2002 Value Added Tax Act Water Services Act, 1997 (Act 108 of 1997)

The listed legislation only relate to the main legislation and is not an exhaustive list of all legislation applicable to the Municipality.



APPROVAL OF THE ANNUAL FINANCIAL STATEMENTS

ACCOUNTING OFFICER'S RESPONSIBILITIES AND APPROVAL

I am responsible for the preparation of these annual financial statements for the year ended 30 June 2023, which are set out on pages 1 to 90 in terms of Section 126 (1) of the Municipal Finance Management Act, 2003 (Act 56 of 2003) and which I have signed on behalf of the Municipality.

The annual financial statements have been prepared in accordance with GRAP, including any interpretations, guidelines and directives issued by the Accounting Standards Board (ASB).

I acknowledge that I am ultimately responsible for the system of internal financial control and that the system of internal control provides reasonable assurance that the financial records can be relied on.

I have reviewed the Municipality's cash flow forecast for the year to 30 June 2024 and is satisfied that the Municipality can continue in operational existence for the foreseeable future.

The external auditors are responsible for independently auditing and reporting on the Municipality's financial statements.

I certify that the remuneration of Councillors and in-kind benefits are within the upper limits of the framework envisaged in Section 219 of the Constitution, read with the Remuneration of Public Office Bearers Act and the Minister of Provincial and Local Government's determination in accordance with this Act.

Adv. H Linde Municipal Manager

31 August 2023 Date



STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2023

	Notes	2023 R (Actual)	2022 R (Restated)
ASSETS		200 001 071	226 464 405
Current Assets	Г	268 061 871	236 161 195
Cash and Cash Equivalents	2	174 710 842	143 588 264
Receivables from Exchange Transactions Receivables from Non-Exchange Transactions	3 4	44 988 208 45 275 533	43 632 742 45 557 355
Taxes	4 15	43 273 333 349 279	45 557 555
Operating Lease Asset	5	6 3 3 0	18 481
Current Portion of Long-term Receivables	6	1 662 930	2 409 493
Inventory	7	1 068 749	954 860
Non-Current Assets	L	553 597 975	507 411 855
Long-term Receivables	6	4 511 176	6 253 120
Investment Property	8	17 949 777	18 002 338
Property, Plant and Equipment	9	527 877 349	479 589 434
Intangible Assets	10	2 805 662	3 112 951
Heritage Assets	11	454 012	454 012
Total Assets		821 659 846	743 573 050
Current Liabilities		78 466 839	69 098 721
Current Portion of Long-term Liabilities	12	11 906 786	9 656 967
Consumer Deposits	13	5 289 894	4 786 082
Payables from Exchange Transactions	14	39 436 915	33 167 053
Taxes	15	-	496 959
Unspent Conditional Government Grants	16	3 660 324	4 563 122
Unspent Public Contributions Operating Lease Liability	17 5	158 319 57 320	123 819 30 295
Current Employee Benefits	18	17 957 280	16 274 423
Non-Current Liabilities		249 009 653	208 567 461
Long-term Liabilities	12	93 557 423	65 834 277
Employee Benefits	19	40 129 000	41 521 000
Non-Current Provisions	20	115 323 231	101 212 184
Total Liabilities	L	327 476 492	277 666 182
NET ASSETS		494 183 354	465 906 868
COMMUNITY WEALTH			
Accumulated Surplus		451 604 782	430 538 396
Capital Replacement Reserve	21	42 318 000	35 107 900
Housing Development Fund	21	260 572	260 572
		494 183 354	465 906 868



STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2023

REVENUE	Notes	2023 R (Actual)	2022 R (Restated)
REVENUE FROM NON-EXCHANGE TRANSACTIONS		234 142 816	205 116 874
Taxation Revenue	Γ	95 278 092	84 410 540
Property Rates	22	95 278 092	84 410 540
Transfer Revenue		98 631 846	88 762 795
Government Grants and Subsidies - Operating	23	75 604 488	68 724 780
Government Grants and Subsidies - Capital	23	20 777 358	20 038 015
Contributed Assets	24	2 250 000	-
Other Revenue		40 232 878	31 943 540
Availability Charges	25	10 130 038	10 219 015
Insurance Refund		178 476	449 380
Fines, Penalties and Forfeits	26	24 030 344	19 883 402
Actuarial Gains	27	5 894 019	1 391 744
REVENUE FROM EXCHANGE TRANSACTIONS	-	254 469 658	241 885 541
Operating Activities		254 469 658	241 885 541
Service Charges	28	215 862 307	212 962 297
Rental of Facilities and Equipment	29	6 983 148	6 488 097
Interest Earned - external investments	30	12 455 184	7 447 059
Interest Earned - outstanding debtors		7 077 142	5 166 250
Licences and Permits		87 189	84 694
Agency Services	31	4 871 128	4 676 053
Other Income	32	4 660 990	4 872 043
Gain on disposal of Non-Monetary Assets	33	2 472 569	189 048
TOTAL REVENUE		488 612 474	447 002 416
EXPENDITURE			
Employee Related Costs	34	154 328 162	146 797 263
Remuneration of Councillors	35	6 791 323	6 800 868
Debt Impairment	36	31 488 315	14 650 501
Depreciation and Amortisation	37	30 869 526	26 583 723
Finance Charges	38	21 856 976	17 970 731
Bulk Purchases	39	126 464 478	125 095 464
Contracted Services	40	33 616 806	32 895 292
Transfers and Grants	41	8 389 039	6 736 094
Other Expenditure	42	46 531 363	39 626 366
TOTAL EXPENDITURE		460 335 988	417 156 301
NET SURPLUS FOR THE YEAR		28 276 486	29 846 115



STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2023

	CAPITAL REPLACEMENT RESERVE R	HOUSING DEVELOPMENT FUND R	ACCUMULATED SURPLUS R	TOTAL R
Balance on 30 June 2021 - Previously Reported	30 848 500	260 572	407 244 037	438 353 109
Correction of error restatement - note 43.4	-	-	(2 292 356)	(2 292 356)
Balance on 30 June 2021 - Restated	30 848 500	260 572	404 951 680	436 060 752
Net Surplus for the year	-	-	29 846 115	29 846 115
Transfer to Capital Replacement Reserve	21 257 946	-	(21 257 946)	-
Property, Plant and Equipment purchased	(16 998 546)	-	16 998 546	-
Balance on 30 June 2022 - Restated	35 107 900	260 572	430 538 396	465 906 868
Net Surplus for the year	-	-	28 276 486	28 276 486
Transfer to Capital Replacement Reserve	25 821 107	-	(25 821 107)	-
Property, Plant and Equipment purchased	(18 611 007)	-	18 611 007	-
Balance on 30 June 2023	42 318 000	260 572	451 604 782	494 183 354



CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2023

	Neter	2023 R (1-5-1-5)	2022 R (Destated)
	Notes	(Actual)	(Restated)
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts			
Property Rates		92 386 529	83 107 956
Service Charges and Interest on outstanding Debtors		223 512 426	214 279 354
Other Revenue and receipts		22 682 738	22 695 752
Government Grants		95 479 048	84 572 954
Investment Income		12 430 129	7 429 272
Payments			
Suppliers and employees		(362 908 891)	(349 254 713)
Finance charges		(7 936 992)	(7 206 042)
Transfer and Grants		(8 389 039)	(6 736 094)
NET CASH FROM OPERATING ACTIVITIES	44	67 255 949	48 888 439
CASH FLOW FROM INVESTING ACTIVITIES			
Receipts			
Proceeds from sale of Non-Monetary Assets		3 574 759	616 852
Payments			
Purchase of Capital Assets		(69 681 094)	(54 333 310)
NET CASH USED INVESTING ACTIVITIES		(66 106 334)	(53 716 458)
CASH FLOW FROM FINANCING ACTIVITIES			
Receipts			
New loans raised		39 630 135	14 650 000
Payments			
Loans repaid		(9 657 171)	(7 879 514)
NET CASH FROM FINANCING ACTIVITIES		29 972 964	6 770 486
NET INCREASE IN CASH HELD		31 122 578	1 942 467
Cash and Cash Equivalents at the beginning of the year	Г	143 588 264	141 645 797
Cash and Cash Equivalents at the end of the year		174 710 842	143 588 264
· · · ·	L		-



STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30 JUNE 2023

	ORIGINAL BUDGET R	ADJUSTMENTS R	FINAL BUDGET R	ACTUAL R	ACTUAL VS FINAL BUDGET R
STATEMENT OF FINANCIAL POSITION					
ASSETS Current assets			24.225.246	<i></i>	27 400 005
Cash Call investment deposits	23 537 318 100 000 000	10 687 928	34 225 246 100 000 000	61 415 171 113 295 671	27 189 925 13 295 671
Consumer debtors	70 063 873	13 600 573	83 664 445	85 429 701	1 765 256
Other Receivables	7 642 704	(1 456 925)	6 185 779	5 189 649	(996 130)
Current portion of long-term receivables	2 516 338	(106 845)	2 409 493	1 662 930	(746 563)
Inventory	1 079 539	(129 680)	949 860	1 068 749	118 889
Total current assets	204 839 772	22 595 051	227 434 823	268 061 871	40 627 048
Non current assets					
Long-term receivables	4 429 997	1 823 123	6 253 120	4 511 176	(1 741 944)
Investment property	15 898 489	(228 819)	15 669 670	17 949 777	2 280 107
Property, plant and equipment	536 320 638	1 023 731	537 344 369	527 877 349	(9 467 020)
Intangible Assets	4 184 852	(1 365 778)	2 819 074	2 805 662	(13 412)
Other non-current assets	454 012	-	454 012	454 012	-
Total non current assets	561 287 988	1 252 256	562 540 244	553 597 975	(8 942 270)
TOTAL ASSETS	766 127 760	23 847 308	789 975 067	821 659 846	31 684 778
LIABILITIES					
Current liabilities					
Borrowing	10 081 955	2 217 021	12 298 976	11 906 786	(392 190)
Consumer deposits	5 114 000	67 082	5 181 082	5 289 894	108 812
Trade and other payables	33 765 291	551 097	34 316 387	43 312 878	8 996 491
Provisions and Employee Benefits	18 072 798	(1 365 953)	16 706 845	17 957 280	1 250 435
Total current liabilities	67 034 044	1 469 247	68 503 291	78 466 839	9 963 548
Non current liabilities					
Borrowing	96 411 028	(5 887 601)	90 523 427	93 557 423	3 033 996
Provisions and Employee Benefits	154 591 281	2 365 903	156 957 184	155 452 230	(1 504 953)
Total non current liabilities	251 002 310	(3 521 699)	247 480 611	249 009 653	1 529 042
TOTAL LIABILITIES	318 036 353	(2 052 452)	315 983 902	327 476 492	11 492 590
NET ASSETS	448 091 407	25 899 759	473 991 165	494 183 354	20 192 188
COMMUNITY WEALTH					
Accumulated Surplus	416 982 334	21 640 359	438 622 693	451 604 781	12 982 088
Reserves	31 109 072	4 259 400	35 368 472	42 578 572	7 210 100
TOTAL COMMUNITY WEALTH/EQUITY	448 091 407	25 899 759	473 991 165	494 183 354	20 192 188

Refer to note 46.2 for explanations of material variances.

Material variances are considered to be any variances greater than R4 million.



STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30 JUNE 2023

	ORIGINAL APPROVED BUDGET R	ADJUSTMENTS R	FINAL APPROVED BUDGET R	VIREMENTS R	FINAL BUDGET R	ACTUAL R	ACTUAL VS FINAL BUDGET R
STATEMENT OF FINANCIAL PERFORMANCE							
REVENUE							
Property Rates	94 702 236	-	94 702 236	-	94 702 236	95 278 092	575 856
Service Charges - Electricity Revenue	160 568 000	(11 375 000)	149 193 000	-	149 193 000	135 158 166	(14 034 834)
Service Charges - Water Revenue	36 807 166	1 919 000	38 726 166	-	38 726 166	40 006 101	1 279 935
Service Charges - Sanitation Revenue	17 762 000	150 000	17 912 000	-	17 912 000	17 801 223	(110 777)
Service Charges - Refuse Revenue	32 567 000	(2 000)	32 565 000	-	32 565 000	33 026 856	461 856
Rental of Facilities and Equipment	1 674 000	(29 000)	1 645 000	-	1 645 000	1 380 150	(264 850)
Interest Earned - External Investments	7 981 000	2 344 000	10 325 000	-	10 325 000	12 455 184	2 130 184
Interest Earned - Outstanding Debtors	5 000 000	1 000 000	6 000 000	-	6 000 000	7 077 142	1 077 142
Fines	21 286 000	1 636 000	22 922 000	-	22 922 000	24 030 344	1 108 344
Licences and Permits	77 000	(20 000)	57 000	-	57 000	87 189	30 189
Agency Services	5 788 000	(1 097 000)	4 691 000	-	4 691 000	4 871 128	180 128
Transfers Recognised - Operational	73 909 434	1 974 664	75 884 098	-	75 884 098	75 193 332	(690 766)
Other Revenue	11 325 000	(571 000)	10 754 000	-	10 754 000	10 853 621	99 621
Gains	2 700 000	3 400 000	6 100 000	-	6 100 000	8 366 588	2 266 588
Total Revenue (excluding capital transfers)	472 146 836	(670 336)	471 476 500	-	471 476 500	465 585 116	(5 891 384)
EXPENDITURE							
Employee Related Costs	166 889 715	(6 546 988)	160 342 727	83 202	160 425 929	153 510 124	(6 915 805)
Remuneration of Councillors	6 993 000	(8 000)	6 985 000	-	6 985 000	6 791 323	(193 677)
Debt Impairment	30 490 142	1 183 058	31 673 200	-	31 673 200	31 488 315	(184 885)
Depreciation and Asset Impairment	28 668 000	1 602 000	30 270 000	-	30 270 000	30 869 526	599 526
Finance Charges	19 514 400	2 333 200	21 847 600	-	21 847 600	21 856 976	9 376
Bulk purchases - electricity	128 498 000	(6 000 000)	122 498 000	(275 000)	122 223 000	118 609 439	(3 613 561)
Inventory consumed	17 780 200	5 367 270	23 147 470	128 121	23 275 591	17 673 355	(5 602 236)
Contracted Services	38 447 400	(1 112 570)	37 334 830	11 305	37 346 135	33 616 806	(3 729 329)
Transfers and Grants	7 797 000	739 025	8 536 025	30 000	8 566 025	8 389 039	(176 986)
Other Expenditure	40 286 580	4 738 312	45 024 892	22 372	45 047 264	37 531 085	(7 516 179)
Losses	2 705 000	-	2 705 000	-	2 705 000	-	(2 705 000)
Total Expenditure	488 069 437	2 295 307	490 364 744	-	490 364 744	460 335 987	(30 028 757)
Surplus/(Deficit)	(15 922 601)	(2 965 643)	(18 888 244)	-	(18 888 244)	5 249 128	24 137 372
Transfers and subsidies - capital (monetary) - Government	23 610 566	(875 098)	22 735 468	-	22 735 468	20 244 717	(2 490 751)
Transfers and subsidies - capital (monetary) - Other	528 000	120 299	648 299	-	648 299	532 641	(115 658)
Transfers and subsidies - capital (in-kind)	-	2 250 000	2 250 000	-	2 250 000	2 250 000	-
Surplus/(Deficit) for the year	8 215 965	(1 470 442)	6 745 523	-	6 745 523	28 276 487	21 530 964

Refer to note 46.3 for explanations of material variances.

Material variances are considered to be any variances greater than R4 million.



STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30 JUNE 2023

CASH FLOW STATEMENT	ORIGINAL BUDGET R	ADJUSTMENTS R	FINAL BUDGET R	ACTUAL R	ACTUAL VS FINAL BUDGET R
CASH FLOW FROM OPERATING ACTIVITIES					
Receipts					
Property rates, penalties & collection charges	89 142 951	-	89 142 951	92 386 529	3 243 578
Service charges	241 842 037	(9 360 374)	232 481 663	223 512 426	(8 969 237)
Other revenue	22 931 858	(760 058)	22 171 800	22 178 926	7 126
Government Grants	98 048 000	(2 844 995)	95 203 005	95 479 048	276 043
Interest	10 432 743	2 846 549	13 279 292	12 430 129	(849 163)
Payments					
Suppliers and Employees	(396 865 895)	3 322 976	(393 542 919)	(362 908 891)	30 634 028
Finance Charges	(7 802 400)	(135 200)	(7 937 600)	(7 936 992)	608
Transfers and Grants	(7 797 000)	(739 025)	(8 536 025)	(8 389 039)	146 986
Net Cash from/(used) Operating Activities	49 932 294	(7 670 127)	42 262 167	66 752 137	24 489 970
CASH FLOW FROM INVESTING ACTIVITIES					
Receipts					
•		2 400 000	2 400 000	2 574 750	174 750
Proceeds on disposal of PPE	-	3 400 000	3 400 000	3 574 759	174 759
Payments					
Capital Assets	(83 154 566)	403 222	(82 751 344)	(69 681 094)	13 070 250
Net Cash from/(used) Investing Activities	(83 154 566)	3 803 222	(79 351 344)	(66 106 334)	13 245 010
CASH FLOW FROM FINANCING ACTIVITIES					
Receipts					
Borrowing long term/refinancing	40 000 000	(369 865)	39 630 135	39 630 135	-
Increase/(Decrease) in Consumer Deposits	394 572	428	395 000	503 812	108 812
Payments					
Repayment of Borrowing	(10 081 955)	(2 217 021)	(12 298 976)	(9 657 171)	2 641 805
	30 312 617	······································			
Net Cash from/(used) Financing Activities	30 312 617	(2 586 458)	27 726 159	30 476 776	2 750 617
NET INCREASE/(DECREASE) IN CASH HELD	(2 909 655)	(6 453 363)	(9 363 018)	31 122 578	40 485 596
Cash and Cash Equivalents at the year begin	126 446 973	17 141 291	143 588 264	143 588 264	-
Cash and Cash Equivalents at the year end	123 537 318	10 687 928	134 225 246	174 710 842	40 485 596
	L]	L] [L]	L

Refer to note 46.4 for explanations of material variances.

Material variances are considered to be any variances greater than R4 million.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1 ACCOUNTING POLICIES

1.01 BASIS OF PREPARATION

The annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention, unless specified otherwise.

The annual financial statements have been prepared in accordance with the Municipal Finance Management Act (MFMA) and effective standards of Generally Recognised Accounting Practices (GRAP), including any interpretations, guidelines and directives issued by the Accounting Standards Board (ASB) in accordance with Section 122(3) of the Municipal Finance Management Act, (Act No 56 of 2003).

Accounting policies for material transactions, events or conditions not covered by the GRAP reporting framework, have been developed in accordance with paragraphs 8, 10 and 11 of GRAP 3 and the hierarchy approved in Directive 5 issued by the Accounting Standards Board.

Assets, liabilities, revenue and expenses have not been offset, except when offsetting is permitted or required by a Standard of GRAP.

The accounting policies applied are consistent with those used to present the previous year's financial statements, unless explicitly stated otherwise. The details of any changes in accounting policies are explained in the relevant notes to the financial statements.

A summary of the significant accounting policies, which have been consistently applied except where an exemption has been granted, are disclosed below.

1.02 TRANSITIONAL PROVISIONS

The Municipality resolved to take advantage of the following transitional provisions:

In terms of Directive 7 - "The Application of Deemed Cost on the Adoption of Standards of GRAP", the Municipality applied deemed cost to Investment Property and Property, Plant and Equipment where the acquisition cost of an asset could not be determined.

1.03 PRESENTATION CURRENCY

The financial statements are presented in South African Rand, rounded off to the nearest Rand, which is the Municipality's functional currency.

1.04 GOING CONCERN ASSUMPTION

These financial statements have been prepared on a going concern basis.

1.05 COMPARATIVE INFORMATION

1.05.1 Prior year comparatives

When the presentation or classification of items in the financial statements are amended, prior period comparative amounts are restated, unless a standard of GRAP does not require the restatements of comparative information. The nature and reason for the reclassification is disclosed.

Where material accounting errors, which relate to prior periods, have been identified in the current year, the correction is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

1.05.2 Amended Accounting Policies

Amendments to accounting policies are reported as and when deemed necessary based on the relevance of any such amendment to the format and presentation of the financial statements.



No significant amendments were made to the accounting policies in the current year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.06 MATERIALITY

Material omissions or misstatements of items are material if they could, individually or collectively, influence the decision or assessments of users made on the basis of the financial statements. Materiality depends on the nature or size of the omission or misstatements judged in the surrounding circumstances. The nature or size of the information item, or a combination of both, could be the determining factor. Materiality is determined as 1% of total actual operating expenditure. This materiality is from management's perspective and does not correlate with the auditor's materiality.

Standards of GRAP set out how an item should be recognised, measured and disclosed in the financial statements. In some cases, the Municipality does not recognise, measure, present or disclose information in accordance with the specific requirements outlined in the Standards of GRAP if the effect of applying those requirements are immaterial.

1.07 BUDGET INFORMATION

Budget information is presented on the accrual basis and is based on the same fiscal period as the actual amounts.

The Statement of Comparison of Budget and Actual Amounts includes the comparison between the approved and final budget amounts, as well as a comparison between the actual amounts and final budget amounts.

The disclosure of comparative information in respect of the previous period is not required by the Standards of GRAP.

1.08 NEW STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE

1.08.1 Effective dates determined

Where a Standard of GRAP has been issued but is not yet effective, the Municipality may resolve to early adopt such a Standard of GRAP if an effective date has been determined by the Minister of Finance.

The Municipality resolved to early adopt the following pronouncements to the Standards of GRAP which were issued but not yet effective:

Pronouncement	Effective Date
Improvements to the Standards of GRAP (2020)	1 April 2023
Amendments to GRAP 1 on Presentation of Financial Statements (2019)	1 April 2023
iGRAP 21 on The Effect of Past Decisions on Materiality	1 April 2023

The effect of the above-mentioned pronouncements to the Standards of GRAP which were early adopted is considered insignificant. The early adopted pronouncements mainly relate to the clarification of accounting principles.

The Municipality further resolved not to early adopt the following Standards of GRAP which was issued but is not yet effective:

1.08.1.1 GRAP 25 (Revised 2021) - Employee Benefits (effective 1 April 2023)

The objective of this Standard is to prescribe the accounting and disclosure for employee benefits. This Standard was revised to align it with IPSAS 39 on Employee Benefits.

30 Nov '23

The impact of this Standard on the financial statements will not be significant.

1.08.1.2 iGRAP 7 (Revised 2021) - The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their interaction (effective 1 April 2023)

This Interpretation addresses the following:

- (a) When refunds or reductions in future contributions should be regarded as available in accordance with the definition of the asset ceiling.
- (b) How a minimum funding requirement might affect the availability of reductions in future contributions.

No significant impact is expected as the Municipality's current treatment is already to a large extent in line with the Interpretation's requirements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.08.1.3 GRAP 104 (Revised 2019) - Financial Instruments (effective 1 April 2025)

The objective of this Standard is to establish principles for recognising, measuring, presenting and disclosing financial instruments. This Standard was revised to align it with IFRS 9 on Financial Instruments.

The impact of the revised Standard may be significant on the financial statements, due to the following key changes to the Standard:

- (a) Changes in the classification of instruments for subsequent measurement financial assets are measured at either amortised cost or fair value based on the reason why they are held and their economic characteristics. Specific liabilities are measured at fair value, and all others are measured at amortised cost.
- (b) The approach to impairing financial assets changed from an incurred loss to an expected loss model. As indicated in the name, expected losses estimate the expected default of financial assets over a period of time rather than only recognising an impairment loss when an event occurs.
- (c) Loan commitments and financial guarantee contracts are recognised and measured differently. They are no longer in the scope of GRAP 19 on *Provisions, Contingent Liabilities and Contingent Assets*. When entering into these transactions there is an economic consequence that exposes an entity to risk. Accounting for them as financial instruments best captures this risk exposure.
- (d) With the changes in the classification of instruments and impairment approach, there is new information that GRAP 104 requires entities to disclose.

1.08.2 Effective dates not yet determined

Where a Standard of GRAP has been issued but not yet effective and the Minister of Finance has not yet determined an effective date for application, the Municipality may select to apply the principles established in that standard in developing an appropriate accounting policy dealing with a particular section or event.

The following Standards of GRAP have been issued but are not yet effective as the Minister of Finance has not yet determined the effective date for application:

1.08.2.1 GRAP 103 (Revised 2022) - Heritage Assets

The objective of this Standard is to prescribe the accounting treatment for heritage assets and related disclosure requirements.

This revised Standard may have a significant impact with regards to heritage assets which have a dual purpose. Even though some heritage assets can have cultural significance while being used in delivering services, the revised Standard will now require that all heritage assets be accounted for using GRAP 103. A consequence of this amendment is that a heritage asset will no longer be depreciated. Instead, a heritage asset should be tested for impairment when an impairment indicator has been triggered.

1.08.2.2 Amendments to GRAP 1 on Presentation of Financial Statements (2022)

The amendments to the Standard clarifies how to apply going concern assumption in the public sector and improve disclosure on related judgements and conclusions.

Currently, the Municipality is not faced with any going concern issues and therefore these amendments will have no effect on the financial statements.

1.09 RESERVES

1.09.1 Capital Replacement Reserve (CRR)

In order to finance the provision of infrastructure and other items of property, plant and equipment from internal sources, amounts are transferred from the accumulated surplus to the CRR.

The following provisions are set for the creation and utilisation of the CRR:

- (a) The cash funds that back up the CRR are invested until utilised.
- (b) The CRR may only be utilised for the purpose of purchasing items of property, plant and equipment, and may not be used for the maintenance of these items.
- (c) Whenever an asset is purchased out of the CRR, an amount equal to the cost price of the asset is transferred from the CRR and the accumulated surplus is credited by a corresponding amount.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.09.2 Housing Development Fund (HDF)

The Housing Development Fund was established in terms of the Housing Act, (Act No. 107 of 1997). Loans from National and Provincial Government, used to finance housing selling schemes undertaken by the Municipality, were extinguished on 1 April 1998 and transferred to the Housing Development Fund. Housing selling schemes, both completed and in progress, as at 1 April 1998, were also transferred to the Housing Development Fund. In terms of the Housing Act, all proceeds from housing developments, which include rental income and sale of houses, must be paid into the Housing Development Fund. Monies standing to the credit of the Housing Development Fund can be used only to finance housing developments within the municipal area subject to the approval of the Provincial MEC responsible for housing.

The following provisions are set for the creation and utilisation of the HDF:

- (a) The HDF is fully cash-backed.
- (b) The proceeds in this fund are utilised for housing development in accordance with the National Housing Policy and also for housing development projects approved by the MEC for Human Settlements.
- (c) Any contributions to or from the fund are shown as transfers in the Statement of Changes in Net Assets.

1.10 INVESTMENT PROPERTY

1.10.1 Initial Recognition

Investment property includes property (land or a building, or part of a building, or both land and buildings held under a finance lease) held to earn rentals and/or for capital appreciation, rather than held to meet service delivery objectives, the production or supply of goods or services, for administration purposes, or the sale of an asset in the ordinary course of operations. Property with a currently undetermined use, is also classified as investment property.

Investment property is recognised as an asset when it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the Municipality, and the cost or fair value of the investment property can be measured reliably.

Investment property is initially measured at cost on its acquisition date. The cost of investment property is the purchase price and other costs attributable to bring the asset to a condition necessary for it to be capable of operating in the manner intended by the Municipality.

Where an investment property is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition and any other costs attributable to bring the asset to a condition necessary for it to be capable of operating in the manner intended by the Municipality. The cost of self-constructed investment property is the cost at date of completion. Transfers are made to or from investment property only when there is a change in use.

Where investment property is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and nonmonetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, its deemed cost is the carrying amount of the asset(s) given up.

1.10.2 Subsequent Measurement – Cost Model

Subsequent to initial recognition, items of investment property are measured at cost less accumulated depreciation and any accumulated impairment losses. Land is not depreciated as it is deemed to have an indefinite useful life.

1.10.3 Depreciation – Cost Model

Depreciation of an asset begins when it is available for use, i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by the Municipality. Depreciation of an asset ceases at the date that the asset is derecognised.

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets. The depreciation charge for each period is recognised in Statement of Financial Performance, unless it is included in the carrying amount of another asset.

The depreciation method is reviewed at each reporting date, with the effect of any changes in estimate accounted for on a prospective basis.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

At each reporting date the Municipality assesses whether there is any indication that expectations about the residual value and the useful life of an asset may have changed since the preceding reporting date. If any such indication exists, the expected residual value and useful life are revised and the effect of any changes in estimate accounted for on a prospective basis.

The annual depreciation rates are based on the following estimated useful lives:

	YEARS
Land	N/A
Buildings	5 - 100

1.10.4 Impairment

Investment property is reviewed at each reporting date for any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. The impairment recognised in the Statement of Financial Performance is the excess of the carrying value over the recoverable amount.

An impairment is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined had no impairment been recognised. A reversal of an impairment is recognised in the Statement of Financial Performance.

1.10.5 Derecognition

An investment property is derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal.

Gains or losses arising from the retirement or disposal of investment property is determined as the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in the Statement of Financial Performance in the period of the retirement or disposal.

Compensation from third parties for items of investment property that were impaired, lost or given up is recognised in the Statement of Financial Performance when the compensation becomes receivable.

1.11 PROPERTY, PLANT AND EQUIPMENT

1.11.1 Initial Recognition

Property, plant and equipment are tangible non-current assets that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one year.

The cost of an item of property, plant and equipment is recognised as an asset if it is probable that future economic benefits or service potential associated with the item will flow to the Municipality, and the cost or fair value of the item can be measured reliably.

Items of property, plant and equipment are initially recognised at cost on its acquisition date. The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Municipality. Trade discounts and rebates are deducted in arriving at the cost. The cost also includes the necessary costs of dismantling and removing the asset and restoring the site on which it is located.

Where an asset is acquired through a non-exchange transaction, the cost is deemed to be equal to the fair value of that asset as at date of acquisition and any other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Municipality.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, its deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Spare parts and stand by equipment which are expected to be used for more than one period are included in property, plant and equipment.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.11.2 Subsequent Measurement - Cost Model

Subsequent to initial recognition, items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. Land is not depreciated as it is deemed to have an indefinite useful life.

Where the Municipality replaces parts of an asset, it derecognises the part of the asset being replaced and capitalises the new component. Subsequent expenditure incurred on an asset is capitalised when it increases the capacity or future economic benefits or service potential associated with the asset.

1.11.3 Depreciation

Depreciation of an asset begins when it is available for use, i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by the Municipality. Depreciation of an asset ceases at the date that the asset is derecognised.

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets. The depreciation charge for each period is recognised in Statement of Financial Performance, unless it is included in the carrying amount of another asset.

The depreciation method is reviewed at each reporting date, with the effect of any changes in estimate accounted for on a prospective basis.

At each reporting date the Municipality assesses whether there is any indication that expectations about the residual value and the useful life of an asset may have changed since the preceding reporting date. If any such indication exists, the expected residual value and useful life are revised and the effect of any changes in estimate accounted for on a prospective basis.

The annual depreciation rates are based on the following estimated useful lives:

	YEARS		YEARS
Land and Buildings		Leased Assets	
Land	N/A	Furniture and Office Equipment	2 - 5
Buildings	5 - 100		
Work in progress	N/A	Community Assets	
		Community Facilities	5 - 50
Infrastructure		Sport and Recreational Facilities	5 - 50
Electrical	5 - 100	Work in progress	N/A
Roads	5 - 100		
Sanitation	5 - 100	Other Assets	
Solid Waste	3 - 80	Computer Equipment	3 - 15
Storm Water	5 - 80	Furniture and Office Equipment	5 - 30
Water Supply	3 - 80	Machinery and Equipment	2 - 30
Work in progress	N/A	Transport Assets	2 - 30

1.11.4 Impairment

Property, plant and equipment is reviewed at each reporting date for any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. The impairment recognised in the Statement of Financial Performance is the excess of the carrying value over the recoverable amount.

An impairment is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined had no impairment been recognised. A reversal of an impairment is recognised in the Statement of Financial Performance.

1.11.5 Derecognition

Items of property, plant and equipment are derecognised when the asset is disposed or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

Compensation from third parties for items of property, plant and equipment that were impaired, lost or given up is recognised in the Statement of Financial Performance when the compensation becomes receivable.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.12 INTANGIBLE ASSETS

1.12.1 Initial Recognition

An intangible asset is an identifiable non-monetary asset without physical substance.

The Municipality recognises an intangible asset only when it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the Municipality and the cost or fair value of the asset can be measured reliably.

Intangible assets are initially recognised at cost on its acquisition date. The cost of an intangible asset is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Municipality. Trade discounts and rebates are deducted in arriving at the cost.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost is measured at its fair value at the date of acquisition and any other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Municipality.

Where an intangible asset is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and nonmonetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value is not determinable, its deemed cost is the carrying amount of the asset(s) given up.

Internally generated intangible assets are subject to a strict recognition criteria before they are capitalised. Research expenditure is never capitalised, while development expenditure is only capitalised to the extent that:

- (a) the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- (b) its intention to complete the intangible asset and use or sell it;
- (c) its ability to use or sell the intangible asset;
- (d) how the intangible asset will generate probable future economic benefits or service potential;
- (e) the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- (f) its ability to measure reliably the expenditure attributable to the intangible asset during its development.

1.12.2 Subsequent Measurement - Cost Model

Intangible assets are subsequently carried at cost less accumulated amortisation and any accumulated impairments losses.

1.12.3 Amortisation

The cost of an intangible asset is amortised over the useful life where that useful life is finite. Where the useful life is indefinite, the asset is not amortised but is still subject to an annual impairment test.

Amortisation of an intangible with a finite life asset begins when it is available for use, i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by the Municipality. Amortisation ceases at the date that the asset is derecognised.

Amortisation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the intangible assets. The amortisation charge for each period is recognised in Statement of Financial Performance, unless it is included in the carrying amount of another asset.

The residual value of an intangible asset with a finite useful life is considered to be zero.

The amortisation period and amortisation method are reviewed at each reporting date, with the effect of any changes in estimate accounted for on a prospective basis.

The annual amortisation rates are based on the following estimated useful lives:

Computer Software

Years 5 - 15



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.12.4 Impairment

Intangible assets are reviewed at each reporting date for any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. The impairment recognised in the Statement of Financial Performance is the excess of the carrying value over the recoverable amount.

An impairment is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined had no impairment been recognised. A reversal of an impairment is recognised in the Statement of Financial Performance.

1.12.5 Derecognition

Intangible assets are derecognised when the asset is disposed or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising on the disposal or retirement of an intangible asset is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

1.13 HERITAGE ASSETS

1.13.1 Initial Recognition

A heritage asset is defined as an asset that has a cultural, environmental, historical, natural, scientific, technological or artistic significance and is held and preserved indefinitely for the benefit of present and future generations.

A heritage asset is recognised as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the Municipality, and the cost or fair value of the asset can be measured reliably.

Heritage assets are initially recognised at cost on its acquisition date. The cost of heritage assets is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Municipality. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, the cost is deemed to be equal to the fair value of that asset as at date of acquisition and any other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Municipality.

Where a heritage asset is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value is not determinable, its deemed cost is the carrying amount of the asset(s) given up.

1.13.2 Subsequent Measurement – Cost Model

Heritage assets are carried at its cost less any accumulated impairment losses.

1.13.3 Depreciation

Heritage assets are not depreciated.

1.13.4 Impairment

Heritage assets are reviewed at each reporting date for any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. The impairment recognised in the Statement of Financial Performance is the excess of the carrying value over the recoverable amount.

An impairment is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined had no impairment been recognised. A reversal of an impairment is recognised in the Statement of Financial Performance.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.13.5 Derecognition

Heritage assets are derecognised when it is disposed or when there are no further economic benefits expected from the use of the heritage asset.

The gain or loss arising on the disposal or retirement of a heritage asset is determined as the difference between the sales proceeds and the carrying value of the heritage asset and is recognised in the Statement of Financial Performance.

Compensation from third parties for heritage assets that were impaired, lost or given up is recognised in the Statement of Financial Performance when the compensation becomes receivable.

1.14 IMPAIRMENT OF NON-MONETARY ASSETS

An impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation.

Cash-generating assets are assets used with the objective of generating a commercial return. Non-cash-generating assets are assets other than cash-generating assets.

The Municipality assesses at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the Municipality estimates the recoverable amount of the asset.

1.14.1 Recoverable amount of Cash-generating assets

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use.

The best evidence of fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

1.14.2 Recoverable amount of Non-cash-generating assets

The recoverable service amount is the higher of a non-cash generating asset's fair value less costs to sell and its value in use.

The value in use for a non-cash generating asset is the present value of the asset's remaining service potential. Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

1.14.3 Impairment loss

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in the Statement of Financial Performance.

An impairment loss of assets carried at a revalued amount in accordance with another Standard of GRAP is treated as a revaluation decrease in accordance with that Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the asset is adjusted in future periods to allocate the asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

1.14.4 Reversal of an impairment loss

The Municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for assets may no longer exist or may have decreased. If any such indication exists, the recoverable amounts of those assets are estimated.

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The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior periods.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation is recognised immediately in the Statement of Financial Performance.

A reversal of an impairment loss of assets carried at a revalued amount in accordance with another Standard of GRAP is treated as a revaluation increase in accordance with that Standard of GRAP.

After the reversal of an impairment loss, the depreciation (amortisation) charge for the asset is adjusted in future periods to allocate the asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

1.15 INVENTORIES

1.15.1 Initial Recognition

Inventories are assets:

- (a) in the form of materials or supplies to be consumed in the production process;
- (b) in the form of materials or supplies to be consumed or distributed in the rendering of services;
- (c) held for sale or distribution in the ordinary course of operations; or
- (d) in the process of production for sale or distribution.

Inventories are recognised as an asset if it is probable that future economic benefits or service potential associated with the item will flow to the Municipality, and the cost of the inventories can be measured reliably.

Inventories are initially recognised at cost. Cost generally refers to the purchase price, plus non-recoverable taxes, transport costs and any other costs in bringing the inventories to their current location and condition. Trade discounts, rebates and other similar items are deducted in determining the costs of purchase.

Where inventory is manufactured, constructed or produced, the cost includes the cost of labour, materials and overheads used during the manufacturing process.

Where inventories are acquired through a non-exchange transaction, the cost is measured at the fair value as at the date of acquisition plus any other costs in bringing the inventories to their current location and condition.

1.15.2 Subsequent Measurement

When inventories are sold, exchanged or distributed the carrying amount of those inventories are recognised as an expense in the period in which the related revenue is recognised. If there is no related revenue, the expense is recognised when the goods are distributed, or related service is rendered.

Inventories are valued at the lower of cost and net realisable value unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost and current replacement cost.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution. Current replacement cost is the cost the Municipality would incur to acquire the asset on the reporting date.

The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories is recognised as an expense in the period the write-down or loss occurs.

The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

The basis of allocating cost to inventory items is the weighted average method.

At reporting date, the water volume is determined by way of dip readings and the calculated volume in the distribution network. Water inventory is then measured by multiplying the cost per kilo litre of purified water by the amount of water in storage.

Cost of land held for sale is assigned by using specific identification of their individual costs.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.16 EMPLOYEE BENEFITS

Defined-contribution plans are post-employment benefit plans under which the Municipality pays fixed contributions into a separate entity (a fund), and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are recognised in the Statement of Financial Performance in the year during which they become payable.

Defined-benefit plans are post-employment benefit plans other than defined-contribution plans.

1.16.1 Post-Retirement Benefits

The Municipality provides retirement benefits for its employees and councillors. Retirement benefits consist of defined-contribution plans and defined-benefit plans.

1.16.1.1 Multi-employer defined benefit plans

The Municipality contributes to various National and Provincial-administered defined benefit plans on behalf of its qualifying employees. These funds are multi-employer funds. The contributions to fund obligations for the payment of retirement benefits are recognised in the Statement of Financial Performance in the year they become payable. These defined benefit funds are actuarially valued on the projected unit credit method basis. Deficits are recovered through lump sum payments or increased future contributions on a proportional basis from all participating municipalities.

1.16.1.2 Post Retirement Medical Benefits

The Municipality provides post-retirement medical benefits by subsidizing the medical aid contributions of certain retired staff according to the rules of the medical aid funds. Council pays 60% (70% for employment prior to 1 October 2018) as contribution and the remaining 40% (30% for employment prior to 1 October 2018) is paid by the members. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The present value of the defined benefit liability is actuarially determined. The plan is unfunded.

Contributions are recognised in the Statement of Financial Performance when employees have rendered the service entitling them to the contribution. The liability is calculated by means of the projected unit credit actuarial valuation method. The liability in respect of current pensioners is regarded as fully accrued, and is therefore not split between a past (or accrued) and future in-service element. The liability is recognised at the present value of the defined benefit obligation at the reporting date, minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly, plus any liability that may arise as a result of a minimum funding requirements. Payments made by the Municipality are set-off against the liability, including notional interest, resulting from the valuation by the actuaries and are recognised in the Statement of Financial Performance as employee benefits upon valuation.

Actuarial gains and losses arising from the experience adjustments and changes in actuarial assumptions, are recognised in the Statement of Financial Performance in the period that it occurs. These obligations are valued annually by independent qualified actuaries.

1.16.2 Long-term Benefits

1.16.2.1 Long Service Awards

Long service awards are provided to employees who achieve certain pre-determined milestones of service within the Municipality. The Municipality's obligation under these plans is valued by independent qualified actuaries annually and the corresponding liability is raised. Payments are set-off against the liability, including notional interest, resulting from the valuation by the actuaries and are recognised in the Statement of Financial Performance as employee benefits upon valuation.

Actuarial gains and losses arising from the experience adjustments and changes in actuarial assumptions, is recognised in the Statement of Financial Performance in the period that it occurs. These obligations are valued annually by independent qualified actuaries.

1.16.3 Short-term Benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Short-term employee benefits include items such as:

- (a) Wages, salaries and social security contributions;
- (b) Short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the absences is due to be settled within twelve months after the end of the reporting period in which the employees render the related employee service; and
- (c) non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the municipality during a reporting period, the municipality recognise the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service

- (a) as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, the municipality recognise that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- (b) as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset

1.16.3.1 Staff Leave

Liabilities for annual leave are recognised as they accrue to employees. The liability is based on the total amount of leave days due to employees at reporting date and also on the total remuneration package of the employee.

Accumulating leave is carried forward and can be used in future periods if the current period's entitlement is not used in full. All unused leave will be paid out to the specific employee at the end of that employee's employment term. Accumulated leave is vesting.

1.16.3.2 Bonuses

The liability for staff bonuses is based on the accrued bonus for each employee at reporting date.

1.17 PROVISIONS

A provision is a liability of uncertain timing or amount. Provisions are recognised when the Municipality has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resource embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the provision can be made.

Provisions are reviewed at reporting date and adjusted to reflect the current best estimate of future outflows of resources. Where the effect is material, non-current provisions are discounted to their present value using a discount rate that reflects the market's current assessment of the time value of money, adjusted for risks specific to the liability.

Future events that may affect the amount required to settle an obligation are reflected in the amount of a provision where there is sufficient objective evidence that they will occur. Gains from the expected disposal of assets are not taken into account in measuring a provision. Provisions are not recognised for future operating losses. The present obligation under an onerous contract is recognised and measured as a provision.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when it is virtually certain that reimbursement will be received if the Municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement will not exceed the amount of the provision. In the Statement of Financial Performance, the expense relating to a provision may be presented net of the amount recognised for a reimbursement.

A provision for restructuring costs is recognised only when the following criteria over and above the recognition criteria of a provision have been met:

- (a) The Municipality has a detailed formal plan for the restructuring identifying at least:
 - the business or part of a business concerned;
 - the principal locations affected;
 - the location, function and approximate number of employees who will be compensated for terminating their services;
 - the expenditures that will be undertaken; and
 - when the plan will be implemented.
- (b) The Municipality has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

If it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation, the provision is derecognised.

1.18 LEASES

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

1.18.1 Municipality as Lessee

1.18.1.1 Finance Leases

At the commencement of the lease term, the Municipality recognises assets acquired under finance leases as assets and the associated lease obligations as liabilities in the Statement of Financial Position.

At the inception of the lease, the assets and liabilities are recognised at the lower of the fair value of the leased property and the present value of the minimum lease payments. The discount rate to be used in calculating the present value of the minimum lease payment is the interest rate implicit in the lease. If the rate implicit to the lease is not available the Municipality's incremental borrowing rate is used. Any initial direct costs of the Municipality are added to the amount recognised as an asset.

Subsequent to initial recognition, the minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge are allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent rents, if any, are charged as expenses to the Statement of Financial Performance in the periods in which they are incurred. The leased assets are accounted for in accordance with the stated accounting policies applicable to the assets.

1.18.1.2 Operating leases

Lease payment under an operating lease is recognised as an expense in the Statement of Financial Performance on a straight-line basis over lease term, unless another systematic basis is more representative of the time pattern of the user's benefit. The difference between the straight-lined expenses and actual payments made will give rise to a liability.

1.18.2 Municipality as Lessor

1.18.2.1 Finance Leases

The Municipality recognises lease payments receivable under a finance lease as assets (receivable) in the Statement of Financial Position. The asset (receivable) is calculated as the sum of all the minimum lease payments to be received, plus any unguaranteed residual accruing to the Municipality, discounted at the interest rate implicit in the lease.

The asset (receivable) is reduced by the capital portion of the lease instalments received, with the interest portion being recognised as interest revenue on a time proportionate basis in the Statement of Financial Performance.

1.18.2.2 Operating Leases

Operating lease revenue is recognised in the Statement of Financial Performance on a straight-line basis over the term of the relevant lease, unless another systematic basis is more representative of the time pattern in which benefit derived from the leased asset is diminished. The difference between the straight-lined revenue and actual payments received will give rise to an asset.

1.19 FINANCIAL INSTRUMENTS

1.19.1 Initial Recognition

Financial instruments (financial assets and financial liabilities) are recognised on the Municipality's Statement of Financial Position when it becomes party to the contractual provisions of the instrument.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Financial instruments are initially recognised at fair value plus, in the case of a financial asset or financial liability not at fair value, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability. If finance charges in respect of financial assets and financial liabilities are significantly different from similar charges usually obtained in an open market transaction, adjusted for the specific risks of the Municipality, such differences are immediately recognised in the period it occurs, and the unamortised portion adjusted over the period of the loan transactions.

1.19.2 Subsequent Measurement

Financial instruments are categorised as follow:

- (a) Financial instruments at amortised cost are non-derivative financial instruments with fixed or determinable payments that are not quoted in an active market. They are included in current assets or current liabilities, except for maturities greater than 12 months, which are classified as non-current. After initial recognition, both financial assets and financial liabilities are measured at amortised cost, using the effective interest rate method. Financial assets are also subject to an impairment review.
- (b) **Financial instruments at cost** are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured. Both financial assets and financial liabilities are subsequently measured at cost. Financial assets are subject to an impairment review.
- (c) Financial instruments at fair value comprise of financial assets or financial liabilities that are:
 - (i) derivatives;
 - (ii) combined instruments that are designated at fair value;
 - (iii) instruments held for trading;
 - (iv) non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; or
 - (v) financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Both, financial assets and financial liabilities are subsequently measured at fair value with unrealised gains or losses recognised directly in the Statement of Financial Performance.

1.19.3 Impairment and uncollectability of financial assets

Financial assets, other than those at fair value, are assessed for indicators of impairment at each reporting date. Financial assets are impaired where there is objective evidence of impairment of financial assets.

1.19.3.1 Financial assets measured at amortised cost

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition). Cash flows relating to short-term financial assets are not discounted where the effect of discounting is immaterial. The carrying amount of the asset is reduced through the use of an allowance account. The amount of the loss is recognised in the Statement of Financial Performance.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment is reversed by adjusting an allowance account. The amount of the reversal is recognised in Statement of Financial Performance.

1.19.3.2 Financial assets measured at cost

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses is not be reversed.

1.19.4 Derecognition of financial instruments



1.19.4.1 Financial assets

The Municipality derecognises financial assets only when the contractual rights to the cash flows from the asset expire or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. Financial assets (receivables) are also derecognised when Council approves the write-off of financial assets due to non-recoverability.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

If the Municipality neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Municipality recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Municipality retains substantially all the risks and rewards of ownership of a transferred financial asset, the Municipality continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

1.19.4.2 Financial liabilities

The Municipality derecognises financial liabilities when the Municipality's obligations are discharged, cancelled or they expire.

The Municipality recognises the difference between the carrying amount of the financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, in the Statement of Financial Performance.

1.19.5 Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the Statement of Financial Position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

1.20 STATUTORY RECEIVABLES

Statutory receivables arise from legislation, supporting regulations, or similar means and require settlement by another entity in cash or another financial asset. Statutory receivables can arise from both exchange and non-exchange transactions.

1.20.1 Initial Recognition

Statutory receivables are recognised when the related revenue (exchange or non-exchange revenue) is recognised or when the receivable meets the definition of an asset. The Municipality initially measure statutory receivables at their transaction amount.

1.20.2 Subsequent Measurement

The Municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is subsequently changed to reflect any interest or other charges that may have accrued on the receivable, less any impairment losses and amounts derecognised.

1.20.3 Impairment and uncollectability of statutory receivables

The Municipality assesses at each reporting date whether there is any indication that a statutory receivable may be impaired.

If there is an indication that a statutory receivable may be impaired, the Municipality measures the impairment loss as the difference between the estimated future cash flows and the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable is reduced, through the use of an allowance account. The amount of the loss is recognised in the Statement of Financial Performance. In estimating the future cash flows, the Municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the Municipality discounts the estimated future cash flows using a rate that reflects the current risk free rate and any risks specific to the statutory receivable for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable is revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows. Any previously recognised impairment loss is adjusted by adjusting the allowance account. The amount of any adjustment is recognised in the Statement of Financial Performance.

1.20.4 Derecognition



The Municipality derecognises a statutory receivable when the rights to the cash flows from the receivable are settled, expire or are waived or the Municipality transfers the receivable and substantially all the risks and rewards of ownership of the receivable to another entity.

When the Municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of receivable to another entity, the Municipality derecognises the receivable and recognises separately any rights and obligations created or retained in the transfer.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.21 CASH AND CASH EQUIVALENTS

Cash includes cash on hand, cash held with banks, and call deposits. Cash equivalents are short-term highly liquid investments with registered banking institutions with maturities of three months or less from inception, readily convertible to cash without significant change in value.

Bank overdrafts are recorded based on the facility utilised. Finance charges on bank overdraft are expensed as incurred in the Statement of Financial Performance.

For the purposes of the cash flow statement, cash and cash equivalents consist of cash and cash equivalents as defined above, net of any bank overdrafts.

1.22 RECEIVABLES

Receivables are recognised initially at fair value, which approximates amortised cost less provision for impairment. Amounts receivable within 12 months from the date of reporting are classified as current.

A provision for impairment of receivables is established when there is objective evidence that the Municipality will not be able to collect all amounts due according to the original terms of receivables. An estimate is made for impairment of receivables, based on past default experience of all outstanding amounts at reporting date.

Bad debts are written off in the year during which they are identified as irrecoverable, subject to the approval by the appropriate delegated authority. When a receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the Statement of Financial Performance.

1.23 TAXES (VALUE ADDED TAX)

Revenue, expenses and assets are recognised net of the amounts of value added tax. The net amount of Value Added Tax recoverable from, or payable to, the taxation authority is included in the Statement of Financial Position. The Municipality accounts for value-added tax (VAT) on the payment basis.

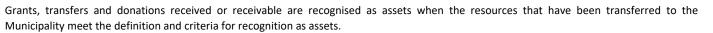
1.24 PAYABLES AND ANNUITY LOANS

Payables and annuity loans are initially recognised at fair value and subsequently measured at amortised cost using an effective interest rate, which is the initial carrying amount, less repayments, plus interest.

1.25 CONSUMER DEPOSITS

Consumer deposits are disclosed as a current liability. Consumer deposits are levied in line with council's policy to consumers when services are initially connected. When services are disconnected or terminated, the outstanding deposit is utilised against any arrear accounts the consumer might be liable for on that date. Any excess deposit after all debt is settled is refunded to the specific consumer.

1.26 CONDITIONAL GOVERNMENT GRANTS AND PUBLIC CONTRIBUTIONS



30 Nov '23

Conditional grants, transfers and donations are recognised as revenue to the extent that the Municipality has complied with the conditions embodied in the agreement. Where the agreement contains a stipulation to return the asset, other future economic benefits or service potential, in the event of non-compliance to these stipulations and would be enforced by the transferor, a liability is recognised to the extent that the conditions have not been met. Where such requirements are not enforceable, or where past experience has indicated that the transferor has never enforced the requirement to return the transferred asset, other future economic benefits or service potential when breaches have occurred, the stipulation will be considered a restriction and is recognised as revenue.

The liability recognised to the extent that the conditions associated with the grant, transfer or donation have not been met, always has to be cash-backed. The cash which backs up the liability is invested as a individual investment or part of the general investments of the Municipality until it is utilised.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Interest earned on investments of grants, transfers and donations are treated in accordance with conditions as stipulated in the agreement. If it is payable to the grantor it is recorded as part of the creditor and if it is the Municipality's interest it is recognised as interest earned in the Statement of Financial Performance.

1.27 REVENUE

At the time of initial recognition, the full amount of revenue is recognised where the Municipality has an enforceable legal obligation to collect, unless the Municipality has no intention of collecting this revenue. Where the Municipality has no intention of collecting the revenue, rebates and discounts are offset against the related revenue. If the Municipality does not successfully enforce its obligation to collect the revenue this would be considered a subsequent event.

1.27.1 Revenue from Non-Exchange Transactions

Revenue from non-exchange transactions refers to transactions where the Municipality received revenue from another entity without directly giving approximately equal value in exchange.

Revenue from non-exchange transactions is generally recognised to the extent that the related receipt or receivable qualifies for recognition as an asset and there is no liability to repay the amount.

1.27.1.1 Taxation Revenue

Taxation revenue comprises of property rates. Revenue from property rates is recognised when the legal entitlement to this revenue arises. Collection charges are recognised when such amounts are legally enforceable. Penalty interest on unpaid rates is recognised on a time proportion basis with reference to the principal amount receivable and effective interest rate applicable. A composite rating system charging different rate tariffs is employed. Rebates are granted to certain categories of ratepayers and are deducted from revenue.

1.27.1.2 Transfer Revenue

Grants, transfers and donations received or receivable are recognised when the resources that have been transferred, meet the criteria for recognition as an asset. A corresponding liability is recognised to the extent that the grant, transfer or donation is conditional. The liability is transferred to revenue as and when the conditions attached to the grant are met.

Grants, transfers and donations without any conditions attached are recognised as revenue when the asset is recognised.

1.27.1.3 Availability Charges

Availability charges are based on the approved tariffs of the Municipality. These charges are levied where the Municipality has installed the relevant infrastructure networks (relating to water, electricity, sewerage and solid waste) in the area where the consumer resides, but the consumer has not requested to be and is not connected to the networks.

1.27.1.4 Fines

Fine Revenue constitutes both spot fines and summonses. All fines issued during the year less any cancellations or reductions are recognised as revenue.

1.27.1.5 Insurance Refund

Revenue from third parties i.e. insurance payments for assets impaired, are recognised when it can be measured reliably and is not being offset against the related expenses of repairs or renewals of the impaired assets.

1.27.1.6 Unclaimed deposits

All unclaimed deposits are initially recognised as a liability until 36 months expires, when all unclaimed deposits into the Municipality's bank account will be treated as revenue. This policy is in line with prescribed debt principle as enforced by law.

1.27.1.7 Revenue from Recovery of Unauthorised, Irregular, Fruitless and Wasteful Expenditure

Income from the recovery of unauthorised, irregular, fruitless and wasteful expenditure is based on legislated procedures, including those set out in the MFMA (Act 56 of 2003), and is recognised upon the recovery thereof from the responsible party.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.27.1.8 Services in-kind

Services in-kind include services provided by individuals to the Municipality at no charge or where the Municipality has the right to use assets at no charge.

The Municipality's recognises services in-kind that are significant to its operations as assets and recognises the related revenue when it is probable that the future economic benefits or service potential will flow to the Municipality and the fair value of the assets can be measured reliably.

When the criteria for recognition is satisfied, services in-kind are recognised at their fair value as at the date of acquisition.

If the services in-kind are not significant to the Municipality's operations or does not satisfy the criteria for recognition, the Municipality only disclose the nature and type of services in-kind received during the reporting period.

1.27.1.9 Contributed Assets

Contributed assets are recognised at fair value when such items of property, plant and equipment qualifies for recognition and become available for use by the Municipality.

1.27.2 Revenue from Exchange Transactions

Revenue from exchange transactions refers to revenue that accrued to the Municipality directly in return for services rendered or goods sold, the value of which approximates the consideration received or receivable.

1.27.2.1 Service Charges

Service Charges are levied in terms of approved tariffs.

Service charges relating to electricity and water are based on consumption and a basic charge as per the approved tariffs. Meters are read on a monthly basis and are recognised as revenue when invoiced. Where the Municipality was unable to take the actual month's reading of certain consumers, a provisional estimate of consumption for that month will be created, based on consumption history. The provisional estimates of consumption are recognised as revenue when invoiced, except at reporting date when estimates of consumption up to the reporting date are recorded as revenue without being invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read. These adjustments are recognised as revenue in the invoicing period. In respect of estimates of consumption between the last reading date and the reporting date, an accrual is made based on the average monthly consumption of consumers.

Revenue from the sale of electricity prepaid meter cards is recognised at the point of sale. It is estimated that pre-paid electricity is consumed within 5 to 7 days after date of purchase. The pre-paid electricity sold, but not consumed yet at reporting date is recognised as a liability under Payables from Exchange Transactions in the Statement of Financial Position.

Service charges relating to sewerage and sanitation are recognised on a monthly basis in arrears by applying the approved tariff to each property. These service charges are based on the type of service and the number of sewer connections on all developed property, using the tariffs approved and are levied on a monthly basis.

Service charges relating to refuse removal are recognised on a monthly basis in arrears by applying the approved tariff to each property that has improvements. Tariffs are determined per category of property usage, and are levied monthly based on the number of refuse containers on each property, regardless of whether or not all containers are emptied during the month.

1.27.2.2 Interest earned

Interest earned on investments is recognised in the Statement of Financial Performance on the time proportionate basis that takes into account the effective yield on the investment.

1.27.2.3 Rental income

Revenue from the rental of facilities and equipment is recognised on a straight-line basis over the term of the lease agreement.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.27.2.4 Income from Agency Services

Revenue arising out of situations where the Municipality acts as an agent on behalf of another entity (the principal) is limited to the amount of any fee or commission payable to the Municipality as compensation for executing the agreed services.

Income from agency services is recognised on a monthly basis once the income collected on behalf of agents has been quantified. The income recognised is in terms of the agency agreement.

1.27.2.5 Other Tariffs

Revenue arising from the application of the approved tariff of charges is recognised when the relevant service is rendered by applying the relevant tariff. This includes the issuing of licences and permits.

1.27.2.6 Sale of goods

Revenue from the sale of goods is recognised when all the following conditions are satisfied:

- (a) The Municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods.
- (b) The Municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold.
- (c) The amount of revenue can be measured reliably.
- (d) It is probable that the economic benefits or service potential associated with the transaction will flow to the Municipality.
- (e) The costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.27.2.7 Deferred payment

In most cases, the consideration is in the form of cash or cash equivalents and the amount of revenue is the amount of cash or cash equivalents received or receivable. However, when the inflow of cash or cash equivalents is deferred, the fair value of the consideration may be less than the nominal amount of cash received or receivable. When the arrangement effectively constitutes a financing transaction, the fair value of the consideration is determined by discounting all future receipts using an imputed rate of interest.

The difference between the fair value and the nominal amount of the consideration is recognised as interest revenue.

1.27.3 Construction Contracts

Contractor is an entity that performs construction work pursuant to a construction contract to build structures, construct facilities, produce goods, or render services to the specifications of another entity either itself or through the use of sub-contractors. The term "contractor" thus includes a general or prime contractor, a subcontractor to a general contractor, or a construction manager.

The Municipality participates as a non-accredited municipality in the National Housing Programme. The Municipality's roles and responsibilities in the housing development process are set out in the binding arrangements entered into with the provincial Department of Human Settlements. The Municipality assesses the terms and conditions of each contract concluded with the provincial Department of Human Settlements to establish whether the contract is a construction contract or not.

The Accounting Standards Board (ASB) issued a *Guideline on accounting for arrangements undertaken in terms of the National Housing Programme.* The guideline makes a distinction between a project manager and a project developer.

Where the Municipality is appointed as the project manager, it will assist with the process of appointing a contractor to construct houses on behalf of the provincial Department of Human Settlements. The responsibility of appointment and payment of the contractors ultimately vest with the provincial Department of Human Settlements.

Where the Municipality is appointed as the project developer, it will take on the responsibility for the construction of the houses. As project developer the Municipality will appoint contractors and will make payments for work completed on meeting milestones agreed between itself and the contractor.

In general, where the Municipality is appointed as the project manager, it will act as an agent for the provincial Department of Human Settlements. Where the Municipality is appointed as the project developer, it is considered that the Municipality has entered into a construction contract with the provincial Department of Human Settlements.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

The binding agreements entered into with the provincial Department of Human Settlements are non-commercial fixed price contracts. The objective of the arrangements is to construct low cost houses for the beneficiaries of the National Housing Programme in return for full reimbursement of costs from the Department through a housing grant or subsidy.

When the outcome of a construction contract can be estimated reliably, contract revenue and contract costs associated with the construction contract shall be recognised as revenue and expenses respectively by reference to the stage of completion of the contract activity at the reporting date, as measured by the proportion that contract costs incurred for the work performed to date bear to the estimate total contract costs.

When the outcome of a construction contract cannot be estimated reliably, revenue is recognised only to the extent of contract costs incurred that it is probable will be recoverable and contract costs shall be recognised as an expense in the period in which they are incurred.

1.28 BORROWING COSTS

Borrowing costs that are incurred by the Municipality are expensed in the Statement of Financial Performance in the period during which they are incurred, regardless of how the borrowings are applied.

1.29 SERVICE CONCESSION ARRANGEMENTS

Service concession arrangement is a contractual arrangement between a grantor and an operator in which an operator uses the services concession asset to provide a mandated function on behalf of a grantor for a specified period, where the operator is compensated for its services over the period of service concession arrangement.

A grantor is the entity that grants the right to use the service concession asset to the operator, which in this case will be the Municipality.

A mandated function involves the delivery of a public service by an operator on behalf of a grantor that falls within the grantor's mandate.

An operator is the entity that uses the service concession asset to provide a mandated function subject to the grantor's control of the asset.

A service concession asset is an asset used to provide a mandated function in a service concession arrangement that:

- (a) is provided by the operator which:
 - the operator constructs, develops, or acquires from a third party; or
 - is an existing asset of the operator; or
- (b) is provided by the grantor which:
 - is an existing asset of the grantor; or
 - is an upgrade to an existing asset of the grantor.

The Municipality recognises an asset provided by the operator and an upgrade to an existing asset of the Municipality, as a service concession asset if the Municipality controls or regulates what services the operator must provide with the asset, to whom it must provide them, and at what price, and if the Municipality controls (through ownership, beneficial entitlement or otherwise) any significant residual interest in the asset at the end of the term of the arrangement. This applies to an asset used in a service concession arrangement for its entire economic life (a "whole-of-life" asset).

After initial recognition or reclassification, service concession assets are clearly identified from other assets within the same asset category, and are clearly identified from owned and/or leased assets.

Where the Municipality recognises a service concession asset, and the asset is not an existing asset of the Municipality (grantor), the Municipality (grantor) also recognises a liability.

The Municipality does not recognise a liability when an existing asset of the Municipality is reclassified as a service concession asset, except in circumstances where additional consideration is provided by the operator.

The Municipality initially measures the service concession asset as follows:

- (a) Where the asset is not an existing asset of the Municipality, the asset is measured at its fair value.
- (b) Where the asset is an existing asset of the Municipality and it meets the recognition criteria of a service concession asset, the asset is reclassified as a service concession asset, and the asset is accounted for in accordance with the policy on Investment property, Property, plant and equipment, Intangible assets, or Heritage assets, as appropriate.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

The Municipality initially measures the liability at the same amount as the service concession asset, adjusted by the amount of any other consideration from the Municipality to the operator, or from the operator to the Municipality.

Where the Municipality has an unconditional obligation to pay cash or another financial asset to the operator for the construction, development, acquisition, or upgrade of a service concession asset, the Municipality accounts for the liability as a financial liability.

The Municipality allocates the payments to the operator and accounts for them according to their substance as a reduction in the liability recognised, a finance charge, and charges for services provided by the operator.

The finance charge and charges for services provided by the operator in a service concession arrangement are accounted for as expenses.

Where the asset and service components of a service concession arrangement are separately identifiable, the service components of payments from the entity to the operator are allocated by reference to the relative fair values of the service concession asset and the services.

Where the asset and service components are not separately identifiable, the service component of payments from the Entity to the operator is determined using estimation techniques.

Where the Municipality does not have an unconditional obligation to pay cash or another financial asset to the operator for the construction, development, acquisition, or upgrade of a service concession asset, and grants the operator the right to earn revenue from third-party users or another revenue-generating asset, the Municipality accounts for the liability as the unearned portion of the revenue arising from the exchange of assets between the Municipality and the operator.

The Municipality recognises revenue and reduces the liability according to the substance of the service concession arrangement.

If the Municipality pays for the construction, development, acquisition, or upgrade of a service concession asset partly by incurring a financial liability and partly by the grant of a right to the operator, it accounts separately for each part of the total liability.

The Municipality accounts for other liabilities, contingent liabilities, and contingent assets arising from a service concession arrangement in accordance with the policy on Provisions, Contingent liabilities and contingent assets and Financial instruments.

The Municipality accounts for revenues from a service concession arrangement, other than those relating to the grant of a right to the operator model, in accordance with the Standard of GRAP on Revenue from exchange transactions.

1.30 UNAUTHORISED EXPENDITURE

Unauthorised expenditure is expenditure that has not been budgeted, expenditure that is not in terms of the conditions of an allocation received from another sphere of government, municipality or organ of state and expenditure in a form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act No. 56 of 2003). Unauthorised expenditure is accounted for as an expense (measured at actual cost incurred) in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

1.31 IRREGULAR EXPENDITURE

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No. 56 of 2003), the Municipal Systems Act (Act No. 32 of 2000), the Public Office Bearers Act, and (Act. No. 20 of 1998) or is in contravention of the Municipality's Supply Chain Management Policy. Irregular expenditure is accounted for as expenditure (measured at actual cost incurred) in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

1.32 FRUITLESS AND WASTEFUL EXPENDITURE

Fruitless and wasteful expenditure is expenditure that was made in vain and could have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for as expenditure (measured at actual cost incurred) in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.33 CONTINGENT LIABILITIES AND CONTINGENT ASSETS

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or nonoccurrence of one or more uncertain future events not wholly within the control of the Municipality. A contingent liability could also be a present obligation that arises from past events, but is not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to the obligation or the amount of the obligation cannot be measured with sufficient reliability.

Contingent assets represent possible assets that arise from past events and whose existence will be confirmed only by an occurrence or nonoccurrence of one or more uncertain future events not wholly within the control of the Municipality.

The Municipality does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the probability of an outflow of resources embodying economic benefits or service potential is remote. A contingent asset is disclosed where the inflow of economic benefits or service potential is probable.

1.34 CAPITAL COMMITMENTS

Capital commitments disclosed in the financial statements represents the contractual balance committed to capital projects on reporting date that will be incurred in the period subsequent to the specific reporting date.

1.35 EVENTS AFTER REPORTING DATE

Events after the reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- (a) those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- (b) those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

If non-adjusting events after the reporting date are material, the Municipality discloses the nature and an estimate of the financial effect.

1.36 RELATED PARTIES

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Related party transaction is a transfer of resources, services or obligations between the Municipality and a related party, regardless of whether a price is charged.

Management is considered a related party and comprises those persons responsible for planning, directing and controlling the activities of the Municipality, including those charged with the governance of the Municipality in accordance with legislation, in instances where they are required to perform such functions.

A close family member of management is also considered to be related party. A person is considered to be a close member of the family of another person if they are married or live together in a relationship similar to a marriage or are separated by no more than two degrees of natural or legal consanguinity or affinity.

The Municipality is exempt from the disclosure requirements in relation to related party transactions if that transactions occurs within the normal supplier and/or client/recipient relationship on terms and conditions no more or less favourable than those which it is reasonable to expect the Municipality to have adopted if dealing with that individual entity or person in the same circumstances, and the terms and conditions are within the normal operating parameters established by Municipality's legal mandate.

Where the Municipality is exempt from the disclosures in accordance with the above-mentioned paragraph, the Municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable to users of the financial statements to understand the effect of related party transactions.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Remuneration of management includes remuneration derived for services provided to the Municipality in their capacity as members of the management team or employees. Benefits derived directly or indirectly from the Municipality for services in any capacity other than as an employee or a member of management do not meet the definition of remuneration. Remuneration of management excludes any consideration provided solely as a reimbursement for expenditure incurred by those persons for the benefit of the Municipality.

The Municipality operates in an economic environment currently dominated by entities directly or indirectly owned by the South African government. As a result of the Constitutional independence of all three spheres of government in South Africa, only parties within the same sphere of government will be considered to be related parties. Only transactions with such parties which are not at arm's length and not on normal commercial terms, are disclosed.

1.37 ACCOUNTING BY PRINCIPALS AND AGENTS

An agent is an entity that has been directed another entity (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

A principal is an entity that directs another entity (an agent), through a binding arrangement, to undertake transactions with third parties on its behalf and for its own benefit.

A principal-agent arrangement results from a binding arrangement in which one entity (an agent), undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal).

When the Municipality is party to a principal-agent arrangement, it assesses whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that result from transactions with third parties undertaken in terms of the arrangement. The assessment of whether the Municipality is a principal or an agent requires the Municipality to assess whether the transactions it undertakes with third parties are for the benefit of another entity or for its own benefit.

The Municipality assesses whether it is an agent or a principal by assessing the rights and obligations of the various parties established in the binding arrangement.

Where the terms of a binding arrangement are modified, the parties to the arrangement shall re-assess whether they act as a principal or an agent in accordance with this Standard of GRAP.

When the Municipality in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If an entity concludes that it is not the agent, then it is the principal in the transactions.

The Municipality is an agent when, in relation to transactions with third parties, all three of the following criteria are present:

- (a) It does not have the power to determine the significant terms and conditions of the transaction.
- (b) It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.
- (c) It is not exposed to variability in the results of the transaction.

Where the Municipality has been granted specific powers in terms of legislation to direct the terms and conditions of particular transactions, it is not required to consider the criteria or whether it does not have the power to determine the significant terms and conditions of the transaction, to conclude that is an agent. The Municipality applies judgement in determining whether such powers exist and whether they are relevant in assessing whether an entity is an agent.

Where the Municipality acts as a principal, it recognises revenue and expenses that arise from transactions with third parties in a principalagent arrangement in accordance with the requirement of the relevant Standards of GRAP.

Where the Municipality acts as an agent, it recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal in accordance with the requirements of the relevant Standards of GRAP.

The Municipality recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of other Standards of GRAP.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.38 LIVING AND NON-LIVING RESOURCES

Living resources are those resources that undergo biological transformation which comprises the processes of growth, degeneration, production, and procreation that cause qualitative or quantitative changes in a living resource.

Non-living resources are those resources, other than living resources, that occur naturally and have not been extracted. Non-living resources, other than land, is not recognised as assets. The Standard only requires disclosure of the relevant resources.

The Municipality has assessed that it does not control any living resources, but is however responsible for non-living resources as set out in notes to the financial statements.

1.39 SEGMENT REPORTING

A segment is an activity of the Municipality:

- (a) that generates economic benefits or service potential (including economic benefits or service potential relating to transactions between activities of the same Municipality);
- (b) whose results are regularly reviewed by management to make decisions about resources to be allocated to that activity and in assessing its performance; and
- (c) for which separate financial information is available.

Management comprises of those persons responsible for planning, directing and controlling the activities of the Municipality, including those charged with the governance of the Municipality in accordance with legislation.

Financial information relating to the reporting segments are aligned to the financial information distributed to management on a regular basis (similar basis of preparation). This information is utilised to measure performance of the relevant services provided by the Municipality and also to ensure that resources are appropriately allocated to various departments/segments to provide high quality services to the community.

Adjustments and eliminations made in preparing the Municipality's financial statements, which includes the allocation basis of revenues and expenses, are prepared on a similar basis as the information distributed to management on a regular basis.

Financial information distributed to management does not include a segment/department analysis of assets and liabilities associated with each segment/department. In line with this principle utilised during the financial year, the segment reporting included in the financial statements are prepared on a similar basis which excludes such an analysis. Assets and liabilities are reported on for the Municipality as a whole.

Management reviews capital expenditure/performance on a regular basis and accordingly the relevant information is reported on per segment.

1.40 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

In the process of applying the Municipality's accounting policy, management has made the following significant accounting judgements, estimates and assumptions, which have the most significant effect on the amounts recognised in the financial statements:

1.40.1 Application of Directive 7

For deemed cost applied to Property, Plant and Equipment as per adoption of Directive 7, management used the depreciation cost method which was based on assumptions about the remaining duration of the assets.

For deemed cost applied to land and buildings as per adoption of Directive 7, management made use of on independent valuator. The valuator's valuation was based on assumptions about the market's buying and selling trends and the remaining duration of the assets.

For deemed cost applied to Investment Property as per adoption of Directive 7, management made use of on independent valuator. The valuator's valuation was based on assumptions about the market's buying and selling trends and the remaining duration of the assets.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

GRAP implementation date for the Municipality is 1 July 2007 which is also the date applicable when applying Directive 7. The GRAP compliant period is therefore determined to be from 1 July 2007 to the current year's reported date. Where the economic useful life of an item of Property, Plant and Equipment is less than the GRAP compliant period, it is assumed that the item was either incorrectly written off in the past, or that the capital expenditure of the said item was incorrectly included in surplus. In such cases the item shall not be recognised on GRAP implementation date, but shall be taken into account on that date of the opening balances of the comparative amounts.

1.40.2 Impairment of Receivables

The calculation in respect of the impairment of receivables is based on an assessment of the extent to which debtors have defaulted on payments already due, and an assessment of their ability to make payments based on their creditworthiness. This was performed per service-identifiable categories across all classes of debtors.

1.40.3 Useful lives and residual values

The useful lives of assets are based on management's estimates. Management considers the impact of technology, availability of capital funding, service requirements and required return on assets to determine the optimum useful life expectation, where appropriate.

The estimated residual values of assets are also based on management's judgement on whether the assets will be sold or used to the end of their useful lives, and what their condition will be at that time.

1.40.4 Impairment of non-monetary assets

Non-monetary assets can include, but is not limited to, Property, Plant and Equipment, Investment Property and Intangible assets.

The Municipality is not a profit-oriented entity, as its primary objective is service delivery. Tariffs and charges are cost-reflective to ensure continued financial sustainability. No profit element is included in the determination of a tariff. As such, management has determined that the Municipality does not control assets that meet the definition of cash-generating assets and that the Standard of GRAP on Impairment of Non-cash-generating Assets will apply to all assets of the Municipality.

The calculation in respect of the impairment of non-monetary assets is based on an assessment of the extent to which the recoverable amount of the asset has declined below the carrying amount. This calculation will only be performed if there is an indication of an impairment.

1.40.5 Post-Retirement and Long-term Benefits

The cost of post retirement medical benefits and long-service awards are determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, expected rates of return on assets, future salary increases, mortality rates and future pension increases. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty.

1.40.6 Provisions and Contingent Liabilities

Management's judgement is required when recognising and measuring provisions, as well as when measuring contingent liabilities. Provisions are discounted where the time value effect is material.

The provision for rehabilitation of the landfill site is recognised as and when the environmental liability arises. The provision is calculated by a qualified environmental engineer. The provision represents the net present value at the reporting date of the expected future cash flows to rehabilitate the landfill site. The discount rate used to calculate the effect of time value of money is linked to the index for earthwork as published by Statistics South Africa.

1.40.7 Financial Instruments and Statutory Receivables

The Municipality analyses the terms and conditions of the transactions that give rise to its receivables in order to understand whether they arise directly from legislation or similar means, or from a separate contract concluded with a party. Judgement is applied in applying the principles as set out in the respective Standards of GRAP on Financial Instruments and Statutory Receivables.

1.40.8 Financial assets and liabilities

The classification of financial assets and liabilities, into categories, is based on judgement by management. In making the judgement, management considered the definition and recognition criteria for the classification of financial instruments as set out in the Standard of GRAP on Financial Instruments.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1.40.9 Revenue Recognition

Accounting Policy on Revenue from Non-Exchange Transactions and Accounting Policy on Revenue from Exchange Transactions describes the conditions under which revenue will be recognised by management of the Municipality.

In making their judgement, management considered the detailed criteria for the recognition of revenue as prescribed in the Standard of GRAP on Revenue from Exchange Transactions and Standard of GRAP on Revenue from Non-Exchange Transactions. Specifically, when goods are sold, whether the significant risks and rewards of ownership of the goods have been transferred to the buyer and when services are rendered, whether the service has been performed.

In considering the revenue to which the Municipality is entitled, the Municipality considers other factors that may impact the inflow of future economic benefits or service potential on initial recognition of revenue. Such factors include fines issued which will be reduced or withdrawn after reporting date. The Municipality applies judgement based on past experience and current facts and circumstances in order to adjust the traffic fine revenue accordingly.

1.40.10 Recognition and Derecognition of Land

In order for land to be meet the definition of an asset, the Municipality must be able to prove that control is being exercised. Control of land is evidenced by either legal ownership and/or the right to direct access to land, and to restrict or deny the access of others to land.

To demonstrate access/restriction rights, the Municipality assesses whether it has a substantive right for an unlimited period through a binding arrangement.

The above-mentioned assessment is subject to management's judgements and assumptions are applied to conclude that the Municipality controls land.

1.40.11 Materiality

Since materiality is an entity-specific concept, its application may result in different outcomes based on the Municipality's circumstances. The assessment of materiality therefore requires management to apply judgement about:

- (a) How information could reasonably be expected to influence the discharge of accountability by the Municipality or decisions that the users make on the basis of those financial statements.
- (b) How the nature or size or both, of the information could reasonably be expected to influence users' decisions.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

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Cash book balance at end of year61 395 321 22 263 28622 790 092Bank statement balance at beginning of year22 263 2868 478 144 60 789 84922 263 286Nedbank Limited - Account number 11-6976-1402 (Traffic Account)Cash book balance at beginning of yearCash book balance at beginning of yearCash book balance at end of yearBank statement balance at beginning of yearBank statement balance at end of yearBank statement balance at end of yearAccount is cleared on a monthly basis to Nedbank Primary Bank AccountInvestment deposits consist out of the following accounts:-40 051 463ABSA- Call Account- Account Number 93-6177-231321 446 11010 458 366ABSA- Fixed Deposit- Account Number 20-8049-4253-40 051 463NEDBANK- Fixed Deposit- Account Number 03/7881004312/000047-30 216 986NEDBANK- Fixed Deposit- Account Number 03/7881004312/0005051 037 507-NEDBANK- Fixed Deposit- Account Number 03/7881004312/00005051 037 507-NEDBANK- Fixed Deposit- Account Number 03/7881004312/0005051 037 507-NEDBANK- Fixed Deposit- Account Number 0078722675/010-40 051 507		Nedbank Limited - Account number 11-6976-1380 (Primary Bank Account)		
Cash book balance at end of year61 395 321 22 263 28622 790 092Bank statement balance at beginning of year22 263 2868 478 144 60 789 84922 263 286Nedbank Limited - Account number 11-6976-1402 (Traffic Account)Cash book balance at beginning of yearCash book balance at beginning of yearCash book balance at end of yearBank statement balance at beginning of yearBank statement balance at end of yearBank statement balance at end of yearAccount is cleared on a monthly basis to Nedbank Primary Bank AccountInvestment deposits consist out of the following accounts:-40 051 463ABSA- Call Account- Account Number 93-6177-231321 446 11010 458 366ABSA- Fixed Deposit- Account Number 20-8049-4253-40 051 463NEDBANK- Fixed Deposit- Account Number 03/7881004312/000047-30 216 986NEDBANK- Fixed Deposit- Account Number 03/7881004312/0005051 037 507-NEDBANK- Fixed Deposit- Account Number 03/7881004312/00005051 037 507-NEDBANK- Fixed Deposit- Account Number 03/7881004312/0005051 037 507-NEDBANK- Fixed Deposit- Account Number 0078722675/010-40 051 507		Cash book balance at beginning of year	22 790 092	9 051 931
Bank statement balance at end of year 60 789 849 22 263 286 Nedbank Limited - Account number 11-6976-1402 (Traffic Account) Cash book balance at beginning of year - - Cash book balance at end of year - - Bank statement balance at beginning of year - - Bank statement balance at end of year - - Bank statement balance at end of year - - Bank statement balance at end of year - - Account is cleared on a monthly basis to Nedbank Primary Bank Account. - - Investment Deposits Call investment deposits consist out of the following accounts: - 40 051 463 ABSA - Call Account - Account Number 20-8049-4253 - 40 051 463 NEDBANK - Fixed Deposit - Account Number 20-8102-4857 40 812 055 - NEDBANK - Fixed Deposit - Account Number 03/7881004312/000047 - 30 216 986 NEDBANK - Fixed Deposit - Account Number 03/7881004312/000050 51 037 507 - Otil 507 - Fixed Deposit - Account Number 03/7881004312/000050 51 037 507 -			61 395 321	22 790 092
Bank statement balance at end of year 60 789 849 22 263 286 Nedbank Limited - Account number 11-6976-1402 (Traffic Account) Cash book balance at beginning of year - - Cash book balance at end of year - - Bank statement balance at beginning of year - - Bank statement balance at end of year - - Bank statement balance at end of year - - Bank statement balance at end of year - - Account is cleared on a monthly basis to Nedbank Primary Bank Account. - - Investment Deposits Call investment deposits consist out of the following accounts: - 40 051 463 ABSA - Call Account - Account Number 20-8049-4253 - 40 051 463 NEDBANK - Fixed Deposit - Account Number 20-8102-4857 40 812 055 - NEDBANK - Fixed Deposit - Account Number 03/7881004312/000047 - 30 216 986 NEDBANK - Fixed Deposit - Account Number 03/7881004312/000050 51 037 507 - Otil 507 - Fixed Deposit - Account Number 03/7881004312/000050 51 037 507 -		Bank statement balance at beginning of vear	22 263 286	8 478 144
Cash book balance at beginning of yearCash book balance at end of yearBank statement balance at beginning of yearBank statement balance at end of yearBank statement balance at end of yearCount is cleared on a monthly basis to Nedbank Primary Bank AccountInvestment DepositsCall investment deposits consist out of the following accounts:ABSA-Call Account-ABSA-Call Account-40 051 463ABSA-Fixed Deposit-40 051 463NEDBANK-Fixed Deposit-30 216 986NEDBANK-Fixed Deposit-30 216 986NEDBANK-Fixed Deposit-40 051 507NEDBANK-Fixed Deposit-40 051 507STANDARD BANK-Fixed Deposit-40 051 507				
Cash book balance at end of yearBank statement balance at beginning of yearBank statement balance at end of yearAccount is cleared on a monthly basis to Nedbank Primary Bank AccountInvestment DepositsCall investment deposits consist out of the following accounts:ABSA-Call AccountABSA-Call AccountABSA-Fixed DepositABSA-Fixed DepositACcount Number 20-8102-485740 812 055ABBANK-Fixed DepositACCOUT Number 03/7881004312/000047-ACCOUT Number 03/7881004312/00005051 037 507ABBANK-Fixed DepositACCOUT Number 00078722675/010-40 051 507ABANC-ACCOUT Number 00078722675/010-		Nedbank Limited - Account number 11-6976-1402 (Traffic Account)		
Bank statement balance at beginning of year - - Bank statement balance at end of year - - Account is cleared on a monthly basis to Nedbank Primary Bank Account. - - Investment Deposits Call investment deposits consist out of the following accounts: ABSA - Call Account - Account Number 93-6177-2313 21 446 110 10 458 366 ABSA - Fixed Deposit - - 40 051 463 NEDBANK - Fixed Deposit - Account Number 20-8049-4253 - 40 051 463 NEDBANK - Fixed Deposit - Account Number 20-8102-4857 40 812 055 - NEDBANK - Fixed Deposit - Account Number 03/7881004312/000047 - 30 216 986 NEDBANK - Fixed Deposit - Account Number 03/7881004312/000050 51 037 507 - STANDARD BANK - Fixed Deposit - Account Number 00078722675/010 - 40 051 507		Cash book balance at beginning of year	-	-
Bank statement balance at end of year -		Cash book balance at end of year	-	-
Account is cleared on a monthly basis to Nedbank Primary Bank Account. Investment Deposits Call investment deposits consist out of the following accounts: ABSA - Call Account - Account Number 93-6177-2313 21 446 110 10 458 366 ABSA - Fixed Deposit - Account Number 20-8049-4253 - 40 051 463 NEDBANK - Fixed Deposit - Account Number 20-8102-4857 40 812 055 - NEDBANK - Fixed Deposit - Account Number 03/7881004312/000047 - 30 216 986 NEDBANK - Fixed Deposit - Account Number 03/7881004312/000050 51 037 507 - STANDARD BANK - Fixed Deposit - Account Number 00078722675/010 - 40 051 507			-	-
Investment DepositsCall investment deposits consist out of the following accounts:ABSA-Call Account-Account Number 93-6177-231321 446 11010 458 366ABSA-Fixed Deposit-Account Number 20-8049-4253-40 051 463NEDBANK-Fixed Deposit-Account Number 20-8102-485740 812 055-NEDBANK-Fixed Deposit-Account Number 03/7881004312/000047-30 216 986NEDBANK-Fixed Deposit-Account Number 03/7881004312/0005051 037 507-STANDARD BANK-Fixed Deposit-Account Number 00078722675/010-40 051 507		Bank statement balance at end of year	-	-
Call investment deposits consist out of the following accounts:ABSA-Call Account-Account Number 93-6177-231321 446 11010 458 366ABSA-Fixed Deposit-Account Number 20-8049-4253-40 051 463NEDBANK-Fixed Deposit-Account Number 20-8102-485740 812 055-NEDBANK-Fixed Deposit-Account Number 03/7881004312/000047-30 216 986NEDBANK-Fixed Deposit-Account Number 03/7881004312/00005051 037 507-STANDARD BANK-Fixed Deposit-Account Number 00078722675/010-40 051 507		Account is cleared on a monthly basis to Nedbank Primary Bank Account.		
ABSA- Call Account- Account Number 93-6177-231321 446 11010 458 366ABSA- Fixed Deposit- Account Number 20-8049-4253- 40 051 463NEDBANK- Fixed Deposit- Account Number 20-8102-485740 812 055-NEDBANK- Fixed Deposit- Account Number 03/7881004312/000047- 30 216 986NEDBANK- Fixed Deposit- Account Number 03/7881004312/0005051 037 507-STANDARD BANK- Fixed Deposit- Account Number 00078722675/010- 40 051 507		Investment Deposits		
ABSA-Fixed Deposit-Account Number 20-8049-4253-40 051 463NEDBANK-Fixed Deposit-Account Number 20-8102-485740 812 055-NEDBANK-Fixed Deposit-Account Number 03/7881004312/000047-30 216 986NEDBANK-Fixed Deposit-Account Number 03/7881004312/00005051 037 507-STANDARD BANK-Fixed Deposit-Account Number 00078722675/010-40 051 507		Call investment deposits consist out of the following accounts:		
NEDBANK - Fixed Deposit - Account Number 20-8102-4857 40 812 055 - NEDBANK - Fixed Deposit - Account Number 03/7881004312/000047 - 30 216 986 NEDBANK - Fixed Deposit - Account Number 03/7881004312/000050 51 037 507 - STANDARD BANK - Fixed Deposit - Account Number 00078722675/010 - 40 051 507			21 446 110	10 458 366
NEDBANK - Fixed Deposit - Account Number 03/7881004312/000047 - 30 216 986 NEDBANK - Fixed Deposit - Account Number 03/7881004312/000050 51 037 507 - STANDARD BANK - Fixed Deposit - Account Number 00078722675/010 - 40 051 507		ABSA - Fixed Deposit - Account Number 20-8049-4253	-	40 051 463
NEDBANK-Fixed Deposit-Account Number 03/7881004312/00005051 037 507-STANDARD BANK-Fixed Deposit-Account Number 00078722675/010-40 051 507		NEDBANK - Fixed Deposit - Account Number 20-8102-4857	40 812 055	-
STANDARD BANK - Fixed Deposit - Account Number 00078722675/010 - 40 051 507		NEDBANK - Fixed Deposit - Account Number 03/7881004312/000047	-	30 216 986
STANDARD BANK - Fixed Deposit - Account Number 00078722675/010 - 40 051 507		NEDBANK - Fixed Deposit - Account Number 03/7881004312/000050	51 037 507	-
Total 113 295 672 120 778 322		STANDARD BANK - Fixed Deposit - Account Number 00078722675/010	-	40 051 507
		Total	113 295 672	120 778 322



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand	2023	2022
3 RECEIVABLES FROM EXCHANGE TRANSACTIONS		
Service Receivables	82 495 932	70 118 019
Electricity	13 964 761	15 804 253
Water	17 072 588	13 105 258
Refuse	19 816 619	14 433 578
Sewerage	11 382 430	8 382 389
Interest	16 164 708	14 363 985
Other	4 094 826	4 028 556
Other Receivables	1 299 850	2 407 385
Prepaid Expenses	1 299 850	1 143 233
West Coast District Municipality	-	1 264 152
Total Gross Balance	83 795 782	72 525 404
Less: Allowance for Debt Impairment	(38 807 574)	(28 892 662)
Total Net Receivable	44 988 208	43 632 742

Consumer debtors are payable within 30 days. This credit period granted is considered to be consistent with the terms used in the public sector, through established practices and legislation. Discounting of trade and other receivables on initial recognition is not deemed necessary. Interest of prime +1% is levied on late payments.

Prepaid Expenses mainly relate to membership and licence fees of which the benefits will be received in the following year.

The West Coast District Municipality (WCDM) receivable is raised in terms of the services concession agreement as referred to in note 39.

Reconciliation of Allowance for Debt Impairment

Balance at the beginning of the year Movement in the contribution to the provision	28 892 662 13 507 886	30 880 663 4 775 781
Electricity	139 350	654 188
Water	2 672 315	1 342 917
Refuse	4 091 167	1 255 085
Sewerage	2 595 827	1 009 527
Interest	3 949 733	252 645
Other	59 494	261 418
Bad Debts Written off	(3 592 974)	(6 763 782)
Electricity	(43 780)	(141 434)
Water	(326 634)	(1 296 521)
Refuse	(462 857)	(1 460 625)
Sewerage	(325 673)	(869 563)
Interest	(2 352 875)	(2 282 898)
Other	(81 155)	(712 741)
Balance at the end of the year	38 807 574	28 892 662

The Allowance for impairment of Receivables has been made for all consumer balances outstanding based on the payment ratio over the last 12 months. No allowance for debt impairment is made for outstanding government debt. Based on these payment trends, management is satisfied that no further credit provision is required in excess of the current allowance. The risk of non-payment is further mitigated due to the large customer base over which the outstanding receivable balance is spread.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

res in	Rand		2023	2022
	RECEIVABLES FROM EXCHANGE TRANSACTIONS (CONTINUED)			
	RECEIVABLES FROM EXCHANGE TRANSACTIONS (CONTINUED)		Allowance for Debt	
		Gross Balance	Impairment	Net Receivable
		R	R	R
	30 June 2023	, in		
	Service Receivables			
	Electricity	13 964 761	(1 603 841)	12 360 92
	Water	17 072 588	(8 591 335)	8 481 25
	Refuse	19 816 619	(11 977 916)	7 838 70
	Sewerage	11 382 430	(7 217 825)	4 164 60
	Interest	11 382 430	(7 740 712)	8 423 99
	Other	4 094 826	(1 675 945)	2 418 88
		4 054 820	(1073 943)	2 410 00
	Other Receivables			
	Prepayments	1 299 850		1 299 85
	Total	83 795 782	(38 807 574)	44 988 20
	30 June 2022			
	Service Receivables			
	Electricity	15 804 253	(1 508 271)	14 295 98
	Water	13 105 258	(6 245 654)	6 859 60
	Refuse	14 433 578	(8 349 606)	6 083 97
	Sewerage	8 382 389	(4 947 671)	3 434 71
	Interest	14 363 985	(6 143 854)	8 220 13
	Other	4 028 556	(1 697 606)	2 330 95
	Other Receivables		, , , , , , , , , , , , , , , , , , ,	
		1 1 4 2 2 2 2		1 1 4 2 2 2
	Prepayments West Goost District Municipality	1 143 233	-	1 143 23
	West Coast District Municipality	1 264 152		1 264 15
	Total	72 525 404	(28 892 662)	43 632 742
	Ageing of Receivables from Exchange Transactions			
	Electricity			
	Current (0 - 30 days)		9 951 489	12 079 77
	Past Due (31 - 60 Days)		888 367	777 50
	Past Due (61 - 90 Days)		362 472	469 28
	Past Due (90 Days +)		2 762 433	2 477 69
	Total		13 964 761	15 804 25
	i otai		13 304 701	13 804 23
	Water			
	Current (0 - 30 days)		4 711 634	3 998 03
	Past Due (31 - 60 Days)		1 152 812	1 182 08
	Past Due (61 - 90 Days)		672 798	599 29
	Past Due (90 Days +)		10 535 344	7 325 83
	Total		17 072 588	13 105 25
	Refuse			
	Current (0 - 30 days)		2 853 691	2 311 68
	Past Due (31 - 60 Days)		1 323 175	1 029 25
	Past Due (61 - 90 Days)		801 542	571 81
			14 838 211	10 520 82
	Past Due (90 Days +)		14 050 211	10 520 02



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

gures i	in Rand	2023	2022
	RECEIVABLES FROM EXCHANGE TRANSACTIONS (CONTINUED)		
	Sewerage		
	Current (0 - 30 days)	1 476 936	1 316 75
	Past Due (31 - 60 Days)	733 925	601 61
	Past Due (61 - 90 Days)	453 447	356 22
	Past Due (90 Days +)	8 718 122	6 107 79
	Total	11 382 430	8 382 38
	Interest		
	Current (0 - 30 days)	777 472	504 29
	Past Due (31 - 60 Days)	733 541	457 88
	Past Due (61 - 90 Days)	660 098	401 14
	Past Due (90 Days +)	13 993 598	13 000 66
	Total	16 164 708	14 363 98
	Other		
	Current (0 - 30 days)	122 503	84 49
	Past Due (31 - 60 Days)	92 432	64 35
	Past Due (61 - 90 Days)	37 869	45 26
	Past Due (90 Days +)	3 842 022	3 834 44
	Total	4 094 826	4 028 55
	Summary Ageing of all Receivables from Exchange Transactions		
	Current (0 - 30 days)	19 893 725	20 295 03
	Past Due (31 - 60 Days)	4 924 252	4 112 69
	Past Due (61 - 90 Days)	2 988 226	2 443 02
	Past Due (90 Days +)	54 689 729	43 267 26
	Total	82 495 932	70 118 01

RECEIVABLES FROM NON-EXCHANGE TRANSACTIONS

4

Service Receivables	57 384 262	57 936 062
Property Rates	42 938 596	40 274 271
Availability Charges	14 445 666	17 661 791
Other Receivables	28 870 720	26 812 225
Unpaid Traffic Fines	27 429 860	22 605 810
Sundry Receivables	827 054	1 114 256
Fraud Investigations	-	2 503 408
Deposits	613 806	588 751
Total Gross Balance	86 254 982	84 748 287
Less: Allowance for Debt Impairment	(40 979 449)	(39 190 932)
Total Net Receivable	45 275 533	45 557 355
As previously reported		45 455 505
Correction of error restatement - note 43.1		101 850
Restated balance		45 557 355

Rates are payable monthly within 30 days after the date of accounts. An option to pay rates annually is also available and the account must be settled on or before 30 September. This credit period granted is considered to be consistent with the terms used in the public sector, through established practices and legislation. Discounting of trade and other receivables on initial recognition is not deemed necessary. Interest of prime +1% is levied on late payments.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

	NOTES TO THE FINANCIAL STATEMENTS FOR THE TEAR ENDED 50 JUNE 2025				
Figures in Rand 2023					
4	RECEIVABLES FROM NON-EXCHANGE TRANSACTIONS (CONTINUED)				
	Reconciliation of Allowance for Debt Impairment				
	Balance at the beginning of the year	39 190 932	51 269 017		
	Movement in the contribution to the provision	18 375 384	7 979 086		
	Property Rates	362 381	(4 203 763)		
	Availability Charges	(707 693)	(3 514 521)		
	Unpaid Traffic Fines	18 210 590	14 592 840		
	Sundry Receivables	-	64 572		
	Unpaid Grants	-	97 000		
	Fraud Investigations	510 106	942 959		
	Bad Debts Written off	(16 586 867)	(20 057 171)		
	Property Rates	(227 239)	(893 807)		
	Availability Charges	-	(11 769)		
	Unpaid Traffic Fines	(13 856 220)	(16 149 470)		
	Sundry Receivables	-	(64 572)		
	Unpaid Grants	-	(97 000)		
	Fraud Investigations	(2 503 408)	(2 840 553)		

Balance at the end of the year

The Allowance for impairment of receivables has been made for all consumer balances outstanding based on the payment ratio over the last 12 months. No allowance for debt impairment is made for outstanding government debt. Based on these payment trends, management is satisfied that no further credit provision is required in excess of the current allowance. The risk of non-payment is further mitigated due to the large customer base over which the outstanding receivable balance is spread.

The allowance for debt impairment of unpaid traffic fines has been made for all balances outstanding based on the cumulative collection rate. All unpaid traffic fines older than 1 year are impaired in full.

		Allowance for Debt	
	Gross Balance	Impairment	Net Receivable
	R	R	R
30 June 2023			
Service Receivables			
Property Rates	42 938 596	(12 167 504)	30 771 092
Availability Charges	14 445 666	(3 475 415)	10 970 251
Other Receivables			
Unpaid Traffic Fines	27 429 860	(25 336 530)	2 093 330
Sundry Receivables	827 054	-	827 054
Deposits	613 806	-	613 806
Total	86 254 982	(40 979 449)	45 275 533
30 June 2022			
Service Receivables			
Property Rates	40 274 271	(12 032 362)	28 241 909
Availability Charges	17 661 791	(4 183 108)	13 478 683
Other Receivables			
Unpaid Traffic Fines	22 605 810	(20 982 160)	1 623 650
Sundry Receivables	1 114 256	-	1 114 256
Fraud Investigations	2 503 408	(1 993 302)	510 106
Deposits	588 751	-	588 751
Total	84 748 287	(39 190 932)	45 557 355
			~



40 979 449

39 190 932

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

igures in	Rand	2023	2022
4	RECEIVABLES FROM NON-EXCHANGE TRANSACTIONS (CONTINUED)		
	Ageing of Property Rates		
	Current (0 - 30 days)	7 045 850	6 184 969
	Past Due (31 - 60 Days)	2 489 219	1 878 664
	Past Due (61 - 90 Days)	1 014 273	838 177
	Past Due (90 Days +)	32 389 254	31 372 461
	Total	42 938 596	40 274 271
	Ageing of Availability Charges		
	Current (0 - 30 days)	857 297	948 555
	Past Due (31 - 60 Days)	504 917	524 501
	Past Due (61 - 90 Days)	379 619	350 274
	Past Due (90 Days +)	12 703 833	15 838 461
	Total	14 445 666	17 661 791
5	OPERATING LEASES		
5.1	OPERATING LEASE ASSET		
	Operating Lease Asset	6 330	18 481
	The operating lease asset is derived from contracts where the Municipality acts as the lessor in the agreement.		
	Reconciliation of Operating Lease Asset		
	Balance at the beginning of the year	18 481	31 028
	Movement during the year	(12 151)	(12 547
	Balance at the end of the year	6 330	18 481
	The Municipality will receive the following lease payments from contracts that have defined lease payments and terms.		
	Within 1 Year	870 096	922 336
	Between 1 and 5 Years	2 968 276	3 088 896
	After 5 Years	1 592 473	2 341 949
	Total operating lease payments	5 430 845	6 353 181
	This lease income was determined from contracts that have a specific conditional income and does		

not include lease income which has a undetermined conditional income.

The leases are in respect of land and buildings being leased. The renewal option after lapsing of the contracts are available. Significant lease agreements include, but are not limited to the following:

-Lease of Piketberg commonage for a period of 9 years and 11 months ending 28 February 2030 with no annual escalation.

- Lease of houses on Erf 486 Velddrif for period of 3 years ending 31 March 2024, with an annual escalation of 10%.

The Municipality does not engage in any sub-lease arrangements nor did the Municipality receive any contingent rent during the year.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

NOTES TO THE FINANCIAL STATEWIENTS FOR THE TEAR ENDED 30 JUNE 2023									
Figures in	Rand	2023	2022						
5	OPERATING LEASES (CONTINUED)								
5.2	OPERATING LEASE LIABILITY								
	Operating Lease Liability	57 320	30 295						
	The operating lease liability is derived from contracts where the Municipality acts as the lessee in the agreement.								
	Reconciliation of Operating Lease Liability								
	Balance at the beginning of the year	30 295	2 211						
	Movement during the year	27 025	28 085						
	Balance at the end of the year	57 320	30 295						
	The Municipality will incur the following lease expenditure from contracts that have defined lease payments and terms.								
	Within 1 Year	224 589	212 880						
	Between 1 and 5 Years	1 028 861	975 223						
	After 5 Years	23 389	301 615						
	Total operating lease payments	1 276 838	1 489 718						
	Operating leases consist out of the following leases:								
	 Lease of office space for a period of 6 years and 11 months (ending July 2028) with an escalation of 5.5% per annum. 								
	The Municipality does not engage in any sub-lease arrangements.								
	The Municipality did not pay any contingent rent during the year.								
6	LONG-TERM RECEIVABLES								
	Receivables with repayment arrangements	11 950 544	13 708 848						
	Less: Allowance for Debt Impairment	(5 776 438)	(5 046 236)						
	Total Net Receivable Less: Current portion of Long-term Receivables	6 174 106 1 662 930	8 662 613 2 409 493						
	Receivables with repayment arrangements	1 662 930	2 409 493						
	Total	4 511 176	6 253 120						

Receivables with repayment arrangements

Debtors amounting to R11 950 544 (2022 - R13 708 848) have arranged to settle their account over an re-negotiated period. Total payments to the value of R9 200 833 (2022 - R9 996 692) have been deferred beyond 12 months after year end and subsequently included as part of long-term receivables.

Reconciliation of Allowance for Debt Impairment

Balance at the beginning of the year	5 046 236	3 416 938
Movement in the contribution to the provision	730 202	1 629 297
Balance at the end of the year	5 776 438	5 046 236

The allowance for debt impairment of arrangements has been made for all balances outstanding based on the payment ratio over the last 12 months. Based on these payment trends, management is satisfied that no further credit provision is required in excess of the current allowance. The risk of non-payment is further mitigated due to the large customer base over which the outstanding receivable balance is spread.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures	in Rand	2023	2022
7	INVENTORY		
	Water	177 639	159 018
	Spare Parts	887 538	795 84
	Fuel	3 573	
	Total	1 068 749	954 86
	Inventory are disclosed at the lower of cost or net realisable value.		
	The Municipality recognised only purification costs in respect of non-purchased purified water inventory.		
	No inventory were pledged as security for liabilities.		
	Inventory written down due to losses identified during the annual stores counts	-	
	Inventory recognised as an expense during the year		
	Fuel	414 022	
	Water - by nature of expense	16 840 857	15 144 180
	Bulk Purchases	7 855 039	6 107 260
	Contracted Services	384 298	440 994
	Depreciation and Amortisation	1 883 770	1 839 932
	Employee Related Costs	2 435 533	2 338 83
	Finance charges	306 060	777 604
	Internal Charges Other Expenditure	759 316 3 216 840	658 64 2 980 910
	Spare parts	2 184 510	1 717 283
	Total	19 439 389	16 861 463
8	INVESTMENT PROPERTY Investment Property - Carrying Value	17 949 777	18 002 33
	As previously reported		14 687 670
	Correction of error restatement - note 43.2		3 314 668
	Restated balance		18 002 338
	The carrying value of Investment Property is reconciled as follows:		
	Opening Carrying Value	18 002 338	18 102 820
	Cost	18 659 515	18 706 915
	Accumulated Depreciation	(657 176)	(604 095
	Accumulated Impairment	-	
	Additions	-	
	Contributed Assets	-	(47.40)
	Disposals Depreciation	(1 000) (51 562)	(47 400 (53 082
	Closing Carrying Value	17 949 777	18 002 338
	Cost	18 658 515	18 659 51
	Accumulated Depreciation	(708 738)	(657 176
	Accumulated Impairment	-	(007 27
	There are no restrictions on the realisability of Investment Property or the remittance of revenue and proceeds of disposal.	ł L	
	There are no contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancements.		
	Revenue derived from the rental of investment property	746 609	800 15
	No significant operating expenditure was incurred on investment property during the 2021/22 and 2022/23 financial year.		3
	No significant adjustments were made to the remaining useful lives as a result of the annual review	4 U A 3	ITOR-GENERAL OUTH AFRICA
	of useful lives.		30 Nov '23

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

res in I	Rand			2023	2022					
	PROPERTY, PLANT AND EQUIPMENT									
			Accumulated	Accumulated	Carrying					
		Cost	Depreciation	Impairment	Value					
		R	R	R	R					
	30 June 2023									
	Land and Buildings	79 021 290	(6 405 509)	-	72 615 782					
	Infrastructure	482 506 029	(142 228 520)	-	340 277 509					
	Community Assets	82 794 310	(28 361 457)	-	54 432 854					
	Other Assets	79 661 041	(37 575 005)	-	42 086 036					
	Capitalised Restoration Cost	63 056 732	(44 591 563)	-	18 465 169					
	Total	787 039 403	(259 162 054)	-	527 877 349					
	30 June 2022									
	Land and Buildings	75 588 808	(5 829 829)	-	69 758 979					
	Infrastructure	435 710 423	(130 120 660)	-	305 589 763					
	Community Assets	72 446 665	(26 736 034)	-	45 710 631					
	Other Assets	70 977 554	(36 470 176)	-	34 507 378					
	Capitalised Restoration Cost	57 870 575	(33 847 892)	-	24 022 683					
	Total	712 594 025	(233 004 592)	-	479 589 434					
	As previously reported				483 301 147					
	Correction of error restatement - note 43.2				(3 711 714)					
	Restated balance				479 589 434					
	There are no PPE pledged as security for financial liabilit	ies.								
9.1	Repairs and Maintenance incurred on Property, Plant a	10 742 766	11 096 196							
9.2	Capital Restoration Costs									
	The Municipality is required by relevant Environmenta the closure date of each respective site. The "Capit capitalised in line with the requirements of GRAP 17 an costs involved to restore landfill sites under control of th									
9.3	Change in estimate useful lives									
	During the current year the remaining useful lives of Equipment were reviewed, and accordingly adjusted. current and future periods are as follow:									
			2023	2024	After 2024					
	Increase / (Decrease) in Depreciation and Amortisati	on	72 819	90 162	(162 981)					
	Increase / (Decrease) in Accumulated Surplus		(72 819)	(90 162)	162 981					
	Increase / (Decrease) in Property, Plant and Equipme	ent	(72 819)	(90 162)	162 981					
		1 740 431	1 796 044							
9.4	Carrying value of assets subject to service concession a	rrangement								
9.4	Carrying value of assets subject to service concession a In 2006 the Municipality entered into a service conc	-	ith the West Coast							

The agreement was subsequently extended. The other parties to this arrangement are Saldanha and Swartland municipalities which also appointed the WCDM as an operator.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

2023

2022

9 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

The WCDM uses the bulk water services assets to provide water to the local municipalities and private users. In terms of the service level agreement, the local municipalities determine a tariff, in consultation with the WCDM, that allows the WCDM to recover the costs the WCDM incurs in the provision of the bulk water services. The local municipalities also pay the WCDM an administrative fee of 10% of the operational costs which is also included in the tariff above.

The local municipalities recognise the costs recovered by the WCDM through the tariff as expenditure in their respective financial statements by its nature, as bulk purchases for water. The local municipalities also recognise all revenue earned from providing water to consumers, through monthly billing of the consumers, within their respective areas of jurisdiction.

The WCDM also provides water services to third parties and bills the third parties directly (farmers in remote areas and some big businesses). The provision of the water to these third parties is approved by the local municipalities when the tariff for the year is approved. The water provided to third parties by the WCDM is thus recognised in their records in line with GRAP 32.

9.5 Work in Progress projects taking a significant longer period to complete

The Municipality did not identify any work in progress projects which are taking a significant longer period to complete.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

9 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

9.6 Reconciliation of Carrying Value

	Cost						Accumulated Depreciation and Impairment					
30 June 2023	Opening Balance	Additions	Disposals	Contributed Assets	Transfer to Capital Assets	Closing Balance	Opening Balance	Depreciation Charge	Impairment (Reversal)	Disposals	Closing Balance	Carrying Value
	R	R	R	R	R	R	R	R	R	R	R	R
Land and Buildings	75 588 808	3 432 482	-	-	-	79 021 290	5 829 829	575 679	-	-	6 405 509	72 615 782
Land	46 342 363	-	-	-	-	46 342 363	-	-	-	-	-	46 342 363
Buildings	29 246 446	-	-	-	2 619 369	31 865 814	5 829 829	575 679	-	-	6 405 509	25 460 306
Work in progress	-	3 432 482	-	-	(2 619 369)	813 114	-	-	-	-	-	813 114
Infrastructure	435 710 423	48 216 107	(1 420 502)	-	-	482 506 029	130 120 660	12 855 940	-	(748 079)	142 228 520	340 277 509
Electrical	70 668 041	-	(15 747)	-	573 467	71 225 760	23 349 265	2 087 220	-	(7 634)	25 428 851	45 796 909
Roads	86 015 668	-	(632 230)	-	18 668 963	104 052 401	26 969 465	3 791 916	-	(231 728)	30 529 653	73 522 748
Sanitation	98 685 526	-	(523 516)	-	3 911 620	102 073 629	23 304 365	3 124 070	-	(352 893)	26 075 541	75 998 088
Solid Waste	16 337 239	-	-	-	790 434	17 127 673	5 430 851	552 325	-	-	5 983 176	11 144 498
Storm Water	27 890 512	-	(36 849)	-	4 109 481	31 963 144	9 109 152	698 585	-	(17 019)	9 790 717	22 172 427
Water Supply	109 621 453	-	(212 159)	-	16 008 704	125 417 998	41 957 563	2 601 824	-	(138 805)	44 420 582	80 997 416
Work in progress	26 491 985	48 216 107	-	-	(44 062 669)	30 645 423	-	-	-	-	-	30 645 423
Community Assets	72 446 665	10 347 645	-	-	-	82 794 310	26 736 034	1 625 422	-	-	28 361 457	54 432 854
Community Facilities	32 532 807	-	-	-	2 890 735	35 423 542	10 952 438	661 389	-	-	11 613 828	23 809 714
Sport and Recreational Facilities	38 646 085	-	-	-	2 741 399	41 387 484	15 783 596	964 033	-	-	16 747 629	24 639 855
Work in progress	1 267 773	10 347 645	-	-	(5 632 134)	5 983 284	-	-	-	-	-	5 983 284
Other Assets	70 977 554	10 322 265	(3 888 778)	2 250 000	-	79 661 041	36 470 176	4 564 839	-	(3 460 010)	37 575 005	42 086 036
Computer Equipment	7 806 390	1 605 159	(667 726)	-	-	8 743 823	3 918 890	721 609	-	(651 179)	3 989 320	4 754 503
Furniture and Office Equipment	12 551 599	1 179 630	(644 736)	-	-	13 086 493	7 124 509	851 690	-	(537 312)	7 438 887	5 647 606
Machinery and Equipment	13 878 520	360 010	(375 100)	-	-	13 863 430	7 313 803	819 556	-	(253 142)	7 880 217	5 983 213
Transport Assets	36 741 044	7 177 466	(2 201 216)	2 250 000	-	43 967 295	18 112 974	2 171 984	-	(2 018 377)	18 266 581	25 700 714
Capitalised Restoration Costs	57 870 575	5 186 156	-	-	-	63 056 732	33 847 892	10 743 671	-	-	44 591 563	18 465 169
Landfill Site Rehabilitation	57 870 575	5 186 156	-	-	-	63 056 732	33 847 892	10 743 671	-	-	44 591 563	18 465 169
	712 594 025	77 504 657	(5 309 279)	2 250 000	-	787 039 403	233 004 592	30 365 552	-	(4 208 089)	259 162 054	527 877 349



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

9 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

9.6 Reconciliation of Carrying Value

			Co	ost				Accumulated D	Depreciation and	d Impairment		
30 June 2022	Opening Balance	Additions	Disposals	Contributed Assets	Transfer to Capital Assets	Closing Balance	Opening Balance	Depreciation Charge	Impairment (Reversal)	Disposals	Closing Balance	Carrying Value
	R	R	R	R	R	R	R	R	R	R	R	R
Land and Buildings	73 537 803	2 051 005	-	-	-	75 588 808	5 315 324	514 506	-	-	5 829 829	69 758 979
Land	46 342 363	-	-	-	-	46 342 363	-	-	-	-	-	46 342 363
Buildings	26 180 659	318 800	-	-	2 746 987	29 246 446	5 315 324	514 506	-	-	5 829 829	23 416 616
Work in progress	1 014 781	1 732 205	-	-	(2 746 987)	-	-	-	-	-	-	-
Infrastructure	398 348 015	37 362 408	-	-	-	435 710 423	119 024 165	11 096 495	-	-	130 120 660	305 589 763
Electrical	58 567 105	-	-	-	12 100 935	70 668 041	21 484 171	1 865 094	-	-	23 349 265	47 318 776
Roads	81 589 740	-	-	-	4 425 927	86 015 668	23 962 672	3 006 793	-	-	26 969 465	59 046 203
Sanitation	90 185 444	-	-	-	8 500 081	98 685 526	20 536 451	2 767 914	-	-	23 304 365	75 381 161
Solid Waste	14 934 885	-	-	-	1 402 355	16 337 239	4 945 151	485 700	-	-	5 430 851	10 906 389
Storm Water	27 476 850	-	-	-	413 663	27 890 512	8 468 599	640 554	-	-	9 109 152	18 781 360
Water Supply	104 030 928	-	-	-	5 590 525	109 621 453	39 627 122	2 330 441	-	-	41 957 563	67 663 890
Work in progress	21 563 063	37 362 408	-	-	(32 433 487)	26 491 985	-	-	-	-	-	26 491 985
Community Assets	67 791 198	4 655 467	-	-	-	72 446 665	25 339 207	1 396 828	-	-	26 736 034	45 710 631
Community Facilities	31 291 416	580 482	-	-	660 909	32 532 807	10 360 562	591 877	-	-	10 952 438	21 580 369
Sport and Recreational Facilities	35 736 634	2 806 465	-	-	102 986	38 646 085	14 978 645	804 951	-	-	15 783 596	22 862 489
Work in progress	763 149	1 268 519	-	-	(763 895)	1 267 773	-	-	-	-	-	1 267 773
Other Assets	66 155 080	8 433 122	(3 610 649)	-	-	70 977 554	35 881 718	3 833 241	-	(3 244 783)	36 470 176	34 507 378
Computer Equipment	6 797 313	1 214 268	(205 190)	-	-	7 806 390	3 567 835	508 324	-	(157 270)	3 918 890	3 887 500
Furniture and Office Equipment	11 445 462	1 426 886	(320 750)	-	-	12 551 599	6 604 292	766 726	-	(246 509)	7 124 509	5 427 089
Machinery and Equipment	12 650 232	2 294 238	(1 065 950)	-	-	13 878 520	7 460 814	709 899	-	(856 909)	7 313 803	6 564 717
Transport Assets	35 262 073	3 497 730	(2 018 759)	-	-	36 741 044	18 248 777	1 848 292	-	(1 984 095)	18 112 974	18 628 071
Capitalised Restoration Costs	54 649 677	3 220 898	-	-	-	57 870 575	24 554 105	9 293 787	-	-	33 847 892	24 022 683
Landfill Site Rehabilitation	54 649 677	3 220 898	-	-	-	57 870 575	24 554 105	9 293 787	-	-	33 847 892	24 022 683
	660 481 773	55 722 901	(3 610 649)	-	-	712 594 025	210 114 519	26 134 856	-	(3 244 783)	233 004 592	479 589 434



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figure	s in Rand	2023	2022
10	INTANGIBLE ASSETS		
	Intangible Assets - Carrying Value	2 805 662	3 112 951
	The carrying value of intangible Assets is reconciled as follows:		
	Opening Carrying Value	3 112 951	3 231 774
	Cost Accumulated Amortisation Accumulated Impairment	7 249 754 (4 136 803) -	7 332 334 (4 100 560) -
	Additions Amortisation Disposal	145 123 (452 412)	291 500 (395 785) (14 538)
	Cost Accumulated Amortisation		(374 080) 359 541
	Closing Carrying Value	2 805 662	3 112 951
	Cost Accumulated Amortisation Accumulated Impairment	7 394 877 (4 589 216) -	7 249 754 (4 136 803) -
	No intangible asset were assessed having an indefinite useful life.		
	There are no internally generated intangible assets at reporting date.		

There are no intangible assets whose title is restricted.

There are no intangible assets pledged as security for liabilities.

No significant adjustments were made to the remaining useful lives as a result of the annual review of useful lives.

HERITAGE ASSETS 11

Heritage Assets - Carrying Value	454 012	454 012
The carrying value of Heritage Assets are reconciled as follows:		
Opening Carrying Value	454 012	454 012
Cost Accumulated Impairment	454 012 -	454 012 -
Movement	-	-
Closing Carrying Value	454 012	454 012
Cost Accumulated Impairment	454 012 -	454 012 -
There are no heritage assets whose title is restricted.		

There are no heritage assets pledged as security for liabilities.

There are no contractual commitments for the acquisition, maintenance or restoration of heritage assets.

12 LONG-TERM LIABILITIES

Less: Current portion (11 906 786) (9 656	A.	
	93 557 423 65 834	277
Annuity Loans 105 464 209 75 491	105 464 209 75 491 (11 906 786) (9 656 9)	

OR-GEN 30 Nov '23

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figure	s in Rand	2023	2022
12	LONG-TERM LIABILITIES (CONTINUED)		
	Long-term Liabilities were utilised as follow:		
	Total Long-term Liabilities taken up	105 464 209	75 491 244
	Used to finance Property, Plant and Equipment at cost	(98 910 209)	(75 491 244)
	Unspent Borrowings	6 554 000	-
	Long-term liabilities have been utilised in accordance with the Municipal Finance Management		
	Act.		

Annuity Loans

Annuity Loans, disclosed at amortised cost, consist out of the following agreements:

Institution and loan number	Rate	Maturity Date	Carrying Value	of Liability
Nedbank (05/7831032282)	11.27%	2023/06/12	-	591 472
DBSA (61001029)	12.41%	2030/06/30	10 922 541	11 859 227
DBSA (61006811)	11.53%	2031/06/30	2 677 364	2 872 968
DBSA (61006837)	11.59%	2036/06/30	7 361 576	7 597 601
DBSA (61006975)	11.33%	2032/06/30	2 838 692	3 013 501
Standard Bank (537707)	8.90%	2024/06/30	1 089 392	2 059 068
Standard Bank (536748)	10.07%	2023/06/30	-	1 464 793
ABSA (3044701437)	10.57%	2026/06/01	2 358 479	2 995 562
ABSA (3046456438)	10.12%	2027/06/30	3 125 512	3 729 384
DBSA (61007572)	9.28%	2029/06/29	4 103 649	4 599 801
DBSA (61007573)	8.90%	2024/06/30	258 809	496 524
DBSA (61007642)	10.07%	2030/06/30	5 207 351	5 699 623
Standard Bank (654527)	9.02%	2031/06/30	10 206 096	11 047 024
ABSA (3054195743)	7.22%	2026/06/30	2 184 985	2 814 695
Standard Bank (729304)	11.05%	2032/06/30	11 064 976	11 750 000
Standard Bank (729271)	10.62%	2027/06/30	2 434 654	2 900 000
Standard Bank (797102)	10.22%	2028/06/30	14 846 835	-
Standard Bank (797125)	12.08%	2038/06/30	10 925 000	-
Nedbank (19/1139646400001)	11.70%	2033/06/30	13 858 300	-
Total			105 464 209	75 491 244
All annuity loans are unsecured.				
Annuity loans are payable as follows:				
Payable within one year			23 168 058	17 593 939
Payable within two to five years			81 434 802	55 071 543
Payable after five years			61 519 544	43 936 831
Total amount payable			166 122 404	116 602 312
Less: Outstanding Future Finance Charges			(60 658 195)	(41 111 068)

Present value of annuity loans

13 **CONSUMER DEPOSITS**

Water and Electricity Deposits

The fair value of consumer deposits approximate their carrying value. Interest are not paid on these amounts.



75 491 244

4 786 082

105 464 209

5 289 894

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figure	s in Rand	2023	2022
14	PAYABLES FROM EXCHANGE TRANSACTIONS		
	Trade Payables	26 196 384	20 503 458
	Retentions	129 273	105 969
	Payments Received in Advance	4 744 475	5 442 634
	Unused Pre-paid Electricity	1 214 123	876 657
	Sundry Creditors	2 701 378	2 227 546
	Sundry Deposits	361 763	487 724
	Unknown Receipts	3 699 244	2 962 280
	Department of Human Settlements	327 182	525 958
	Accrued Interest	44 920	34 826
	West Coast District Municipality	18 173	-
	Total	39 436 915	33 167 053
	Payables are being recognized not of any discounts received		

Payables are being recognised net of any discounts received.

The credit period granted is considered to be consistent with the terms used in the public sector, through established practices and legislation. Discounting of trade and other payables on initial recognition is not deemed necessary.

The carrying value of trade and other payables approximates its fair value.

Sundry deposits include hall, builders and housing deposits.

The West Coast District Municipality (WCDM) payable is raised in terms of the services concession agreement as referred to in note 39.

Department of Human Settlements balance consist of the following:

Advances received in terms of principal-agent arrangements - note 54.2	327 182	525 958
Total	327 182	525 958

15

TAXES

Balance at the end of the year	4 940 464	3 815 306
Increase/(decrease) in debt impairment contribution	1 125 157	(266 337)
Balance at beginning of year	3 815 306	4 081 643
Reconciliation of VAT on Allowance for Debt Impairment		
Total	349 279	(496 959)
Less: VAT on Allowance for Debt Impairment	4 940 464	3 815 306
VAT Output in Suspense	(9 281 261)	(8 179 331)
VAT Output in Suspense - net	(4 340 797)	(4 364 025)
VAT Input in Suspense	2 865 683	2 180 304
VAT Claimable/(Payable)	1 824 393	1 686 762

16 UNSPENT CONDITIONAL GOVERNMENT GRANTS

Total	<u> </u>	4 563 122
Other Grant Providers	566 490	618 561
Provincial Government	3 093 834	1 541 539
National Government	-	2 403 022

Detail reconciliations of all grants received and grant conditions met are included in note 23. Unspent grant balances are recognised to the extent that conditions are not yet met.

No grants were withheld in the current year.

Due to the short term nature of unspent grant balances, the carrying value approximates the fair value of the unspent conditional grants at year-end.

Unspent grants can mainly be attributed to projects that are work in progress on the relevant financial year-ends.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

igures in	Rand	2023	2022
17	UNSPENT PUBLIC CONTRIBUTIONS		
	PVVK Management Services	158 319	123 819
	Total	158 319	123 819
	The public contribution is earmarked for the refurbishment of a youth centre.		
	Unspent public contribution balances are recognised to the extent that conditions of the contribution are not yet met. During the year under review, no expenditure was incurred in relation to this public contribution.		
	Due to the short term nature of unspent public contributions, the carrying value approximates the fair value of the unspent public contribution at year-end.		
18	CURRENT EMPLOYEE BENEFITS		
	Bonuses	4 078 499	3 812 164
	Staff Leave	9 520 300	9 004 596
	Performance Bonuses	494 662	402 085
	Overtime, Acting and Standby Allowances Current portion of Non-Current Employee Benefits - note 19	1 110 820 2 753 000	1 043 578 2 012 000
	· · · · · · · · · · · · · · · · · · ·		
	Post Retirement Medical Benefits Long Service Awards	1 632 000 1 121 000	1 497 000 515 000
	Total	17 957 280	16 274 423
	As previously reported		15 230 845
	Correction of error restatement - note 43.3		1 043 578
	Restated balance	-	16 274 423
	The movement in current employee benefits are reconciled as follows:	_	
18.1	Bonuses		
	Opening Balance	3 812 164	3 683 829
	Contribution during the year	7 360 225	6 775 978
	Payments made	(7 093 890)	(6 647 643
	Balance at the end of the year	4 078 499	3 812 164
	Bonuses are being paid to all municipal staff, excluding section 57 Managers. The balance at year end represent to portion of the bonus that have already vested for the current salary cycle.		
18.2	Staff Leave		
	Opening Balance	9 004 596	9 409 506
	Contribution during the year	1 254 782	238 137
	Payments made	(739 078)	(643 046
	Balance at the end of the year	9 520 300	9 004 596
	Staff leave accrued to employees according to collective agreement. Provision is made for the full cost of accrued leave at reporting date. This provision will be realised as employees take leave or when employment is terminated.		
18.3	Performance Bonuses		
	Opening Balance	402 085	462 29
	Contribution during the year	480 954	388 154
	Payments made	(388 378)	(448 363
	Balance at the end of the year Performance bonuses are being paid to the Municipal Manager, Chief Financial Officer, Director	494 662	402 085

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

igures in	n Rand			2023	2022
18	CURRENT EMPLOYEE BENEFITS (CONTINUED)				
18.4	Overtime, Acting and Standby Allowances				
	Balance at beginning of year			1 043 578	911 334
	Contribution during the year			1 110 820	1 043 578
	Payments made			(1 043 578)	(911 334
	Balance at the end of the year			1 110 820	1 043 578
	Acting, standby and overtime worked by staff in the following financial year.	current financial yea	ar, but only paid in		
19	EMPLOYEE BENEFITS				
	Post Retirement Medical Benefits			35 391 000	36 446 000
	Long Service Awards			7 491 000	7 087 000
	Sub-Total			42 882 000	43 533 000
	Less: Current portion of Employee Benefits			2 753 000	2 012 000
	Post Retirement Medical Benefits			1 632 000	1 497 000
	Long Service Awards			1 121 000	515 000
	Total			40 129 000	41 521 000
40.4					
19.1	Post Retirement Medical Benefits				
	The movement in Post Retirement Medical Benefits are re	econciled as follows:			
	Opening Balance			36 446 000	34 007 000
	Contribution during the year		F	5 874 000	5 050 000
	Current Service Cost Interest Cost			1 652 000 4 222 000	1 690 000 3 360 000
	Payments made			(1 491 526)	(1 442 026
	Actuarial Loss/(Gain)			(5 437 474)	(1 168 974
	Total balance at year-end			35 391 000	36 446 000
	Less: Current portion			(1 632 000)	(1 497 000
	Total			33 759 000	34 949 000
	The Post Retirement Medical Benefit Plan is a defined b made up as follows:	benefit plan, of whic	h the members are		
	In-service members			181	177
	In-service non-members Continuation members			197 32	200 29
	Total			410	406
	The unfunded liability in respect of past service recognised in the Statement of Financial Position is	In-Service Members	In-Service non-Members	Continuation Members	Total unfunded Liability
	as follows:	R	R	R	R
	30 June 2023	15 457 000	2 458 000	17 476 000	35 391 000
	30 June 2023	16 124 000	2 816 000	17 506 000	36 446 000
	30 June 2022 30 June 2021	15 380 000	2 584 000	16 043 000	34 007 000
	30 June 2021 30 June 2020	11 530 000	2 092 000	15 762 000	29 384 000
	30 June 2019	13 491 716	2 677 741	17 911 370	34 080 827
			2077741	1, 511 5,0	
	The Municipality has elected to recognise the full increase in this defined benefit liability immediately				



as per GRAP 25.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

res	in Rand				2023	2022
	EMDLO	YEE BENEFITS (CONTINUED)				
		TEL BENEFITS (CONTINUED)			Liabilities	Assets
					(Gain) / Loss	Gain / (Loss)
	Experie	nce adjustments were calculated as follow	ws:		R	R
	30 June	2023			(527 000)	
	30 June	2022			(360 000)	
	30 June	2021			(1 100 000)	
	30 June	2020			(1 825 000)	
	30 June	2019			(1 129 000)	
		inicipality contributes to the following med	lical schemes on a monthly b	Jasis:		
	Bonitas LA Heal					
	Hosme					
	Samwu	med				
	Keyhea	lth				
	Key Act	uarial Assumptions used are as follows:				
	i) Int	erest Rates				
	Dis	count rate			12.45%	11.8
	-	alth care cost inflation rate			8.06%	8.4
		t-of-health-care-cost-inflation discount rate	e		4.06%	3.1
		ximum subsidy inflation rate t-of-maximum-subsidy-inflation discount ra	ato		5.67% 6.42%	5.9
		e discount rate used is a composite of a		colculated using a	0.4270	5.5
		hnique is known as "bootstrapping"	in government bonus and is	s calculated using a		
	ii) Mo	ortality Rates				
		e PA 90 ultimate table, rated down by 1 ye le for in service employees, were used by t		nt, and the SA 85-90		
		rmal Retirement Age				
	It h	as been assumed that in-service members expected rates of early and ill-health retire	-	then implicitly allows		
	iv) Las	t Valuation				
	The	e last valuation was performed on 10 July 2	023			
	v) Act	uarial Valuation Method				
	-	e Projected Unit Credit Method has been u	sed to value the liabilities.			
	Sensitiv	vity Analysis - Liability at year-end				
			Eligible	Continuation		
			Employees	members	Total liability	0/
	Assum		(R)	(R)	(R)	% change
	Liability		17 915 000	17 476 000	35 391 000	
		care inflation rate (+ 1%)	19 341 000	18 981 000	38 322 000	8%
		care inflation rate (- 1%)	15 992 000	16 105 000	32 097 000	-9%
		nt rate (+ 1%) nt rate (- 1%)	15 184 000 21 347 000	16 142 000 19 024 000	31 326 000 40 371 000	-11% 14%
		nployment mortality (+ 1 year)	17 553 000	16 935 000	34 488 000	-3%
		nployment mortality (+ 1 year) nployment mortality (- 1 year)	17 553 000 18 266 000	16 935 000 18 016 000	34 488 000 36 282 000	-3% 3%
		e retirement age (- 1 year)	19 864 000	17 476 000	37 340 000	6%
				1, 1,0,000	3, 3, 5, 5, 600	• • •



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

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2023

19 EMPLOYEE BENEFITS (CONTINUED)

Sensitivity Analysis - Future Service and Interest Cost (Current Financial Year)

	Current Service			
	Cost	Interest Cost	Total Cost	
Assumption	(R)	(R)	(R)	% change
Estimated for 2022/23	1 652 000	4 222 000	5 874 000	
Health care inflation rate (+ 1%)	1 786 000	4 598 000	6 384 000	9%
Health care inflation rate (- 1%)	1 463 000	3 804 000	5 267 000	-10%
Discount rate (+ 1%)	1 385 000	4 009 000	5 394 000	-8%
Discount rate (- 1%)	1 991 000	4 461 000	6 452 000	10%
Post-employment mortality (+ 1 year)	1 615 000	4 103 000	5 718 000	-3%
Post-employment mortality (- 1 year)	1 688 000	4 340 000	6 028 000	3%
Average retirement age (- 1 year)	1 742 000	4 456 000	6 198 000	6%
Membership continuation (- 10%)	1 447 000	3 942 000	5 389 000	-8%

Sensitivity Analysis - Future Service and Interest Cost (Next Financial Year)

	Current Service			
	Cost	Interest Cost	Total Cost	
Assumption	(R)	(R)	(R)	% change
Estimated for 2023/24	1 539 000	4 308 000	5 847 000	
Health care inflation rate (+ 1%)	1 667 000	4 672 000	6 339 000	8%
Health care inflation rate (- 1%)	1 364 000	3 898 000	5 262 000	-10%
Discount rate (+ 1%)	1 302 000	4 107 000	5 409 000	-7%
Discount rate (- 1%)	1 837 000	4 532 000	6 369 000	9%
Post-employment mortality (+ 1 year)	1 507 000	4 195 000	5 702 000	-2%
Post-employment mortality (- 1 year)	1 568 000	4 418 000	5 986 000	2%
Average retirement age (- 1 year)	1 603 000	4 550 000	6 153 000	5%
Membership continuation (- 10%)	1 349 000	4 031 000	5 380 000	-8%

19.2 Long Service Awards

The movement in Long Service Awards are reconciled as follows:

7 087 000 1 368 000	6 730 000 1 187 000
605 000 763 000	581 000 606 000
(507 455) (456 545)	(607 230) (222 770)
7 491 000	7 087 000
(1 121 000)	(515 000)
6 370 000	6 572 000
	1 368 000 605 000 763 000 (507 455) (456 545) 7 491 000 (1 121 000)

The Long Service Awards plans are defined benefit plans.

Number of employees that are eligible for Long Service Awards



372

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand	2023	2022

19 EMPLOYEE BENEFITS (CONTINUED)

The unfunded liability in respect of past service recognised in the Statement of Financial Position is as follows:	Unfunded Liability R
30 June 2023	7 491 000
30 June 2022	7 087 000
30 June 2021	6 730 000
30 June 2020	5 961 000
30 June 2019	6 252 795

The Municipality has elected to recognise the full increase in this defined benefit liability immediately as per GRAP 25.

Experience adjustments were calculated as follows:	Liabilities (Gain) / Loss R	Assets Gain / (Loss) R
30 June 2023	(48 545)	-
30 June 2022	(90 770)	-
30 June 2021	498 336	-
30 June 2020	(9 947)	-
30 June 2019	275 911	-

Key Actuarial Assumptions used are as follows:

i) Interest Rates

Discount rate	11.38%	11.16%
General Salary Inflation (long-term)	6.62%	7.33%
Net Effective Discount Rate applied to salary-related Long Service Awards	4.47%	3.57%
The discount rate used is a composite of all government bonds and is calculated using a		
technique is known as "bootstrapping"		

ii) Last Valuation

The last valuation was performed on 10 July 2023.

iii) Actuarial Valuation Method

The Projected Unit Credit Method has been used to value the liabilities.

Sensitivity Analysis on the Unfunded Accrued Liability

	Current Liability	Liability	
Assumption	(R)	(R)	% Change
General earnings inflation rate (+ 1%)	7 491 000	7 926 000	6%
General earnings inflation rate (- 1%)	7 491 000	7 096 000	-5%
Discount rate (+ 1%)	7 491 000	7 084 000	-5%
Discount rate (- 1%)	7 491 000	7 945 000	6%
Average retirement age (+ 2 years)	7 491 000	8 523 000	14%
Average retirement age (- 2 years)	7 491 000	6 437 000	-14%
Withdrawal rates (x 2)	7 491 000	6 193 000	-17%
Withdrawal rates (x 0.5)	7 491 000	8 385 000	12%



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

2022

2023

19 EMPLOYEE BENEFITS (CONTINUED)

Sensitivity Analysis on the Current-service and Interest Costs

	Current Service			
	Cost	Interest Cost	Total	
Assumption	(R)	(R)	(R)	% Change
Estimated for 2023/24	615 000	791 000	1 406 000	
General earnings inflation rate (+ 1%)	662 000	840 000	1 502 000	7%
General earnings inflation rate (- 1%)	573 000	746 000	1 319 000	-6%
Discount rate (+ 1%)	577 000	810 000	1 387 000	-1%
Discount rate (- 1%)	657 000	768 000	1 425 000	1%
Average retirement age (+ 2 years)	684 000	908 000	1 592 000	13%
Average retirement age (- 2 years)	542 000	681 000	1 223 000	-13%
Withdrawal rates (x 2)	464 000	643 000	1 107 000	-21%
Withdrawal rates (x 0.5)	728 000	892 000	1 620 000	15%

19.3 Other Pension Benefits

Defined Benefit Plans

Council contributes to the following defined benefit plans:

LA Retirement Fund (Former Cape Joint Pension Fund)	906 605	874 457
The contribution rate payable is 9% by members and 18% by Council. The last actuarial valuation performed for the year ended 30 June 2022 revealed that the fund is in a sound financial position with a funding level of 104.5% (30 June 2021 - 102.0%).		
Consolidated Retirement Fund (Former Cape Retirement Fund)	12 963 067	12 197 926
The contribution rate payable is 9% by members and 18% by Council. The last actuarial valuation performed for the year ended 30 June 2022 revealed that the fund is in a sound financial position with a funding level of 100.4% (30 June 2021 - 100.5%).		
Total	13 869 672	13 072 383

Both the LA Retirement Fund and Consolidated Retirement Fund are multi-employer plans. Multiple local authorities participate in these multi-employer funds. Multi-employer plans are defined as defined benefit plans. When sufficient information is not available to use defined benefit accounting for a multi-employer plan, an entity will account for the plan as if it were a defined contribution plan.

The Municipality requested detailed employee and pensioner information as well as information on the Municipality's share of the Retirement Funds' assets from the fund administrator. The fund administrator confirmed that assets of the Retirement Funds are not split per participating employer. Therefore, the Municipality is unable to determine the value of the plan assets as defined in GRAP 25.

As part of the Municipality's process to value the defined benefit liabilities, the Municipality requested pensioner data from the fund administrator. The fund administrator claim that the pensioner data to be confidential and were not willing to share the information with the Municipality. Without detailed pensioner data the Municipality was unable to calculate a reliable estimate of the accrued liability in respect of pensioners who qualify for a defined benefit pension.

Therefore, although the LA Retirement Fund and Consolidated Retirement Fund are Multiemployer funds defined as defined benefit plan, it will be accounted for as defined contribution plan due to sufficient information not being available.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

jures in Rand	2023	2022
EMPLOYEE BENEFITS (CONTINUED)		
Defined Contribution Plans		
Council contributes to the following defined contribution plans:		
Municipal Councillors Pension Fund SAMWU National Provident Fund	79 612 1 971 544	104 410 2 010 923
Total	2 051 156	2 115 333
The retirement benefit funds are subject to the Pension Fund Act, 1956, with pension being calculated on the pensionable remuneration paid. Current contributions by Council are charged against expenditure on the basis of current service costs.		
NON-CURRENT PROVISIONS		
Provision for Rehabilitation of Landfill-sites	115 323 231	101 212 184
The movement in Rehabilitation Provision - Landfill Sites are reconciled as follows:		
Opening Balance	101 212 184	91 179 282
Contribution during the year	14 111 047	10 032 902
Increase/(Decrease) in estimate	5 186 156	3 220 898
Interest Cost	8 924 890	6 812 004
Total	115 323 231	101 212 184
The calculation for the rehabilitation of the landfill site provision was compiled by an independent qualified engineer in order to determine the present value to rehabilitate the		
landfill sites at the end of its useful life.		
landfill sites at the end of its useful life. The future obligations for rehabilitating the landfill sites has been calculated using a discount rate of 9.18% (2022 - 8.82%) which is based on the South African 5 year Government Bond yield.		

Location	Site Dimension (m²)	Rehabilitation cost per m ² (Rand)	Current Cost of Rehabilitation	Current Cost of Rehabilitation
Porterville	55 022	933	49 482 453	43 101 924
Piketberg	57 000	978	53 253 791	46 909 596
Aurora	7 370	1 261	8 910 835	7 875 144
Redelinghuys	1 340	2 860	3 676 152	3 325 520
Total			115 323 231	101 212 184

The estimate cost, based on an average inflation rate of 5.59% (2022 - 5.52%), and date of decommission of the sites are as follows:

	Estimated	Future Cost of	Future Cost of
Location	Decommission Date	Rehabilitation	Rehabilitation
Porterville	2025	54 548 300	51 515 180
Piketberg	2025	60 008 713	57 263 176
Aurora	2025	9 944 600	9 524 346
Redelinghuys	2025	4 102 630	4 021 946
Total		128 604 243	122 324 648



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures	s in Rand	2023	2022
21	RESERVES		
	Capital Replacement Reserve	42 318 000	35 107 900
	Housing Development Fund	260 572	260 572
	Total	42 578 572	35 368 472

The Capital Replacement Reserve is used to finance future capital expenditure from own funds.

The Housing Development Fund was established in terms of section 15 (5) and 16 of the Housing Act, Act 107 of 1997. The proceeds in this fund are utilised for housing development projects approved by the MEC. Any surplus/(deficit) on the Housing Department in the Statement of Financial Performance is transferred to the Housing Development Fund.

22 PROPERTY RATES

Rateable Land and Buildings	95 278 092	84 410 540
Total	95 278 092	84 410 540
Property rate levied are based on the following rateable valuations:		
Residential Property	6 305 760 220	6 053 017 420
Commercial Property	1 097 221 600	1 034 743 700
ndustrial Property	337 977 000	322 448 000
Institutional	-	-
Agricultural Purposes	5 364 771 800	5 454 023 300
Public Service Infrastructure	1 817 500	1 311 000
Religious	46 008 000	39 523 000
Municipal Property	110 441 800	88 519 200
Total Valuation	13 263 997 920	12 993 585 620
Rate that is applicable to the valuations above:		
Residential	1.135c/R	1.046c/R
Commercial/Industrial	1.249c/R	1.151c/R
Agricultural	0.238c/R	0.262c/R

Valuations on land and buildings are performed every five years. The last valuation came into effect on 1 July 2018. Interim valuations are processed on an annual basis to include changes in property values and subdivisions. The next valuation will be implemented 1 July 2023.

The first R 15 000 of the valuation on properties used only for residential purposes are exempted from property rates in terms of the Property Rates Act.

Rates are levied monthly and annually. Monthly rates are payable by the end of the month in which the amount was levied and annual rates are payable before 30 September. Interest is levied at the prime rate plus 1% on outstanding monthly rates.

Rebates can be defined as any income that the Municipality is entitled by law to levy, but in terms of Council's own policy opted not to collect it.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

res in	Rand	2023	2022
	GOVERNMENT GRANTS AND SUBSIDIES		
	Unconditional Grants - National Government	57 505 995	50 990 000
	Equitable Share	57 505 995	50 990 000
	Conditional Grants - National Government	23 116 027	26 644 58
	Finance Management Grant (FMG)	1 550 000	1 550 00
	Municipal Infrastructure Grant (MIG)	16 754 027	16 763 29
	Expanded Public Works Programme (EPWP)	1 662 000	2 075 00
	Integrated National Electrification Programme (INEP)		1 000 00
	Water Service Infrastructure Grant (WSIG)	3 150 000	5 256 29
	Conditional Grants - Provincial Government	14 712 750	10 451 81
	Western Cape Financial Management Support Grant	-	600 00
	Proclaimed Roads	121 046	110 00
	Regional Socio - Economic Project/Violence Prevention through Urban Upgrading	119 815	
	Library Services	8 661 285	8 279 81
	Financial Management Capacity Building Grant	2 072 865	327 06
	Development of Sport and Recreation Facilities	-	
	Fire Service Capacity Building Grant	-	
	Department of Human Settlements	309 831	379 66
	Public Employment Support Grant	444 729	755 27
	Loadshedding Emergency Relief Grant	2 719 207	
	Joint District and Metro Approach Grant	263 973	
	Conditional Grants - Other Grant Providers	1 047 073	676 39
	Heist op den Berg	635 917	676 39
	Chieta Training Grant	411 156	
	Total	96 381 846	88 762 79
	Disclosed as:		
		75 604 400	CO 704 70
	Government Grants and Subsidies - Operating	75 604 488	68 724 78
	Government Grants and Subsidies - Capital	20 777 358	20 038 01
	Total	96 381 846	88 762 79
	Grants per Vote (MFMA Sec 123 (c)):		
	Equitable Share	57 505 995	50 990 00
	Vote 1 - Municipal Manager	467 638	142 09
	Vote 2 - Finance	3 622 865	2 477 06
	Vote 3 - Corporate Services	530 971	
	Vote 4 - Technical Services	25 042 197	26 227 59
	Vote 5 - Community Services	9 212 181	8 926 04
		<u> </u>	
	Total	96 381 846	88 762 79
	The movements per grant can be summarised as follows:		
23.01	Equitable Share		
	Opening Unspent Balance	-	
	Grants Received / (Repaid)	57 505 995	50 990 00
	Transferred to Revenue - Operating	(57 505 995)	(50 990 00
	Transferred to Revenue - Capital	-	
		<u> </u>	
	Closing Unspent Balance		

The Equitable Share is the unconditional share of the revenue raised nationally and is being allocated in terms of Section 214 of the Constitution (Act 108 of 1996) to the municipality by the National Treasury.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

ıres in	Rand	2023	2022
	GOVERNMENT GRANTS AND SUBSIDIES (CONTINUED)		
23.02	Finance Management Grant (FMG)		
	Opening Unspent Balance	-	
	Grants Received / (Repaid)	1 550 000	1 550 00
	Transferred to Revenue - Operating	(1 550 000)	(1 550 00
	Transferred to Revenue - Capital	-	
	Closing Unspent Balance	-	
	The Financial Management Grant is a conditional grant to assist municipalities in the implementation of financial reforms required by the Municipal Finance Management Act (MFMA), 2003. The grant also utilised to cover expenditure relating to the Financial Management Internship Programme.		
23.03	Municipal Infrastructure Grant (MIG)		
	Opening Unspent Balance	1 063 317	2 692 60
	Grants Received / (Repaid)	15 690 710	15 134 00
	Transferred to Revenue - Operating	(2 881 700)	(2 879 45
	Transferred to Revenue - Capital	(13 872 327)	(13 883 83
	Closing Unspent Balance	-	1 063 31
	The MIG grant is a conditional grant used to upgrade infrastructure in the municipal area with the main focus on previously disadvantaged areas.		
23.04	Expanded Public Works Programme (EPWP)		
	Opening Unspent Balance	-	
	Grants Received / (Repaid)	1 662 000	2 075 00
	Transferred to Revenue - Operating	(1 662 000)	(2 075 00
	Transferred to Revenue - Capital		
	Closing Unspent Balance	-	
	The EPWP grant is a conditional grant to incentivise municipalities to expand work creation efforts through the use of labour intensive delivery methods in the identified focus areas in compliance with the EPWP guidelines.		
23.05	Integrated National Electrification Programme (INEP)		
	Opening Unspent Balance	-	8 93
	Grants Received / (Repaid)	-	991 06
	Transferred to Revenue - Operating	-	(130 43
	Transferred to Revenue - Capital		(869 56
	Closing Unspent Balance		
	The INEP grant is a conditional grant to provide capital subsidies to municipalities to address the electrification backlog of occupied residential dwellings and the installation of bulk infrastructure.		
23.06	Water Service Infrastructure Grant (WSIG)		
	Opening Unspent Balance	1 339 705	4 879 83
	Grants Received / (Repaid)	1 810 295	1 716 16
	Transferred to Revenue - Operating	(410 870)	(685 60
	Transferred to Revenue - Capital	(2 739 130)	(4 570 69)
	Closing Unspent Balance		1 339 70
	This grant is utilised for the construction and upgrade of Porterville waste water treatment works.		



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

res in	Rand	2023	2022
	GOVERNMENT GRANTS AND SUBSIDIES (CONTINUED)		
23.07	Western Cape Financial Management Support Grant		
	Opening Unspent Balance	-	-
	Grants Received / (Repaid)	-	600 000
	Transferred to Revenue - Operating	-	(600 000
	Transferred to Revenue - Capital		
	Closing Unspent Balance		
	The Finance Management Grant was used for upgrading of financial system, reviewing of budget related policies, supply chain databases cleansing, risk management and internal audit services.		
23.08	Proclaimed Roads		
	Opening Unspent Balance	-	-
	Grants Received / (Repaid)	121 046	110 000
	Transferred to Revenue - Operating	(121 046)	(110 000
	Transferred to Revenue - Capital		-
	Closing Unspent Balance		
	The grant was used for maintenance of provincial roads.		
23.09	Regional Socio - Economic Project/Violence Prevention through Urban Upgrading		
	Opening Unspent Balance	-	40 987
	Grants Received / (Repaid)	120 000	(40 987
	Transferred to Revenue - Operating	-	-
	Transferred to Revenue - Capital	(119 815)	
	Closing Unspent Balance		
	The grant was utilised for the extension of Calendula street.		
23.10	Library Services		
	Opening Unspent Balance	608 285	454 101
	Grants Received / (Repaid)	8 053 000	8 434 000
	Transferred to Revenue - Operating Transferred to Revenue - Capital	(8 366 007) (295 278)	7 799 514) (480 302)
	Closing Unspent Balance		608 285
	The Library Services (Municipal Replacement Fund) Grant is used to pay the salaries of library staff.		000 203
23 11	Financial Management Capacity Building Grant		
20.22		100 535	02 577
	Opening Unspent Balance Grants Received / (Repaid)	188 525 2 325 000	93 577 422 010
	Transferred to Revenue - Operating	(2 072 865)	(327 062
	Transferred to Revenue - Capital	-	(327 002
	Closing Unspent Balance	440 660	188 525
	The purpose of the grant is to develop financial human capacity within the municipal areas to	=	

The purpose of the grant is to develop financial human capacity within the municipal areas to enable sustainable local financial skills pipeline that is responsive to municipalities' requirements to enable sound and sustainable financial management and good financial governance.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

res in l	Rand	2023	2022
	GOVERNMENT GRANTS AND SUBSIDIES (CONTINUED)		
23.12	Development of Sport and Recreation Facilities		
		200.000	
	Opening Unspent Balance Grants Received / (Repaid)	300 000 (300 000)	300 00
	Transferred to Revenue - Operating	(300 000)	500 00
	Transferred to Revenue - Capital	-	
	Closing Unspent Balance		300 00
	This grant was utilised for the upgrade of the cricket field in Velddrif.		
23.13	Department of Human Settlements		
	Opening Unspent Balance	_	300 01
	Grants Received / (Repaid)	526 000	79 65
	Transferred to Revenue - Operating	(40 413)	(379 66
	Transferred to Revenue - Capital	(269 419)	
	Closing Unspent Balance	216 169	
	This grant was utilised for the feasibility studies and the construction of infrastructure for housing projects.		
	Public Employment Support Grant		
	Opening Unspent Balance	444 729	
	Grants Received / (Repaid)	-	1 200 00
	Transferred to Revenue - Operating Transferred to Revenue - Capital	(444 729)	(755 27
	Closing Unspent Balance		444 72
	This grant was utilised to coordinate and ensure the implementation of targeted, short term		
	public employment programmes for communities identified as being in distress.		
23.15	Loadshedding Emergency Relief Grant		
	Opening Unspent Balance	-	
	Grants Received / (Repaid)	3 600 000	
	Transferred to Revenue - Operating	-	
	Transferred to Revenue - Capital	(2 719 207)	
	Closing Unspent Balance	880 793	
	This grant was utilised for the installation of back-up energy supply for water and wastewater infrastructure.		
23.16	Joint District and Metro Approach Grant		
	Opening Unspent Balance	-	
	Grants Received / (Repaid)	1 820 000	
	Transferred to Revenue - Operating	(34 431)	
	Transferred to Revenue - Capital	(229 542)	
	Closing Unspent Balance	1 556 027	
	This grant was utilised for the construction and further expansion of the multi-functional youth development and training facility.		
23.17	Heist op den Berg		
	Opening Unspent Balance	120 299	33 31
	Grants Received / (Repaid)	701 074	763 37
	Transferred to Revenue - Operating	(103 276)	(442 77
	Transferred to Revenue - Capital	(532 641)	(233 61
	Closing Unspent Balance	185 456	120 29

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This grant is federal government funding from Belgium for solid waste management.

30 Nov '23

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures I	in Rand	2023	2022
23	GOVERNMENT GRANTS AND SUBSIDIES (CONTINUED)		
23.1	18 Chieta Training Grant		
	Opening Unspent Balance	498 262	249 584
	Grants Received / (Repaid)	293 928	248 678
	Transferred to Revenue - Operating	(411 156)	-
	Transferred to Revenue - Capital	-	-
	Closing Unspent Balance	381 034	498 262
	This grant is for the training and development of municipal officials		
23.1	19 Total Grants		
	Opening Unspent Balance	4 563 124	8 752 963
	Grants Received / (Repaid)	95 479 047	84 572 956
	Transferred to Revenue - Operating	(75 604 488)	(68 724 780
	Transferred to Revenue - Capital	(20 777 358)	(20 038 015
	Closing Unspent Balance	3 660 325	4 563 124
24	CONTRIBUTED ASSETS		
	Property, Plant and Equipment - Other Assets	2 250 000	-
	Total	2 250 000	-
	Contributed asset relates to a waste compactor truck which was transferred from the Department of Forestry, Fisheries and Environment.		
25	AVAILABILITY CHARGES		
	Electricity	3 482 107	3 517 710
	Water	1 380 585	1 454 864
	Refuse Removal	3 000 186	2 960 912
	Sewerage and Sanitation	2 267 160	2 285 529
		10 130 038	10 219 015
	Availability charges are levied where the Municipality has installed the relevant infrastructure networks (relating to water, electricity, sewerage and solid waste) in the area where the consumer resides, but the consumer has not requested to be and is not connected to the networks.		
26	FINES, PENALTIES AND FORFEITS		
	Traffic Fines	22 921 720	18 547 450
	Library Fines	12 675	67 374
	Illegal Connections Unclaimed Money	10 761 1 085 188	14 959 1 253 618
	Total	24 030 344	19 883 402
	As previously reported		18 737 152
	Correction of error restatement - note 43.1		1 146 250
	Restated balance		19 883 402
	In terms of the requirements of GRAP 23 and iGRAP 1, all traffic fines issued during the year less		

In terms of the requirements of GRAP 23 and iGRAP 1, all traffic fines issued during the year less any cancellations or reductions identified are recognised as revenue.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

gures in Rand	2023	2022
7 ACTUARIAL GAINS		
Post Retirement Medical Benefits	5 437 474	1 168 974
Long Service Awards	456 545	222 770
Total	5 894 019	1 391 744
The actuarial gains mainly originated as a result of an increase in the net discount rate by the actuaries to calculate the employee benefits.	being used	
8 SERVICE CHARGES		
Electricity	133 247 161	142 528 281
Water	41 016 810	36 776 662
Refuse Removal	36 521 639	28 949 980
Sewerage and Sanitation	19 424 409	17 154 087
Total Revenue Less: Rebates	230 210 019 (14 347 711)	225 409 011 (12 446 713
Electricity Water	(1 571 102) (2 391 294)	(1 401 117 (2 211 407
Refuse Removal	(6 494 969)	(5 260 679
Sewerage and Sanitation	(3 890 346)	(3 573 511
Total	215 862 307	212 962 297
9 RENTAL OF FACILITIES AND EQUIPMENT Halls Camping and Entrance Fees	173 153 5 602 999 746 600	92 356 4 982 267
Commonage	746 609	800 159
Hawker Stalls Land and Buildings	171 389 288 998	219 873 393 442
Total	6 983 148	6 488 097
D INTEREST EARNED - EXTERNAL INVESTMENTS		
	2 508 736	867 516
Bank Accounts	2000/00	
Investment Deposits	9 921 393	
Investment Deposits Eskom Deposits	9 921 393 25 055	17 787
Investment Deposits	9 921 393	17 787
Investment Deposits Eskom Deposits Total	9 921 393 25 055	17 787
Investment Deposits Eskom Deposits Total	9 921 393 25 055	17 787 7 447 059
Investment Deposits Eskom Deposits Total AGENCY SERVICES Drivers Licences Motor Vehicle Registration	9 921 393 25 055 12 455 184 1 009 859 3 434 025	6 561 756 17 787 7 447 059 925 005 3 373 261
Investment Deposits Eskom Deposits Total AGENCY SERVICES Drivers Licences Motor Vehicle Registration Roadworthy Certificates	9 921 393 25 055 12 455 184 1 009 859 3 434 025 427 244	17 787 7 447 059 925 005 3 373 261 377 787
Investment Deposits Eskom Deposits Total AGENCY SERVICES Drivers Licences Motor Vehicle Registration	9 921 393 25 055 12 455 184 1 009 859 3 434 025 427 244 4 871 128	17 787 7 447 055 925 005 3 373 261

The Municipality earns revenue from applications for driver's and learner's licences, issuing of public driver permits, driver's and learner's licences and the issue of roadworthy certificates.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

	in Rand	2023	2022
32	OTHER INCOME		
	Building Plan Approval	2 340 792	2 203 449
	Cemetery and Burial	513 696	631 334
	Cleaning and Removal	323 748	370 502
	Clearance and Valuation Certificates	525 748	533 910
	Commission	104 338	92 878
		544 190	680 330
	Development Charges		
	Photocopies and Faxes	46 168	31 658
	Sub-division, Rezoning and Consolidation Fees	163 528	194 693
	Tender Documents	65 913	48 835
	Sundry Income	33 129	84 458
	Total	4 660 990	4 872 043
33	GAIN ON DISPOSAL OF NON-MONETARY ASSETS		
	Proceeds	3 574 759	616 852
	Less: Carrying value of Investment Property disposed	(1 000)	(47 400
	Less: Carrying value of Property, Plant and Equipment disposed	(1 101 190)	(365 866
	Less: Carrying value of Intangible Assets	-	(14 538
	Total	2 472 569	189 048
	As previously reported		246 208
	Correction of error restatement - note 43.2		(57 160
	Restated balance		189 048
34	EMPLOYEE RELATED COSTS		
	Basic Salaries and Wages	96 722 879	94 396 133
	Pension and UIF Contributions	16 563 853	15 779 522
	Medical Aid Contributions	6 602 687	6 331 352
	Overtime	7 159 602	6 555 999
	Motor Vehicle Allowances	6 033 812	5 731 152
	Cell Phone Allowances	46 848	56 490
	Housing Allowances	719 627	704 026
	Other benefits and allowances	8 307 856	6 939 227
	Acting Allowances	873 907	813 132
	Bargaining Council Levy	49 032	47 462
	Group Life Insurance	2 483 312	1 521 538
	Standby Allowances	4 434 019	4 151 945
	Scarcity Allowances	467 586	405 149
	Contributions to Employee Benefits	11 352 961	9 673 268
	Bonuses	7 360 225	6 775 978
	Staff Leave	1 254 782	238 137
	Performance Bonuses	480 954	388 154
	Long Service Awards	605 000	581 000
	Post Retirement Medical Benefits	1 652 000	1 690 000
	Workmen's Compensation Fund	818 037	630 096
	Total	154 328 162	146 797 263
	As previously reported		146 665 018
	Correction of error restatement - note 43.3		132 244
			146 797 263



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures	in Rand	
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34 EMPLOYEE RELATED COSTS (CONTINUED)

Remuneration of Management Personnel

Key management personnel are all appointed on a permanent basis, except for the Municipal Manager who is appointed on a 5-year fixed contract. There are no post-employment or termination benefits payable to them at the end of the contract periods.

Municipal Manager - Adv H Linde		
Annual Remuneration	1 124 042	1 533 540
Travelling Allowance	60 000	67 500
Contributions to UIF, Medical and Pension Funds	276 548	382 249
Total	1 460 590	1 983 289
Director: Corporate Services - Mr JWA Kotzee		
Annual Remuneration	891 571	867 900
Travelling Allowance	330 000	296 510
Contributions to UIF, Medical and Pension Funds	224 511	210 118
Housing Subsidy	150 000	150 000
Total	1 596 082	1 524 528
Director: Community Services - Mr DA Josephus		
Annual Remuneration	932 179	888 174
Travelling Allowance	236 509	212 963
Contributions to UIF, Medical and Pension Funds	219 225	199 058
Service Bonus	50 000	50 000
Performance Bonus	150 782	145 683
Housing Subsidy		23 54
Total	1 588 694	1 519 424
Chief Financial Officer - Mr F M Lötter (resigned July 2022)		
Annual Remuneration	96 228	1 091 192
Travelling Allowance	21 111	253 333
Performance Bonus	150 782	145 68
Contributions to UIF, Medical and Pension Funds	2 841	29 22
Leave Payout	121 674	
Total	392 636	1 519 429
Chief Financial Officer - Mr D Louw - (September 2022 to May 2023)		
Annual Remuneration	626 973	
Fravelling Allowance	90 006	
Contributions to UIF, Medical and Pension Funds	148 249	
eave Payout	44 103	
Total	909 331	
Director: Technical Services - Mr AC Koch (resigned September 2021)		
Annual Remuneration	-	269 02
Travelling Allowance	-	68 502
Performance Bonus	23 988	132 43
Contributions to UIF, Medical and Pension Funds	177	5 51
Leave Payout	·	52 04
Total	24 165	527 526
		1



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figure	s in Rand	2023	2022
34	EMPLOYEE RELATED COSTS (CONTINUED)		
	Director: Technical Services - Mr V Felton (February 2022 - September 2022)		
	Annual Remuneration	285 413	452 480
	Travelling Allowance	24 000	40 000
	Contributions to UIF, Medical and Pension Funds	113 246	78 664
	Total	422 658	571 144
	Director: Technical Services - Mr D Van Turha (appointed January 2023)		
	Annual Remuneration	465 236	-
	Travelling Allowance	6 000	-
	Contributions to UIF, Medical and Pension Funds	48 919	-
	Total	520 155	-
	Total	520 155	

Employees acting in management positions

The following employees acted in management positions during the course of the year. The amounts as indicated below are the acting allowances and additional benefits received for the period in which they acted in the respective positions.

		Number of days	in acting position		
Employee	Acting Position	2023	2022		
DA Josephus	Municipal Manager	0	20	-	27 523
JWA Kotzee	Municipal Manager	15	0	8 056	-
N Rossouw	Director: Technical Services	0	84	-	34 911
JJ Breunissen	Director: Technical Services	78	11	39 532	4 897
W Wagener	Director: Corporate Services	11	0	5 444	-
D Carolissen	Director: Community Services	11	0	4 512	-
N Bothma	Chief Financial Officer	52	16	28 297	6 892
M Crous	Chief Financial Officer	12	0	5 939	-
JP Sass	Chief Financial Officer	12	5	5 939	2 304
Total				97 718	76 527

35 **REMUNERATION OF COUNCILLORS**

i Uldi	0 / 91 323	0 000 008
Total	6 791 323	6 800 868
Cllr RL Laubscher	377 731	206 565
Ald E Manuel	265 644	206 943
Cllr BU Maarman	327 316	206 565
Cllr JJ Moolman	406 820	256 067
Ald RE Swarts	756 062	478 683
Cllr S Swartz	-	113 307
Cllr SS Lesch	328 603	320 076
Cllr I Adams	328 603	320 076
Cllr A van Wyk	-	113 307
Cllr D De Bruin	-	113 307
Cllr MA Wessels	757 349	727 722
Clir A Small	328 603	320 076
Clir AJ Du Plooy	553 876	686 628
Cllr J Daniels	713 015	694 873
Ald SIJ Smit	-	148 721
Ald A de Vries	713 015	715 214
Ald SM Crafford	-	257 079
Ald RM van Rooy	934 685	915 660



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

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35 REMUNERATION OF COUNCILLORS (CONTINUED)

		Motor Vehicle	Cell Phone	Medical and Pension	
	Basic Salary	Allowance	Allowance	Contributions	Total
2023					
Executive Mayor	510 161	300 000	48 000	76 524	934 685
Deputy Executive Mayor	532 012	177 337	48 000	-	757 349
Speaker	709 349	-	46 713	-	756 062
Executive Committee	1 330 030	-	96 000	-	1 426 030
Other Councillors	2 465 342	18 941	378 853	54 061	2 917 197
Total	5 546 894	496 278	617 566	130 585	6 791 323
2022					
Executive Mayor	547 543	241 691	40 800	83 438	913 472
Deputy Executive Mayor	505 503	170 801	41 578	24 059	741 942
Speaker	700 364	-	39 817	-	740 180
Executive Committee	1 254 577	58 614	81 600	-	1 394 790
Other Councillors	2 528 293	76 341	325 581	80 268	3 010 483
Total	5 536 279	547 447	529 376	187 766	6 800 868

In-kind Benefits

The Executive Mayor, Deputy Executive Mayor, Speaker and Executive Committee members serve in a full-time capacity. They are provided with secretarial support and an office each at the cost of the Council.

Councillors may utilize municipal transportation when engaged in official duties.

36 DEBT IMPAIRMENT

Receivables from Exchange Transactions	13 507 886	4 775 781
Receivables from Non-Exchange Transactions	18 375 384	7 979 086
Long-term Receivables	730 202	1 629 297
Total Debt Impairment	32 613 472	14 384 164
Movement in VAT included in debt impairment	(1 125 157)	266 337
Total	31 488 315	14 650 501
As previously reported		13 606 101
Correction of error restatement - note 43.1		1 044 400
Restated balance		14 650 501

37 DEPRECIATION AND AMORTISATION

Property, Plant and Equipment Intangible Assets	30 365 552 452 412	26 134 856 395 785
Investment Property	51 562	53 082
Total	30 869 526	26 583 723
As previously reported Correction of error restatement - note 43.2		27 624 860 (1 041 137)
Restated balance	-	26 583 723



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures	in Rand	2023	2022
38	FINANCE CHARGES		
	Cash	7 947 085	7 192 727
	Long-term Liabilities	7 947 085	7 192 727
	Non-cash	13 909 890	10 778 004
	Post Retirement Medical Benefits Long Service Awards Rehabilitation of Landfill Sites	4 222 000 763 000 8 924 890	3 360 000 606 000 6 812 004
	Total	21 856 976	17 970 731
39	BULK PURCHASES		
	Electricity	118 609 439	118 995 098
	Water	7 855 039	6 100 365
	Water Purchased Deficit / (surplus) generated by West Coast District Municipality (WCDM)	7 839 236 15 802	7 199 629 (1 099 263)
	Total	126 464 478	125 095 464
	Bulk Purchases are the cost of commodities not generated by the Municipality, which the Municipality distributes in the municipal area for re-sale to consumers. Electricity is purchased from Eskom and water is purchased from a variety of suppliers including WCDM and a number of private suppliers.		

In terms of the services concession agreement, the local municipalities determine a tariff, in consultation with the WCDM, that allows the WCDM to recover the costs it incurs in the provision of the bulk water services. At year-end, WCDM calculates the surplus generated or deficit incurred from the service concession arrangement, and accordingly the surplus is distributed to / (deficit is recovered from) the local municipalities based on their water purchases for the year.

40 CONTRACTED SERVICES

Total	33 616 806	32 895 292
Other Consulting and Professional Fees	2 829 218	1 909 101
Valuer and Assessors	855 660	120 348
Traffic Fines Management	2 645 016	2 114 303
Security Services	1 789 755	1 782 167
Research and Advisory	312 143	780 476
Refuse Removal	10 945 700	10 472 242
Project Management (Revenue Enhancement)	998 289	1 705 247
Organisational	1 268 367	1 585 157
Maintenance Services	6 175 268	6 001 327
Legal Cost	358 104	454 908
Laboratory Services	381 699	367 591
Human Resources	344 554	461 089
Engineering Services	174 275	686 511
Drivers Licence Cards	351 471	342 149
Communications	567 197	681 979
Clearing and Grass Cutting	348 895	348 197
Accounting and Auditing	3 271 195	3 082 500

Other Consulting and Professional Fees consist out of a variety of services, including but not limited to the following:

- Event Promoters Catering Services
 - Audit Committee Veter
- Burial Service

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- Veterinary Services
- Land and Quantity Surveyors



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

igures	in Rand		2023	2022
1	TRANSFERS AND GRANTS			
	Animal Welfare		32 000	31 000
	Bergrivier Canoe Marathon		63 000	60 000
	Bergrivier Estuary Management Forum		800 000	567 000
	External Bursaries		702 366	594 812
	Museums		608 000	585 000
	Port Owen Marine Authority		1 518 000	1 457 000
	Redelinghuys Farm Watch		250 000	250 000
	Society for the Prevention of Cruelty to Animals (SPCA)		208 000	200 000
	Sport Councils		609 000	450 000
	St Helena Bay Water Quality Trust		51 000	49 000
	Tourism		2 371 000	2 203 000
	Social Relief		1 176 673	289 282
	Indigent Dwelling Restoration	Г	151 742	127 205
	Feeding of Homeless		94 835	162 077
	Ward Committees Projects		930 095	102 077
	Total	=	8 389 039	6 736 094
	OTHER EXPENDITURE			
	Advertising, Publicity and Marketing		1 505 856	1 178 729
	Bank Charges, Facility and Card Fees		874 279	801 702
	Bursaries to Employees		211 050	229 997
	Chemicals		1 181 006	964 530
	Commission - Prepaid Electricity		2 124 844	2 086 957
	Communication		2 920 200	2 847 514
	Cellular Contract (Subscription and Calls)	Γ	505 707	533 354
	Licences (Radio and Television)		129 434	122 934
	Postage, Stamps and Franking Machines		651 364	622 241
	Telephone, Fax, Telegraph and Telex		1 633 696	1 568 985
	Electricity - Internal usage		2 690 110	2 238 865
	Entertainment		48 558	50 848
	External Audit Fees		3 432 562	3 127 357
	External Computer Service		2 137 075	1 255 190
	Fuel		8 468 972	5 756 938
	Hire Charges		908 346	767 900
	Insurance		2 793 446	2 556 127
	Learnerships and Internships		197 758	192 124
	Maintenance Materials		4 567 498	5 094 869
	Motor Vehicle Licence and Registrations		349 757	327 411
	Printing and Stationary		1 298 055	1 334 186
	Professional Bodies, Membership and Subscription		1 606 949	1 431 403
	Refuse bags		1 424 554	1 103 854
	Registration Fees		432 508	43 728
	Signage		265 179	250 035
	Skills Development Fund Levy		1 242 075	1 185 219
	Small Tools and Equipment		608 924	883 680
	Training		239 144	139 968
	Travel and Subsistence		1 309 534	766 055
	Uniform and Protective Clothing		1 147 693	1 076 054
	-			
	Union Representative		135 881	128 206
	Vehicle Tracking		271 785	232 754
	Ward Committees	1 A A A A A A A A A A A A A A A A A A A	158 000	145 600
	Sundries and Other Consumables		1 979 765	1 428 567
	Total	30 Nov '23	46 531 363	39 626 366

30 Nov '23

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

res in	Rand	2023	2022
	PRIOR PERIOD ADJUSTMENTS - CORRECTION OF ERROR		
43.1	Receivables from Non-Exchange Transactions		
	The following errors were noted:		
	 Traffic fines amounting to R1 146 250 were not recorded during the 2021/22 financial year. Accordingly, debt impairment amounting to R1 044 400 was also not provided on the unrecorded traffic fines. 		
	The net effect of the above-mentioned errors were as follows:		
	- Receivables from Non-Exchange Transactions - note 4	Understated	101 850
	- Fines, Penalties and Forfeits - note 26	Understated	1 146 250
	- Debt Impairment - note 36	Understated	1 044 400
43.2	Property, Plant and Equipment		
	The following errors were noted:		
	 Investment Property with a carrying value of R3 314 668 was incorrectly classified as Property, Plant and Equipment and was accordingly reclassified. 		
	 Items within Property, Plant and Equipment were incorrectly classified. Accordingly, the incorrect useful lives were applied to the said misclassified assets, resulting that depreciation was incorrectly calculated. In addition, the remaining useful lives of a number of assets were incorrectly transferred from 2020/21 asset register to the 2021/22 asset register, resulting that the depreciation for 2021/22 was also incorrectly calculated. The net effect of the afore- mentioned errors resulted that depreciation was understated by R397 045. 		
	The net effect of the above-mentioned errors were as follows:		
	- Investment Property - note 8	Understated	3 314 668
	- Property, Plant and Equipment - note 9	Overstated	(3 711 714
	- Depreciation and Amortisation - note 37	Overstated	(1 041 137
	- Gain on disposal of Non-Monetary Assets note 33	Overstated	(57 160
	- Accumulated Surplus - note 43.4	Overstated	(1 381 023
43.3	Current Employee Benefits		
	Overtime, acting and standby hours worked, are paid in the following month. The Municipality did not raise an accrual for the said expenditure which was incurred in June, but only paid in July.		
	The net effect of the above-mentioned errors were as follows:		
	- Current Employee Benefits - note 18	Understated	1 043 578
	- Employee Related Costs - note 34	Understated	132 244
	- Accumulated Surplus - note 43.4	Overstated	(911 334
43.4	Accumulated Surplus		
	Property, Plant and Equipment - note 43.2	Overstated	(1 381 023
	Current Employee Benefits - note 43.3	Overstated	(911 334
	Total		(2 292 356

30 Nov '23

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

ıres	in Rand	2023	2022
	NET CASH FROM OPERATING ACTIVITIES		
	Net Surplus for the year Adjusted for:	28 276 486	29 846 115
	Non-cash revenue included in Net Surplus	(10 604 437)	(1 568 245)
	Contributed Assets	(2 250 000)	-
	Actuarial Gains	(5 894 019)	(1 391 744)
	Rental of Facilities and Equipment - movement in operating lease asset	12 151	12 547
	Gain on disposal of Non-Monetary Assets	(2 472 569)	(189 048)
	Non-cash expenditure included in Net Surplus	88 758 538	62 757 159
	Employee Related Costs - Contributions towards	12 463 781	10 716 846
	Post Retirement Medical Benefits	1 652 000	1 690 000
	Long Service Awards	605 000	581 000
	Bonuses	7 360 225	6 775 978
	Staff Leave	1 254 782	238 137
	Performance Bonuses	480 954	388 154
	Overtime, Acting and Standby Allowances	1 110 820	1 043 578
	Debt Impairment	31 488 315	14 650 501
	Depreciation and Amortisation	30 869 526	26 583 723
	Finance Charges	13 909 890	10 778 004
	Post Retirement Medical Benefits	4 222 000	3 360 000
	Long Service Awards	763 000	606 000
	Provision for Rehabilitation of Landfill-sites	8 924 890	6 812 004
	Other Expenditure - movement in operating lease liability	27 025	28 085
	Cash expenditure not included in Net Surplus	(11 263 905)	(10 699 642
	Post Retirement Medical Benefits	(1 491 526)	(1 442 026
	Long Service Awards	(507 455)	(607 230
	Bonuses	(7 093 890)	(6 647 643
	Staff Leave	(739 078)	(643 046
	Performance Bonuses	(388 378)	(448 363
	Overtime, Acting and Standby Allowances	(1 043 578)	(911 334
	Operating Surplus before changes in working capital	95 166 681	80 335 386
	Movement in working capital	(27 910 733)	(31 446 947
	Receivables from Exchange Transactions	(14 863 352)	(15 480 122
	Receivables from Non-Exchange Transactions	(18 093 562)	(10 193 974
	Inventory	(113 889)	129 680
	Long-term Receivables	1 758 305	(3 345 575
	Consumer Deposits	503 812	466 654
	Payables from exchange transactions - Operating	3 487 333	1 825 091
	Payables from exchange transactions - Total	6 269 862	285 587
	Add back: Capital included in Trade Payables	(2 759 226)	1 253 773
	Add back: Retentions	(23 304)	285 730
	Unspent Conditional Government Grants	(902 798)	(4 189 841)
	Unspent Public Contributions	34 500	123 819
	Taxes	278 920	(782 679
	Cash Flow from Operating Activities	67 255 949	48 888 439

CASH AND CASH EQUIVALENTS 45

Cash and Cash Equivalents comprise out of the following:

Primary Bank Account Call and Notice Deposits Cash Floats

Total

Refer to note 2 for more details relating to cash and cash equivalents.

	61 395 321	22 790 092
	113 295 671	120 778 322
3	19 850	19 850
AUDITOR-GENERAL BOUTH AFRICA	174 710 842	143 588 264
30 Nov '23		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

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46 BUDGET COMPARISONS

46.1 Comparable Basis

Differences were identified between the disclosure requirements in terms of GRAP and the reporting requirements in terms of National Treasury budget formats.

The following items are affected by these classification differences:

Statement of Financial Position

Consumer Debtors consist out of both Receivables from Exchange Transactions as well as the Rates Receivable.

Other Receivables incorporate all other current receivable balances not specifically provided for in the National Treasury formats.

Trade and Other Payables incorporates Payable from exchange transactions, Unspent grants, Unspent public contributions, Taxes and Operating lease liabilities.

Employee Benefits and Provisions (Current and Non-Current) are included under the provisions line item in the budget statements.

Statement of Financial Performance

The following actual results were reclassified to ensure that the performance for the year is measured on a comparable basis to the budget approved, which are guided by mSCOA and National Treasury (NT) classifications and principles:

		Actuals per Statement of Financial Performance R	Reclassification due mSCOA vs GRAP classification R	Actuals per Budget Comparison R
REVENUE				
Property Rates Service Charges - Electricity Revenue		95 278 092 135 158 166	-	95 278 092 135 158 166
Service Charges Availability Charges		131 676 059 3 482 107		
Service Charges - Water Revenue		40 006 101	-	40 006 101
Service Charges Availability Charges		38 625 516 1 380 585		
Service Charges - Sanitation Revenue		17 801 223	-	17 801 223
Service Charges Availability Charges		15 534 063 2 267 160		
Service Charges - Refuse Revenue		33 026 856	-	33 026 856
Service Charges Availability Charges		30 026 670 3 000 186		
Rental of Facilities and Equipment Interest Earned - External Investments Interest Earned - Outstanding Debtors Fines Licences and Permits Agency Services Transfers Recognised - Operational Other Revenue Insurance Refund Other Income Gains		6 983 148 12 455 184 7 077 142 24 030 344 87 189 4 871 128 75 604 488 4 839 466 178 476 4 660 990 8 366 588	(5 602 999) - - - - - (411 156) 6 014 155	1 380 150 12 455 184 7 077 142 24 030 344 87 189 4 871 128 75 193 332 10 853 621 8 366 588
Actuarial Gains				0.000.000
Gain on disposal of Non-Monetary Assets	AUDITOR-GENERAL JOUTH AFRICA	5 894 019 2 472 569		
Total Revenue (excluding capital transfers)	30 Nov '23	465 585 116	-	465 585 116

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

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46 BUDGET COMPARISONS (CONTINUED)

EXPENDITURE	Actuals per Statement of Financial Performance R	Reclassification due mSCOA vs GRAP classification R	Actuals per Budget Comparison R
Employee Related Costs	154 328 162	(818 037)	153 510 124
Remuneration of Councillors	6 791 323	-	6 791 323
Debt Impairment	31 488 315	-	31 488 315
Depreciation and Asset Impairment	30 869 526	-	30 869 526
Finance Charges	21 856 976	-	21 856 976
Bulk purchases	126 464 478	(7 855 039)	118 609 439
Inventory consumed	-	17 673 355	17 673 355
Contracted Services	33 616 806	-	33 616 806
Transfers and Grants	8 389 039	-	8 389 039
Other Expenditure	46 531 363	(9 000 278)	37 531 085
Losses	-	-	-
Total Expenditure	460 335 988	-	460 335 987
Surplus/(Deficit)	5 249 128	-	5 249 128
Transfers and subsidies - capital (monetary) - Government	20 244 717	-	20 244 717
Transfers and subsidies - capital (monetary) - Other	532 641	-	532 641
Transfers and subsidies - capital (in-kind)	2 250 000	-	2 250 000
Surplus/(Deficit) for the year	28 276 486	-	28 276 487

The items reclassified can be summarised as follow:

Item	GRAP Classification	Budget Classification	Amount
Revenue			
Camping and Entrance Fees	Rentals of Facilities and Equipment	Other Revenue	5 602 999
Chieta Training Grant	Government Grants and Subsidies - Operating	Other Revenue	411 156
Expenditure			
Workmen's Compensation Fund	Employee Related Costs	Other Expenditure	818 037
Water	Bulk Purchases	Inventory Consumed	7 855 039
Chemicals	Other Expenditure	Inventory Consumed	1 181 006
Fuel	Other Expenditure	Inventory Consumed	171 602
Maintenance Materials	Other Expenditure	Inventory Consumed	4 567 498
Printing and Stationary	Other Expenditure	Inventory Consumed	817 582
Refuse bags	Other Expenditure	Inventory Consumed	1 424 554
Sundries and Other Consumables	Other Expenditure	Inventory Consumed	1 656 073

Cash Flow Statement

The Cash Flow Statement is presented on a comparable basis in all material aspects.

46.2 Statement of Financial Position

Adjustments to Original Budget

Items in the State of Financial Position were adjusted to take into account adjustments made to the operating and capital budget and also to align balances with the actual audit outcomes of 2021/22.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

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46 BUDGET COMPARISONS (CONTINUED)

Actual Amounts vs Final Budget

Cash and Call Investment Deposits	More cash was available at year-end due to general savings on operating expenditure and an underspending on capital expenditure. Also less creditors were paid at year-end than anticipated.
Property, plant and equipment	Actuals were less than budget as capital budget was not spent in full (88% of budget was spent).
Trade and Other Payables	The balance of outstanding creditors were more than anticipated due to a significant amount of invoices received in June 2023, which are only payable in July 2023.
Accumulated Surplus	Actuals are more than budget as a result of the items listed under the "Statement of Financial Performance" section.
Reserves	Contribution towards reserves are based on the discretion of the Accounting Officer.

46.3 Statement of Financial Performance

Adjustments to Original Budget

Service Charges - Electricity Revenue	Decreased due to an increase in load-shedding and more consumers making use of alternative electricity resources.
Employee Related Costs	Decreased due to vacant posts not filled during course of year.
Bulk purchases - electricity	Decreased due to an increase in load-shedding and more consumers making use of alternative electricity resources.
Inventory consumed	Additional budget was added to water bulk purchases due to an increase in demand.
Other Expenditure	Increased to make provision for fuel cost to run generators during load-shedding stages.

<u>Virements</u>

All virement were done in line with the approved virement policy of the Municipality where funds are transferred from one line item to another within a specific vote. No material virements were made.

Actual Amounts vs Final Budget

Service Charges - Electricity Revenue	Actuals less than budget as more consumers are making use of alternative electricity resources than initially anticipated.
Employee Related Costs	Actuals less than budget as 44 budgeted positions were still vacant at year-end.
Inventory consumed	Actuals less than budget due to overall savings on inventory items, such as refuse bags, maintenance materials and fuel for generators.
Other Expenditure	Actuals were less than budget due to general savings.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

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46 BUDGET COMPARISONS (CONTINUED)

46.4 Cash Flow Statement

Adjustments to Original Budget

Net Cash from/(used) Operating Activities	Receipts mainly decreased due to a loss in revenue from electricity sales as a result of load-shedding.
Actual Amounts vs Final Budget	
Net Cash from/(used) Operating Activities	Operating expenditure budget was not spent in full, resulting in cash surpluses.
Net Cash from/(used) Investing Activities	Capital expenditure budget was not spent in full, resulting in cash surpluses.

47 UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE

47.1 Unauthorised Expenditure

Unauthorised expenditure can be reconciled as follow:

Opening balance	-	764 459
Unauthorised expenditure current year - operating	-	-
Unauthorised expenditure current year - capital	-	-
Approved by Council	-	(764 459)
Unauthorised expenditure awaiting further action	-	-

Unauthorised expenditure only relates to expenditure in excess of approved budget votes. No disciplinary steps or criminal proceedings were instituted as a result of unauthorised expenditure incurred. Refer below for votes of which the expenditure was in excess of the approved budget:

	2023 (Actual) R	2023 (Final Budget) R	2023 (Unauthorised) R	2022 (Unauthorised) R
Unauthorised expenditure - Operating				
Vote 1 - Municipal Manager	32 843 164	33 722 260	-	-
Vote 2 - Finance	39 806 242	43 535 988	-	-
Vote 3 - Corporate Services	32 858 709	37 161 900	-	-
Vote 4 - Technical Services	278 600 297	295 373 039	-	-
Vote 5 - Community Services	76 227 575	80 571 557	-	-
Total	460 335 987	490 364 744	-	-
Unauthorised expenditure - Capital				
Vote 1 - Municipal Manager	677 039	2 209 928	-	-
Vote 2 - Finance	494 986	495 123	-	-
Vote 3 - Corporate Services	2 294 476	2 325 492	-	-
Vote 4 - Technical Services	62 745 192	70 992 658	-	-
Vote 5 - Community Services	8 501 930	8 978 143	-	-
Total	74 713 623	85 001 344	-	-



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures	n Rand	2023	2022
47	UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE (CONTINUED)		
47.	2 Fruitless and Wasteful Expenditure		
	Fruitless and wasteful expenditure can be reconciled as follow:		
	Opening balance	-	-
	Fruitless and wasteful expenditure incurred - prior years	25 646	-
	Fruitless and wasteful expenditure incurred - current year	1 899	1 026
	Recovered from Employees	(19 322)	(1 026)
	Approved by Council	-	-
	Fruitless and wasteful expenditure awaiting further action	8 223	-
	Details of fruitless and wasteful expenditure incurred		
	(a) Handling fee charge by supplier for incorrect items ordered, and then returned	-	301
	(b) Cheapest quote not used	-	401
	(c) More items purchased than approved order	-	325
	(d) Supplier paid without the work done	17 423	-
	(e) Items purchased without an official order	1 899	-
	(f) Payment for damages caused by municipal official to private property	8 223	-
	Total	27 545	1 026
	Details of irregular expenditure awaiting further action:		
	(f) Payment for damages caused by municipal official to private property	8 223	-
	Total	8 223	-

For incidents listed from (a) to (e), consequence management (MFMA Section 171) was imposed and the disciplinary actions were finalised. The amounts to be recovered from employees.

No criminal proceedings were instituted as a result of fruitless and wasteful expenditure incurred due to the fact that no criminal offence occurred.

47.3 Irregular Expenditure

Irregular expenditure can be reconciled as follow:

Opening balance	-	94 750
Irregular expenditure incurred - current year	262 259	-
Irregular expenditure incurred - prior periods	1 106 625	-
Approved by Council	-	(94 750)
Irregular expenditure awaiting further action	1 368 884	-
Details of irregular expenditure incurred:		
(a) Contract awarded to supplier who was in the service of the state	40 522	-
(b) Work performed by supplier of which official order was only issued afterwards	24 045	-
(c) Two part time Councillors worked as full time Councillors and were also remunerated as full time Councillors.	1 257 716	-
(d) Quotations awarded considered non-compliant with Section 13(c) of SCM Regulation	46 600	-
Total	1 368 884	-
Details of irregular expenditure awaiting further action:		
(a) Contract awarded to supplier who was in the service of the state	40 522	-
(b) Work performed by supplier of which official order was only issued afterwards	24 045	-
(c) Two part time Councillors worked as full time Councillors and were also remunerated as full time Councillors.	1 257 716	-
(d) Quotations awarded considered non-compliant with Section 13(c) of SCM Regulation	46 600	-
Total	1 368 884	-
= All the irregular expenditure, except case number (d) which was identified during the regulatory		

All the irregular expenditure, except case number (d) which was identified during the regulatory audit, did serve at the Article 32 committee and was recommended for approval to Council.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

igures ir	Rand	2023	2022
47	UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE (CONTINUED)		
	Incidents/cases identified in the current year include:		
	(a) Contract awarded to supplier who was in the service of the state	1	0
	(b) Work performed by supplier of which official order was only issued afterwards	1	0
	(c) Two part time Councillors worked as full time Councillors and were also remunerated as	2	0
	full time Councillors. (d) Quotations awarded considered non-compliant with Section 13(c) of SCM Regulation	2	0
	No disciplinary steps or criminal proceedings were instituted as a result of irregular expenditure		
	incurred due to the fact that no criminal offence occurred.		
8	MATERIAL LOSSES		
48.1	Water distribution losses		
	Kilo litres disinfected/purified/purchased	2 397 178	2 365 019
	Kilo litres sold and free basic services	2 047 429	2 007 507
	Kilo litres lost during distribution	349 749	357 512
	Percentage lost during distribution	14.59%	15.12%
	Water losses can mainly be ascribed to a combination of major pipe bursts, field leakages and ageing meter infrastructure. A concerted effort is underway to replace meters, water mains and metering systems to address the water losses.		
48.2	Electricity distribution losses		
	Units purchased (Kwh)	72 706 812	83 064 453
	Units sold, free basic services and standard friction losses	64 914 814	72 615 568
	Units lost during distribution (Kwh)	7 791 998	10 448 885
	Percentage lost during distribution	10.72%	12.58%
	Electricity losses can be ascribed to a combination of friction, transformer and losses associated with meter infrastructure. A meter replacement program in respect of electricity meters is underway to curb unaccounted losses.		
9	ADDITIONAL DISCLOSURES IN TERMS OF MUNICIPAL FINANCE MANAGEMENT ACT		
49.1	SALGA Contributions [MFMA 125 (1)(b)]		
	Opening balance	(1 135 927)	(1 003 992)
	Expenditure incurred	1 562 659	1 382 634
	Payments	(1 706 928)	(1 514 569)
	Payments in advance	(1 280 196)	(1 135 927)
49.2	Audit Fees [MFMA 125 (1)(c)]		
	Opening balance	-	15 700
	Expenditure incurred	4 030 807	3 655 643
	External Audit - Auditor-General	3 432 562	3 127 357
	VAT on External Audit Audit Committee	514 884 83 361	469 104 59 182
	Payments	(3 975 605)	(3 671 343)
	Outstanding Balance	55 202	



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

ures in	Rand	2023	2022
I	ADDITIONAL DISCLOSURES IN TERMS OF MUNICIPAL FINANCE MANAGEMENT ACT (CONTINUED)		
49.3	VAT [MFMA 125 (1)(c)]		
	Opening balance	1 524 971	982 178
	Net amount claimed / (declared) during the year	2 190 817	(855 031)
	Net amount paid / (received) during the year	(1 990 171)	1 397 823
	Outstanding Balance	1 725 617	1 524 971
	VAT is payable/receivable on the cash basis. VAT is only paid over to SARS once cash is received		
	from debtors and only claimed from SARS once payment is made to creditors. All VAT returns have been submitted by the due date throughout the year.		
49.4	PAYE, SDL and UIF [MFMA 125 (1)(c)]		
	Opening balance	-	-
	Payroll deductions and Council Contributions during the year	23 551 095	22 439 049
	Payments	(23 551 095)	(22 439 049
	Outstanding Balance		-
49.5	Pension and Medical Aid Contributions [MFMA 125 (1)(c)]		
	Opening balance	-	-
	Payroll deductions and Council Contributions during the year	36 716 190	35 030 097
	Payments made to pension and medical fund	(36 716 190)	(35 030 097
	Outstanding Balance	-	-
49.6	Councillors Arrear Accounts [MFMA 124 (1)(b)]		
	No Councillors had arrear accounts outstanding for more than 90 days during the year.		
49.7	Deviations from Supply Chain Management Regulations		
	Deviations from Supply Chain Management Regulations were identified on the following categories:		
	Section 36(1)(a)(i) - Emergencies	3 332 941	652 234
	Section 36(1)(a)(ii) - Single provider	-	34 931
	Section 36(1)(a)(iii) - Specialised services	-	-
	Section 36(1)(a)(iv) - Acquisition of animals for zoo's	-	-
	Section 36(1)(a)(v) - Impractical so follow official procurement process	183 183	926 221
	Total	3 516 124	1 613 386
	Deviations from Supply Chain Management Regulations can be allocated as follow:		
	Vote 1 - Municipal Manager	50 000	278 868
	Vote 2 - Finance	-	369 926
	Vote 3 - Corporate Services	85 515	5 094
	Vote 4 - Technical Services	3 380 608	
	Vote 4 - Technical Services Vote 5 - Community Services	3 380 608	844 812 114 686

All the deviations were ratified by the Municipal Manager and reported to Council.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

gures	s in Rand	2023	2022	
D	CAPITAL COMMITMENTS			
	Approved and contracted for	13 857 617	4 754 542	
	Land and Buildings	-	169 574	
	Infrastructure	10 732 186	3 905 204	
	Community Assets	3 125 431	679 764	
	This expenditure will be financed from:			
	Government Grants	8 894 065	2 162 985	
	External Loans	4 832 655	372 088	
	Own funding	130 897	2 219 469	
	Total	13 857 617	4 754 542	

Capital Commitments are disclosed exclusive of Value Added Tax (VAT).

51 FINANCIAL RISK MANAGEMENT

The Municipality is potentially exposed to the following risks:

51.1 Credit Risk

Fig

50

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

The following financial assets are exposed to credit risk:

Total	235 523 707	208 199 219
Long-term Receivables	6 174 106	8 662 613
Receivables from non-exchange transactions	10 970 251	13 478 683
Receivables from exchange transactions	43 688 358	42 489 509
Cash and Cash Equivalents	174 690 992	143 568 414

Cash and Cash Equivalents

Deposits of the Municipality is only held at reputable banks that are listed on the JSE. The credit quality is regularly monitored through required SENS releases by the various banks. The risk pertaining to these deposits are considered to be very low.

There are no restrictions on the cash deposits held and no cash were pledged as security. No collateral is held for any cash and cash equivalents.

Receivables from Exchange Transactions

Receivables comprise of a large number of users, dispersed across different sectors and geographical areas. On-going credit evaluations are performed on the financial condition of these receivables. Credit risk pertaining to receivables are considered to be moderate due the diversified nature of receivables and immaterial nature of individual balances. In the case of consumer debtors the municipality effectively has the right to terminate services to customers but in practice this is difficult to apply. In the case of debtors whose accounts become in arrears, Council endeavours to collect such accounts by "levying of penalty charges", "demand for payment", "restriction of services" and, as a last resort, "handed over for collection", whichever procedure is applicable in terms of Council's Credit Control and Debt Collection Policy.

Receivables are disclosed after taking into account the provision for impairment raised against each class of receivable.

Receivables are payable within 30 days. All receivables outstanding for more than 30 days are considered to be past due.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

. g	Rand	2023	2022
51	FINANCIAL RISK MANAGEMENT (CONTINUED)		
	Refer to note 3 and 4 for more information regarding the provision for impairment raised against each service type as well as receivables considered to be past due.		
	Also refer to note 6 for more information regarding balances renegotiated beyond the original 30 days payment period initially granted.		
	No receivables were pledged as security for liabilities and no collateral is held from any consumers (other than consumer deposits).		
	The following service receivables are past due, but not impaired:		
	Electricity	2 542 754	2 366 156
	Water	4 196 492	3 248 355
	Refuse	5 482 852	4 123 709
	Sewerage	2 985 012	2 341 899
	Interest	8 063 711	7 955 464
	Other	2 209 568	2 142 090
	Availability Charges	10 314 105	12 872 674
	Total	35 794 494	35 050 346
	Past due receivables are aged as follow:		
	Past Due (31 - 60 Days)	3 468 768	3 104 847
	Past Due (61 - 90 Days)	1 626 347	1 452 433
	Past Due (90 Days +)	30 699 378	30 493 068
	Total	35 794 494	35 050 346
51.2	Currency risk (Market Risk)		
	Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.		
	The financial instruments of the Municipality is not directly exposed to any currency risk.		
51.3	Interest rate risk (Market Risk)		
	Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.		
	The following balances are exposed to interest rate fluctuations:		
	Cash and Cash Equivalents (excluding cash on hand)	174 690 992	143 568 414
	Long-term Liabilities (including current portion)	-	

Potential effect of changes in interest rates on surplus and deficit for the year:

0.5% (2022 - 0.5%) increase in interest rates	873 455	717 842
0.5% (2022 - 0.5%) decrease in interest rates	(873 455)	(717 842)

51.4 Liquidity risk

Liquidity risk is the risk encountered by the Municipality in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Liquidity risk is mitigated by approving cash funded budgets at all times to ensure commitments can be settled once due over the long term. The Municipality also monitors its cash balances on a daily basis to ensure cash resources are available to settle short term obligations.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

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30 Nov '23

2022

Figures in Rand

51 FINANCIAL RISK MANAGEMENT (CONTINUED)

The following balances are exposed to liquidity risk:

The following balances are exposed to inquidity risk.	Within 1 Year	Between 2 to 5 years	After 5 years	Total
30 JUNE 2023			·	
Annuity Loans	23 168 058	81 434 802	61 519 544	166 122 404
Payables from exchange transactions	33 478 317	-	-	33 478 317
Total	56 646 375	81 434 802	61 519 544	199 600 721
30 JUNE 2022				
Annuity Loans	17 593 939	55 071 543	43 936 831	116 602 312
Payables from exchange transactions	26 847 762	-	-	26 847 762
Total	44 441 701	55 071 543	43 936 831	143 450 074

51.5 Other price risk (Market Risk)

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

The Municipality is not exposed to any other price risk.

FINANCIAL INSTRUMENTS 52

The Municipality recognised the following financial instruments at amortised cost:

Financial Assets			
Cash and Cash Equivalents		174 690 992	143 568 414
Bank Accounts		61 395 321	22 790 092
Investment Deposits		113 295 671	120 778 322
Receivables from Exchange Transactions		43 688 358	42 489 509
Electricity		12 360 920	14 295 982
Water		8 481 253	6 859 604
Refuse		7 838 703	6 083 972
Sewerage		4 164 605	3 434 718
Interest		8 423 996	8 220 131
Other		2 418 881	2 330 950
West Coast District Municipality		-	1 264 152
Receivables from Non-Exchange Transactions		10 970 251	13 478 683
Availability Charges		10 970 251	13 478 683
Long-term Receivables		6 174 106	8 662 613
Receivables with repayment arrangements		6 174 106	8 662 613
Total		235 523 707	208 199 219
Financial Liabilities			
Payables from Exchange Transactions		33 478 317	26 847 762
Trade Payables		26 196 384	20 503 458
Retentions		129 273	105 969
Sundry Creditors		2 701 378	2 227 546
Sundry Deposits		361 763	487 724
Unknown Receipts		3 699 244	2 962 280
Department of Human Settlements		327 182	525 958
Accrued Interest		44 920	34 826
West Coast District Municipality		18 173	-
Long-term Liabilities		105 464 209	75 491 244
Annuity Loans	3	105 464 209	75 491 244
Total	AUDITOR-GENERAL BOUTH AFRICA	138 942 526	102 339 006

20 ILINE 2022

igui es in	Rand	2023	2022
53	STATUTORY RECEIVABLES		
	In accordance with the principles of GRAP 108, Statutory Receivables of the Municipality are classified as follows:		
	Receivables from Non-Exchange Transactions	32 864 422	29 865 559
	Rates	30 771 092	28 241 909
	Fines	2 093 330	1 623 650
	Taxes - VAT Claimable from SARS	1 824 393	1 686 762
	Total	34 688 814	31 552 321
	The amounts above are disclosed after any provision for impairment has been taken into account.		
	Property Rates are levied in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004). Refer to note 22 for property rates levied for the year and basis for interest and rate used on outstanding balances.		
	Traffic Fines are issued in terms of the Criminal Procedure Act, 1977. Refer to note 26 for traffic fines issued for the year. No interest is levied on outstanding traffic fines.		
	Taxes (Value Added Tax) are raised in terms of the Value Added Tax Act. No interest is paid by the South African Revenue Service on outstanding VAT claims.		
	Refer to note 4 for determining the recoverability of property rates and traffic fines.		
	Property Rates		
	- Past due at the reporting date, and which have been impaired	11 651 445	11 595 334
	- Past due that have not been impaired	24 241 301	23 036 179
54	PRINCIPAL-AGENT ARRANGEMENTS		
54	PRINCIPAL-AGENT ARRANGEMENTS The Municipality has assessed that the following significant principal-agent arrangements exists:		
	The Municipality has assessed that the following significant principal-agent arrangements exists:		
	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and		
	 The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year 	190 420	
	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties	23 998 788	22 975 238
	 The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year 		22 975 238 (3 373 261
	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31	23 998 788 (3 434 025)	22 975 238 (3 373 261 (505 989
	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services	23 998 788 (3 434 025) (515 104)	22 975 238 (3 373 261 (505 989 (19 065 367
54.1	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services Collections paid over to The Department	23 998 788 (3 434 025) (515 104) (19 936 959)	159 800 22 975 238 (3 373 261 (505 989 (19 065 367 190 420
54.1	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services Collections paid over to The Department Collections payable to the Department at year-end	23 998 788 (3 434 025) (515 104) (19 936 959)	22 975 238 (3 373 261 (505 989 (19 065 367
54.1	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services Collections paid over to The Department Collections payable to the Department at year-end Department of Human Settlements The Municipality acts as an agent for the Department of Human Settlements which includes, but is not limited to, assistance of emergency housing programmes (EHP's) and transfer of title deeds	23 998 788 (3 434 025) (515 104) (19 936 959)	22 975 238 (3 373 261 (505 989 (19 065 367
54.1	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services Collections payable to the Department at year-end Department of Human Settlements The Municipality acts as an agent for the Department of Human Settlements which includes, but is not limited to, assistance of emergency housing programmes (EHP's) and transfer of title deeds to beneficiaries. The following transactions were undertaken as part of principal-agent arrangement: Balance at beginning of year	23 998 788 (3 434 025) (515 104) (19 936 959)	22 975 238 (3 373 261 (505 989 (19 065 367 190 420 (468 297
54.1	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services Collections payable to the Department Collections payable to the Department Collections payable to the Department Collections payable to the Department at year-end Department of Human Settlements The Municipality acts as an agent for the Department of Human Settlements which includes, but is not limited to, assistance of emergency housing programmes (EHP's) and transfer of title deeds to beneficiaries. The following transactions were undertaken as part of principal-agent arrangement: Balance at beginning of year Advances received during year	23 998 788 (3 434 025) (515 104) (19 936 959) 303 121 (535 606) 322 779	22 975 238 (3 373 261 (505 989 (19 065 367 190 420 (468 297 205 730
54.1	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services Collections paid over to The Department Collections payable to the Department at year-end Department of Human Settlements The Municipality acts as an agent for the Department of Human Settlements which includes, but is not limited to, assistance of emergency housing programmes (EHP's) and transfer of title deeds to beneficiaries. The following transactions were undertaken as part of principal-agent arrangement: Balance at beginning of year Advances received during year Expenditure incurred on behalf of Department	23 998 788 (3 434 025) (515 104) (19 936 959) 303 121 (535 606) 322 779 (198 776)	22 975 238 (3 373 261 (505 989 (19 065 367 190 420 (468 297 205 730 (273 040
54.1	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services Collections paid over to The Department at year-end Department of Human Settlements The Municipality acts as an agent for the Department of Human Settlements which includes, but is not limited to, assistance of emergency housing programmes (EHP's) and transfer of title deeds to beneficiaries. The following transactions were undertaken as part of principal-agent arrangement: Balance at beginning of year Expenditure incurred on behalf of Department Balance at year-end	23 998 788 (3 434 025) (515 104) (19 936 959) 303 121 (535 606) 322 779	22 975 238 (3 373 261 (505 989 (19 065 367 190 42 (
54.1	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services Collections payable to the Department Collections payable to the Department at year-end Department of Human Settlements The Municipality acts as an agent for the Department of Human Settlements which includes, but is not limited to, assistance of emergency housing programmes (EHP's) and transfer of title deeds to beneficiaries. The following transactions were undertaken as part of principal-agent arrangement: Balance at beginning of year Advances received during year Expenditure incurred on behalf of Department Balance at year-end The balance at year-end is disclosed as follow:	23 998 788 (3 434 025) (515 104) (19 936 959) 303 121 (535 606) 322 779 (198 776) (411 604)	22 975 238 (3 373 261 (505 989 (19 065 367 190 420 (468 297 205 730 (273 040 (535 606
54.1	The Municipality has assessed that the following significant principal-agent arrangements exists: Department of Transport and Public Works The Municipality acts as an agent for the Department of Transport and Public Works and manages the issuing of vehicle licences for a commission. The following transactions were undertaken as part of principal-agent arrangement: Collections payable to the Department at beginning of year Revenue collected from third parties Commission earned on collections included in note 31 VAT on commission earned payable to the South African Revenue Services Collections paid over to The Department at year-end Department of Human Settlements The Municipality acts as an agent for the Department of Human Settlements which includes, but is not limited to, assistance of emergency housing programmes (EHP's) and transfer of title deeds to beneficiaries. The following transactions were undertaken as part of principal-agent arrangement: Balance at beginning of year Expenditure incurred on behalf of Department Balance at year-end	23 998 788 (3 434 025) (515 104) (19 936 959) 303 121 (535 606) 322 779 (198 776)	22 975 238 (3 373 261 (505 989 (19 065 367 190 420 (468 297 205 730 (273 040

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

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54 PRINCIPAL-AGENT ARRANGEMENTS (CONTINUED)

54.3 Other Arrangements

The Municipality has entered into arrangements with service providers to provide services to the public on behalf of the Municipality. The nature of these arrangements were assessed and the transactions are not considered to fall within the scope of GRAP 109. The types of arrangements considered for this purpose are:

- Traffic Fines Management

The service provider is responsible for maintaining the fines register, sending of reminders for payment, issue and delivery of summonses and preparation of warrants of arrest. All fines revenue are collected by the Municipality in full. The service provider is paid a fixed amount for each fine collected.

- Prepaid Electricity Vendors

Various prepaid electricity vendors sell electricity on the Municipality's behalf. The software used results in all transactions being recorded in the Municipality's sub-system. The Municipality collects the cash receipts from the vendors on a daily basis and therefore collects the revenue in full. Prepaid vendors earn commission on the value of each transaction.

55 EVENTS AFTER REPORTING DATE

The following events after reporting date are noted:

 The Government Gazette for the determination of upper limits of the salaries, allowances and benefits of different members of municipal councils was issued on 18 August 2023, which stipulate that the notice takes effect from 1 July 2022. As on reporting date, this notice has been adopted by the Council, but has not yet been approved by the MEC. The financial impact is calculated at R263 284.

56 IN-KIND DONATIONS AND ASSISTANCE

The Municipality received donations as disclosed in note 24.

57 PRIVATE PUBLIC PARTNERSHIPS (PPP's)

The Municipality did not enter into any PPP's in the current and prior year.

58 CONTINGENT LIABILITIES

The Municipality is not currently engaged in litigation which could result in damages/costs being awarded against Council if claimants are successful in their actions.

59 RELATED PARTIES

59.1 Related Party Transactions

All rates, service charges and other charges in respect of related parties are in accordance with approved tariffs that were advertised to the public. No impairment charge have been recognised in respect of amounts owed by related parties.

Other related parties transactions relates to the acquisition of goods under terms and conditions applicable to open market trading on a willing buyer and seller principles. The payment terms are not favourable to other transactions (other related parties) and are not secured or encumbered. Settlement terms are in accordance with the general terms of trade with no guarantees received or given.

59.2 Related Party Loans

There are no loans outstanding to any related party. Since 1 July 2004 loans to councillors and senior management employees are not permitted.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in	n Rand	2023	2022
59	RELATED PARTIES (CONTINUED)		
59.3	Compensation of management personnel		
	Remuneration of management personnel are disclosed in notes 34 and 35.		
59.4	Current Employee Benefits		
	The Municipality has the following accrued leave obligation towards management pers year-end:	onnel at	
	Adv H Linde - Municipal Manager	-	16 386
	Mr JWA Kotzee - Director: Corporate Services	48 716	42 741
	Mr DA Josephus - Director: Community Services	53 350	89 495
	Mr F M Lötter - Chief Financial Officer	-	82 821
	Mr VW Felton - Director: Technical Services	-	4 561
	Mr DC Van Turha - Director: Technical Services	39 037	-
	Total	141 103	236 004
	The Municipality has the following accrued bonus obligation towards management pers year-end:	onnel at	
	Mr DA Josephus - Director: Community Services	29 167	29 167
	Mr DC Van Turha - Director: Technical Services	33 250	-
	Total	62 417	29 167

59.5 Other related party transactions

The Municipality did not enter into any transactions where Councillors or Management had an interest.

OTHER TRANSACTIONS IN TERMS OF SECTION 45 OF THE MUNICIPAL SUPPLY CHAIN REGULATIONS

The following awards were made where immediate family members are in the service of the State:

Company Name	Related Party	Family member in service of the state	Amount	Amount
Shekinal at ur service	H van Wyk	Spouse (Bergrivier Municipality)	3 200	-
Carien van Wyk	H van Wyk	Spouse (Bergrivier Municipality)	14 200	-
Sonneberg Taxis Transport	S Sonneberg	Spouse (Bergrivier Municipality)	65 000	-
Nedbank	V Subramoney	Spouse (National Department of Education)	854 385	-
Shekinal at ur service	H P van Wyk	Spouse (Bergrivier Municipality)	-	6 500
Anderson and Nel	H Kruger	Spouse (DOJ)	-	15 984
Morrison Bros	J Morrison	Son (Saldanha Municipality)	-	10 690
Dinah Traders	N Hendricks	Husband (WCED)	72 311	-
Pison Hawila Construction	N Scheepers	Spouse (Bergrivier Municipality)	395 112	245 886
Aurecon	HC Ahlschlager	Spouse (SUI)	-	236 500
WRP Consulting Eng	K Mamphitha	Spouse (SABC)	4 140	4 140
JPCE	J Minnie	Spouse (City of Cape Town)	-	54 858
CONLOG	N Moodley	Spouse (Dept of Health)	290 297	16 628
JJJ Enterprise	S Kotze	Spouse (Cederberg Municipality)	22 920	-
TTR	N Matube	Spouse (WCLA)	445 190	1 450 673
Red Ant Security	N Lesielsa	Spouse (Mogale City Local Municipality)	-	138 000
Van der Spuy en Vennote	M van Zyl	Spouse (WCED)	44 406	12 461
Rocco Smit	B Smidt	Daughter (Bergrivier Municipality)	500	-
Jah Guide Davids	G Davids	Spouse (SAPS)	-	350 000
Boland Rugby	R E Swarts	Director (Bergrivier Municipality)	50 000	-
JC Refrigeration	HEsterhuizen	Spouse (SAPS)	131 306	-
Mubesko Africa	L Saaiman	Spouse (WCED)	1 994 932	1 702 062
	J Niehaus	Spouse (Northern Cape Health Dept)		
Total		_	4 387 899	4 244 381





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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures	in Rand	2023	2022
61	CONTINGENT ASSET		
	The Municipality is not aware of any contingent assets.		
62	B-BBEE PERFORMANCE		
	Information on compliance with the B-BBEE Act is included in the annual report under the section titled B-BBEE Compliance Performance Information.		
63	COVID-19		
	The summary below indicates the total Covid-19 response expenditure:		
	Food parcels Personal Protective Equipment and Sanitizers	-	162 077 70 560
	Total	-	232 636
	The Covid-19 response expenditure was funded from the following sources:		
	Own Revenue	-	232 636
	Total	-	232 636

64 iGRAP 18 - RECOGNITION AND DERECOGNITION OF LAND

The Municipality has assessed that it does not control certain portions of land of which it is the legal owner. The said land pertains to the town of Elands Bay of which the demarcation borders were revised and accordingly excluded from the jurisdictional area of the Municipality. The title deeds of the said erven has not been transferred.

65 NON-LIVING RESOURCES

Other than land, the Municipality identified an aquifer in the Aurora area as the only non-living resource of which the water is being extracted with the use of boreholes.

66 SEGMENT REPORTING

66.1 General Information

The segments were organised based on the type and nature of service delivered by the Municipality. These services are delivered in various municipal departments, which for reporting purposes are allocated to a standardised functional area (guided by mSCOA regulations). Budgets are prepared for each functional area and the budget versus actual amounts are reported on a monthly basis. Information reported about these segments is used by management as a basis for evaluating the segments' performances and for making decisions about the allocation of resources. The disclosure of information about these segments is also considered appropriate for external reporting purposes.

The Municipality has 41 departments/functional areas and accordingly the segments were aggregated for reporting purposes as follow:

No	Reportable Segment	Goods and/or services delivered
1	Governance and administration	Supply of overall governance and administrative services to the segments below
2	Community Services	Sportfields, swimming pools, halls, cemeteries, parks, housing and library services
3	Holiday Resorts	Holiday Resorts
4	Public Safety	Traffic control and fire fighting
5	Planning and development	Town planning and building control
6	Road transport	Construction and maintenance of roads and storm water
7	Energy sources	Electricity services
8	Water management	Water services
9	Waste water management	Sewerage services
10	Waste management	Refuse removal
	-	30 Nov '23

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Figures in Rand

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66 SEGMENT REPORTING (CONTINUED)

66.2 Reporting on segment assets and liabilities

The Municipality has assessed that assets and liabilities associated with each segment is not used by management for decision making purposes, and neither is it being reported on. Assets and liabilities are utilised by management to assess key financial indicators for the Municipality as a whole. Accordingly, the assets and liabilities per segment is not required to be disclosed.

66.3 Geographic Segment Reporting

Although the Municipality operates in a number of geographical areas (i.e. wards), the geographical information is not considered relevant to management for decision-making. The goods and services provided to the community throughout the entire municipal area are based on similar tariffs and service standards. Therefore, the Municipality has assessed that it operates in a single geographical area.

66.4 Measurement of specific segment information

The accounting policies of the respective segments are the same as those prescribed in the summary of significant accounting policies.

The Municipality had no changes the structure of its internal organisation in a manner that caused the composition of its reportable segments to change from the prior year.

Information about the surplus/(deficit) and capital expenditure of the respective segments are disclosed on the following page.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

66 SEGMENT REPORTING (CONTINUED)

REVENUEExternal Revenue from Non-Exchange TransactionsProperty RatesGovernment Grants and Subsidies - Operating Government Grants and Subsidies - CapitalContributed AssetsAvailability ChargesInsurance RefundFines, penalties and forfeits Actuarial GainsExternal Revenue from Exchange Transactions	149 917 242 95 278 092 47 430 401 229 542 - - - 1 085 188	9 156 474 - 8 406 420 564 697 -	113 101 - 113 101	23 055 477	16 873 842						
External Revenue from Non-Exchange Transactions Property Rates Government Grants and Subsidies - Operating Government Grants and Subsidies - Capital Contributed Assets Availability Charges Insurance Refund Fines, penalties and forfeits Actuarial Gains	95 278 092 47 430 401 229 542 - - - -	- 8 406 420 564 697	-	23 055 477	16 873 842						
Property Rates Government Grants and Subsidies - Operating Government Grants and Subsidies - Capital Contributed Assets Availability Charges Insurance Refund Fines, penalties and forfeits Actuarial Gains	47 430 401 229 542 - - -	564 697	-			1 783 046	7 779 247	6 925 809	6 157 506	12 381 072	234 142 816
Government Grants and Subsidies - Operating Government Grants and Subsidies - Capital Contributed Assets Availability Charges Insurance Refund Fines, penalties and forfeits Actuarial Gains	47 430 401 229 542 - - -	564 697							_	-	95 278 092
Government Grants and Subsidies - Capital Contributed Assets Availability Charges Insurance Refund Fines, penalties and forfeits Actuarial Gains	229 542 - - -	564 697		127 963	2 881 700	1 783 046	1 571 102	2 802 165	3 890 346	6 598 245	75 604 488
Contributed Assets Availability Charges Insurance Refund Fines, penalties and forfeits Actuarial Gains	- -		-	-	13 992 142	-	2 719 207	2 739 130	-	532 641	20 777 359
Availability Charges Insurance Refund Fines, penalties and forfeits Actuarial Gains			-	-		-			-	2 250 000	2 250 000
Insurance Refund Fines, penalties and forfeits Actuarial Gains		-	-	-	-	-	3 482 107	1 380 585	2 267 160	3 000 186	10 130 038
Fines, penalties and forfeits Actuarial Gains	1 085 188	172 682	-	5 794	-	-	-	-	-	-	178 476
Actuarial Gains		12 675	-	22 921 720	-	-	6 831	3 930	-	-	24 030 344
External Revenue from Exchange Transactions	5 894 019	-	-	-	-	-	-	-	-	-	5 894 019
	23 746 421	1 021 764	5 604 147	4 886 048	2 576 590	19 704	132 220 249	38 625 516	15 560 031	30 209 189	254 469 658
Service Charges			-			-	131 676 059	38 625 516	15 534 063	30 026 670	215 862 307
Rental of Facilities and Equipment	1 035 607	350 037	5 597 504	-	-	-	-	-	-	-	6 983 148
Interest Earned - external investments	12 455 184	-	-	-	-	-	-	-	-	-	12 455 184
Interest Earned - outstanding debtors	7 077 142	-	-	-	-	-	-	-	-	-	7 077 142
Licences and Permits	-	-	-	14 920	72 270	-	-	-	-	-	87 189
Agency Services	-	-	-	4 871 128	-	-	-	-	-	-	4 871 128
Other Income	705 919	671 727	6 643	-	2 504 320	19 704	544 190	-	25 968	182 519	4 660 990
Gain on disposal of Non-Monetary Assets	2 472 569	-	-	-	-	-	-	-	-	-	2 472 569
TOTAL REVENUE	173 663 663	10 178 238	5 717 248	27 941 525	19 450 431	1 802 750	139 999 496	45 551 326	21 717 537	42 590 260	488 612 474
EXPENDITURE											
Employee Related Costs	52 313 234	19 630 080	4 013 283	14 605 453	10 862 305	20 660 228	10 121 682	6 232 697	3 868 975	12 020 225	154 328 162
Remuneration of Councillors	6 791 323				10 002 505	20 000 220	- 10 121 002		-	12 020 225	6 791 323
Debt Impairment	4 339 627	-	-	18 210 590	-	-	405 203	2 510 271	2 322 870	3 699 754	31 488 315
Depreciation and Amortisation	2 195 121	2 147 256	178 085	570 752	294 301	5 733 947	2 335 456	2 644 868	3 137 777	11 631 962	30 869 526
Finance Charges	7 809 723	202 323		57 377		1 605 739	1 201 169	1 093 072	672 935	9 214 637	21 856 976
	-	-	-	-	-	-	118 609 439	7 855 039	-	-	126 464 478
Bulk Purchases Contracted Services	9 685 061	2 003 484	804 458	3 720 460	693 379	1 038 235	1 110 199	1 209 938	1 501 773	11 849 818	33 616 806
Transfers and Grants	8 389 039	-	-	-	-	-	-	-	-	-	8 389 039
Other Expenditure 30 Nov '23	21 196 472	2 829 620	772 548	2 685 416	676 103	4 980 821	4 103 085	5 096 199	608 983	3 582 116	46 531 363
Total Expenditure	112 719 600	26 812 764	5 768 374	39 850 048	12 526 088	34 018 969	137 886 232	26 642 084	12 113 314	51 998 512	460 335 987
NET SURPLUS/(DEFICIT) FOR THE YEAR	60 944 064	(16 634 527)	(51 126)	(11 908 524)	6 924 343	(32 216 219)	2 113 264	18 909 241	9 604 222	(9 408 252)	28 276 487
Less: Government Grants and Subsidies - Capital	(229 542)	(564 697)		-	(13 992 142)	-	(2 719 207)	(2 739 130)	-	(532 641)	(20 777 359)
Less: Contributed Assets	-	-	-	-	-	-	-	-	-	(2 250 000)	(2 250 000)
OPERATING SURPLUS/(DEFICIT) FOR THE YEAR	60 714 522	(17 199 223)	(51 126)	(11 908 524)	(7 067 799)	(32 216 219)	(605 943)	16 170 111	9 604 222	(12 190 893)	5 249 128
CAPITAL EXPENDITURE FOR THE YEAR	5 223 097	6 854 163	683 685	964 082	3 813 475						

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

66 SEGMENT REPORTING (CONTINUED)

2022 REVENUE	Governance and administration R	Community Services R	Holiday Resorts R	Public Safety R	Planning and development R	Road transport R	Energy sources R	Water management R	Waste water management R	Waste management R	Total R
	128 (40.012	0 736 957	140.047	18 664 067	10 702 202	2 195 000	F 0C1 402	2 666 271	11 115 225	0.244.000	205 116 074
External Revenue from Non-Exchange Transactions	128 640 012	8 726 857	149 047	18 664 967	16 763 292	2 185 000	5 961 493	3 666 271	11 115 335	9 244 600	205 116 874
Property Rates	84 410 540	-	-	-	-	-	-	-	-	-	84 410 540
Government Grants and Subsidies - Operating	41 162 439	8 179 181	149 047	117 517	2 879 454	2 185 000	1 531 552	2 211 407	4 259 115	6 050 069	68 724 780
Government Grants and Subsidies - Capital	-	480 302	-	-	13 883 838	-	869 565	-	4 570 692	233 619	20 038 015
Availability Charges	-	-	-	-	-	-	3 517 710	1 454 864	2 285 529	2 960 912	10 219 015
Insurance Refund	421 672	-	-	-	-	-	27 708	-	-	-	449 380
Fines, penalties and forfeits	1 253 618	67 374	-	18 547 450	-	-	14 959	-	-	-	19 883 402
Actuarial Gains	1 391 744	-	-	-	-	-	-	-	-	-	1 391 744
External Revenue from Exchange Transactions	14 705 474	1 089 020	4 977 418	4 685 406	2 473 481	40 309	141 807 494	34 565 255	13 611 853	23 929 831	241 885 541
Service Charges	-	-	-	-	-	-	141 127 164	34 565 255	13 580 577	23 689 302	212 962 297
Rental of Facilities and Equipment	1 193 601	329 509	4 964 986	-	-	-	-	-	-	-	6 488 097
Interest Earned - external investments	7 447 059	-	-	-	-	-	-	-	-	-	7 447 059
Interest Earned - outstanding debtors	5 166 250	-	-	-	-	-	-	-	-	-	5 166 250
Licences and Permits	-	-	-	9 353	75 341	-	-	-	-	-	84 694
Agency Services	-	-	-	4 676 053	-	-	-	-	-	-	4 676 053
Other Income	709 517	759 511	12 431	-	2 398 140	40 309	680 330	-	31 276	240 529	4 872 043
Gain on disposal of Non-Monetary Assets	189 048	-	-	-	-	-	-	-	-	-	189 048
TOTAL REVENUE	143 345 487	9 815 878	5 126 465	23 350 373	19 236 773	2 225 309	147 768 987	38 231 526	24 727 188	33 174 431	447 002 416
EXPENDITURE											
Employee Related Costs	48 838 244	19 127 499	3 946 426	14 066 062	10 256 719	19 083 853	9 908 292	6 048 576	3 422 638	12 098 954	146 797 263
Remuneration of Councillors	6 800 868	-	-	-	-	-	-	-	-	-	6 800 868
Debt Impairment	-1 999 267	-	-	14 592 840	-	-	-461 766	1 117 750	609 747	791 197	14 650 501
Depreciation and Amortisation	1 727 612	1 702 574	171 401	588 173	374 193	4 775 980	2 050 719	2 372 757	2 779 404	10 040 909	26 583 723
Finance Charges	6 042 359	751	-	-	-	1 776 232	16 826	2 777 156	506 847	6 850 559	17 970 731
Bulk Purchases	-	-	-	-	-	-	118 995 098	6 100 365	-	-	125 095 464
Contracted Services	10 057 125	2 573 852	782 393	3 325 771	569 863	1 111 430	634 501	879 389	1 375 507	11 585 462	32 895 292
Transfers and Grants	6 736 094	-	-	-	-	-	-	-	-	-	6 736 094
Other Expenditure	17 053 746	3 460 967	717 591	2 412 491	482 953	3 721 763	3 877 327	3 973 206	802 939	3 123 383	39 626 366
Total Expenditure	95 256 782	26 865 643	5 617 812	34 985 337	11 683 727	30 469 258	135 020 997	23 269 200	9 497 082	44 490 463	417 156 301
NET SURPLUS/(DEFICIT) FOR THE YEAR	48 088 705	(17 049 766)	(491 347)	(11 634 964)	7 553 045	(28 243 949)	12 747 990	14 962 326	15 230 106	(11 316 032)	29 846 114
Less: Government Grants and Subsidies - Capital	-	(480 302)	-	-	(13 883 838)	-	(869 565)	-	(4 570 692)	(233 619)	(20 038 015)
OPERATING SURPLUS/(DEFICIT) FOR THE YEAR	48 088 705	(17 530 067)	(491 347)	(11 634 964)	(6 330 792)	(28 243 949)	11 878 425	14 962 326	10 659 415	(11 549 651)	9 808 100
CAPITAL EXPENDITURE FOR THE YEAR	4 987 239	5 805 058	1 573 788	647 570	118 338	18 937 776	4 733 040	5 141 189	9 814 514	1 035 295	52 793 807



APPENDIX A (UNAUDITED)

SCHEDULE OF EXTERNAL LOANS FOR THE YEAR ENDED 30 JUNE 2023

INSTITUTION	LOAN NUMBER	RATE	MATURITY DATE	OPENING BALANCE 1 JULY 2022	RECEIVED DURING YEAR	REDEEMED DURING YEAR	CLOSING BALANCE 30 JUNE 2023
ANNUITY LOANS							
Nedbank	05/7831032282	11.27%	2023/06/12	591 472	-	(591 472)	-
DBSA	61001029	12.41%	2030/06/30	11 859 227	-	(936 687)	10 922 541
DBSA	61006811	11.53%	2031/06/30	2 872 968	-	(195 605)	2 677 364
DBSA	61006837	11.59%	2036/06/30	7 597 601	-	(236 024)	7 361 576
DBSA	61006975	11.33%	2032/06/30	3 013 501	-	(174 809)	2 838 692
Standard Bank	537707	8.90%	2024/06/30	2 059 068	-	(969 676)	1 089 392
Standard Bank	536748	10.07%	2023/06/30	1 464 793	-	(1 464 793)	-
ABSA	3044701437	10.57%	2026/06/01	2 995 562	-	(637 083)	2 358 479
ABSA	3046456438	10.12%	2027/06/30	3 729 384	-	(603 872)	3 125 512
DBSA	61007572	9.28%	2029/06/29	4 599 801	-	(496 152)	4 103 649
DBSA	61007573	8.90%	2024/06/30	496 524	-	(237 715)	258 809
DBSA	61007642	10.07%	2030/06/30	5 699 623	-	(492 272)	5 207 351
Standard Bank	654527	9.02%	2031/06/30	11 047 024	-	(840 928)	10 206 096
ABSA	3054195743	7.22%	2026/06/30	2 814 695	-	(629 709)	2 184 985
Standard Bank	729304	11.05%	2032/06/30	11 750 000	-	(685 024)	11 064 976
Standard Bank	729271	10.62%	2027/06/30	2 900 000	-	(465 346)	2 434 654
Standard Bank	797102	10.22%	2028/06/30	-	14 846 835	-	14 846 835
Standard Bank	797125	12.08%	2038/06/30	-	10 925 000	-	10 925 000
Nedbank	19/11396464000	11.70%	2033/06/30	-	13 858 300		13 858 300
Total Annuity Loans				75 491 244	39 630 135	(9 657 170)	105 464 209



APPENDIX B (UNAUDITED)

DISCLOSURE OF GRANTS AND SUBSIDIES FOR THE YEAR ENDED 30 JUNE 2023

NATIONAL GOVERNMENT	OPENING BALANCE R	GRANTS RECEIVED R	GRANTS REPAID R	TRANSFERRED TO REVENUE (OPERATING) R	TRANSFERRED TO REVENUE (CAPITAL) R	CLOSING BALANCE R
Equitable Share	-	57 505 995	-	(57 505 995)	-	-
Finance Management Grant (FMG)	-	1 550 000	-	(1 550 000)	-	-
Municipal Infrastructure Grant (MIG)	1 063 317	16 017 000	(326 290)	(2 881 700)	(13 872 327)	-
Expanded Public Works Programme (EPWP)	-	1 662 000	-	(1 662 000)	-	-
Water Service Infrastructure Grant (WSIG)	1 339 705	3 150 000	(1 339 705)	(410 870)	(2 739 130)	-
Total	2 403 022	79 884 995	(1 665 995)	(64 010 565)	(16 611 457)	-
PROVINCIAL GOVERNMENT						
Proclaimed Roads	-	121 046	-	(121 046)	-	-
Regional Socio - Economic Project/Violence Prevention through Urban Upgrading	-	120 000	-	-	(119 815)	185
Library Services	608 285	8 053 000	-	(8 366 007)	(295 278)	-
Financial Management Capacity Building Grant	188 525	2 325 000	-	(2 072 865)	-	440 660
Development of Sport and Recreation Facilities	300 000	-	(300 000)	-	-	-
Department of Human Settlements	-	526 000	-	(40 413)	(269 419)	216 169
Public Employment Support Grant	444 729	-	-	(444 729)	-	-
Loadshedding Emergency Relief Grant	-	3 600 000	-	-	(2 719 207)	880 793
Joint District and Metro Approach Grant	-	1 820 000	-	(34 431)	(229 542)	1 556 027
Total	1 541 539	16 565 046	(300 000)	(11 079 491)	(3 633 260)	3 093 834
OTHER GRANT PROVIDERS						
Heist op den Berg	120 299	701 074	-	(103 276)	(532 641)	185 456
Chieta Training Grant	498 262	293 928	-	(411 156)	-	381 034
Total	618 561	995 002	-	(514 432)	(532 641)	566 490
ALL SPHERES OF GOVERNMENT	4 563 122	97 445 043	(1 965 995)	(75 604 488)	(20 777 358)	3 660 324



APPENDIX C (UNAUDITED)

	ORIGINAL BUDGET 2023 R	BUDGET ADJUSTMENTS 2023 R	FINAL BUDGET 2023 R	ACTUAL OUTCOME 2023 R	BUDGET VARIANCE 2023 R	RESTATED OUTCOME 2022 R
Financial Performance						
Property rates	94 702 236	-	94 702 236	95 278 092	575 856	84 410 540
Service charges	247 704 166	(9 308 000)	238 396 166	225 992 346	(12 403 820)	223 181 312
Investment revenue	7 981 000	2 344 000	10 325 000	12 455 184	2 130 184	7 447 059
Transfers and subsidies - operational	73 909 434	1 974 664	75 884 098	75 193 332	(690 766)	68 724 780
Other own revenue	47 850 000	4 319 000	52 169 000	56 666 162	4 497 162	43 200 711
– Total Operating Revenue (excluding capital transfers)	472 146 836	(670 336)	471 476 500	465 585 116	(5 891 384)	426 964 401
Employee costs	166 889 715	(6 463 786)	160 425 929	153 510 124	(6 915 805)	146 167 167
Remuneration of councillors	6 993 000	(8 000)	6 985 000	6 791 323	(193 677)	6 800 868
Debt impairment	30 490 142	1 183 058	31 673 200	31 488 315	(184 885)	14 650 501
Depreciation and asset impairment	28 668 000	1 602 000	30 270 000	30 869 526	599 526	26 583 723
Finance charges	19 514 400	2 333 200	21 847 600	21 856 976	9 376	17 970 731
Bulk purchases	128 498 000	(6 275 000)	122 223 000	118 609 439	(3 613 561)	118 995 098
Inventory consumed	17 780 200	5 495 391	23 275 591	17 673 355	(5 602 236)	15 361 683
Contracted Services	38 447 400	(1 101 265)	37 346 135	33 616 806	(3 729 329)	32 895 292
Transfers and grants	7 797 000	769 025	8 566 025	8 389 039	(176 986)	6 736 094
Other expenditure	40 286 580	4 760 684	45 047 264	37 531 085	(7 516 179)	30 995 144
Losses	2 705 000	-	2 705 000	-	(2 705 000)	-
Total Expenditure	488 069 437	2 295 307	490 364 744	460 335 987	(30 028 757)	417 156 301
Surplus/(Deficit)	(15 922 601)	(2 965 643)	(18 888 244)	5 249 128	24 137 372	9 808 100
Transfers and subsidies - capital (monetary) - Government	23 610 566	(875 098)	22 735 468	20 244 717	(2 490 751)	19 804 396
Transfers and subsidies - capital (monetary) - Other	528 000	120 299	648 299	532 641	(115 658)	233 619
Transfers and subsidies - capital (in-kind)	-	2 250 000	2 250 000	2 250 000	-	-
Surplus/(Deficit) for the year	8 215 965	(1 470 442)	6 745 523	28 276 487	21 530 964	29 846 114
Capital expenditure & funds sources						
Capital expenditure	83 154 566	1 846 778	85 001 344	74 713 623	(10 287 721)	52 793 807
= Transfers recognised - capital	24 138 566	1 495 201	25 633 767	23 027 359	(2 606 408)	20 038 015
Borrowing	40 000 000	(369 865)	39 630 135	33 075 258	(6 554 877)	15 757 246
Internally generated funds	19 016 000	721 442	19 737 442	18 611 007	(1 126 435)	16 998 546
Total sources of capital funds	83 154 566	1 846 778	85 001 344	74 713 623	(10 287 721)	52 793 807
= Cash flows						
Net cash from (used) operating	49 932 294	(7 670 127)	42 262 167	66 752 137	24 489 970	48 421 785
Net cash from (used) operating	(83 154 566)	3 803 222	(79 351 344)	(66 106 334)	13 245 010	(53 716 458)
Net cash from (used) financing	30 312 617	(2 586 458)	27 726 159	30 476 776	2 750 617	7 237 140
Net Cash Movement for the year	(2 909 655)	(6 453 363)	(9 363 018)	31 122 578	40 485 596	1 942 467
Cash/cash equivalents at beginning of year	126 446 973	17 141 291	143 588 264	143 588 264	-	141 645 797
Cash/cash equivalents at the year end 30 Nov '23	123 537 318	10 687 928	134 225 246	174 710 842	40 485 596	143 588 264

APPENDIX C (UNAUDITED)

		ORIGINAL BUDGET 2023 R	BUDGET ADJUSTMENTS 2023 R	FINAL BUDGET 2023 R	ACTUAL OUTCOME 2023 R	BUDGET VARIANCE 2023 R	RESTATED OUTCOME 2022 R
REVENUE (STANDARD CLASSIFICATION)		ĸ	ĸ	ĸ	ĸ	ĸ	Ň
Governance and administration							
Executive and council		57 657 000	(57 000)	57 600 000	40 987 407	(16 612 593)	33 904 138
Finance and administration		115 488 236	8 508 525	123 996 761	132 032 217	8 035 456	109 045 259
Internal audit		-	-	-	-	-	
Community and public safety							
Community and social services		8 877 000	628 285	9 505 285	9 561 647	56 362	9 303 572
Sport and recreation		5 618 000	(304 131)	5 313 869	6 024 007	710 138	5 259 103
Public safety		21 267 000	1 250 635	22 517 635	23 070 397	552 762	18 674 319
Housing		9 172 000	(8 646 000)	526 000	309 831	(216 169)	379 667
Economic and environmental services						. ,	
Planning and development		17 913 000	3 278 587	21 191 587	20 094 470	(1 097 117)	19 632 863
Road transport		7 646 000	(1 078 000)	6 568 000	6 673 878	105 878	6 901 362
Trading services							
Energy sources		160 753 000	(7 230 000)	153 523 000	139 999 496	(13 523 504)	147 768 987
Water management		40 743 166	1 919 000	42 662 166	45 551 326	2 889 160	38 231 526
Waste water management		17 786 000	150 000	17 936 000	21 717 537	3 781 537	24 727 188
Waste management		33 365 000	2 404 964	35 769 964	42 590 260	6 820 296	33 174 431
Total Revenue - Standard	-	496 285 402	824 865	497 110 267	488 612 474	(8 497 793)	447 002 416
EXPENDITURE (STANDARD CLASSIFICATION)) =						
Governance and administration							
Executive and council		26 210 900	792 700	27 003 600	26 724 857	(278 744)	23 492 722
Finance and administration		91 250 700	(2 922 883)	88 327 817	79 876 435	(8 451 382)	66 934 714
Internal audit		1 500 280	(339 880)	1 160 400	1 204 498	44 098	1 113 834
Community and public safety							
Community and social services		13 872 500	(154 245)	13 718 255	12 768 465	(949 790)	12 156 011
Sport and recreation		22 167 964	(1 711 000)	20 456 964	17 917 065	(2 539 899)	18 183 457
Public safety		36 852 192	2 066 082	38 918 274	38 543 921	(374 353)	33 647 240
Housing		3 657 000	(1 692 803)	1 964 197	1 895 609	(68 588)	2 143 987
Economic and environmental services							
Planning and development		17 410 801	850 309	18 261 110	17 439 898	(821 212)	15 399 239
Road transport		35 529 200	(151 543)	35 377 657	34 277 981	(1 099 676)	30 960 118
Trading services							
Energy sources		150 339 200	(2 774 665)	147 564 535	137 886 232	(9 678 303)	135 020 997
Water management		23 508 750	5 898 231	29 406 981	26 642 084	(2 764 897)	23 269 200
Waste water management		15 219 200	107 205	15 326 405	13 160 431	(2 165 974)	10 344 319
Waste management	-	50 550 750	2 327 799	52 878 549	51 998 512	(880 037)	44 490 463
Total Expenditure - Standard	<u> </u>	488 069 437	2 295 307	490 364 744	460 335 987	(30 028 757)	417 156 301
Surplus/(Deficit) for the year	AUDITOR-GENERAL SOUTH AFRICA	8 215 965	(1 470 442)	6 745 523	28 276 487	21 530 964	29 846 114
Surplus, (Benele, for the year	_						

APPENDIX C (UNAUDITED)

	ORIGINAL BUDGET 2023 R	BUDGET ADJUSTMENTS 2023 R	2023 2023		BUDGET VARIANCE 2023 R	RESTATED OUTCOME 2022 R	
REVENUE AND EXPENDITURE (MUNICIPAL VOTE CLASSIFICATION)							
REVENUE							
Vote 1 - Municipal Manager	57 657 000	1 969 560	59 626 560	41 631 446	(17 995 114)	34 300 228	
Vote 2 - Finance	109 990 236	6 408 525	116 398 761	124 772 037	8 373 276	106 215 917	
Vote 3 - Corporate Services	3 248 000	(35 000)	3 213 000	6 664 186	3 451 186	1 663 952	
Vote 4 - Technical Services	274 668 166	649 991	275 318 157	271 707 795	(3 610 362)	266 529 604	
Vote 5 - Community Services	50 722 000	(8 168 211)	42 553 789	43 837 011	1 283 222	38 292 715	
Total Revenue by Vote	496 285 402	824 865	497 110 267	488 612 474	(8 497 793)	447 002 416	
EXPENDITURE	32 593 480	1 128 780	33 722 260	32 843 164	(879 096)	28 322 068	
Vote 1 - Municipal Manager Vote 2 - Finance	46 097 500	(2 561 512)	43 535 988	32 843 164 39 806 242	(879 096) (3 729 746)	28 322 068 31 954 421	
Vote 3 - Corporate Services	38 156 451	(2 561 512)	43 555 988 37 161 900	39 800 242	(4 303 191)	28 731 491	
Vote 4 - Technical Services	289 667 350	5 705 689	295 373 039	278 600 297	(16 772 742)	257 312 641	
Vote 5 - Community Services	81 554 656	(983 099)	80 571 557	76 227 575	(4 343 982)	70 835 681	
Total Expenditure by Vote	488 069 437	2 295 307	490 364 744	460 335 987	(30 028 757)	417 156 301	
Surplus/(Deficit) for the year	8 215 965	(1 470 442)	6 745 523	28 276 487	21 530 964	29 846 114	



APPENDIX C (UNAUDITED)

REVENUE AND EXPENDITURE	ORIGINAL BUDGET 2023 R	BUDGET ADJUSTMENTS 2023 R	FINAL BUDGET 2023 R	ACTUAL OUTCOME 2023 R	BUDGET VARIANCE 2023 R	RESTATED OUTCOME 2022 R
REVENUE BY SOURCE						
Property rates	94 702 236	-	94 702 236	95 278 092	575 856	84 410 540
Service charges - electricity revenue	160 568 000	(11 375 000)	149 193 000	135 158 166	(14 034 834)	144 644 873
Service charges - water revenue	36 807 166	1 919 000	38 726 166	40 006 101	1 279 935	36 020 120
Service charges - sanitation revenue	17 762 000	150 000	17 912 000	17 801 223	(110 777)	15 866 105
Service charges - refuse revenue	32 567 000	(2 000)	32 565 000	33 026 856	461 856	26 650 214
Rental of facilities and equipment	1 674 000	(29 000)	1 645 000	1 380 150	(264 850)	1 505 830
Interest earned - external investments	7 981 000	2 344 000	10 325 000	12 455 184	2 130 184	7 447 059
Interest earned - outstanding debtors	5 000 000	1 000 000	6 000 000	7 077 142	1 077 142	5 166 250
Fines, penalties and forfeits	21 286 000	1 636 000	22 922 000	24 030 344	1 108 344	19 883 402
Licences and permits	77 000	(20 000)	57 000	87 189	30 189	84 694
Agency services	5 788 000	(1 097 000)	4 691 000	4 871 128	180 128	4 676 053
Transfers and subsidies - Operating	73 909 434	1 974 664	75 884 098	75 193 332	(690 766)	68 724 780
Other revenue	11 325 000	(571 000)	10 754 000	10 853 621	99 621	10 303 690
Gains	2 700 000	3 400 000	6 100 000	8 366 588	2 266 588	1 580 792
Total Revenue (excluding capital transfers)	472 146 836	(670 336)	471 476 500	465 585 116	(5 891 384)	426 964 401
EXPENDITURE BY TYPE						
Employee related costs	166 889 715	(6 463 786)	160 425 929	153 510 124	(6 915 805)	146 167 167
Remuneration of councillors	6 993 000	(8 000)	6 985 000	6 791 323	(193 677)	6 800 868
Debt impairment	30 490 142	1 183 058	31 673 200	31 488 315	(184 885)	14 650 501
Depreciation and asset impairment	28 668 000	1 602 000	30 270 000	30 869 526	599 526	26 583 723
Finance charges	19 514 400	2 333 200	21 847 600	21 856 976	9 376	17 970 731
Bulk purchases - electricity	128 498 000	(6 275 000)	122 223 000	118 609 439	(3 613 561)	118 995 098
Inventory consumed	17 780 200	5 495 391	23 275 591	17 673 355	(5 602 236)	15 361 683
Contracted Services	38 447 400	(1 101 265)	37 346 135	33 616 806	(3 729 329)	32 895 292
Transfers and grants	7 797 000	769 025	8 566 025	8 389 039	(176 986)	6 736 094
Other expenditure	40 286 580	4 760 684	45 047 264	37 531 085	(7 516 179)	30 995 144
Losses	2 705 000	-	2 705 000	-	(2 705 000)	
Total Expenditure	488 069 437	2 295 307	490 364 744	460 335 987	(30 028 757)	417 156 301
Surplus/(Deficit)	(15 922 601)	(2 965 643)	(18 888 244)	5 249 128	24 137 372	9 808 100
	nt 23 610 566	(875 098)	22 735 468	20 244 717	(2 490 751)	19 804 396
Transfers and subsidies - Capital (monetary) - Governmer		· · ·	648 299	532 641	(115 658)	233 619
Transfers and subsidies - Capital (monetary) - Governmer Transfers and subsidies - Capital (monetary) - Other	528 000	120 299				
Transform and subsidios Conital (manatam) Other	528 000	120 299 2 250 000	2 250 000	2 250 000		-

APPENDIX C (UNAUDITED)

	ORIGINAL BUDGET 2023 R	BUDGET ADJUSTMENTS 2023 R	FINAL BUDGET 2023 R	ACTUAL OUTCOME 2023 R	BUDGET VARIANCE 2023 R	RESTATED OUTCOME 2022 R
CAPITAL EXPENDITURE	'n	ň				
CAPITAL EXPENDITURE (MUNICIPAL VOTE)						
Multi-year expenditure						
Vote 1 - Municipal Manager	-	-	-	-	-	-
Vote 2 - Finance	-	-	-	-	-	-
Vote 3 - Corporate Services	120 000	-	120 000	119 815	(185)	98 426
Vote 4 - Technical Services	27 321 305	(7 188 213)	20 133 092	16 694 955	(3 438 137)	5 319 097
Vote 5 - Community Services	160 000	750 807	910 807	910 781	(26)	798 673
Total Multi-year expenditure	27 601 305	(6 437 406)	21 163 899	17 725 550	(3 438 349)	6 216 196
Single-year expenditure						
Vote 1 - Municipal Manager	450 000	1 759 928	2 209 928	677 039	(1 532 889)	46 158
Vote 2 - Finance	960 000	(464 877)	495 123	494 986	(137)	2 207 586
Vote 3 - Corporate Services	2 145 000	60 492	2 205 492	2 174 661	(30 831)	2 496 460
Vote 4 - Technical Services	43 248 261	7 611 305	50 859 566	46 050 238	(4 809 328)	34 599 663
Vote 5 - Community Services	8 750 000	(682 664)	8 067 336	7 591 149	(476 187)	7 227 743
Total Single-year expenditure	55 553 261	8 284 184	63 837 445	56 988 073	(6 849 372)	46 577 611
Total Capital Expenditure by Vote	83 154 566	1 846 778	85 001 344	74 713 623	(10 287 721)	52 793 807
CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)						
Governance and administration						
Executive and council	140 000	19 000	159 000	152 817	(6 183)	46 158
Finance and administration	4 657 500	(211 885)	4 445 615	4 546 059	100 444	4 941 082
Internal audit	-	-	-	-	-	-
Community and public safety						
Community and social services	1 910 000	703 402	2 613 402	2 586 097	(27 305)	2 419 637
Sport and recreation	4 925 000	(560 050)	4 364 950	4 306 486	(58 464)	4 959 210
Public safety	1 060 000	(74 283)	985 717	964 082	(21 635)	647 570
Housing	1 015 000	(926)	1 014 074	645 264	(368 810)	-
Economic and environmental services						
Planning and development	13 359 500	(5 122 072)	8 237 428	4 337 697	(3 899 732)	118 338
Road transport	12 900 131	636 953	13 537 084	13 386 330	(150 754)	18 542 446
Trading services						
Energy sources	8 020 000	4 584 763	12 604 763	9 435 126	(3 169 637)	4 733 040
Water management	24 249 612	(2 966)	24 246 646	23 360 486	(886 160)	5 141 189
Waste water management	6 229 823	384 893	6 614 716	4 943 538	(1 671 178)	10 209 844
Waste management	4 688 000	1 489 949	6 177 949	6 049 641	(128 308)	1 035 295
AUDITOR-GENE ADDITH APRIC	RAL					

APPENDIX C (UNAUDITED)

	ORIGINAL BUDGET 2023	BUDGET ADJUSTMENTS 2023	FINAL BUDGET 2023	ACTUAL OUTCOME 2023	BUDGET VARIANCE 2023	RESTATED OUTCOME 2022	
CAPITAL EXPENDITURE (CONTINUED)	R	R	R	R	ĸ	R	
FUNDING SOURCES							
National Government	15 970 566	640 893	16 611 459	16 611 457	(2)	19 324 094	
Provincial Government	7 640 000	(3 098 600)	4 541 400	3 403 718	(1 137 682)	480 302	
District Municipality	-	1 582 609	1 582 609	229 542	(1 353 067)	-	
Other transfers and grants	528 000	120 299	648 299	532 641	(115 658)	233 619	
Transfers and subsidies - capital (in-kind)	-	2 250 000	2 250 000	2 250 000	-	-	
Transfers recognised - capital	24 138 566	1 495 201	25 633 767	23 027 358.54	(2 606 408)	20 038 015	
Borrowing	40 000 000	(369 865)	39 630 135	33 075 258	(6 554 877)	15 757 246	
Internally generated funds	19 016 000	721 442	19 737 442	18 611 007	(1 126 435)	16 998 546	
Total Capital Funding	83 154 566	1 846 778	85 001 344	74 713 623	(10 287 721)	52 793 807	



APPENDIX C (UNAUDITED)

CASH FLOWS CASH FLOW CASH FLOW Flow PROM OPERATING ACTIVITIES Flow PROM OPERATING ACTIVITIES S 214 578 S 310 796 Property rates, pendities & collection charges 89 142 951 (0) S 91 42 951 92 365 529 3 241 578 S 310 7956 Property rates, pendities & collection charges 22 931 858 (760 068) 22 178 900 212 89 265 712.6 222 20 98 Government-capital 24 138 566 (375 386) 20 383 180 20 777 358 394 178 20 383 015 Government-capital 24 138 566 (375 386) 20 383 180 20 777 358 394 178 20 383 015 Finance charges (396 565 895) 3 327 97 560 (797 270 (797 200) (797 200) (797 200) (797 200) (797 200) (797 200) (797 200) (798 202) (898 083) 146 986 (67 780 027) CASH FLOW FROM INVESTING ACTIVITES 99 22 94 (797 127) 42 62 12 67 21 441 (60 661 094) 13 070 250 (54 333 10) Parter LOSF FROM INVESTING ACTIVITES 3 400 000 3 400 000 3 74 759 174 759 616		ORIGINAL BUDGET 2023 R	BUDGET ADJUSTMENTS 2023 R	FINAL BUDGET 2023 R	ACTUAL OUTCOME 2023 R	BUDGET VARIANCE 2023 R	RESTATED OUTCOME 2022 R
Recipits Property rates, penalties & collection charges 243 523 3 243 523 3 243 523 3 243 523 3 243 523 3 243 523 3 243 523 3 243 523 3 243 723 5 243 723	CASH FLOWS						
Progreps 89 142 951 (0) 89 142 951 92 38 523 3 243 578 88 107 956 Service charges 22 931 588 (770008) 22 171 800 22 315 24 66 (8 95 927) 22 12 29 98 Other revenue 22 931 588 (7700 088) 22 171 800 22 178 266 7 126 22 22 998 Government - capital 24 133 566 (3 75 586) 20 383 180 20 777 358 394 178 20 038 015 Interest 10 432 743 2 86 593 3 229 76 (393 542 919) (362 908 901) 30 634 028 (349 254 713) Finance charges (7 790 000) (733 025) (8 536 025) (8 380 039) 146 986 (6 73 6094) NET CASH FROM OPERATING ACTIVITIES 49 992 294 (7 67 127) 42 262 167 66 752 137 24 489 970 48 421 785 Proceeds on disporal of PPE - 3 400 000 3 574 759 174 759 61 852 Payments - - 3 400 000 3 59 450 135 - 14 650 000 Increase [doccrase] of PPE - 3 400 000	CASH FLOW FROM OPERATING ACTIVITIES						
service integring 241 842 037 (9) 363/24] 223 22 481 663 223 51 245 (8) 969 237) 214 279 34 Other reveue 223 313 88 (760 056) 221 178 05 721 725 722 229 346 Government - operating 73 999 434 90 0391 74 819 825 74 701 669 (118 135) 64 53 4939 Government - capital 24 138 566 (3) 753 886) 20 383 180 20 773 38 394 178 20 083 015 Interest 10 422 743 24 46 549 13 27 922 124 30 129 (648 153) 74 29 277 Paymenti 5uppliers and employees (366 66 585) 3 322 976 (382 5065) (3 380 039) 146 586 (6 7 26 042) Transfers and grants (7 797 000) (7 39 200) (7 39 200) (7 39 200) (7 39 200) 14 6 966 (6 7 26 034) Net CASH FROM OPERATING ACTIVITIES 49 93 92 294 (7 60 127) 42 26 2167 67 52 137 24 48 970 48 42 178 Paymenti (363 154 566) 3 400 000 3 570 759 174 759 616 852 Paymenti <td< td=""><td>Receipts</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Receipts						
Other ververue 22 931 688 7100 22 173 926 7126 22 22 930 Government - operating 73 909 434 910 391 74 819 825 74 701 600 (111 135) 64 53 4938 Government - operating 24 138 566 (3 755 386) 20 383 180 20 777 358 344 178 20 4038 015 More rest 10 432 743 2 446 549 13 279 292 12 430 129 (849 163) 74 29 272 Payments Suppliers and employees (396 665 895) 3 322 976 (393 542 919) (362 008 891) 30 634 028 (449 254 713) Transfers and grants (7 797 000) (739 025) (8 56 025) (8 389 039) 146 996 (6 736 094) NET CASH FROM OPERATING ACTIVITIES 49 932 294 (7 67 0 127) 42 262 167 66 752 137 24 489 970 48 421 785 CASH FROM INVESTING ACTIVITIES 49 932 294 (7 67 0 127) 42 262 167 66 752 137 24 489 970 48 421 785 CASH FROM INVESTING ACTIVITIES 49 932 249 (7 95 001 07 30 222 (7 93 51 341) (69 681 094) 13 070 250 (54 333 310) <td>Property rates, penalties & collection charges</td> <td></td> <td>(0)</td> <td></td> <td>92 386 529</td> <td>3 243 578</td> <td></td>	Property rates, penalties & collection charges		(0)		92 386 529	3 243 578	
Government - operating Government - capital 73 90 9434 910 391 74 819 825 74 701 690 (118 135) 64 534 393 Government - capital 24 138 566 375 386 20 383 180 20 777 358 394 178 20 038 015 Junterest 10 432 743 24 66 599 32 22 976 (333 542 919) (162 906 891) 3 20 634 028 (49 42 54 713) Finance charges (7 802 400) (135 200) (7 937 600) (7 936 992) 608 (7 206 642) Transfers and grants (7 90 7000) (7 30 025) (8 35 6025) (8 389 039) 146 986 (6 73 6 694) NET CASH FROM INVESTING ACTIVITIES 49 932 294 (7 67 0127) 42 262 167 66 752 137 24 489 970 48 421 785 Payments (83 154 566) 403 222 (167 91 75) 174 759 616 852 Payments (83 154 566) 3 000 000 3 400 000 3 574 759 174 759 616 852 CASH FLOWS FROM INVESTING ACTIVITIES (83 154 566) 3 03 222 (79 351 344) (66 61 06 34) 13 070 250 (54 33 33 10)	Service charges	241 842 037	(9 360 374)	232 481 663	223 512 426	(8 969 237)	
Government - capital Interest 24 133 566 10 432 743 275 5386 20 387 53 869 20 383 180 13 279 292 20 777 358 21 430 129 394 178 (394 9163) 20 038 015 7 429 272 Payments -	Other revenue		, ,				
Interest 10 432 743 2 846 549 13 279 292 12 430 129 (89 163) 7 429 272 Payments	Government - operating					· · ·	
Payments Suppliers and employees (396 865 895) 3 322 976 (393 542 919) (362 908 891) 30 634 028 (392 547 1) Finance charges (7 802 400) (133 520) (7 937 600) (7 936 992) 60 60 (7 206 602) Transfers and grants (7 797 000) (7 39 025) (8 536 025) (8 89 039) 146 986 (6 736 094) NET CASH FROM INVESTING ACTIVITIES 99 932 294 (7 670 127) 42 26 167 66 752 137 24 489 970 48 421 785 CASH FLOWS FROM INVESTING ACTIVITIES 99 932 294 (7 670 127) 42 26 167 66 752 137 24 489 970 616 852 Payments 3400 000 3 400 000 3 574 759 174 759 616 852 Payments (83 154 566) 403 222 (82 751 344) (69 681 094) 13 070 250 (53 3716 458) CASH FLOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 341) 13 245 00 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 341) 13 245 00 (Government - capital				20 777 358	394 178	
Suppliers and employees (396 865 895) 3 322 976 (393 542 919) (362 908 891) 30 634 028 (349 254 713) Finance charges (7 802 400) (13 5 200) (7 93 7 600) (7 39 5 992) 608 (7 726 042) Transfers and grants (7 99 200) (7 39 205) (8 380 625) (8 380 92) 146 986 (6 7 36 094) NET CASH FROM OPERATING ACTIVITIES 49 932 294 (7 67 0127) 42 262 167 66 752 137 24 489 970 48 421 785 CASH FLOWS FROM INVESTING ACTIVITIES 99 932 294 (7 67 0127) 42 262 167 66 752 137 24 489 970 48 421 785 Payments - 3 400 000 3 400 000 3 574 759 174 759 616 852 CASH LOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 166 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) <	Interest	10 432 743	2 846 549	13 279 292	12 430 129	(849 163)	7 429 272
Finance charges (7 802 400) (135 200) (7 937 600) (7 936 992) 608 (7 206 042) Transfers and grants (7 797 000) (7 39 025) (8 536 025) (8 389 039) 146 986 (6 736 094) NET CASH FROM OPEATING ACTIVITIES 49 932 294 (7 670 127) 42 262 167 66 752 137 24 489 970 48 421 785 CASH FROM INVESTING ACTIVITIES *<	Payments						
Transfers and grants (7 797 000) (739 025) (8 536 025) (8 389 039) 146 986 (6 736 094) NET CASH FROM OPERATING ACTIVITIES 49 932 294 (7 670 127) 42 26 167 66 752 137 24 489 970 48 421 785 CASH FLOWS FROM INVESTING ACTIVITIES - 3 400 000 3 400 000 3 574 759 174 759 616 852 Payments - <th< td=""><td>Suppliers and employees</td><td>(396 865 895)</td><td>3 322 976</td><td>(393 542 919)</td><td>(362 908 891)</td><td>30 634 028</td><td>(349 254 713)</td></th<>	Suppliers and employees	(396 865 895)	3 322 976	(393 542 919)	(362 908 891)	30 634 028	(349 254 713)
NET CASH FROM OPERATING ACTIVITIES 49 932 294 (7 670 127) 42 262 167 66 752 137 24 489 970 48 421 785 CASH FLOWS FROM INVESTING ACTIVITIES Receipts - 3 400 000 3 574 759 174 759 616 852 Payments - 3 400 000 3 400 000 3 574 759 174 759 616 852 Capital assets (83 154 566) 403 222 (82 751 344) (69 681 094) 13 070 250 (54 333 310) NET CASH USED IN INVESTING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 166 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) Increase (inconsume deposits 394 572 428 395 000 503 812 108 812	Finance charges	(7 802 400)	(135 200)	(7 937 600)	(7 936 992)	608	(7 206 042)
CASH FLOWS FROM INVESTING ACTIVITIES Receipts Proceeds on disposal of PPE - 3 400 000 3 574 759 174 759 616 852 Payments -<	Transfers and grants	(7 797 000)	(739 025)	(8 536 025)	(8 389 039)	146 986	(6 736 094)
Receipts Proceeds on disposal of PPE - 3 400 000 3 400 000 3 574 759 174 759 616 852 Payments -	NET CASH FROM OPERATING ACTIVITIES	49 932 294	(7 670 127)	42 262 167	66 752 137	24 489 970	48 421 785
Proceeds on disposal of PPE 3 400 000 3 574 759 174 759 616 852 Payments Capital assets (83 154 566) 403 222 (82 751 344) (69 681 094) 13 070 250 (54 333 310) NET CASH USED IN INVESTING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) Borrowing long term/refinancing 40 000 000 (369 865) 39 630 135 39 630 135 14 650 000 Increase (decrease) in consumer deposits 349 572 428 395 000 503 812 108 812 466 654 Payments 30 312 617 (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 <td>CASH FLOWS FROM INVESTING ACTIVITIES</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	CASH FLOWS FROM INVESTING ACTIVITIES						
Payments Capital assets - Capital assets (83 154 566) 403 222 (82 751 344) (69 681 094) 13 070 250 (54 333 310) NET CASH USED IN INVESTING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES 8 8 9 39 630 135 39 630 135 - 14 650 000 Increase (decrease) in consumer deposits 394 572 428 395 000 50 38 122 108 812 466 654 Payments 8 8 9 10 081 955 (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1942 467 Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 143 588 264 141 657 97	Receipts						
Capital assets (83 154 566) 403 222 (82 751 344) (69 681 094) 13 070 250 (54 333 310) NET CASH USED IN INVESTING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES Receipts 39 630 135 39 630 135 39 630 135 - 14 650 000 Increase (decrease) in consumer deposits 394 572 428 395 000 503 812 108 812 466 654 Payments Repayment of borrowing (10 081 955) (2 217 021) (12 298 976) (9 657 711) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1942 467 Repayment of borrowing (12 084 6973 17 141 291 143 588 264 143 588 264 - 141 657 97	Proceeds on disposal of PPE	-	3 400 000	3 400 000	3 574 759	174 759	616 852
NET CASH USED IN INVESTING ACTIVITIES (83 154 566) 3 803 222 (79 351 344) (66 106 334) 13 245 010 (53 716 458) CASH FLOWS FROM FINANCING ACTIVITIES Receipts 39 630 135 39 630 135 - 14 650 000 Increase (decrease) in consumer deposits 39 4572 428 395 000 503 812 108 812 466 654 Payments Repayment of borrowing (10 081 955) (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1942 467 Cash/cash equivalents at the year begin: 12 6 446 973 17 14 1291 143 588 264 143 588 264 - 14 165 797	Payments		-				
CASH FLOWS FROM FINANCING ACTIVITIES Receipts Borrowing long term/refinancing 40 000 000 (369 865) 39 630 135 39 630 135 - 14 650 000 Increase (decrease) in consumer deposits 394 572 428 395 000 503 812 108 812 466 654 Payments 100 81 955 (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1 942 467 Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 143 588 264 - 141 645 797	Capital assets	(83 154 566)	403 222	(82 751 344)	(69 681 094)	13 070 250	(54 333 310)
Receipts Borrowing long term/refinancing 40 000 000 (369 865) 39 630 135 39 630 135 - 14 650 000 Increase (decrease) in consumer deposits 394 572 428 395 000 503 812 108 812 466 654 Payments Repayment of borrowing (10 081 955) (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1 942 467 Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 - 141 645 797	NET CASH USED IN INVESTING ACTIVITIES	(83 154 566)	3 803 222	(79 351 344)	(66 106 334)	13 245 010	(53 716 458)
Borrowing long term/refinancing Increase (decrease) in consumer deposits 40 000 000 394 572 (369 865) 428 39 630 135 39 630 135 39 630 135 503 812 - 14 650 000 466 654 Payments Repayment of borrowing (10 081 955) (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1 942 467 Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 143 588 264 - 141 645 797	CASH FLOWS FROM FINANCING ACTIVITIES						
Increase (decrease) in consumer deposits 394 572 428 395 000 503 812 108 812 466 654 Payments Repayment of borrowing (10 081 955) (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1 942 467 Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 143 588 264 - 141 645 797	Receipts						
Increase (decrease) in consumer deposits 394 572 428 395 000 503 812 108 812 466 654 Payments Repayment of borrowing (10 081 955) (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1 942 467 Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 143 588 264 - 141 645 797	•	40 000 000	(369 865)	39 630 135	39 630 135	-	14 650 000
Repayment of borrowing (10 081 955) (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1 942 467 Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 143 588 264 - 141 645 797		394 572	428		503 812	108 812	466 654
Repayment of borrowing (10 081 955) (2 217 021) (12 298 976) (9 657 171) 2 641 805 (7 879 514) NET CASH FROM FINANCING ACTIVITIES 30 312 617 (2 586 458) 27 726 159 30 476 776 2 750 617 7 237 140 NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1 942 467 Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 143 588 264 - 141 645 797	Payments						
NET INCREASE/ (DECREASE) IN CASH HELD (2 909 655) (6 453 363) (9 363 018) 31 122 578 40 485 596 1 942 467 Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 - 141 645 797	-	(10 081 955)	(2 217 021)	(12 298 976)	(9 657 171)	2 641 805	(7 879 514)
Cash/cash equivalents at the year begin: 126 446 973 17 141 291 143 588 264 - 141 645 797	NET CASH FROM FINANCING ACTIVITIES	30 312 617	(2 586 458)	27 726 159	30 476 776	2 750 617	7 237 140
	NET INCREASE/ (DECREASE) IN CASH HELD	(2 909 655)	(6 453 363)	(9 363 018)	31 122 578	40 485 596	1 942 467
	Cash/cash equivalents at the year begin:	126 446 973	17 141 291	143 588 264	143 588 264	-	141 645 797
						40 485 596	



APPENDIX D (UNAUDITED)

OPERATING DEPARTMENTAL REVENUE AND EXPENDITURE FOR THE YEAR END 30 JUNE 2023

	OPERATING REVENUE						OPERATING E	XPENDITURE	
	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE	C	RIGINAL BUDGET	FINAL BUDGET	ACTUAL OUTCOME	BUDGET VARIANCE
	R	R	R	%		R	R	R	%
Vote 1 - Municipal Manager	57 657 000	58 043 951	41 401 904	-29%		32 593 480	33 722 260	32 843 164	-3%
Mayor and Council	-	-	-	0%		10 602 000	11 492 800	11 344 577	-1%
Municipal Manager	57 657 000	57 600 000	40 987 407	-29%		15 608 900	15 510 800	15 380 279	-1%
Economic DevelopmentPlanning	-	443 951	414 497	-7%		4 882 300	5 558 260	4 913 809	-12%
Internal Audit	-	-	-	0%		1 500 280	1 160 400	1 204 498	4%
Vote 2 - Finance	109 990 236	116 398 761	124 772 037	7%		46 097 500	43 535 988	39 806 242	-9%
Finance	109 985 236	116 348 761	124 706 124	7%		32 550 500	30 462 988	27 533 958	-10%
Budget and Treasury Office	-	-	-	0%		2 432 000	2 462 000	2 464 307	0%
Supply Chain Management	5 000	50 000	65 913	32%		8 684 000	8 525 000	8 030 909	-6%
Director Finance Services	-	-	-	0%		2 431 000	2 086 000	1 777 068	-15%
Vote 3 - Corporate Services	3 128 000	3 093 000	6 544 371	112%		38 156 451	37 161 900	32 858 709	-12%
Planning and Development	225 000	190 000	235 798	24%		5 797 151	5 796 000	5 614 268	-3%
Human Resources	2 900 000	2 900 000	6 305 175	117%		16 075 000	16 216 000	13 804 024	-15%
Information Technology	-	-	-	0%		4 613 300	4 971 000	5 017 034	1%
Administrative and Corporate Support	3 000	3 000	3 398	13%		9 423 000	7 901 700	6 267 771	-21%
Director Corporate Services	-	-	-	0%		2 248 000	2 277 200	2 155 612	-5%
Vote 4 - Technical Services	258 169 600	252 208 399	249 594 489	-1%		289 667 350	295 373 039	278 600 297	-6%
Building Control	1 551 000	2 101 000	2 340 792	11%		2 888 500	2 605 370	2 524 591	-3%
Project Management Unit	2 785 564	2 881 698	2 881 700	0%		3 842 850	4 301 480	4 387 230	2%
Property Services	2 595 000	4 695 000	951 607	-80%		7 444 900	7 865 975	7 545 466	-4%
Director Technical Services	-	-	-	0%		2 139 000	1 609 000	1 483 898	-8%
Solid Waste Removal	32 837 000	32 871 665	39 807 619	21%		45 579 100	47 977 549	47 400 977	-1%
Street Cleaning	-	-	-	0%		4 971 650	4 901 000	4 597 535	-6%
Sewerage	17 786 000	17 936 000	21 717 537	21%		12 352 600	12 014 441	10 077 844	-16%
Waste Water Treatment	-	-	-	0%		2 064 000	2 489 000	2 035 470	-18%
Storm Water Management	-	-	-	0%		802 600	822 964	1 047 116	27%
Water Distribution	38 004 036	39 923 036	42 812 196	7%		21 713 250	27 482 981	24 647 370	-10%
Water Treatment	-	-	-	0%		1 795 500	1 924 000	1 994 714	4%
Roads	1 858 000	1 877 000	1 802 750	-4%		33 734 200	33 814 744	32 971 853	-2%
Electricity	160 753 000	149 923 000	137 280 289	-8%		149 039 550	146 156 535	136 558 281	-7%
Street Lighting	-	-	-	0%		1 299 650	1 408 000	1 327 952	-6%



APPENDIX D (UNAUDITED)

OPERATING DEPARTMENTAL REVENUE AND EXPENDITURE FOR THE YEAR END 30 JUNE 2023

		OPERATING REVENUE					OPERATING EXPENDITURE				
	ORIGINAL BUDGET R	FINAL BUDGET R	ACTUAL OUTCOME R	BUDGET VARIANCE %		ORIGINAL BUDGET R	FINAL BUDGET R	ACTUAL OUTCOME R	BUDGET VARIANCE %		
Vote 5 - Community Services	43 202 000	41 732 389	43 272 314	4%		81 554 656	80 571 557	76 227 575	-5%		
Director Community Services	-	-	-	0%		3 210 000	3 950 954	3 796 388	-4%		
Libraries and Archives	8 074 000	8 426 885	8 452 769	0%		8 616 000	8 956 285	8 215 127	-8%		
Community Halls and Facilities	183 000	233 000	299 904	29%		4 020 800	3 760 522	3 623 143	-4%		
Cemetaries	600 000	550 000	513 696	-7%		1 235 700	1 001 448	930 195	-7%		
Housing Core	22 000	-	-	0%		1 912 000	1 923 197	1 857 854	-3%		
Housing Non-Core	1 650 000	-	40 413	0%		1 745 000	41 000	37 755	-8%		
Traffic Control	21 262 000	22 512 635	23 064 602	2%		33 317 042	36 051 680	35 849 553	-1%		
Fire Fighting and Protection	5 000	5 000	5 794	16%		3 535 150	2 866 594	2 694 368	-6%		
Community Parks	186 000	100 000	115 261	15%		10 038 914	8 498 919	7 757 822	-9%		
Sports Grounds and Stadiums	-	-	172 682	0%		4 087 750	4 087 836	3 432 216	-16%		
Swimming Pools	12 000	20 000	18 816	-6%		1 173 000	1 109 938	958 652	-14%		
Holiday Resorts	5 420 000	5 193 869	5 717 248	10%		6 868 300	6 760 271	5 768 374	-15%		
Road and Traffic Regulation	5 788 000	4 691 000	4 871 128	4%		1 795 000	1 562 913	1 306 128	-16%		
TOTAL	472 146 836	471 476 500	465 585 116	-1%	1 [488 069 437	490 364 744	460 335 987	-6%		

