

2015/16

**TOP LAYER
SERVICE DELIVERY BUDGET
IMPLEMENTATION PLAN**

**BERGRIVIER
MUNICIPALITY**




Municipal Finance Management Act:

Section 53(1)(c)(ii) - Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name H. LINDG

Municipal Manager of Bergrivier Municipality

Signature 

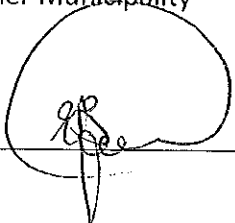
Date 17 / 6 / 15

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name EVERT MAMUCH.

Mayor of Bergrivier Municipality

Signature 

Date 17 / 6 / 15

Capital projects for the 2015/16 financial year

Ref	Budgetary Classification	GIS Project Name	Funding Source	Planned Completion												Total	2016/2017	2017/2018	2018/2019	
				July 2015	Aug 2015	Sep 2015	Oct 2015	Nov 2015	Dec 2015	Jan 2016	Feb 2016	Mar 2016	Apr 2016	May 2016	June 2016					
1	Technical Services	Water	cr														10,000	10,000	10,000	
2	Technical Services	Water	cr															25,000	25,000	25,000
3	Technical Services	Water	cr															100,000	100,000	120,000
4	Technical Services	Water	cr															20,000	20,000	20,000
5	Technical Services	Water	cr															80,000	80,000	
6	Technical Services	Water	To be determined																35,000	
7	Technical Services	Water	To be determined																35,000	
8	Technical Services	Water	cr																100,000	300,000
9	Technical Services	Water	mlg																7,096,200	7,096,200
10	Technical Services	Water	el																	2,961,470
11	Technical Services	Water	mlg																	2,961,470
12	Technical Services	Water	cr																	120,000
13	Technical Services	Water	cr																	150,000
14	Technical Services	Water	cr																	230,000
15	Technical Services	Water	To be determined																	5,263,158
16	Technical Services	Waste Management	cr																	6,000
17	Technical Services	Waste Management	cr																	6,000
18	Technical Services	Waste Management	cr																	10,000
19	Technical Services	Waste Management	cr																	35,000
20	Technical Services	Waste Management	To be determined																	2,100,000
21	Technical Services	Waste Management	el																	0
22	Technical Services	Waste Management	To be determined																	3,811,404
23	Corporate Services	Public Safety	cr																	200,000
24	Corporate Services	Public Safety	cr																	20,000
25	Corporate Services	Public Safety	cr																	0
26	Council	Executive and council	cr																	15,000

Capital projects for the 2015/16 financial year

Proj	Division	G/S Classification	Project Name	Funding Source	Planned Start Date	Planned Completion	Ward	2015/16 Financial Year												Total	2017/2018	2018/2019			
								Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec						
103	Technical Services	Electricity	Diverse equipment	cr	2015/07/01	2016/06/30	All	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	10,000	12,000	15,000	
104	Technical Services	Electricity	Generator: Pressure towers (DKB)	To be determined	2017/07/01	2018/06/30	6														0	0	200,000		
105	Technical Services	Electricity	Master streetlights	cr	2015/07/01	2016/06/30	All	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000	30,000	30,000	30,000	
106	Technical Services	Electricity	Replace street lights	cr	2015/07/01	2016/06/30	All	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	100,000	120,000	120,000	
107	Technical Services	Electricity	Larger HT switches - standby battery cell	cr	2015/07/01	2016/06/30	All	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	50,000				
108	Technical Services	Electricity	Install mini-sub for increased demand in industrial area	oi	2015/07/01	2016/06/30	2	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	320,000	320,000	320,000			
109	Technical Services	Electricity	Mtd block lines	cr	2015/07/01	2016/06/30	All	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	180,000	180,000	200,000				
110	Technical Services	Electricity	High tension pole replacements	cr	2017/07/01	2019/06/30	All														0	0	50,000		
111	Technical Services	Electricity	HT supply from main substation to Piet Retief Street switch station (Reuse existing main line material)	To be determined	2017/07/01	2018/06/30	3														0	0	100,000		
112	Technical Services	Electricity	Network Renewals	cr	2015/07/01	2016/06/30	All	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	800,000	800,000	600,000		900,000		
113	Technical Services	Electricity	Replacing conventional electricity meters with prepaid	cr	2015/07/01	2016/06/30	All	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000	750,000	500,000		650,000		
114	Technical Services	Electricity	Bulk Services Upgrade to Monte Bertha	doc	2015/07/01	2016/06/30	2	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000	1,500,000			1,500,000			
115	Technical Services	Electricity	Development 100 RDP Houses	doc	2015/07/01	2016/06/30	7	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000	1,500,000			1,500,000			
116	Technical Services	Electricity	Low Cost Housing	To be determined	2017/07/01	2019/06/30	7														0	0	3,000,000		5,000,000
117	Corporate Services	Public Safety	1x 4x4 LDV Fire Fighting Vehicles	To be determined	2018/07/01	2019/06/30	All														0	0		500,000	
118	Corporate Services	Public Safety	Fire fighting equipment	cr	2015/07/01	2016/06/30	All	10,000	10,000	20,000	30,000	0	0	0	0	0	0	0	70,000	70,000	65,000		75,000		
119	Corporate Services	Public Safety	Disaster Management Centres Phase 1	cr	2018/07/01	2019/06/30	All														0	0	0	200,000	
120	Corporate Services	Planning and development	Diverse equipment	cr	2015/07/01	2016/06/30	All	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	10,000			0			
121	Corporate Services	Community and social services	Book Detection System	paak	2017/07/01	2019/06/30	All														0	0		220,000	
122	Corporate Services	Corporate Services	Replacement of photocopiers	paak	2015/07/01	2016/06/30	All	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	100,000			100,000		0	
123	Corporate Services	Community and social services	Airconditioners	paak	2015/07/01	2016/06/30	All	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000	50,000			50,000		60,000	

Capital projects for the 2015/16 financial year

ID	Directorate	Classification	GES	Project Name	Ending source	Planned start date	Planned completion	Ward												2018/2019						
								2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27							
124	Corporate Services	Community and social services	Community	Shelves/Tables/O office furniture for libraries	park	2015/07/01	2016/06/30	All	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	80,000	100,000		
125	Corporate Services	Community and social services	Community	Enlarge Dwaikensbos Library	park	2015/07/01	2016/06/30	6	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	250,000	
126	Technical Services	Housing	Community	Housing	both	2015/07/01	2016/06/30	1,3,4,6,7	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	38,550,000	38,550,000	
127	Technical Services	Community and social services	Community	Diverse equipment	cr	2015/07/01	2016/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
128	Technical Services	Community and social services	Community	Tools	cr	2015/07/01	2016/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
129	Technical Services	Community and social services	Community	Gravel access roads - cemetery	cr	2017/07/01	2019/06/30	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
130	Technical Services	Community and social services	Community	Expansion of cemetery	cr	2015/07/01	2016/06/30	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
131	Technical Services	Community and social services	Community	Fence new cemetery: Porterville	cr	2017/07/01	2019/06/30	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
132	Technical Services	Community and social services	Community	Upgrade entrance and parking	To be determined	2018/07/01	2019/06/30	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
133	Technical Services	Community and social services	Community	Toilets at cemetery 2	cr	2018/07/01	2019/06/30	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
134	Technical Services	Community and social services	Community	Toilet and store - Noordhoek cemetery	cr	2018/07/01	2019/06/30	7	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
135	Corporate Services	Corporate Services	Corporate	Office equipment	cr	2015/07/01	2016/06/30	All	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	10,000	
136	Corporate Services	Corporate Services	Corporate	Photocopiers	cr	2015/07/01	2016/06/30	All	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000	300,000	
137	Corporate Services	Corporate Services	Corporate	Back-up disks	cr	2017/07/01	2018/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
138	Corporate Services	Corporate Services	Corporate	Upgrade IT system (SITA Report)	sk	2017/07/01	2018/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
139	Corporate Services	Corporate Services	Corporate	Microsoft volume licensing	MSIG	2015/07/01	2016/06/30	All	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	600,000	600,000	
140	Corporate Services	Corporate Services	Corporate	Replacement of computers	cr	2015/07/01	2016/06/30	All	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	200,000	
141	Technical Services	Water	Water	Water Infrastructure PB	To be determined	2018/07/01	2019/06/30	3,4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
142	Council	Executive and council	Executive and council	Diverse office furniture and equipment	To be determined	2018/07/01	2019/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
143	Council	Executive and council	Executive and council	Computer replacement council (MIM)	To be determined	2018/07/01	2019/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
144	Council	Executive and council	Executive and council	Printers (Replace)	To be determined	2017/07/01	2019/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
145	Council	Executive and council	Executive and council	Computers (Replace)	To be determined	2017/07/01	2019/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
146	Corporate Services	Public Safety	Public Safety	Radio network for Disaster Management & Traffic Services	cr	2015/07/01	2016/06/30	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Capital projects for the 2015/16 financial year

Ref	Directorate	GFs Classification	Project Name	Funding Source	Planned Start Date	Planned Completion	Value	Aug 2015	Sep 2015	Oct 2015	Nov 2015	Dec 2015	Jan 2016	Feb 2016	Mar 2016	Apr 2016	May 2016	Jun 2016	Jul 2016	2015/2016 Total	2016/2017	2017/2018	2018/2019	
166	Technical Services	Road Transport	Pave sidewalks NH/Voorrekker RD	sk	2015/07/01	2016/06/30	7	0	0	0	0	0	0	0	0	0	0	0	0	0	100,000	0	0	0
167	Technical Services	Road transport	Diverse equipment	mig	2015/07/01	2016/06/30	All	100,000	0	0	0	0	0	0	0	0	0	0	0	0	140,000	0	0	0
168	Corporate Services	Planning and development	Electronic Building Control register	MSIG	2015/07/01	2016/06/30	All	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	40,000	40,000			
169	Corporate Services	Corporate	Air conditioning PV Office	cr	2015/07/01	2016/06/30	1	0	15,000	0	0	0	0	0	0	0	0	0	0	0	15,000	15,000		
170	Technical Services	Waste Water Management	Sewer Renewals	cr	2017/07/01	2019/06/30	All														0	0	50,000	
171	Technical Services	Electricity	ESKOM Load Shed Generators	cr	2015/07/01	2016/06/30	All	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	210,000	210,000			
172	Financial Services	Budget and treasury office	GIS STYELSEL	cr	2015/07/01	2016/06/30	All	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	250,000			

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Monthly Cashflow for the 2015/16 financial year

Line Item	GFS Classification	July			August			September		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	Executive and council	0	913,000	0	7,158,000	1,881,000	8,405	50,000	1,493,000	8,405
Budget and treasury office	Budget and treasury office	15,269,000	1,147,000	0	3,832,000	1,357,000	83,000	3,755,000	1,711,000	83,000
Corporate services	Corporate services	8,000	1,669,000	0	93,000	1,532,000	122,000	9,000	1,868,000	167,000
Community and social services	Community and social services	237,000	526,000	0	28,000	472,000	50,500	23,000	488,000	50,500
Sport and recreation	Sport and recreation	220,000	841,000	0	675,000	1,016,000	89,238	538,000	939,000	99,238
Public safety	Public safety	120,000	745,000	0	4,000	760,000	10,000	329,000	803,000	10,000
Housing	Housing	3,000	170,000	2,800,000	3,000	150,000	2,800,000	9,841,000	148,000	2,800,000
Planning and development	Planning and development	58,000	259,000	0	64,000	395,000	5,000	67,000	353,000	5,000
Road transport	Road transport	270,000	2,082,000	100,000	718,000	1,870,000	110,000	300,000	1,847,000	125,000
Electricity	Electricity	7,914,000	9,850,000	0	7,205,000	9,713,000	569,000	8,330,000	2,360,000	569,000
Water	Water	2,395,000	1,392,000	1,500,000	2,569,000	1,170,000	2,000,000	1,465,000	1,322,000	1,540,000
Waste water management	Waste water management	2,131,000	698,000	0	765,000	744,000	0	655,000	813,000	10,000
Waste management	Waste management	3,323,000	1,354,000	0	1,291,000	1,454,000	15,000	1,126,000	1,400,000	65,000
TOTAL		31,942,000	21,656,000	4,400,000	24,712,000	22,524,000	5,862,143	26,288,000	15,550,000	5,532,143

Monthly Cashflow for the 2015/16 financial year

Line Item	GFS Classification	October			November			December		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	Executive and council	5,923,000	1,493,000	8,405	50,000	1,493,000	8,405	50,000	1,516,000	8,405
Budget and treasury office	Budget and treasury office	4,068,000	1,854,000	83,000	4,169,000	2,337,000	83,000	3,845,000	1,463,000	83,000
Corporate services	Corporate services	10,000	1,625,000	174,000	386,000	2,073,000	302,000	189,000	2,870,000	147,000
Community and social services	Community and social services	1,432,000	481,000	110,500	16,000	704,000	130,500	1,628,000	484,000	110,500
Sport and recreation	Sport and recreation	259,000	1,025,000	1,049,238	1,308,000	1,511,000	84,238	320,000	961,000	74,238
Public safety	Public safety	-9,000	708,000	20,000	268,000	941,000	30,000	3,000	753,000	0
Housing	Housing	4,000	157,000	2,800,000	9,641,000	232,000	2,800,000	3,000	145,000	2,800,000
Planning and development	Planning and development	179,000	351,000	5,000	78,000	418,000	5,000	86,000	352,000	5,000
Road transport	Road transport	209,000	1,944,000	640,000	257,000	2,926,000	185,000	151,000	2,012,000	110,000
Electricity	Electricity	6,914,000	7,606,000	569,000	9,372,000	11,118,000	569,000	6,807,000	2,059,000	569,000
Water	Water	1,441,000	1,269,000	1,601,470	9,186,000	1,489,000	1,000,000	2,172,000	1,917,000	700,000
Waste water management	Waste water management	770,000	755,000	35,000	1,790,000	818,000	375,000	777,000	987,000	200,000
Waste management	Waste management	1,316,000	1,396,000	50,000	2,846,000	2,211,000	250,000	1,342,000	1,547,000	650,000
TOTAL		22,516,000	20,664,000	7,445,618	39,587,000	28,921,000	5,822,143	17,573,000	17,066,000	5,457,243

Monthly Cashflow for the 2015/16 financial year

Line Item	GFS Classification	January			February			March		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	Executive and council	50,000	1,516,000	8,405	50,000	1,516,000	8,405	4,855,000	1,497,000	8,405
Budget and treasury office	Budget and treasury office	3,875,000	1,400,000	83,000	3,885,000	1,315,000	83,000	3,971,000	1,205,000	83,000
Corporate services	Corporate services	18,000	1,989,000	122,000	25,000	2,123,000	165,000	205,000	2,220,000	122,000
Community and social services	Community and social services	20,000	494,000	50,500	649,000	700,000	50,500	22,000	486,000	50,500
Sport and recreation	Sport and recreation	282,000	1,395,000	74,238	289,000	1,115,000	74,238	863,000	932,000	254,238
Public safety	Public safety	2,000	723,000	0	306,000	704,000	200,000	139,000	691,000	750,000
Housing	Housing	5,785,000	57,000	2,179,000	3,000	66,000	2,691,785	3,000	62,000	4,000,000
Planning and development	Planning and development	64,000	354,000	5,000	96,000	362,000	5,000	89,000	359,000	5,000
Road transport	Road transport	182,000	1,839,000	160,000	852,000	1,984,000	2,100,000	245,000	1,813,000	140,000
Electricity	Electricity	10,322,000	6,712,000	569,000	7,705,000	5,999,000	569,000	9,975,000	7,395,000	569,000
Water	Water	3,514,000	1,521,000	535,000	2,807,000	1,875,000	1,100,000	6,526,000	1,583,000	616,200
Waste water management	Waste water management	860,000	814,000	40,000	806,000	838,000	135,000	1,596,000	765,000	160,000
Waste management	Waste management	1,405,000	1,523,000	250,000	1,396,000	651,000	0	2,600,000	1,294,000	0
TOTAL		25,992,000	20,537,000	4,076,143	18,870,000	19,448,000	7,819,288	31,039,000	20,302,000	6,253,343

Monthly Cashflow for the 2015/16 financial year

Life Item	GFS Classification	April		May		June	
		Revenue	Capital Exp.	Revenue	Capital Exp.	Revenue	Capital Exp.
Executive and council	Executive and council	50,000	8,405	55,000	8,405	107,000	2,204,140
Budget and treasury office	Budget and treasury office	4,125,000	83,000	4,248,000	83,000	4,175,000	1,185,329
Corporate services	Corporate services	11,000	122,000	15,000	122,000	344,000	3,760,000
Community and social services	Community and social services	673,000	55,500	1,092,000	50,500	423,000	667,000
Sport and recreation	Sport and recreation	267,000	1,034,238	158,000	1,448,000	180,330	1,315,000
Public safety	Public safety	74,000	736,000	132,000	804,000	2,772,000	3,238,111
Housing	Housing	13,496,000	5,231,000	2,000	3,556,115	3,000	118,000
Planning and development	Planning and development	80,000	5,000	108,000	5,000	136,000	579,000
Road transport	Road transport	155,000	40,000	176,000	290,000	1,311,000	2,943,500
Electricity	Electricity	8,109,000	569,000	8,317,000	569,000	4,548,000	10,518,500
Water	Water	2,209,000	142,000	2,912,000	133,000	1,893,670	2,899,000
Waste water management	Waste water management	819,000	69,000	799,000	17,000	747,000	1,473,000
Waste management	Waste management	1,429,000	0	1,403,000	2,000	1,367,892	2,687,892
TOTAL		19,579,000	6,449,143	19,417,000	5,511,210	17,947,000	4,374,100

Monthly Cashflow for the 2015/16 financial year

Life Span	GIS Classification	TOTAL		
		Revenue	Operational Exp.	Capital Exp.
Executive and council	Executive and council	18,408,000	18,448,140	84,050
Budget and treasury office	Budget and treasury office	59,164,000	27,583,329	850,000
Corporate services	Corporate services	1,313,000	25,110,000	2,229,000
Community and social services	Community and social services	6,243,000	6,567,000	719,000
Sport and recreation	Sport and recreation	5,359,330	13,232,000	2,687,330
Public safety	Public safety	4,140,000	11,606,111	1,020,000
Housing	Housing	38,587,000	1,494,000	38,550,000
Planning and development	Planning and development	1,102,000	4,412,000	50,000
Road transport	Road transport	4,826,000	24,981,500	4,380,000
Electricity	Electricity	95,519,000	87,341,500	5,690,000
Water	Water	39,029,670	19,075,000	10,877,670
Waste water management	Waste water management	12,515,000	10,219,000	1,446,000
Waste management	Waste management	20,944,000	18,159,892	637,000
TOTAL	TOTAL	307,051,000	258,294,972	69,200,050

Revenue by Source for the 2015/16 financial year

Line Item	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	14,954,000	3,099,000	3,366,000	3,372,000	3,267,000	3,397,000	3,306,000	3,389,000	3,386,000	3,386,000	3,490,000	3,416,000	51,928,000
Service charges - electricity revenue	6,856,000	6,893,000	8,303,000	6,884,000	6,684,000	6,792,000	10,309,000	7,645,000	8,330,000	8,091,000	8,299,000	4,490,000	89,576,000
Service charges - water revenue	1,514,000	1,542,000	1,445,000	1,431,000	2,328,000	2,168,000	3,501,000	2,804,000	2,869,000	2,182,000	2,445,000	0	24,230,000
Service charges - sanitation revenue	950,000	765,000	655,000	769,000	816,000	777,000	860,000	806,000	799,000	819,000	799,000	743,000	9,558,000
Service charges - refuse revenue	1,514,000	1,293,000	1,118,000	1,293,000	1,329,000	1,345,000	1,332,000	1,333,000	1,328,000	1,377,000	1,342,000	1,348,000	15,948,000
Rental of facilities and equipment	209,000	495,000	329,000	252,000	245,000	461,000	277,000	279,000	343,000	259,000	149,000	199,000	3,697,000
Interest earned - external investment	94,000	181,000	180,000	163,000	190,000	187,000	159,000	177,000	158,000	272,000	262,000	269,000	2,250,000
Interest earned - outstanding debts	120,000	1,000	185,000	193,000	305,000	224,000	240,000	252,000	204,000	246,000	231,000	213,000	3,060,000
Fines	120,000	1,000	327,000	-11,000	249,000	1,000	0	300,000	138,000	73,000	130,000	2,779,000	4,107,000
Licenses and permits	128,000	128,000	141,000	145,000	162,000	132,000	187,000	214,000	162,000	159,000	181,000	1,096,000	1,560,000
Agency services	147,000	167,000	154,000	167,000	4,101,000	1,665,000	166,000	1,174,000	8,259,000	866,000	1,843,000	2,469,000	20,411,000
Transfers recognized - operational	4,895,000	7,609,000	63,000	7,406,000	249,000	222,000	278,000	285,000	262,000	274,000	246,000	667,000	30,337,000
Other revenue	180,000	148,000	174,000	352,000	249,000	222,000	278,000	285,000	262,000	274,000	246,000	667,000	3,337,000
TOTAL	27,742,000	22,811,000	16,650,000	22,516,000	20,025,000	17,973,000	20,599,000	18,664,000	26,238,000	18,404,000	19,417,000	27,910,000	251,769,000

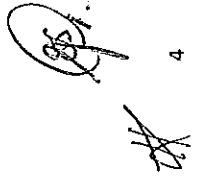
Ref	Directorate	Strategic Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
1	Council	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Number of formal households that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network as at 30 June 2016	Number of households which are billed for water or have pre paid meters as at 30 June 2016	All	Director Finance	Last Value	Number	8885	0	0	0	8885
2	Council	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Number of formal households connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) at 30 June 2016	Number of households which are billed for electricity or have pre paid meters (Excluding Eskom areas) at 30 June 2016	All	Director Finance	Last Value	Number	8551	0	0	0	8551
3	Council	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Number of formal households connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) at 30 June 2016	Number of households which are billed for sewerage at 30 June 2016	All	Director Finance	Last Value	Number	6914	0	0	0	6914
4	Council	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Number of formal households for which refuse is removed once per week at 30 June 2016	Number of households which are billed for refuse removal at 30 June 2016	All	Director Finance	Last Value	Number	8885	0	0	0	8885

Ref	Directorate	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
5	Council	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Provide free basic water to indigent households	Number of households receiving free basic water	All	Director Finance	Reverse Stand-Alone	Number	2365	0	0	0	2365
6	Council	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Provide free basic electricity to indigent households	Number of households receiving free basic electricity	All	Director Finance	Reverse Stand-Alone	Number	2000	0	0	0	2000
7	Council	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Provide free basic sanitation to indigent households	Number of households receiving free basic sanitation	All	Director Finance	Reverse Stand-Alone	Number	2100	0	0	0	2100
8	Council	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Provide free basic refuse removal to indigent households	Number of households receiving free basic refuse removal	All	Director Finance	Reverse Stand-Alone	Number	2365	0	0	0	2365

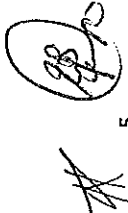
Toplayer Service Delivery Budget Implementation Plan for 2015/16

Ref	Directorate	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
9	Office of the Municipal Manager	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	The percentage of the municipal capital budget actually spent on capital projects as at 30 June 2016 (Actual amount spent on capital projects/Total amount budgeted for capital projects)X100	% of Capital budget spent as at 30 June 2016 [(Actual amount spent on capital projects/Total amount budgeted for capital projects)X100]	All	Municipal Manager	Carry Over	Percentage	95	15	30	60	95
10	Council	To promote cultural and socio economic development of our community	Create full time equivalents (FTE's) in terms of the EPWP programme by 30 June 2016	Number of FTE's created by 30 June 2016	All	Municipal Manager	Accumulative	Number	36	0	0	0	36
11	Office of the Municipal Manager	To create an efficient, effective and accountable administration	100% compliance with the Selection and Recruitment Policy when vacant posts within the 3 highest levels of management are filled subject to suitably qualified candidates	% compliance with the selection and recruitment policy	All	Municipal Manager	Stand-Alone	Percentage	100	100	100	100	100
12	Council	To create an efficient, effective and accountable administration	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2016 [(Total expenditure on training/total personnel budget)/100]	% of personnel budget spent on training [(Total expenditure on training/total personnel budget)/100] as at 30 June 2016	All	Director Corporate Services	Carry Over	Percentage	1	0	0	0	1

Ref	Directorate	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
13	Council	To budget strategically, grow and diversify our revenue and ensure value for money services	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2016 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	Debt to Revenue as at 30 June 2016 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	All	Director Finance	Last Value	Number	2.4	0	0	0	2.4
14	Council	To budget strategically, grow and diversify our revenue and ensure value for money services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2015 (Total outstanding service debtors/ revenue received for services)	Service debtors to revenue as at 30 June 2016 -- (Total outstanding service debtors/ revenue received for services)	All	Director Finance	Reverse Stand-Alone	Percentage	32	0	0	0	32



Ref	Directorate	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
15	Council	To budget strategically, grow and diversify our revenue and ensure value for money services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2016 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2016 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	All	Director Finance	Last Value	Number	14.5	0	0	0	14.5
16	Office of the Municipal Manager	To create an efficient, effective and accountable administration	Improve staff productivity and responsiveness through quarterly leadership development meetings and/or initiatives	Number of Leadership Forum Meetings and/or other leadership initiatives	All	Municipal Manager	Accumulative	Number	4	1	1	1	1
17	Office of the Municipal Manager	To provide open transparent corruption free governance	Achieve an unqualified audit with less than 3 matters in total on Financial Statements, compliance and Performance Management (2014/15 Financial year)	Less than 3 matters in final audit report	All	Municipal Manager	Reverse Stand-Alone	Number	3	0	3	0	0

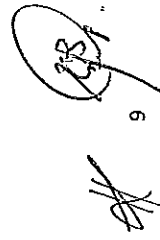


Ref	Directorate	STRATEGIC Objective	(KPI)	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
18	Office of the Municipal Manager	To provide open transparent corruption free governance	Develop a risk based audit plan with an internal audit plan (RBAP) (MFMA - Section 165(2)(a)) and submit to the Audit Committee by 30 June 2016	RBAP with internal audit programme submitted to the Audit Committee by 30 June 2016	All	Municipal Manager	Carry Over	Number	1	0	0	0	1
19	Office of the Municipal Manager	To provide open transparent corruption free governance	Convene a Councillor and Senior Management strategic planning session for the IDP Review and budget process by 30 November 2015	Strategic planning session held by 30 November 2015	All	Municipal Manager	Carry Over	Number	1	0	1	0	0
20	Office of the Municipal Manager	To provide open transparent corruption free governance	100% Compliance with laws and regulations by 30 June 2016 (Main Local Government Legislation) [(Number of sections complied with/Total number of sections listed on the system to be complied with)x100]	% Compliance level by 30 June 2016 as measured by compliance assist	All	Municipal Manager	Carry Over	Percentage	100	100	100	100	100
21	Office of the Municipal Manager	To communicate effectively and be responsive to the needs of the Community	Communicate with the public on a quarterly basis through printed media	Number of editions and/or communications	All	Municipal Manager	Accumulative	Number	8	2	2	2	2
22	Office of the Municipal Manager	To communicate effectively and be responsive to the needs of the Community	Quarterly ward committee meetings and/or engagements	Number of meetings and/or engagements per quarter	All	Municipal Manager	Accumulative	Number	28	7	7	7	7

Ref	Directorate	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
23	Office of the Municipal Manager	To communicate effectively and be responsive to the needs of the Community	Undertake an annual Customer Service evaluation and submit report with recommendations on the improvement of customer service to the Mayoral Committee by 30 June 2016	Customer service evaluations completed and report with recommendations submitted to the Mayoral Committee by 30 June 2016	All	Municipal Manager	Carry Over	Number	1	0	0	0	1
24	Office of the Municipal Manager	To provide open transparent corruption free governance	Monthly submit the Back to Basics report to take part in the provincial intergovernmental programmes	Number of reports submitted by the 15th of each month	All	Municipal Manager	Accumulative	Number	12	3	3	3	3
25	Office of the Municipal Manager	To conserve and manage the natural environment and mitigate the impacts of climate change	Co-ordinate the entry for Greenest Town Competition by the due date	Entry submitted by the due date	All	Municipal Manager	Carry Over	Number	1	1	0	0	0
26	Office of the Municipal Manager	To promote cultural and socio economic development of our community	Develop an implementation plan to implement the LED strategy and submit to the municipal manager by 31 December 2015	Implementation plan developed and submitted to the Municipal Manager by 31 December 2015	All	Municipal Manager	Carry Over	Number	1	0	0	0	1

Ref	Directorate	Strategic Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
27	Corporate Services	To provide open transparent corruption free governance	95% of the MSIG grant spent by 30 June 2016 to implement the SITA report recommendations on software standardisation [(Actual amount spent on the project/Total project allocation)x100]	% of MSIG grant spent on the project by 30 June 2016	All	Director Corporate Services	Carry Over	Percentage	95	0	20	20	95
28	Corporate Services	To create an efficient, effective and accountable administration	Submit a quarterly report on human resource management in the municipality to the Corporate Services Portfolio Committee	Number of reports submitted	All	Director Corporate Services	Accumulative	Number	4	1	1	1	1
29	Corporate Services	To promote the well-being, health, safety and security of our community	95% of the MIG conditional grant allocated to sport spent by 30 June 2016 to upgrade sport infrastructure in accordance with the business plan (Subject to MIG Funding approval) [(Actual amount spent on projects/Total allocation for projects)x100]	% of the MIG conditional grant allocated to sport spent by 30 June 2016	All	Director Corporate Services	Carry Over	Percentage	95	0	0	0	95

Ref	Directorate	STRATEGIC Objective	(KPI)	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
30	Corporate Services	To budget strategically, grow and diversify our revenue and ensure value for money services	Review the revenue enhancement plan for resorts and submit to the Corporate Services Portfolio Committee by 31 December 2015	Revenue enhancement plan for resorts reviewed and submitted to the Corporate Services Portfolio Committee by 31 December 2015	All	Director Corporate Services	Carry Over	Number	1	0	1	0	0
31	Corporate Services	To budget strategically, grow and diversify our revenue and ensure value for money services	Collect 95% of budgeted income by 30 June 2016 for speeding fines (Excluding budgeted debt provision)[(Actual amount collected/total budgeted)x100]	% of budgeted income for speeding fines collected by 30 June 2016	All	Director Corporate Services	Carry Over	Percentage	95	0	0	0	95
32	Corporate Services	To promote cultural and socio economic development of our community	95% spent of the library grant by 30 June 2016 in terms of the approved business plan [(Actual amount spent/Total allocation received)x100]	% of library grant spent by 30 June 2016	All	Director Corporate Services	Carry Over	Percentage	100	15	40	65	100
33	Corporate Services	To develop, manage and regulate the built environment	Develop a uniform Zoning Scheme for the Municipality and submit to council by 30 June 2016	Uniform Zoning Scheme developed and submitted to council by 30 June 2016	All	Director Corporate Services	Carry Over	Number	1	0	0	0	1



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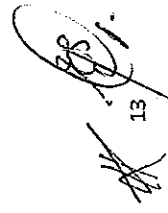
Ref	Directorate	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	(KPI) Calculation	(KPI) Target Type	Annual Target	Q1	Q2	Q3	Q4
34	Corporate Services	To create an efficient, effective and accountable administration	95% of the training budget spent by 30 June 2016 to implement the Work Place Skills Plan [(Total amount spent on training/Total amount budgeted)x100]	% of the training budget spent by 30 June 2016 to implement the Work Place Skills Plan	All	Director Corporate Services	Carry Over	Percentage	95	0	0	0	95
35	Technical Services	To budget strategically, grow and diversify our revenue and ensure value for money services	Limit unaccounted for water to 10% by 30 June 2016 {(Number of Kilolitres Water Purchased or Purified minus Number of Kilolitres Water Sold (incl free basic water) / Number of Kilolitres Water Purchased or Purified x 100}	% unaccounted water by 30 June 2016 {(Number of Kilolitres Water Purchased or Purified minus Number of Kilolitres Water Sold (including Free basic water) / Number of Kilolitres Water Purchased or Purified x 100}	All	Director: Technical Services	Reverse Stand-Alone	Percentage	10	0	0	0	10
36	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	100% of MIG funding allocated to build a new reservoir in Veldrif spent by 30 June 2016 [(Total amount spent/Total amount allocated)x100]	% of MIG funding allocated to built Veldrif reservoir spent by 30 June 2016	7	Director: Technical Services	Carry Over	Percentage	100	15	30	60	100

Ref	Directorate	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
37	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	100% of MIG funding allocated to upgrade the water infrastructure in Porterville spent by 30 June 2016 [(Total amount spent/Total amount allocated)x100]	% MIG Funding allocated to the upgrading of water infrastructure in Porterville spent by 30 June 2016	1	Director: Technical Services	Carry Over	Percentage	100	15	30	60	100
38	Technical Services	To budget strategically, grow and diversify our revenue and ensure value for money services	Limit unaccounted for electricity to 10% by 30 June 2016 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} x 100}	% unaccounted electricity by 30 June 2016 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} x 100}	All	Director: Technical Services	Reverse Stand-Alone	Percentage	10	0	0	0	10
39	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	100% of the MIG conditional grant spent by 30 June 2016 to upgrade infrastructure [(Total amount spent/Total allocated received)x100]	% of MIG conditional grant spent by 30 June 2016	All	Director: Technical Services	Carry Over	Percentage	100	15	30	60	100

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Ref	Directorate	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target			
									Q1	Q2	Q3	Q4
40	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	100% of the conditional road maintenance operational grant spent by 31 March 2016 [(Total amount spent/Total allocated received)x100]	% of conditional road maintenance operational grant spent by 31 March 2016	All	Director: Technical Services	Carry Over	Percentage	0	0	100	100
41	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Upgrade the hostels in Veldrif by 30 June 2016	Number of hostels upgraded by 30 June 2016	7	Director: Technical Services	Accumulative	Number	0	0	0	34
42	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Complete the top structures on Erf 3046 in Veldrif by 30 June 2016	Number of top structures completed by 30 June 2016	7	Director: Technical Services	Accumulative	Number	0	0	0	89
43	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Complete the servicing of sites in Albatros Street in Veldrif by 30 June 2016	Number of sites serviced by 30 June 2016	7	Director: Technical Services	Accumulative	Number	0	0	0	107

Ref	Directorate	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
44	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Complete the top structures in Albatros Street in Veldrif by 30 June 2016	Number of top structures completed by 30 June 2016	7	Director: Technical Services	Accumulative	Number	18	0	0	0	18
45	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Complete the servicing of sites in Veldrif by 30 June 2016	Number of sites serviced by 30 June 2016	1	Director: Technical Services	Accumulative	Number	134	0	0	0	134
46	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Complete the top structures in Porterville by 30 June 2016	Number of top structures completed by 30 June 2016	1	Director: Technical Services	Accumulative	Number	116	0	0	0	116
47	Technical Services	To conserve and manage the natural environment and mitigate the impacts of climate change	Raise public awareness on recycling to reduce household waste with awareness initiatives	Number of awareness initiatives	All	Director: Technical Services	Accumulative	Number	2	0	1	0	1
48	Technical Services	To provide and maintain bulk and service infrastructure that will address backlogs and provide for future development	Purchase stand-by generators by 30 September 2016 to ensure the functionality of sewerage pump stations in the event of prolonged electricity interruptions	Number of stand-by generators purchased by 30 September 2016	All	Director: Technical Services	Accumulative	Number	3	3	0	0	0



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Ref	Directorate	Strategic Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
49	Technical Services	To promote the well-being, health, safety and security of our community	95% water quality level obtained as per SANS 241 physical and micro parameters as at 31 December 2015 and 30 June 2016	% water quality level as at 31 December 2015 and 30 June 2016	All	Director: Technical Services	Last Value	Percentage	95	0	95	0	95
50	Financial Services	To budget strategically, grow and diversify our revenue and ensure value for money services	Institute legal processes by 30 June 2016 against 95% of non-exchange debtors to improve credit control. (Number of rates and availability charges debtors older than 90 days handed over for collection/Total number of rates and availability chargers debtors older than 90 days)x100	% of non-exchange debtors against whom legal action can be and was instituted by 30 June 2016	All	Director Finance	Carry Over	Percentage	95	0	50	0	95
51	Financial Services	To budget strategically, grow and diversify our revenue and ensure value for money services	Achieve a payment percentage of 96% as at 30 June 2016 ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100	Payment % as at 30 June 2016 ((Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100	All	Director Finance	Last Value	Percentage	96	60	96	96	96
52	Financial Services	To budget strategically, grow and diversify our revenue and ensure value for money services	Complete the monthly bank reconciliations within 30 days after month end	Number of bank reconciliations completed monthly within 30 days after month end	All	Director Finance	Accumulative	Number	12	3	3	3	3

Ref	Directorate	Strategic Objective	KPI	Unit of Measurement	Ward	Program Driver	KPI Calculation	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
53	Financial Services	To budget strategically, grow and diversify our revenue and ensure value for money services	Submit monthly Section 71 Report to the National Treasury in terms of the MFMA before the 10th working day of each month	Number of reports submitted	All	Director Finance	Accumulative	Number	12	3	3	3	3

